

**Report for:** Cabinet – 10 December 2019

**Title:** 2019/20 Budget Update

**Report**

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**Lead Officer:** Frances Palopoli – Head of Corporate Financial Strategy & Monitoring

**Ward(s) Affected:** N/A

**Report for Key/  
Non Key Decision** Key

**1. Introduction**

- 1.1 This report will provide an update on the Quarter 2 budget monitoring and will seek approval for any budget changes required to respond to the changing financial scenario and the delivery of the MTFs. A new appendix (6) has been introduced for this report which provides a summary of debt written off since the beginning of the financial year. Moving forward this will be provided on a quarterly basis.
- 1.2 This report covers the position at Quarter 2 (Period 6) of the 2019/20 financial year including General Fund (GF) Revenue and Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising as a result of the forecast non-achievement of Cabinet approved MTFs savings.
- 1.3 Members will remember that the final agreed 2019/20 Budget reflected a number of actions taken to de-risk the base budget position. This mainly focussed on addressing the budget pressures in the two People related services which had been significantly overspent in 2018/19. These actions were intended to provide greater confidence of managing within the agreed budget as well as delivering agreed budget reduction proposals.
- 1.4 The GF revenue forecast of £5.2m overspend now presented has remained stable at the level reported in Qtr1 and is significantly below the £15.9m reported in the same period in 2018/19 (which was before the application of budget contingencies of £6.6m in that year). This evidences that the approach to setting the budget was sound and is having the intended consequence. Two of the most significant budget pressures driving the forecast overspend have been taken into account in the draft 2020/21 Budget/MTFS 2020-2025 proposals. Officers continue to focus on strategies to bring the in year overspend down with the aim of achieving a balanced outturn by year end.
- 1.5 The DSG year-end forecast has worsened markedly since Qtr1 and now stands at £5.1m (£1.8m Qtr1). This is due to the on-going pressures in the High Needs Block (HNB) which Members will be aware is a national issue facing the entire local government sector mainly as a consequence of the expansion of age ranges for Education, Health and Care Plan (EHCP) eligibility. Correspondence with the DfE has continued over the past months in an attempt to get confirmation about where this funding risk sits and how it will be accounted for. Until this is clarified, it remains a

significant risk to the authority. The Spending Round 19 announcement of one-off additional funding (c. £4.4m) for the HNB was welcome but does not cover the full estimated overspend and doesn't provide the permanent resolution that we require.

## 2. **Cabinet Member Introduction**

- 2.1 I am pleased to be able to report that the General Fund budget position and delivery of agreed savings is in a more robust position this financial year. I believe that this is due to the decisions taken when setting this year's budget which sought to ensure that these were set to be as realistic as possible within the overall available resource envelope.
- 2.2 There is still a £5.2m forecast overspend and I must urge officers and Lead members to continue to focus on identifying options to bring the overall General Fund budget back to a balanced position by the end of the year.
- 2.3 I would draw colleague's attention to two final points. The first is the increased forecast DSG overspend now standing at £5.1m. This is a matter of real concern and pressure needs to be put on Government to recognise this issue and come forward with a sustainable solution. I hope to be able to provide a more favourable update for the next report.
- 2.4 The second point is that I have now introduced a new appendix to the quarterly budget update reports which provides Members with a record of debt write-offs across the various debt fields.

## 3. **Recommendations**

Cabinet is recommended to:

- 3.1. Note the forecast revenue outturn for the General Fund (GF), including savings pressures, of **£5.2m overspend** (£5.2m Qtr1) (Section 6, Table 1, and Appendix 1).
- 3.2. Note the net HRA forecast of **£0.4m underspend** (£0.2m Qtr1) (Section 6, Table 2, and Appendix 2).
- 3.3. Note the net DSG forecast of **£5.1m overspend** (£1.8m Qtr1), the actions being taken to seek to address this and the potential implications for the GF (Section 7 and Table 3).
- 3.4. Note the forecast budget savings position in 2019/20 which indicates that 10% (£1.295m) will not be achieved. (Section 8, Table 4 and Appendix 3). This is incorporated into the GF budget pressure in recommendation 3.1.
- 3.5. Approve the proposed budget adjustments, virements and rephasing to the capital programme as set out in table 5 and Appendix 4 and note the forecast expenditure of £249.4m in 2019/20 which equates to 82.9% of the revised capital budget (Section 9, Table 5 and Appendix 4).

3.6. To approve the revenue budget virements (Appendix 5).

3.7. To note the debt write-off approved since April 2019 (Appendix 6).

#### 4. Reason for Decision

4.1 A strong financial management framework, including oversight by Members and senior management, is an essential part of delivering the council's priorities and statutory duties.

#### 5. Alternative Options Considered

5.1 The report of the management of the Council's financial resources is a key part of the role of the Director of Finance (Section 151 Officer) in helping members to exercise their role and no other options have therefore been considered.

#### 6. Revenue Outturn

6.1. The Council's Quarter 2 finance position (including HRA and DSG) is a projected overspend of £9.98m (£6.83m Qtr1) for the year. The General Fund element is £5.2m which includes any non-delivery of savings as planned.

6.2. It is positive that the General Fund position has not worsened since Qtr1 and the most significant pressures driving the underspend are proposed to be addressed as part of the process for setting the budget for 2020/21.

6.3. Table 1 below sets out full year projections at priority level. A detailed analysis at directorate level is attached in Appendix 1.

**Table 1 – Revenue Budget Monitoring Forecast for Quarter 2 2019/20**

Priority	Revised 2019/20 Budget	Base Budget Pressures	2019/20 Savings Challenges	Q2 Forecast Outturn	Q2 Forecast to Budget Variance	Q1 Forecast to Budget Variance	Forecast Variance Movement Between Q1 and Q2
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Housing	20,306	(117)	0	20,189	(117)	0	(117)
People - Children's	67,165	156	0	67,322	156	(246)	402
People - Adults	87,239	3,764	0	91,003	3,764	3,577	187
Place	31,222	84	230	31,536	314	1,363	(1,049)
Economy	5,539	(81)	750	6,207	669	(16)	685
Your Council	29,712	148	315	30,175	463	567	(104)
<b>General Fund Total (</b>	<b>241,182</b>	<b>3,954</b>	<b>1,295</b>	<b>246,431</b>	<b>5,249</b>	<b>5,245</b>	<b>4</b>
DSG	0	5,118	0	5,118	5,118	1,791	3,327
External Finance	(241,182)	0	0	(241,182)	0	0	0
<b>General Fund Total</b>	<b>0</b>	<b>9,073</b>	<b>1,295</b>	<b>10,368</b>	<b>10,368</b>	<b>7,036</b>	<b>3,332</b>
HRA	0	(390)	0	(390)	(390)	(208)	(182)
<b>Haringey Total</b>	<b>0</b>	<b>8,683</b>	<b>1,295</b>	<b>9,978</b>	<b>9,978</b>	<b>6,828</b>	<b>3,150</b>

Brief explanations of the forecast variances for each priority are outlined below. These variances include the impact of the forecast non-delivery of MTFs savings which are further discussed in section 8.

## **PEOPLE : CHILDREN'S & SCHOOLS**

**Overspend £0.156m**

- 6.4. The budget for Children's & Schools is £67.1m and at the end of Quarter 2 a small overspend of £0.156m is being forecast. This represents a £0.4m deterioration against the forecast provided in Qtr1 when an underspend of £0.246m was forecast. The two factors driving this change are outlined below.
- 6.5. There has been an adverse movement of £0.3m in the budget in relation to increased demand for support for children with disabilities.
- 6.6. There is also an adverse movement of £0.1m in Schools and Learning that is largely as a result of forecasting for the costs of alternative accommodation and the loss of income in relation to the temporary closure of the Pendarren outward bound centre. This forecast is based on the centre being closed until December; if the centre remains closed to the end of the financial year, it is estimated that there will be a further £0.250m loss of income. The member led Pendarren Oversight Group has been established, held its first meeting and is reviewing options for the centre. An update will be provided in the next report.
- 6.7. The pressure in Prevention and Early Intervention arising from the challenges in generating income through the three Children's Centres managed by the service highlighted in Qtr1 continue. The actions being taken to address this include additional income generation through opening rooms for under 2's and reviewing contracts for catering.
- 6.8. Although the Qtr2 forecast shows a deterioration, it has been driven by some specific tangible pressures and overall is a positive position when compared to the forecast at the same time last year when the service was forecasting a £7.5m overspend. This underlines the impact that re-balancing the Children's budget for 2019/20 has had coupled with a clear operational strategy.
- 6.9. The majority of the £1.6m agreed savings remain on track to be delivered. Broadly, where there is some slippage, the service have identified mitigations to cover most of the shortfall. The exception is with the SEND transport investment to save saving which is now rated as red as the procurement required to deliver it has yet to be approved by Cabinet and not all of this can be mitigated in year by the service.

## **PEOPLE : ADULTS & PUBLIC HEALTH**

**Overspend £3.8m**

- 6.10. Adults & Public Health is forecasting to spend £91.0m against an approved budget of £87.2m resulting in a projected overspend of £3.8m at Quarter 2 (£3.6m at Qtr1).

6.11. Care packages account for the majority of the forecast overspend - £3.1m overspend compared to £2.7m in Qtr1. The following outlines the adverse variance from budget in the different service areas relating to care packages:

Adults Placements £1.8m (£1.7m Qtr1)

Learning Disabilities Placements £0.3m (£0.6m Qtr1)

Mental Health Placements £1.0m (£0.4m Qtr1)

6.12. The increase in the adverse pressure of £0.4m from Quarter 1 is attributable to a combination of increased pressure in Older People & Physical Disabilities and seasonal fluctuations.

6.13. It should be noted that this demand pressure has been recognised as part of the financial planning process and additional funding has been built into the draft 2020/21 budget.

6.14. Analysis highlights that in Quarter 2 2019/20 the budget position for Adult Social Care (ASC) remains relatively stable and constant;

- The net costs for all service areas are reducing and trending downwards.
- Savings are being delivered across all major service areas which is negating the impact of growth pressures that we would expect to see throughout the year – if savings and efficiencies had not been made then we would have seen a more consistent increase in expenditure over the last 6 months.
- This would suggest that ASC has improved in management of demand and indicates that the service has reached a more stable position.

6.15. Osborne Grove Nursing Home is forecasting an overspend of £0.2m (0.15m Qtr1). Whilst additional funding of £0.3m was allocated to the service in this financial year, delays in consultation regarding the review of the staffing structure, have caused this forecast overspend. There has been a reduction in the amount of income as the client numbers have fallen and no new clients are being placed here. This pressure is currently being offset by an underspend of £0.2m in management costs.

6.16. Commissioning – the overspend remains at £0.4m as reported in Qtr1. The main drivers are staffing overspends in the brokerage team which are being addressed plus an on-going cost pressure arising from providing circular funding of rents to the voluntary community sector.

6.17. Public Health - the overspend remains at £0.3m as reported in Qtr1. This is as a result of overhead charges being higher than anticipated when this year's budget was set. However, we will endeavour to deliver in year mitigations to eliminate the current deficit position, which will be reported upon in subsequent budget monitor reports.

**PLACE**

**Overspend £0.314m**

- 6.18 The Place priority is forecasting an overspend of £0.314m which is a significantly improved variance compared to the position at Qtr1, which stood at £1.36m. One reason is related to improvements within service spend forecasts, which are described in more detailed below (£0.300m); the other is due to moving the responsibility for delivering the saving in relation to decanting Alexandra house under Strategic Property, part of Economy (£0.800m).
- 6.19 There has been an improvement in the Commissioning & Client forecast which now shows £20k overspend (£260k Qtr1). The improvement has largely been realised from the allocation of central budget to cover employer pension cost increases, previously forecast as an overspend, coupled with holding vacancies. The underlying pressures reported in Qtr1 remain. These relate to the under achieved income on chargeable waste services: bulk refuse container £100k; green waste £200k; and bulky household waste £200k. These are being partly off-set by over achieved income from schools traded services as well as contractor and efficiency savings. What is the status of the review of green / bulky waste income??
- 6.20 Community Safety & Enforcement are reporting a reduction in overspend for Qtr2 £0.188m (£0.427m Qtr1). The main driver has been budget realignments including the allocation of budget to cover employer pension costs. The underlying pressures, reported in Qtr1, remain. These are staffing costs above budget in the CCTV team and underachievement of pest control and licensing income which are being partly offset by underspends elsewhere. The service continue to look for strategies to increase the income.
- 6.22 The majority of the 2019/20 agreed savings programme is on track. Three savings are rated Amber largely due to delays to the planned activity. At the moment the in year pressure is largely being mitigated and all savings should be delivering in full from April 2020.

## **ECONOMY**

**Overspend £0.669m**

- 6.23 Economy is reporting an overspend of £0.669m in Qtr 2 £0.016m in Qtr1. The single biggest change has been the transfer of responsibility for delivering the saving in relation to decanting Alexandra house under Strategic Property, part of Economy (£0.800m). The draft 2020/21 Budget and 2020-2025 MTFS report, also being discussed as part of this Cabinet agenda, proposes to write this saving off as undeliverable.
- 6.24 The service forecasts have shown an increased underspend of £81k in Quarter 2 (£16k Qtr1). This improvement is mainly attributable to an additional £127k backdated income arising from rent reviews undertaken by Strategic property. This is offset by a £50k projected spend in year on work to start refreshing the Local Plan.

6.25 The delivery of forecast planning income remains one of the biggest budget risks in this Priority as it is sensitive to external factors outside the Council's control, such as Brexit, market buoyancy and the national economic situation. This continues to be monitored closely.

6.26 All other agreed 19/20 savings are planned to deliver in full.

### **HOUSING (General Fund)**

**Underspend £0.117m**

6.27 The Housing General Fund budget forecast at Qtr 2 is an underspend of £0.117m, an improvement against the breakeven figure for Qtr1. £0.100m of this is due to income from licencing fees being used to cover costs of administering the Houses in Multiple Occupation (HMO) scheme. The other £0.017m underspend is against the supporting people budget.

6.28. Pressure remains in the temporary accommodation (TA) / homelessness services largely because savings that were projected in the Temporary Accommodation Reduction Plan have failed to materialise due to:

- Increases in demand overall due to the introduction of the Homelessness Reduction Act (HRAct)
- Increased pressures due to the need to urgently rehouse Broadwater Farm (BWF) tenants, which led to a significant but one off reduction in properties available to let to homeless households.
- The inability to deliver the projected savings from the conversion of existing nightly paid accommodation (NPA) into Assured Shorthold Tenancies (ASTs).
- The delay in setting up the Community Benefit Society (CBS), which has resulted in homes being acquired for TA not being let at Local Housing Allowance (LHA) levels, and so failing to realise the additional savings that would have arisen from this.
- The slower than hoped for scaling up of new lettings through the Capital Letters initiative.

6.29. These factors are lessening in their impact. The HRAct has now bedded in, although has resulted in an ongoing increase in workload for the Housing Demand service. The impact of the rehousing at BWF has mostly been dealt with, although there are still a number of households to be rehoused from the Northolt block. The CBS should be up and running shortly. Its first board meeting is scheduled in December.

6.29. The overspend increased to £2.8m in Qtr2 (£1.2m Qtr1) and the full sum is currently assumed to be covered by applying Flexible Housing Support Grant. It is hoped that the overspend figure will stabilise now in light of the points outlined in paragraph 6.29 above.

6.31. Recent announcements confirm that the Flexible Housing Support Grant will continue at 2019/20 levels for next year however, the service must continue to focus on implementing the planned initiatives to create an offer that can operate within the agreed budget.

**HOUSING (HRA)****Underspend £0.390m**

6.32. The HRA budget is projecting an underspend of £0.390m at Qtr2 (£0.208m Qtr1) for the year ending March 2020. The HRA outturn summary is set out in Table 2 below.

**Table 2 – HRA Budget Forecast (Quarter 2)**

HRA Budget (2019/20)	2019/20 Revised Budget	Q2 Forecast Outturn	Q2 Forecast to Budget Variance	Q1 Forecast to Budget Variance	Movement from Q1 to Q2
	£'000	£'000	£'000	£'000	£'000
Managed Services Income	-98,533	-99,653	-1,120	-526	-594
Managed Services Expenditure	7,259	8,018	759	318	442
Retained Services Expenditure	74,913	74,883	-30	-1	-29
Surplus HRA Services (within retained)	16,361	16,361	-0	1	-1
<b>Balance of HRA Account</b>	0	-390	-390	-208	-182

6.33. The main driver for the increased underspend is from increased leaseholder service charge forecasts following the conclusion of the 2018/19 reconciliation of actuals to estimates. The previously reported underspends arising from better than anticipated HRA income due to improved voids rate and less than expected right to buy sales continues. The properties within Tangmere and Northolt blocks on the BWF estate are due to be demolished and thus not included in the rental income budgets.

**YOUR COUNCIL****Overspend £0.46m**

6.34. Your Council is projecting an overspend of £463k at Quarter 2 against a total budget of £29.7m. This represents a favourable movement of £104k compared to Quarter 1. The core pressures flagged in Quarter 1 remain and are described below, with only minor movements in the projections over the last quarter.

6.35. **Corporate Finance £164k overspend** due to the continuing necessity to use, albeit a reduced number, of agency staff to fill vacancies in the Business Partnering Team given recruitment difficulties.

6.36. **Corporate Governance £101k overspend** in Electoral Services due to a salary budget deficit and the cost of printing and distributing UC1.EC6 forms for registration in relation to the European Parliamentary election. The draft 2020/21 Budget & 2020-2025 MTFs report, also on this Cabinet agenda, proposes to resolve this funding issue from April 2020.

**6.37. Corporate & Customer Services £244k overspend** as a result of staffing overspends and a shortfall in libraries income where only 25% of the in year saving target is now forecast to be achieved and is flagged as red.

6.38. **HR £232k overspend** due to the Schools traded income shortfall and defunct legacy Schools maternity insurance scheme. This is being addressed in the draft 2020/21 budget.



6.39. These pressures are being offset by a projected £343k saving within **Strategy & Communication**), an improvement of £101k on Qtr1 as a result of further staff savings from vacancies and additional income from advertising and events sponsorship.

6.40. The Directorates within Your Council continue to closely monitor staffing levels in an attempt to reduce the overspend in the second half of the year.

## 7. Dedicated Schools Grant (DSG)

**Overspend £5.1m**

7.1 The DSG estimated overspend is primarily due to the expected on-going pressures in the High Needs Block (HNB). The expansion of age ranges for EHCP eligibility is still impacting budgets particularly as many 16+ placements are costly independent special schools. This is a national issue that is recognised by Central Government.

7.2 The deterioration between Qtr1 and Qtr2 (£3.3m) is driven by the recognition after further challenge that the planned £2.4m savings programme would not be able to deliver this financial year. The position has been further exacerbated by £0.755m of additional special school top up costs. In the context of the increased demand the service is reviewing its savings plan to see how costs can be reduced.

7.3 Based on the Quarter2 forecast, the 2019/20 closing position on the DSG balances will be a deficit of £7.3m. The pressures on the HNB is a national issue and is one of the more significant budget pressures facing the entire local government sector. Since the last report, there has been further communication between the DfE, MHCLG and the London Finance Advisory Committee about both the accounting treatment of these deficits but more important the responsibility for funding them. We currently await the response from DfE so at this time must continue to assume that it remains a local authority issue. This is a serious issue and presents a significant risk to the authority if not resolved at a national level, and pressure must continue to be placed on Government to confirm their position.

**Table 3 – DSG Position Quarter 2**

Blocks	Opening DSG at 01/04/19 £'000	Rebalancing btwn blocks agreed by Forum	Revised Block Balances	Qtr 2 Year End Forecast	Qtr 2 Forecast Closing DSG Balance	Qtr 1 Year End Forecast	Qtr 1 Forecast Closing DSG Balance	Movement in YE Forecast	Movement in Forecast Closing DSG Balance
Schools Block	(785)	785	0	0	0	0	0	0	0
Central Block	13	(13)	0	0	0	0	0	0	0
Early Years Block	(1,265)	1,265	0	(424)	(424)	(405)	(405)	(19)	(19)
High Needs Block	4,266	(2,037)	2,229	5,543	7,772	2,196	4,425	3,347	3,347
<b>Total</b>	<b>2,229</b>	<b>0</b>	<b>2,229</b>	<b>5,119</b>	<b>7,348</b>	<b>1,791</b>	<b>4,020</b>	<b>3,328</b>	<b>3,328</b>

## 8 MTFS Savings 2019/20 & 2020/21-2023/24

### 2019/20

8.1 The MTFS savings target for 2019/20 is £12.876m. As at Quarter 2 of the financial year, it is projected that £11.974m (92.9%) of the target will be achieved (Qtr1 91.9%).

- 8.2** The main pressure relates to the Alexandra House decant (£1m target) which aims to vacate floors in the building and let them to external tenants to generate an income. To date only £200k of the total has been achieved. The majority of this is being recommended for write off as no longer achievable in the draft 2020/21 Budget report. Table 4 below summarises the current savings position at priority level.
- 8.3** This is a more positive position than at the same time last year when only 38% was forecast as deliverable. Outside of the above saving, the forecast variance is slippage rather than non-delivery and Directors will continue to look for one-off mitigations to offset the in-year impact and to ensure that the balance remains on track.

**Table 4 – Summary – 2019/20 MTFS Savings Delivery by Priority**

Priority	2019/20 Savings Target	Period 6 Forecast	P6 Variance	Commentary on 2019-20 Savings
	£'000	£'000	£'000	
People : Childrens	1,602	1,602	0	
People : Adults	4,390	4,390	0	
Place	1,665	1,435	230	Savings will be delivered in 2020/21 & is part of ongoing works on the parking transformation programme.
Economy	1,660	910	750	Pressure against decanting Alex House.
Housing	1,190	1,190	0	
Your Council	2,369	2,054	315	£240k pressure on FOBO savings, & £75k pressure on achieving growth in libraries income.
<b>TOTAL</b>	<b>12,876</b>	<b>11,581</b>	<b>1,295</b>	

**2021/22 – 2023/24**

- 8.4** Agreed savings across this period total £16.8m following Cabinet approval in July to write off £740k against the 2020/21 FOBO programme total. These savings are also being monitored to mitigate the risk of any slippage or non-delivery. The current forecast is that more are being given a green status, on schedule to deliver the agreed objectives, outcomes and benefits. There are no red ragged savings, but some still remain amber ragged with only an intermediate level of confidence in delivery. This is generally because the detailed modelling and profiling has yet to be completed thus highlighting a risk either against delivery in full or according to the planned profile. The Qtr3 report will provide an update particularly on the 2020/21 delivery confidence.
- 8.5** Appendix 3 provides progress on 2019/20 savings delivery on a more detailed level.

## 9 Capital Expenditure Forecast at Quarter 2

- 9.1 The 2019/20 budget was revised by Cabinet in September 2019. Since then there have been further proposed adjustments which are reflected in the table below as the revised budget.
- 9.2 In addition, the government, through the public works loan board (PWLB), raised the interest rates that local authorities could borrow from it. This will have an adverse impact on the Council's finances beyond 2019/20. The effect of the rise in interest rates are contained within the MTFs report elsewhere on the agenda.

**Table 5 – Capital Expenditure (Quarter 2)**

Priority	2019/20 QTR. 1 Revised Budget £'000	2019/20 Budget Adjustment £'000	2019/20 QTR. 2 Revised Budget £'000	2019/20 QTR. 2 Forecast Outturn £'000	2019/20 Outturn vs Budget Variance £'000	Movement in Forecast Variance £'000
People (Children's)	18,404	0	18,404	13,441	(4,963)	(3,932)
People (Adults)	8,659	250	8,909	4,593	(4,316)	(987)
Place	28,164	(2,384)	25,780	24,534	(1,246)	(3,409)
Economy	71,746	(1,922)	69,825	41,324	(28,501)	13,277
Housing (GF)	51,174	(41,442)	9,732	4,886	(4,846)	(28,220)
Your Council	20,278	(290)	19,988	8,747	(11,240)	(9,895)
<b>General Fund Total</b>	<b>198,425</b>	<b>(45,788)</b>	<b>152,637</b>	<b>97,526</b>	<b>(55,111)</b>	<b>(33,167)</b>
Housing (HRA)	77,757	70,387	148,144	144,535	(3,609)	66,778
<b>Total</b>	<b>276,182</b>	<b>24,599</b>	<b>300,782</b>	<b>242,061</b>	<b>(58,721)</b>	<b>33,611</b>

- 9.3 At quarter 2, the capital programme is forecasting an underspend of £58.721m. The current actual spend is £32.9m, which is 13.6% of the forecast outturn. Services are projecting an outturn position as follows:
- 9.4 **People – Children's** is reporting an underspend of £4.963m, which is a reduction of £3.932m since Q1. The current spend is £2.3m which is 17.2% of the forecast outturn. There have been delays to the issuing of client briefs for projects which in turn has meant that the overall programme is delayed. There are no proposed budget changes for the Children's Service capital programme.

- 9.5 **People - Adults** the overall budget has increased with an allocation from the approved capital programme contingency of £0.25m. This is to fund works at the Waltheof to provide new day opportunities. The programme is projecting an underspend of £4.316m, which is a reduction of £0.987m since Q1. The current spend is £0.793m, which is 18.4% of the forecast outturn. The main reason for the movement in the forecast outturn relates to the OGNH scheme which is being redesigned to account for the additional housing accommodation that is proposed to go on the site as part of the redevelopment.
- 9.6 **Place** - the overall budget has been reduced by £2.384m, primarily as a result of the amendments made by TfL to the amount of local implementation plan funding it is making available, a reduction of £2.102m. The budget is projecting an underspend of £1.246m after the reduction and re-profiling. The reduction in the outturn is composed of a number of movements in a range of budgets.
- 9.7 **Economy** the overall budget has been reduced by £1.922m. The Tottenham High Road Strategy has been subjected to a detailed review which has led to the need to re-profile £2.726m of budget into future years with the majority, £2.1m, being re-profiled into 2020/21. This has been offset by increases in LIP funding from TfL. The budget is projecting an underspend of £28.501m after re-profiling. The forecast outturn has improved when compared to Q1 by £13.227m. Most of the improvement relates to a revision to the forecast outturn for the Strategic Acquisitions budget of £13.324m. This forecast assumes that all the budget will be spent this financial year.
- 9.8 **Housing (GF)** the overall budget has been reduced £41.442m which reflects the change in accounting treatment for the temporary acquisition accommodation programme as reported to Cabinet in November 2019. The budget is projecting an underspend of £4.86m after re-profiling, which is a reduction of £28.220m. However, this reduction in the outturn is distorted due to the reduction in the budget of £41.224m as described above. After adjusting for this, the majority of the underspend relates to the Wholly Owned Company (WOC).
- 9.9 **Priority 5 (HRA)** the overall budget has increased by £70.387m. The budget is projecting a minor underspend of £3.6m after re-profiling and the budget additions agreed by Council. The achievement of the outturn will be dependent upon several significant acquisitions and the letting of a number of construction contracts.
- 9.10 **Your Council** the overall budget has reduced by £0.290m which relates to the allocation from the contingency to the new day opportunities budget (£0.25m) and a transfer from the contingency to the parking plan budget (£0.040m). The budget is projecting an underspend of £11.240m, which is a reduction of £8.895m. The major changes relate to the Corporate ICT budget (£2.637m), and the Hornsey Library refurbishment project (£1m). There has been a delay in the discharge of planning conditions for the library which has prevented the appointed contractor from starting on site. However, the conditions have been satisfied and the contractor is now on site. A review of the type of expenditure being incurred by the FOBO programme indicates that £1.5m relates to physical assets/IT systems and as such are properly accounted for in the capital programme. Accordingly, a virement of £1m from the approved capital programme contingency to the FOBO programme is required. The balance of

expenditure on the FOBO programme will be met from the use of flexible capital receipts.

### **Capital Receipts**

9.11 There has been no change to the level of capital receipts being generated since Q1.

## **10 Contributions to Strategic Outcomes**

10.1 Adherence to strong and effective financial management will enable the Council to deliver its stated objectives and priorities.

## **11 Statutory Officers Comments**

### Finance

11.1 This is a report of the Director of Finance and therefore all finance implications have been highlighted in the body of the report.

### Strategic Procurement:

11.2 Strategic Procurement notes the contents of this report and will continue to work with services to enable cost reductions.

### Legal

11.3 The Assistant Director of Corporate Governance has been consulted on this report.

11.4 Section 28 of the Local Government Act 2003 imposes a statutory duty on the Council to monitor during the financial year its expenditure and income against the budget calculations. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such action as it considers necessary to deal with the situation. This could include, as set out in the report, action to reduce spending in the rest of the year.

11.5 The Council must act reasonably and in accordance with its statutory duties and responsibilities when taking the necessary action to reduce the overspend.

11.6 The Cabinet is responsible for approving virements in excess of certain limits as laid down in the Financial Regulations at Part 4 Section I, and within the Executive's functions at Part 3 Section C, of the Constitution.

### Equalities

11.7 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:

- Eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act;
- Advance equality of opportunity between people who share those protected characteristics and people who do not;
- Foster good relations between people who share those characteristics and people who do not.

The three parts of the duty apply to the following protected characteristics: age, disability, gender reassignment, pregnancy/maternity, race, religion/faith, sex and sexual orientation. Marriage and civil partnership status apply to the first part of the duty.

- 11.8 The report provides an update on the Council's financial position for Quarter 2 and details the required budget changes needed to respond to the changing financial scenario and the delivery of the MTFS. The report highlight both the context and planned mitigations to address current budget overspends.
- 11.9 With a challenging financial environment and increasing demand for services, it is becoming more difficult to mitigate against negative equality impacts. Ensuring a fair and equal borough is a priority for the Council and this is reflected in the objectives and performance targets set out in the 2019-23 Borough Plan.
- 11.10 With this in mind, and given the impact on services of savings targets, all agreed MTFS savings (2019/20) were subject to equality impact assessments as part of the report to Full Council in February 2019 The Council continues to assess the equalities impact of budget changes and the associated mitigating actions.
- 11.11 Any new initiatives or planned mitigating actions that may have an impact beyond that identified within the MTFS impact assessment process should be subject to new equality impact assessments.

## **12 Use of Appendices**

- Appendix 1 – Directorate Level Forecast
- Appendix 2 – HRA Forecast
- Appendix 3 – MTFS Savings Delivery
- Appendix 4 – Capital Programme Level Forecast
- Appendix 5 – Virements
- Appendix 6 – Debt Write-Off

## **13 Local Government (Access to Information) Act 1985**

- 13.1 For access to the background papers or any further information, please contact Frances Palopoli – Head of Corporate Financial Strategy & Monitoring extn 3896

PRIORITY	2019/20 Revised Budget	Q2 (P6) Outturn Forecast	Q2 (P6) Forecast to Budget Variance	Q1 Forecast to Budget Variance	Movement in Variance from Q1 to Q2
<b>PEOPLE : CHILDREN'S</b>	<b>67,165,336</b>	<b>67,321,760</b>	<b>156,424</b>	<b>-246,221</b>	<b>402,645</b>
PEO_CY_CH.PR Childrens	55,012,602	55,423,993	411,391	-120,768	532,159
PEO_CY_COM.PR Children's Commissioning	3,245,450	3,159,029	-86,421	-9,730	-76,691
PEO_CY_PH.PR Children's Public Health	5,911,070	5,911,070	0	0	0
PEO_CY_SL.PR Schools & Learning	2,996,214	2,827,667	-168,547	-115,723	-52,824
<b>PEOPLE : ADULTS</b>	<b>87,238,846</b>	<b>91,003,231</b>	<b>3,764,385</b>	<b>3,577,429</b>	<b>186,956</b>
PEO_AS_ASC.PR Adults Social Care	71,459,676	74,518,416	3,058,740	2,848,737	210,003
PEO_AS_COM.PR Adults Commissioning	4,636,320	5,016,992	380,672	432,240	-51,568
PEO_AS_PH.PR Adults Public Health	11,142,850	11,467,823	324,973	296,452	28,521
<b>PLACE</b>	<b>31,221,882</b>	<b>31,535,569</b>	<b>313,687</b>	<b>1,362,700</b>	<b>-1,049,013</b>
PLA_COM.PR Environment & Neighbourhood	28,540,732	29,028,989	488,257	1,436,380	-948,123
PLA_COMSIN.PR Commissioning (Culture Museum & Archives)	731,150	556,580	-174,570	-73,680	-100,890
PLA_CFO.PR Chief Finance Officer (Alexandra Palace)	1,950,000	1,950,000	0	0	0
<b>ECONOMY</b>	<b>5,538,620</b>	<b>6,207,155</b>	<b>668,535</b>	<b>-16,188</b>	<b>684,723</b>
ECO_PRD.PR Housing Regeneration & Planning	240,945	240,945	0	0	0
ECO_HSEGT.PR Housing	245,040	245,040	0	0	0
ECO_PLAN.PR Planning Building Standards	2,544,955	2,594,955	50,000	0	50,000
ECO_PCP.PR Property & Capital Projects	-1,913,580	-1,291,205	622,375	-29,638	652,013
ECO_REGEN.PR Regeneration & Economic	4,421,260	4,417,420	-3,840	13,450	-17,290
<b>HOUSING</b>	<b>20,305,676</b>	<b>20,188,810</b>	<b>-116,866</b>	<b>0</b>	<b>-116,866</b>
AH03.PR Housing Demand	9,885,303	12,737,708	2,852,405	1,203,412	1,648,993
AH05.PR Housing Commissioned Services	519,556	-2,332,849	-2,852,405	-1,203,412	-1,648,993
HOU_COMSIN.PR Commissioning	8,742,494	8,725,628	-16,866	0	-16,866
HOU_DEN.PR Environment & Neighbourhood	1,158,323	1,058,323	-100,000	0	-100,000
<b>YOUR COUNCIL</b>	<b>29,711,640</b>	<b>30,174,780</b>	<b>463,140</b>	<b>567,450</b>	<b>-104,310</b>
COU_CFO.PR Chief Finance Officer	15,685,655	15,849,988	164,333	142,304	22,029
COU_CG.PR Corporate Governance	2,491,590	2,592,090	100,500	123,000	-22,500
COU_CCS.PR Corporate & Customer Services	10,163,863	10,408,214	244,351	204,916	39,435
COU_CE.PR Chief Executive	289,690	272,900	-16,790	-16,484	-306
COU_SCO.PR Strategy & Communication	261,645	-81,488	-343,133	-242,096	-101,037
COU_HR.PR Human Resources	67,926	300,202	232,276	285,963	-53,687
COU_IT.PR IT Digital Services	287,123	287,123	0	0	0
COU_TR.PR Transformation & Resources	650,908	734,442	83,534	70,391	13,143
COU_SP.PR Strategic Procurement	-186,760	-188,692	-1,932	-544	-1,388
<b>PRIORITY TOTAL</b>	<b>241,182,000</b>	<b>246,431,304</b>	<b>5,249,304</b>	<b>5,245,170</b>	<b>4,134</b>

Appendix 2

HRA BUDGET 2019/20	2019/20 Revised Budget	Q2 2019/20 Actual Spend	Q2 2019/20 Forecast	Q2 2019/20 Forecast Variance	Q1 2019/20 Forecast Variance	Variance Movement Q2 v Q1
UE0721 Managed Services Income	£000's	£000's	£000's	£000's	£000's	£000's
H39001 Rent - Dwellings	-79,091	-39,649	-79,336	-245	(203)	-42
H39101 Rent - Garages	-740	-412	-849	-109	(102)	-7
H39102 Rent - Commercial	-738	-565	-738	0		0
H39201 Income - Heating	-294	-299	-601	-307	(232)	-75
H39202 Income - Light and Power	-1,098	-539	-1,077	21	17	4
H39301 Service Charge Income - Leasehold	-6,842	-7,504	-7,504	-662	(136)	-526
H39401 ServChgInc SuppHousg	-1,495	-746	-1,494	1	()	1
H39402 Service Charge Income - Concierge	-1,668	-774	-1,541	126	97	30
H39405 Grounds Maintenance	-2,525	-1,240	-2,476	48	42	6
H39406 Caretaking	-1,874	-884	-1,794	79	70	10
H39407 Street Sweeping	-2,187	-1,132	-2,260	-74	(77)	4
H40404 Bad Debt Provision - Leaseholders	18	0	18	0		0
<b>UE0721 Managed Services Income TOTAL</b>	<b>(98,533)</b>	<b>(53,744)</b>	<b>(99,653)</b>	<b>(1,120)</b>	<b>(526)</b>	<b>(595)</b>
UE0722 Managed Services Expenditure	£000's	£000's	£000's	£000's	£000's	£000's
H31300 Housing Management WG	23	7	23	0		0
H32300 Housing Management NT	28	25	28	0		0
H33300 Housing Management Hornsey	0	10	0	0		0
H33400 TA Hostels	246	89	246	0		0
H34300 Housing Management ST	9	24	9	0		0
H35300 Housing Management BWF	11	0	11	0		0
H36300 Rent Accounts	0	4	0	0		0
H36400 Accountancy	0	11	0	0		0
H37210 Under Occupation	167	35	167	0	(34)	34
H39002 Rent - Hostels	-1,967	-912	-1,826	141	112	29
H39404 Service Charge Income - Hostels	-332	-159	-319	13	8	5
H40001 Repairs - Central Recharges	2	-16	0	-2		-2
H40004 Responsive Repairs - Hostels	378	50	681	303	(86)	389
H40101 Water Rates Payable	0	16	16	16		16
H40104 HousMgmtntRechg Central	107	123	123	16		16
H40111 Other RentCollection	135	33	120	-15		-15
H40201 Management Special - BWF	0	-6	0	0		0
H40202 Management Special - Nth Tott	0	-30	0	0		0
H40203 Management Special - Sth Tott	0	-25	0	0		0
H40204 Management Special - Wood Grn	0	-25	0	0		0
H40205 Management Special - Hornsey	0	-19	0	0		0
H40206 HousMgmtntRechg Energy	731	352	731	0		0
H40208 Special Services Cleaning	2,789	34	2,789	0		0
H40209 Special Services Ground Maint	1,838	103	1,838	0		0
H40212 HRA Pest Control	290	97	290	0		0
H40213 Estate Controlled Parking	116	7	85	-30		-30
H40303 Supporting People Payments	1,816	906	1,816	0		0
H40401 Bad Debt Provision - Dwellings	656	0	656	0		0
H40406 Bad Debt Provisions - Hostels	68	-31	68	0		0
H40801 HRA- Council Tax	150	111	467	317	317	0
<b>UE0722 Managed Services Expenditure TOTAL</b>	<b>7,259</b>	<b>812</b>	<b>8,018</b>	<b>760</b>	<b>318</b>	<b>442</b>
UE0731 Retained Services Expenditure	£000's	£000's	£000's	£000's	£000's	£000's
H38002 Anti Social Behaviour Service	778	0	778	0	0	0
H39601 Interest Receivable	-296	0	-296	0	0	0
H40112 Corporate democratic Core	586	557	557	-30	0	-30
H40301 Leasehold Payments	-139	1	-139	0	0	0
H40305 Landlords Insurance - Tenanted	318	0	318	0	0	0
H40306 Landlords - NNDR	135	0	135	0	0	0
H40308 Landlords Insurance - Leasehold	1,530	0	1,530	0	0	0
H40501 Capital Financing Costs	11,872	0	11,872	0	0	0
H40601 Depreciation - Dwellings	15,506	0	15,506	0	0	0
H40805 ALMO HRA Management Fee	40,482	0	40,482	0	0	0
H49000 Housing Revenue Account	16,361	0	16,361	0	0	0
H60002 GF to HRA Recharges	2,973	0	2,973	0	0	0
H60003 Estate Renewal	0	50	0	0	0	0
H60004 HIERS/ Regeneration Team	884	0	884	0	0	0
S14400 Supported Housing Central	284	86	284	0	0	0
<b>UE0731 Retained Services Expenditure TOTAL</b>	<b>91,274</b>	<b>694</b>	<b>91,244</b>	<b>(30)</b>		<b>(30)</b>
Balance of HRA Account		(52,238)	(390)	(390)	(208)	(182)



MTFS Savings Tracker		Appendix 3			Green	Saving met in full and on time	
Priority: Children's					Amber	Saving will slip but in year mitigation identified	
Period: 06 (Q2)					Red	Saving fully/partially unachievable - no mitigation	
MTFS Savings Ref	Saving proposal	Description	2019/20 £'000s	2019/20 Projected Full Year Savings £'000s	2019/20 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2019/20 Saving)	Comment on Status
PC1	Reduce the number of agency staff	Reduce the the number of agency staff through delivering an effective recruitment and retention strategy.	196			Green	
PC2	Reduce operational costs	Reduce operational costs through streamlining management and staffing and improving efficiency in teams	69			Green	
			248		3	Green	
			30			Green	
PC3	Reduce the costs of placements	Reduce the costs of placements through an effective inhouse foster carer recruitment and retention strategy and through effective brokerage and negotiation of placements	90		15	Amber	Delayed approval of Invest to Save project has had an impact on this saving. Mitigating savings to be identified
		Timely adaptation of properties for children with disabilities	175		46	Amber	Fewer suitable cases so far this year. Mitigating savings to be identified.
		Commission a range of supported housing services for young care leavers	136			Green	
		Commission respite care following the agreed closure of Haslemere	145			Green	
		Enhance the brokerage teams to improve negotiation of packages and management of direct payments	75			Amber	Further work required to evidence savings delivery.
		Ensure that children with Special Education Needs and Disabilities placed in out-of-borough schools are receiving independent travel training to encourage independence where appropriate	125		65	Red	Delayed approval of Invest to Save project. Savings will be delivered on a reprofiled timescale.
PC4	Safeguarding and Social Care and Early intervention and preventing demand	Prevent demand and costs through an effective prevention and intervention approach that means children and families are supported to avoid the care system and that where children are in care (particularly young adolescents) they are supported to return home safely wherever possible.	290			Green	
PC5	Increase income generation	Increase income through delivering services to schools and work with partners to ensure fair contributions to services for children.	23			Green	
<b>Total: People (Childrens)</b>			<b>1,602</b>	<b>0</b>	<b>129</b>		

MTFS Savings Tracker			Appendix 3		Green	Saving met in full and on time
Priority: Adults					Amber	Saving will slip but in year mitigation identified
Month 6 - Quarter2					Red	Saving fully/partially unachievable - no mitigation
MTFS Savings Ref	Saving proposal	Description	2019/20 £'000s	2019/20 Projected Full Year Savings £'000s	RAG Status (Delivery of 2019/20 Saving)	Comments
<b>People (Adults)</b>						
B2.7	Haringey Learning Disability Partnership	The Haringey Learning Disability Partnership, working jointly with Children's Services and with key partners such as the Clinical Commissioning Group and the London Borough of Islington, will implement a coherent strategy that aims to bring Haringey's demand and spending on adults with learning disabilities in line with our statistical neighbours and limit growth in spending in line with population growth.	1,200	788	Amber	Savings are being delivered although delays have occurred. Mitigations are in place to meet the shortfall in projected full year savings.
B2.8	Mental Health	Working with our delivery partner, Barnet, Enfield & Haringey Mental Health Trust, the Clinical Commissioning Group and our communities to strengthen the prevention and 'enablement' pathways for mental health and to ensure the support we provide minimises the long-run dependency of adults with mental health issues. For those whose needs require a social care intervention, we will develop the market and look at new commissioning arrangements to improve value for money as well as promoting choice and control for the service user.	450	390	Amber	Savings are being delivered although delays have occurred. Mitigations are in place to meet the shortfall in projected full year savings.
MTFS Savings Ref	Saving proposal	Description	2019/20 £'000s	2019/20 Projected Full Year Savings £'000s	RAG Status (Delivery of 2019/20 Saving)	
<b>People (Adults)</b>						
B2.9	Adults OP / PS / SS	Working with the CCG, acute providers and primary care to extend independence, choice and control to those with physical support needs and further strengthen the pathways that prevent, reduce and delay the need for social care.	920	920	Green	Bulk of savings have already been delivered. Projected to exceed target which will help to mitigate other areas.
PA1	Charging for Managed Accounts	Introduce an administration fee for setting up and maintenance of care packages for Appointeeships and Self Funders. the fee would be comparable to existing charges levied for Deputyship clients.	120	60	Amber	Awaiting cabinet decision in P9 before savings can commence.
PA2	Fast tracking financial assessments	Speed up the process of financial assessment so that charging starts as soon after the start of services as possible. The saving lies largely in reducing levels of debt and the costs of recovering overpayments rather than any additional costs to the user of this approach.	140	200	Green	Projected to exceed target.

MTFS Savings Tracker			Appendix 3			
Priority: Adults						
Month 6 - Quarter2						
MTFS Savings Ref	Saving proposal	Description	2019/20 £'000s	2019/20 Projected Full Year Savings £'000s	RAG Status (Delivery of 2019/20 Saving)	
<b>People (Adults)</b>						
PA3	Capitalisation of CAS	Capitalise the majority of the operating and equipment costs of the Community Alarms Service. Because installation of a CAS solution can be considered the provision or adaptation of fixed assets for the benefit of our residents, there is scope for capitalisation of associated spending within financial regulations	177	177	Green	Savings on target.
PA4	Housing Related support	Fund housing advice and support currently provided from Adult Social Care budgets through the Flexible Homelessness Support Grant whilst we transform these services and create longer term, more sustainable funding routes over the next 3 years.	600	400	Amber	Savings being delivered but there is a shortfall.
PA5	In-House Negotiator	Expand in house Care Negotiator capacity to work with providers on reducing the cost of care packages in relation to overcharging against service user needs.	116	141	Green	Projected to exceed target.
PA6	Transfer of High Cost Day Opps	Lease three ex-day centre premises to a local provider to support 15-20 service users at reduced cost, and closer to their existing support networks.				
<b>MTFS Savings Ref</b>						
<b>People (Adults)</b>						
PA7	Public Health (Sexual Health)	Realise savings based on efficiencies already achieved in the provision of open access sexual health services	267	267	Green	Savings on target.
PA8	Investment of drug and alcohol savings in preventative services for adults and families, targeting health inequalities	Retendering of the three core substance misuse adult contracts has created savings, available from January 2019. Use these savings for investment in areas to improve health and wellbeing, with a split between cashable savings and investments in preventative services that reduce health inequalities	400	400	Green	Savings on target.
<b>Total: People (Adults)</b>			<b>4,390</b>	<b>3,743</b>		

MTFS Savings Tracker							Green	Saving met in full and on time			Appendix 3
Priority: Place							Amber	Saving will slip but in year mitigation identified			
Period: 06 (Q2)							Red	Saving fully/partially unachievable - no mitigation			
MTFS Savings Ref	Cabinet Decision Date	Saving proposal	Description	2019/20 £'000s	2019/20 Projected Full Year Savings £'000s	2019/20 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2019/20 Saving)	Comment on Delivery RAG Status	Proposed action plan to mitigate shortfall	Value of Mitigation £'000s	Net impact on 2019/20 Budget Monitoring £'000s
Place											
PL1	12-Feb-19	Additional HMO Licensing Scheme for HMO	Extend the current Additional Licensing scheme for HMOs not governed by Mandatory Licensing and introduce a Selective Licensing scheme to 20% of its geographical area for all other private sector dwellings covered by the Housing Act 2004. All licensing schemes are intended to address the impact of poor quality housing, rogue landlords and anti-social tenants.								
PL2	12-Feb-19	Review and Extension of CPZ coverage	The proposal is an accelerated programme this year to 'catch up', which will allow us to deliver to residents and Member expectations, make appropriate provision for running costs, dealing with current budget gaps, while generating a surplus to be treated as new savings.	500	500	0	Green	Ongoing works - CPZ coverage scheduling is part of the Parking Transformation Programme	The additional income is being achieved through new CPZs but not enough at present to also compensate for compliance levels in existing CPZs.		0
PL3	12-Feb-19	Waste, CS & Enforcement: Efficiency Savings on Veolia Contract	Efficiency savings secured in recent contract negotiations with Veolia. Will be delivered with no impact on services or performance.	100	100	0	Green	Achieved through contract delivery			0
PL4	12-Feb-19	Increase in Moving Traffic Enforcement	The parking and traffic enforcement service enforces moving traffic contraventions at a number of locations. Moving traffic enforcement is undertaken by CCTV camera. Capital investment £40k - Infrastructure measures	260	130	130	Amber	Implemented as part of the Parking Transformation Programme - data analysis is being undertaken	New sites are achieving projected savings, but delivered later than anticipated hence part year effect only. However compliance levels are high with a reduction in overall CCTV income levels.		130
PL5	12-Feb-19	Healthmatic Toilets	Savings accruing from removal of two automated WCs (already agreed and achieved)	30	30	0	Green	Delivered			0
PL6	12-Feb-19	Extending parking enforcement	This is an invest to save bid. The parking on-street, off street and CCTV enforcement operations are run in-house. Additional staffing, including management is required. This will increase enforcement capacity, and associated income which will cover staffing costs and mitigate some of the current income deficit.	350	250	100	Amber	Ongoing works - Extending parking enforcement scheduling is part of the Parking Transformation Programme	While recruitment is an issue, those savings are being achieved.		100
PL7	12-Feb-19	Litter Enforcement	The proposal is to consider the option for an in-house service provision based on a pilot with an external contractor, Kingdom, from November 2016 to September 2017. An in-house litter enforcement provision would enable the Council to retain 100% of all Fixed Penalty Notice (FPN) income received.								
PL8	12-Feb-19	Soft FM Efficiency	Re-commissioning of soft FM services and services delivered through Amey contract (e.g. efficiencies in postage & franking, front of house, security).	25	25	0	Green	Achieved through contract delivery			0
PL9	12-Feb-19	Leisure centre concessions	Reduce the number of people eligible for concessionary rates at Fusion Leisure Centres.								
PL10	12-Feb-19	London Construction Programme Revenue	Over-achieved income from subscriptions to the new Dynamic Purchasing System for the London Construction Company, managed by Haringey's Procurement service.	200	200	0	Amber	Income generated through the LCP/DPS increase in subscriptions. Achieved through mitigation			0
PL11	12-Feb-19	Flexible Police Resourcing	The proposal is to not extend the current contract for Flexible Police Resourcing beyond March 2019. The funding for the team enables the tasking of police officers along with the wider partnership i.e. trading standards, CCTV, ASB enforcement to hotspots in the borough. The service also uses the team to deal with Travellers and to support partnership enforcement activities.	200	200	0	Green	Achieved - Funding agreement ceased March 2019			0
PL12	12-Feb-19	Waste Service Programme	Review of all waste and street cleansing services to identify potential savings								
PL13	12-Feb-19	Parking Transformation Programme	Parking Transformation Programme to deliver significant improvements to this service over the coming three years. Includes a CPZ rollout programme taking the borough to 100% coverage, and extending parking permit charging models to tackle emissions from Diesel vehicles								
<b>Total: Place</b>				<b>1,665</b>	<b>1,435</b>	<b>230</b>				<b>0</b>	<b>230</b>

MTFS Savings Tracker							Green	Saving met in full and on time		Appendix 3	
Priority: Economy							Amber	Saving will slip but in year mitigation identified			
Period: 06 (Q2)							Red	Saving fully/partially unachievable - no mitigation			
MTFS Savings Ref	Cabinet Decision Date	Saving proposal	Description	2019/20 £'000s	2019/20 Projected Full Year Savings £'000s	2019/20 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2019/20 Saving)	Comment on Delivery RAG Status	Proposed action plan to mitigate shortfall	Value of Mitigation £'000s	Net impact on 2019/20 Budget Monitoring £'000s
EC1	12-Feb-19	Carbon Management	Saving £60k from the Carbon Management Service's base budget, replacing this with an income of the same amount from Planning Service. The Carbon Management Service will increase its support to the Planning Service through advice and technical specification on planning applications and issues related to carbon reduction, energy and sustainability.	60	60	0	Green	Savings are met and on track			0
EC2	12-Feb-19	Reduction in consultancy budget	Saving £75k from central budget typically allocated to cover large contracts and project delivery requirements. As some Tottenham Regeneration activities shift from a focus on initial strategies and feasibility work to delivery stage, there is increasing scope to explore funding these types of contracts from other sources, including but not limited to capitalisation of costs, utilising both internal and external funding sources.	75	75	0	Green	Savings are achieved			0
EC3	12-Feb-19	Deletion of senior post	The Strategic Director of Regeneration, Planning & Development was re-designated as Director of Housing, Regeneration and Planning, and along with this, it was proposed to delete the Director of Regeneration post.	225	225	0	Amber	There is a risk of a £100k overspend in RPD41 this financial year. This is because a full-year savings of £160k was taken as part of a proposal (which was not submitted by Regen) to delete a senior post; however, the relevant officer remained in post for the first quarter of the year, and there is therefore £47k of unbudgeted costs incurred thus far.	Currently assumed that this will have to be met from within RPD4 revenue		0
EC4	12-Feb-19	Tackling uncrystallised debt	This proposal comprises an opportunity to achieve new income potential by starting a process of tackling the uncrystallised debt in the commercial portfolio	50	50	0	Green	Savings are achieved			0
EC7	12-Feb-19	Strategic Property Services	This proposal comprises a number of activities to drive out efficiencies in the service, including; better management of Hornsey Town Hall,	500	500	0	Green	This is well on course to be achieved, however we are working closely with legal to ensure lease renewals are completed on a timely basis	Working closely with Legal to ensure further renewals and reviewed are completed as planned		0
A6.8	13-Feb-18	Alexandra House Decant	The proposal is to vacate 5 floors of Alexandra House in 2017 and the remaining floors in the following twelve months. Realisation of savings will depend on renegotiation of rent as we vacate the building or our ability to sub-let those floors we do vacate. Hence, the cost/benefit model assumes savings appearing in 2018/19 and 2019/20.	750	0	750	Red	Alex House Decant remains mostly unachieved. The total saving is £1m (£250k assumed in 18/19). Current agreed subletting will bring in £200k, leaving a net pressure of £800k against the total saving. Efforts to generate tenants for Alex House continue.			750
				1,660	910	750					750

MTFS Savings Tracker				Appendix 3			Green	Saving met in full and on time
Priority: Housing							Amber	Saving will slip but in year mitigation identified
Period: 06 (Q2)							Red	Saving fully/partially unachievable - no mitigation
MTFS Savings Ref	Cabinet Decision Date	Saving proposal	Description	2019/20 £'000s	2019/20 Projected Full Year Savings £'000s	2019/20 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2019/20 Saving)	Comment on Delivery RAG Status
B5.1	13-Feb-18	Housing	Additional savings in 19/20 by recommissioning community based homelessness prevention work.	120	120	0	Green	
HO1	12-Feb-19	Temporary accommodation reduction plan	Reduce TA costs, as detailed in the TA Reduction Plan. Proposals include initiatives to prevent homelessness, improve economic position of those in TA, and help support those in TA to move on. Revenue costs covered by the Flexible Homelessness Support Grant. Plan also includes proposals to increase supply of low cost TA through new purchase, repair and management joint venture partnership, and capital investment in new Community Benefit Society. Please note that due to the additional costs incurred due to unforeseen works at BWF, it may not be possible to meet the projected savings.	920	920	0	Green	The saving has already been taken from the budget, and although it was to be funded by transferring to cheaper accommodation it will now be offset by additional FHSG.
EC6	12-Feb-19	Explore opportunities to capitalise development team costs	Proposal to charge salaries of staff within housing development and enabling team to the Housing Revenue Account, as their work is now focused on bringing forward sites for direct housing development. Approximately 40% of salaries are currently funded by the HRA, and it's proposed to increase this to 100%.	150	150	0	Green	This saving has already been taken from the budget and has been funded by charging council housing project managers to the HRA.
				<b>1,190</b>	<b>1,190</b>	<b>0</b>		

MTFS Savings Tracker										Appendix 3	
Priority: Your Council											
Period: 06 (Q2)											
										Red	
										Amber	
										Green	
										Saving fully/partially unachievable	
										Saving achievable but full/partial slippage required	
										Saving met in full and on time	
MTFS Savings Ref	Cabinet Decision Date	Saving proposal	Description	2019/20 £'000s	2019/20 Projected Full Year Savings £'000s	2019/20 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2019/20 Saving)	Comment on Delivery RAG Status	Value of Mitigation £'000s	Net impact on 2019/20 Budget Monitoring £'000s	
<b>Your Council (incl Council-Wide)</b>											
A6.3/A6.4	13-Feb-18	FOBO - SSC and Customer Services	A series of individual service improvement / efficiency opportunities within SSC and Customer Services.	1,500	1260	240	Amber	The reduction in the in-year saving is mainly due to the acceptance that staff cannot or will not be released by 01-10-19 due to their required notice periods following consultation (most staff are on 3 months' notice) or anticipated delays in fully implementing and measuring the impact of changed processes/technology etc. before releasing staff.	0	240	
A6.1	13-Feb-18	Legal Services	Reduction in staffing and other related expenditure - dependent on a reduction in demand for Legal Services in particular in Adult Services, Children Services, Regeneration and Property	150	150	0	Green	The staffing restructure was implemented on time. The additional income is on track to meet the increased income target.		0	
YC1	12-Feb-19	Out of home advertising income generation	The proposal is to recommission the street furnishing advertising contract. Moving to digital display to ensure communication messages can be updated quickly, and to remove printing costs.	129	129	0	Green			0	
YC2	12-Feb-19	Remove ward budgets	Remove existing provision for Ward Budgets to fund community projects	190	190	0	Green			0	
YC3	12-Feb-19	Growing Libraries Income	To grow the level of income from libraries estate as part of a developing libraries strategy.	100	25	75	Red	The planned commercialisation revenue stream from advertising (£40k) will now come on stream in 2020/21. Increased income from public printing is on target but other potential income growth is unlikely to be realised this year.	0	75	
		Reduction in SAP Costs	Identify contractual savings in licensing, support and hosting	300	189	111	Amber	SAP licence moved from SAP to Support Revolution saving £189k. The remainder of the saving will be met when the Council moves to a new hosted contract from April 20 (Approved at October Cabinet).	111	0	
<b>Total: Your Council</b>				<b>2,369</b>	<b>1,943</b>	<b>426</b>			<b>111</b>	<b>315</b>	

**APPENDIX 4:**

Priority	Scheme Ref	Scheme Description	2019/20 Original Budget (£'000)	2018/19 Capital Slippage (£'000)	Budget Adjustments (£'000)	2019/20 Revised Budget after Adjustments (£'000)	2020/21 Budget (£'000)	2021/22 Budget (£'000)	2022/23 Budget (£'000)	2023/24 Budget (£'000)	Total (£'000)
People - Children's	101	Primary Sch - repairs & maintenance	1,030	767	0	1,797	1,000	1,000	1,000	1,000	5,797
People - Children's	102	Primary Sch - mod & enhance (Inc SEN)	5,970	4,408	0	10,378	4,800	5,355	1,525	1,480	23,538
People - Children's	103	Primary Sch - new places	162	203	0	365	39	0	0	0	404
People - Children's	104	Early years	93	19	0	112	93	0	0	0	206
People - Children's	109	Youth Services	14	110	0	124	0	0	0	0	124
People - Children's	110	Devolved Sch Capital	531	0	(18)	513	531	531	531	531	2,637
People - Children's	114	Secondary Sch - mod & enhance (Inc SEN)	3,552	200	0	3,752	4,200	750	110	0	8,812
People - Children's	115	Secondary Estate Mixed Development - Fortismere Secondary School	400	0	0	400	10,050	10,050	5,400	10,000	35,900
People - Children's	117	Children Safeguarding & Social Care	0	170	0	170	0	0	0	0	170
People - Children's	118	Special Educational Needs Fund (New Provision Fund)	0	10	213	223	0	0	0	0	223
People - Children's	199	P1 Other (inc Con't & Social care)	0	571	0	571	0	0	0	0	571
		<b>People - Children's</b>	<b>11,752</b>	<b>6,457</b>	<b>195</b>	<b>18,404</b>	<b>20,713</b>	<b>17,686</b>	<b>8,566</b>	<b>13,011</b>	<b>78,380</b>



<b>APPENDIX 4:</b>											
<b>Priority</b>	<b>Scheme Ref</b>	<b>Scheme Description</b>	<b>2019/20 Original Budget (£'000)</b>	<b>2018/19 Capital Slippage (£'000)</b>	<b>Budget Adjustments (£'000)</b>	<b>2019/20 Revised Budget after Adjustments (£'000)</b>	<b>2020/21 Budget (£'000)</b>	<b>2021/22 Budget (£'000)</b>	<b>2022/23 Budget (£'000)</b>	<b>2023/24 Budget (£'000)</b>	<b>Total (£'000)</b>
People - Adults	201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	2,193	0	168	<b>2,361</b>	2,193	2,193	2,193	2,193	<b>11,133</b>
People - Adults	207	New Day Opp's Offer	0	27	250	<b>277</b>	0	0	0	0	<b>277</b>
People - Adults	208	Supported Living Schemes	1,500	745	(304)	<b>1,941</b>	1,500	1,500	1,500	0	<b>6,441</b>
People - Adults	209	Assistive Technology	500	620	0	<b>1,120</b>	500	500	500	0	<b>2,620</b>
People - Adults	211	Community Alarm Service	177	0	0	<b>177</b>	177	177	177	177	<b>885</b>
People - Adults	212	Linden House Assisted Living Development	0	756	420	<b>1,176</b>	0	0	0	0	<b>1,176</b>
People - Adults	213	Canning Crescent Assisted Living	500	342	0	<b>842</b>	4,200	1,750	250	0	<b>7,042</b>
People - Adults	214	Osborne Grove Nursing Home	500	156	0	<b>656</b>	1,500	6,000	2,250	500	<b>10,906</b>
People - Adults	215	Hornsey Town Hall Supported Living	250	0	(250)	<b>0</b>	1,750	0	0	0	<b>1,750</b>
People - Adults	216	Homelessness Hub	100	259	0	<b>359</b>	0	0	0	0	<b>359</b>
		<b>People - Adults</b>	<b>5,720</b>	<b>2,905</b>	<b>284</b>	<b>8,909</b>	<b>11,820</b>	<b>12,120</b>	<b>6,870</b>	<b>2,870</b>	<b>42,589</b>

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Place	301	Street Lighting	1,300	(29)	0	1,271	1,300	1,300	1,300	1,300	6,471	
Place	302	Borough Roads	4,189	(8)	0	4,181	3,689	3,689	3,689	3,689	18,937	
Place	303	Structures(Highways)	394	1,180	(800)	774	800	0	0	0	1,574	
Place	304	Flood Water Management	590	48	0	638	620	650	680	710	3,298	
Place	305	Borough Parking Plan	322	310	518	1,150	0	0	0	0	1,150	
Place	307	CCTV	2,109	(2)	0	2,107	0	830	1,000	200	4,137	
Place	309	Local Implementation Plan(LIP)	2,500	717	934	4,151	2,500	2,500	2,500	2,500	14,151	
Place	310	Developer S106/S278	750	264	0	1,014	750	750	750	750	4,014	
Place	311	Parks Asset Management	300	(74)	282	508	300	300	300	300	1,708	
Place	313	Active Life in Parks:	230	170	(150)	250	230	230	230	230	1,170	
Place	314	Parkland Walk Bridges	1,000	1,258	(1,200)	1,058	2,200	0	0	0	3,258	
Place	316	Asset Management of Council Buildings	4,326	1,218	(116)	5,428	1,991	651	331	381	8,782	
Place	317	Down Lane MUGA	0	415	0	415	0	0	0	0	415	
Place	319	Bull Lane MUGA	2,520	0	(2,520)	0	1,080	2,520	0	0	3,600	
Place	320	LCP - Dynamic Purchasing System	0	157	0	157	0	0	0	0	157	
Place	321	MOPAC - Crime & Disorder Reduction	0	121	90	211	0	0	0	0	211	
Place	322	Finsbury Park Over 8 Play Space	600	566	100	1,266	600	600	600	600	3,666	
Place	323	Parking Strategy	1,000	0	200	1,200	321	0	0	0	1,522	
Place	325	Parks Vehicles	720	0	(720)	0	720	0	0	0	720	
		<b>Place</b>	<b>22,850</b>	<b>6,311</b>	<b>(3,381)</b>	<b>25,780</b>	<b>17,101</b>	<b>14,020</b>	<b>11,380</b>	<b>10,660</b>	<b>78,941</b>	

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Economy	401	Tottenham Hale Green Space	0	5,625	(3,289)	2,336	9,235	900	2,680	600	15,751	
Economy	402	Tottenham Hale Streets	14,007	10,357	(19,527)	4,837	27,495	5,097	1,363	450	39,241	
Economy	406	Opportunity Investment Fund	0	1,093	0	1,093	0	0	0	0	1,093	
Economy	407	Growth on the High Road	0	(32)	32	0	0	0	0	0	0	
Economy	411	Tott High Rd & Bruce Grove stn	150	419	(569)	0	569	0	0	0	569	
Economy	415	North Tott Heritage Initiative	0	826	0	826	0	0	0	0	826	
Economy	418	Heritage building improvements	0	2,500	0	2,500	0	0	0	0	2,500	
Economy	421	HRW business acquisition	54,580	2,564	(45,500)	11,644	15,521	61,170	12,770	32,830	133,935	
Economy	427	White Hart Lane Public Realm (LIP)	500	1,058	(782)	776	0	0	0	0	776	
Economy	429	Site Acq (Tott & Wood Green)	10,000	3,235	0	13,235	8,867	0	0	0	22,102	
Economy	430	Wards Corner CPO	5,000	5,000	(10,000)	0	6,500	3,500	0	0	10,000	
Economy	434	Wood Green Regeneration	100	163	0	263	0	0	0	0	263	
Economy	435	Wood Green Station Road	120	(88)	0	32	0	0	0	0	32	
Economy	438	Vacant possession Civic Centre (Woodside House Refurbishment)	72	347	0	419	0	0	0	0	419	
Economy	444	Marsh Lane	821	163	0	984	9,323	4,700	266	0	15,273	
Economy	447	Alexandra Palace -maintenance	470	0	0	470	470	470	470	470	2,350	
Economy	450	Winkfield Road (Maya Angelou Contact Centre)	0	63	0	63	0	0	0	0	63	
Economy	452	Low Carbon Zones	15	174	118	307	0	0	0	0	307	
Economy	464	Bruce Castle	1,000	119	(900)	219	1,400	4,000	6,000	8,500	20,119	

Priority	Scheme Ref	Scheme Description	2019/20 Original Budget (£'000)	2018/19 Capital Slippage (£'000)	Budget Adjustments (£'000)	2019/20 Revised Budget after Adjustments (£'000)	2020/21 Budget (£'000)	2021/22 Budget (£'000)	2022/23 Budget (£'000)	2023/24 Budget (£'000)	Total (£'000)
Economy	465	District Energy Network (DEN)	800	1,096	(1,460)	436	1,460	1,500	6,500	3,500	13,396
Economy	468	Keston Road (Community Centre Reprovision)	0	0	75	75	0	0	0	0	75
Economy	470	Wood Green HQ, Library & Customer Service Centre	950	0	(540)	410	2,940	6,000	8,400	10,000	27,750
Economy	471	Tailoring Academy Project	0	241	0	241	0	0	0	0	241
Economy	472	JLAC Match Fund	1,750	0	(1,250)	500	500	0	0	0	1,000
Economy	473	THRS - ETHR Bruce Grove Public Convenience Scheme	0	0	110	110	0	0	0	0	110
Economy	474	Tottenham High Road Strategy	1,638	800	(2,438)	0	5,402	3,980	2,318	1,027	12,727
Economy	475	Tottenham Green Public Realm Scheme Phase 2	0	979	(866)	113	156	866	0	0	1,135
Economy	477	Strategic Regeneration Initiatives	3,000	2,000	0	5,000	3,000	0	0	0	8,000
Economy	478	Wood Green Good Growth Fund	0	73	0	73	0	0	0	0	73
Economy	479	54 Muswell Hill Health Centre	0	1,100	(1,000)	100	1,000	0	0	0	1,100
Economy	480	Wood Green Regen (2)	500	0	(133)	367	7,262	5,901	12,141	13,610	39,280
Economy	481	Strategic Investment Pot	2,997	0	(2,047)	950	1,400	2,650	0	0	5,000
Economy	482	Strategic Property	19,640	0	0	19,640	680	1,273	254	3	21,850
Economy	483	Production Valley Fund (SIP)	0	0	800	800	0	0	0	0	800
Economy	484	THRS - ETHR 551B & Morrison Yard	0	0	210	210	0	0	0	0	210
Economy	485	THRS - ETHR The Trumpery	0	0	80	80	0	0	0	0	80
Economy	486	THRS - ETHR PitHR	0	0	50	50	0	0	0	0	50
Economy	487	THRS - Enterprising Tottenham High Road (ETHR) (PM Cost)	0	0	100	100	0	0	0	0	100
Economy	488	THRS - LSS - Page Green Common	0	0	460	460	0	0	0	0	460
Economy	492	THRS - LSS - PM and Monitoring	0	0	50	50	0	0	0	0	50
Economy	496	THRS - BGY - PM and Monitoring	0	0	30	30	0	0	0	0	30
Economy	4992	THRS - Heart of Tottenham (HOT) PM & Monitoring	0	0	25	25	0	0	0	0	25
		<b>Economy</b>	<b>118,110</b>	<b>39,875</b>	<b>(88,161)</b>	<b>69,825</b>	<b>103,180</b>	<b>102,006</b>	<b>53,161</b>	<b>70,990</b>	<b>399,161</b>

APPENDIX 4:											
Priority	Scheme Ref	Scheme Description	2019/20 Original Budget (£'000)	2018/19 Capital Slippage (£'000)	Budget Adjustments (£'000)	2019/20 Revised Budget after Adjustments (£'000)	2020/21 Budget (£'000)	2021/22 Budget (£'000)	2022/23 Budget (£'000)	2023/24 Budget (£'000)	Total (£'000)
Housing (GF)	505	TA Solutions	0	0	0	0	0	0	0	0	0
Housing (GF)	506	TA Property Acquisitions Scheme	0	2,416	(2,416)	0	0	0	0	0	0
Housing (GF)	509	CPO - Empty Homes	650	400	0	1,050	1,000	1,000	1,000	1,000	5,050
Housing (GF)	510	Temporary Accommodation Acquisition Programme	25,000	14,027	(39,027)	0	0	0	0	0	0
Housing (GF)	512	Wholly Owned Company	5,000	0	0	5,000	8,000	8,000	8,000	8,000	37,000
Housing (GF)	513	54 Muswell Hill Flats	712	0	0	712	0	0	0	0	712
Housing (GF)	514	Notting Hill Housing Group (4 Ashley Road)	2,970	0	0	2,970	0	0	0	0	2,970
		<b>Housing (GF)</b>	<b>34,332</b>	<b>16,842</b>	<b>(41,442)</b>	<b>9,732</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>45,732</b>
Housing (HRA)		Existing Stock Investment (Haringey Standard)	52,293	17,202	(6,683)	62,812	63,215	57,663	58,816	59,992	302,498
Housing (HRA)		New Homes Build Programme	1,890	6,373	(1,261)	7,002	16,569	180,590	27,714	26,036	257,911
Housing (HRA)		New Homes Acquisitions	0	0	20,731	20,731	39,473	126,962	149,784	104,812	441,762
Housing (HRA)		Existing Homes Acquisition	0	0	57,600	57,600					57,600
		<b>Housing (HRA)</b>	<b>54,183</b>	<b>23,575</b>	<b>70,387</b>	<b>148,145</b>	<b>119,257</b>	<b>365,215</b>	<b>236,314</b>	<b>190,840</b>	<b>1,059,771</b>

<b>APPENDIX 4:</b>												
Priority	Scheme Ref	Scheme Description	2019/20 Original Budget (£'000)	2018/19 Capital Slippage (£'000)	Budget Adjustments (£'000)	2019/20 Revised Budget after Adjustments (£'000)	2020/21 Budget (£'000)	2021/22 Budget (£'000)	2022/23 Budget (£'000)	2023/24 Budget (£'000)	Total (£'000)	
Your Council	601	Business Imp Programme	0	155	0	155	0	0	0	0	155	
Your Council	602	Corporate IT Board	0	3,546	0	3,546	0	0	0	0	3,546	
Your Council	603	ICT Shared Service - Set up / Seed Money	0	1,684	0	1,684	0	0	0	0	1,684	
Your Council	604	Continuous Improvement	950	2,381	(81)	3,250	950	950	950	950	7,050	
Your Council	605	Customer Services (Digital Transformation)	0	965	0	965	0	0	0	0	965	
Your Council	606	Hornsey Library Refurbishment	1,882	844	0	2,726	0	0	0	0	2,726	
Your Council	607	Financial Management System Replacement	0	0	0	0	350	2,000	650	0	3,000	
Your Council	621	Libraries IT and buildings upgrade	1,056	386	0	1,442	25	85	0	0	1,552	
Your Council	622	FOBO Programme	500	0	1,000	1,500	500	500	0	0	2,500	
Your Council	639	New Ways of Working	252	0	0	252	255	255	0	0	762	
Your Council	698	Responsiveness Fund	2,000	2,000	(2,000)	2,000	0	0	0	0	2,000	
Your Council	699	P6 - Approved Capital Programme Contingency	1,500	1	766	2,267	0	0	0	0	2,268	
Your Council	640	Accommodation Move	0	0	200	200	0	0	0	0	200	
		<b>Your Council</b>	<b>8,140</b>	<b>11,963</b>	<b>(115)</b>	<b>19,988</b>	<b>2,080</b>	<b>3,790</b>	<b>1,600</b>	<b>950</b>	<b>28,408</b>	
		<b>TOTAL GENERAL FUND ACCOUNT</b>	<b>200,904</b>	<b>84,354</b>	<b>(132,621)</b>	<b>152,637</b>	<b>163,895</b>	<b>158,622</b>	<b>90,577</b>	<b>107,481</b>	<b>673,212</b>	
		<b>TOTAL HRA ACCOUNT</b>	<b>54,183</b>	<b>23,575</b>	<b>70,387</b>	<b>148,145</b>	<b>119,257</b>	<b>365,215</b>	<b>236,314</b>	<b>190,840</b>	<b>1,059,771</b>	
		<b>OVERALL TOTAL</b>	<b>255,087</b>	<b>107,929</b>	<b>(62,234)</b>	<b>300,782</b>	<b>283,152</b>	<b>523,837</b>	<b>326,891</b>	<b>298,321</b>	<b>1,732,983</b>	

Virements for Cabinet Approval

Appendix 5

Transfers from Reserves & Contingencies (2019/20) - for noting

Period	Priority	Service/AD Area	Rev/ Cap	In year	Next year	Reason for budget changes	Description
7	Your Council	Human Resources	Revenue	500,000		Transfer from Reserves	Drawdown from Transformation Reserve to fund HR to fund the HR Workforce and Reward transformation teams.

Virements for Approval (2019/20)

Period	Priority	Service/AD Area	Rev/ Cap	In year	Next year	Reason for budget changes	Description
6	All	Council-wide	Revenue	1,600,000	1,600,000	Budget Allocation	Allocation of 19/20 budget for increased employer pension contributions to service staffing budgets.
6	Housing	Housing	Revenue	1,215,000	1,215,000	Budget Realignment	Realignment of budgets to accommodate the Guaranteed Rent Scheme and Assured Secured Tenancies agreement.
7	People	Adults	Revenue	475,000		Budget Realignment	Realignment of Adults Care Improvement budgets to reflect service needs.
7	Place	Highways	Revenue	2,920,218	2,920,218	Budget Realignment	Staffing budget realignment in-line with agreed restructure of Highways Service.
7	People	Commissioning	Revenue	38,997,382		Budget Realignment	Realignment of SEN budgets to reflect updated July DSG allocations.
8	People	Childrens	Revenue	3,180,016		Budget Realignment	Realignment of early years budgets to reflect updated July DSG allocations.
8	People	Childrens	Revenue	1,101,000		Budget Realignment	Realignment of Youth Justice budgets to address service needs.
8	Your Council	Finance	Revenue	5,329,033	5,329,033	Budget Realignment	Realignment of NNDR, Council Tax and Grant income budgets to new account codes that better reflect the income stream being received.
8	People	Childrens	Revenue	1,006,580		Budget Realignment	Realignment of Early Help budgets to address service needs.
8	People	Childrens	Revenue	1,295,907		Budget Realignment	Realignment of DSG funded SEN budgets to address service needs.
8	Economy	Regeneration	Revenue	2,602,700		Budget Realignment	Realignment of staffing, project delivery and grant income and expenditure budgets in line with agreed restructure of Regeneration.
		<b>Total 2019/20</b>		<b>60,222,836</b>	<b>11,064,251</b>		

### Write off Summary report Quarter 1&2

All Council debt is considered recoverable, the Corporate Debt Recovery Team will make every necessary effort to collect charges due to the Council. However, there are some circumstances when it is appropriate to write off a debt, once all forms of recovery action have been exhausted.

Council Debt is written off in line with the instructions set out within the Financial Regulations, following Court instruction or in accordance with the Limitations Act 1980.

The quarterly summarised report is for information purposes only, the debts that have been written off for the Financial Period 1 April 2019 – 30 September 2019 relate to delinquent accounts, where all forms of recovery action have now been fully exhausted. The charges that have been written off, have been adequately provided for via Bad Debt Provision.

#### Quarter 1 & 2 Write Off, Financial Period 1 April 2019 - 30 September 2019

Service	Council Tax	NNDR	HBOP	HRA Rent	Leaseholder	Commercial Rent	Sundry Debt	Parking	Total
<b>Under £25000</b>	£501,409.57	£0.00	£0.00	£164,153.44	£0.00	£0.00	£0.00	£0.00	<b>£665,563.01</b>
<b>Volume</b>	566	0	0	117	0	0	0	0	<b>683</b>
<b>Over £25000</b>	£0.00	£364,769.20	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	<b>£364,769.20</b>
<b>Volume</b>	0	7	0	0	0	0	0	0	<b>7</b>
<b>Total Value</b>	<b>£501,409.57</b>	<b>£364,769.20</b>	<b>£0.00</b>	<b>£164,153.44</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£1,030,332.21</b>
<b>Total Volume</b>	<b>566</b>	<b>7</b>	<b>0</b>	<b>117</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>690</b>
<b>2018/19 Qrt1&amp;2</b>	<b>Council Tax</b>	<b>NNDR</b>	<b>HBOP</b>	<b>HRA Rent</b>	<b>Leaseholder</b>	<b>Commercial Rent</b>	<b>Sundry Debt</b>	<b>Parking</b>	<b>Total</b>
<b>Value</b>	£194,381.00	£331,237.51	£0.00	£66,743.39	£0.00	£0.00	£0.00	£0.00	<b>£592,361.90</b>
<b>Volume</b>	247	75	0	306	0	0	0	0	<b>628</b>



### **Quarter 1 & 2 Summary: -**

The Write off for this period relates to Council Tax, Business Rates and Housing Revenue Account Rent arrears.

The **£501K** Council Tax write off for 'Quarter 1&2 combined' has followed the trend from the previous financial year 2018 - 2019. Approximately **56%** of the Council Tax Write off submitted for this financial year '2019 – 2020' relates to '*absconded charge payers*', with the second largest group (**33%**) being '*Insolvency*'.

Haringey Council, much like our neighbouring authorities has a large proportion of our population living in rental accommodation. Approximately **57%** of Haringey residents rent their homes from either Haringey Council/ Housing Associations or Private sector Landlords.

The transient population within Haringey Council represents a challenge to the Council Tax service, in terms of tracking down residents who have previously been residing within the Borough on short term leases and have now moved within the UK, or in some cases abroad.

The **33%** Council Tax 'Insolvency' write off, relates to debtors who have been made bankrupt, set up an IVA 'Individual Voluntary Arrangement, or have actioned a DRO 'Debt Relief Order.

IVA and DRO's have grown in popularity over the past 4/5 years as a method for debtors to amalgamate all their '*qualifying*' debts into a manageable monthly arrangement, paying back approximately **20 pence** in the pound to all their creditors. Whilst the Council can refuse requests for IVA's, it does need to be the majority Creditor in order for the refusal to be accepted, which is not always the case.

Haringey Council are actively encouraging customers to not go down the IVA route. As part of the Councils commitment to 'ethical debt collection' the Corporate Debt Team are promoting alternative payment solutions, that will not only prevent our constituents from falling into a cycle of debt, but also protect their ability to obtain Credit, therefore improving their Health and Wellbeing.

There are **£364K** of Business Rates write offs, actioned after the Corporate Debt team had completed extensive recovery action, unfortunately the Companies in question have all gone into liquidation. With no available assets to chase through the insolvency process, this left the council with no other option.

The **£164K** Housing Revenue Account write offs relates to Statue barred/Deceased cases and unlawful occupation. An extensive report has been supplied by Homes for Haringey confirming actions taken, prior to the debt being written off by the Director of Finance.