

Business Planning / MTFS Options 2020/21 – 2024/25

20/25-PE03

Title of Option:	0-19 year old public health commissioned services - a new integrated commissioned service delivery model		
Priority:	Priority 2. People - A Haringey where strong families, strong networks and strong communities nurture all residents to live well and achieve their potential	Responsible Officer:	Susan Otiti
Affected Service(s) and AD:	Public Health - Susan Otiti	Contact / Lead:	Linda Edward

Description of Option:

- What is the proposal in essence? What is its scope? What will change?
- What will be the impact on the Council's objectives and outcomes (please refer to relevant Borough Plan 2019-23 objectives and outcomes, and Borough Plan Evidence Packs)
- How does this option ensure the Council is still able to meet statutory requirements?
- How will the proposal deliver the benefits outlined?

[Proposals will be mapped to the new Borough Plan Priorities/Objectives/Outcomes as they emerge – please take account of any likely changes when framing proposals]

Proposal - Public Health is working with the commissioned service provider to change the current service provision of services into one single 0-19 integrated service model. Currently the Health Visiting and School Health service commissioned are within the Council's Section 75 Agreement with the CCG. **Impact on the Council's objectives and outcomes** - The 0-19 integrated commissioned service delivery model will have a positive impact on Outcome 4 Best start in life: the first few years of every child's life will give them the long-term foundations to thrive; objectives a)All families will be supported to have a healthy start in life from a healthy pregnancy to early years and c)Families will be supported by a community based and multi-agency early help offer helping them to get the right information and help at the right time. Outcome 5 Happy childhood: all children across the borough will be happy and healthy as they grow up, feeling safe and secure in their family, networks and communities; objective c) children and young people will be physically and mentally healthy and well and Outcome 6. Every young person, whatever their background, has a pathway to success for the future; objective b)young people will feel prepared for adulthood. **Statutory requirements** - Within the Public Health Grant there is the mandatory requirement to deliver the 0-5 year old mandated elements (of which there are 5) and to deliver the National Child Measurement Programme. The new commissioned integrated service delivery model will continue to deliver these mandatory areas.

Benefits - Integrated working has a particular relevance to supporting families with multiple needs. Providing effective support to families requires that services are as seamless as possible. Some of the key benefits includes;enabling a greater skill mix, building capacity and resilience in the service;options for co-location between services including early help and early years services; provides greater flexibility across the workforce to respond to emerging and changing need; allows for a whole family approach to service delivery and allows operational efficiencies as a result of integrated working, and realisation of financial efficiencies.

Financial Benefits Summary

Savings	2020/21	2021/22	2022/23	2023/24	2024/25	Total
<i>All savings shown on an incremental</i>	£000s	£000s	£000s	£000s	£000s	£000s
New net additional savings	- 125	- 125	-	-	-	- 250

Capital Implementation Costs	2020/21	2021/22	2022/23	2023/24	2024/25	Total
	£000s	£000s	£000s	£000s	£000s	£000s
Total Capital Costs	-	-	-	-	-	-

Financial Implications Outline

- How have the savings above been determined? Please provide a brief breakdown of the factors considered.
- Is any additional investment required in order to deliver the proposal?
- If relevant, how will additional income be generated and how has the amounts been determined?

The savings will be achieved by a review of the current configuration of the public health nursing services with a view to align both services to a new 0-19 integrated service specification for delivery.

Delivery Confidence

At this stage, how confident are you that this option could be delivered and benefits realised as set out?
(1 = not at all confident;
5 = very confident)

4

Indicative timescale for implementation

Est. start date for consultation DD/MM/YY	01/03/2019	Est. completion date for implementation DD/MM/YY	31/09/2020
Is there an opportunity for implementation before April 2020? Y/N ; any constraints?	No, as we need to give at least 6 months notice to the provider of the changes		

Implementation Details

- How will the proposal be implemented? Are any additional resources required?
- Please provide a brief timeline of the implementation phase.
- How will a successful implementation be measured? Which performance indicators are most relevant?

Proposal implementation - Implementation will be led by the public health team in partnership with Whittington Health NHS Trust. There is a national public health 0-19 year old integration service specification available and the public health team will use this and add a number of local elements to it. **Implementation phase timeline** - 1st April 2020 - 31st December 2020. Discussions relating to the new commissioned integrated service delivery model are already underway with the provider and will continue. February 2019 - March 2019 discussions with the Council's Commissioning team identified and agreed the synergies with the integrated service provision for early years and the remodelling of the structure to achieve a 0-19 integrated service including Whittington Health NHS Trust. May 2019 - April 2020 discussions with the Council's children's services to identify and agree the synergies with the services early help model. After agreement and approval of the savings plan in winter 19/20, we have officially informed the provider (November 2019) of our intentions and aim for implementation of the new model by December 2020. **Successful implementation** will be measured through a series of quarterly and annual KPI's including the mandatory elements and others, for example, ante-natal visits, new birth visits, 6-8 week check, 1 year review, 2-21/2 year review, breast feeding rates, and the national child measurement programme.

Impact / non-financial benefits and disbenefits

What is the likely impact on customers and how will negative impacts be mitigated or managed?

List both positive and negative impacts. Where possible link these to outcomes (please refer to relevant Borough Plan 2019-23 objectives and outcomes)

Positive Impacts

Impact on customers - We will be working with the council's children's services to consider options for co-location between services including early help and early years services this will provide a more streamlined service for families. An integrated service allows for a whole family approach to service delivery.

Negative Impacts

Public health will work with the provider to ensure the reach of the service to families is maintained during the implementation phase.

What is the impact on businesses, members, staff, partners and other stakeholders and how will this be mitigated or managed? How has this been discussed / agreed with other parties affected?

List both positive and negative impacts.

Positive Impacts

The provider has welcomed the proposed integrated service model.

Negative Impacts

Public health will work with the provider to ensure staff and stakeholders are kept fully informed of the changes.

How does this option ensure the Council is able to meet **statutory requirements**?

Delivery of the appropriate mandatory public health requirements will continue to be delivered by the commissioned provider.

Risks and Mitigation

What are the main risks associated with this option and how could they be mitigated?(Add rows if required)

Risk	Impact (H/M/L)	Probability (H/M/L)	Mitigation
Vulnerable young and first time mothers not supported with their parenting needs	Medium	Low	A vulnerable parent pathway will be part of the integrated service model, therefore the needs of all vulnerable parents will be met.

Has the EqIA Screening Tool been completed for this proposal?	Yes
<u>EqIA Screening Tool</u> Is a full EqIA required?	No