

Place

Outcome 9: A Healthier, Active, and Greener Place

Objective a) Protect and improve parks, open space, and green space, promoting community use

Lead:

Delivery priorities	High level milestone(s)	Comments and budget considerations	Years 2-4
<p>Develop a new Parks Strategy with partners to provide access to residents and businesses to a range of inviting and accessible parks and green spaces, that includes:</p> <ul style="list-style-type: none"> • A biodiversity action plan • A trees and woodlands plan • An asset management plan • A watercourse and flood management plan • Review approach to Green Flags 	<p>Partner engagement: From April 2019</p>		<p>Public consultation: From March 2020</p> <p>Adoption at Cabinet: 2020</p>
<p>Tri-borough consultation on management and improvements for Finsbury Park that seek to:</p> <ul style="list-style-type: none"> • Improve public safety in the park • Improve cycling infrastructure • Improve traffic management • Set out priorities for the future 	<p>Public consultation from June 2019 to September 2019</p> <p>Cabinet decision on results of consultation: January 2020</p>		<p>Implementation</p>
<p>Improvements in Finsbury Park, which include:</p> <ul style="list-style-type: none"> • Programme to celebrate Finsbury Park's 150th Anniversary (with 2NQ) • Play area renewal • Sports courts (netball and volleyball) upgrade 	<p>150th Anniversary programme: 2019</p> <p>Play area renewal from June 2019</p> <p>Sports courts upgrade: complete by May 2019</p> <p>Recruitment of dedicated on-site staff:</p>	<p>Tennis courts upgrade delivered with £400,000 external investment and delivered by Access to Sport</p> <p>Sports courts: £70,000</p> <p>Play area renewal: £600,000</p>	<p>Gates and fencing improvements/removal</p>

<ul style="list-style-type: none"> • Tennis courts upgrade with Access to Sport • Gates and fencing improvements/removal • Dedicated on-site staff providing a visible presence and delivering horticultural, safety, and cleansing improvements 	<p>complete by June 2019</p>	<p>(including £100,000 from London Marathon Trust)</p> <p>Dedicated staff: £270,000 per year</p>	
<p>Deliver a range of parks improvement projects across the borough, including:</p> <ul style="list-style-type: none"> • Renovation of Parkland Walk bridges • Renovation of Down Lane Park, The Paddock, and Page Green Common • Piloting different approaches to landscape management, such as meadows and sustainable planting • Litter bin provision and phased replacements • Crescent Gardens floodwater project • Feasibility of new floodwater management projects 	<p>Two Parkland Walk bridges (Upper Tollington and Vicarage) renovated by March 2020</p> <p>Landscape management pilots: complete by March 2020</p> <p>Litter bin provision and phased replacement: from June 2019</p> <p>Crescent Gardens floodwater project: complete by June 2019</p>	<p>Renovation of Parkland Walk bridges: £3.5m (four bridges)</p> <p>Renovation of Down Lane Park, The Paddock, and Page Green Common: £6m</p> <p>Asset management and improvements: £1.4m (over four years)</p> <p>Crescent Gardens floodwater project: £200,000</p> <p>Additional floodwater management projects subject to future external funding</p>	<p>Completion of all four Parkland Walk bridges</p> <p>Renovation of Down Lane Park, The Paddock, and Page Green Common over four years</p> <p>Litter bin provision and phased replacement over four years</p> <p>Continuation and implementation of floodwater management projects</p>
<p>Tree-planting:</p> <ul style="list-style-type: none"> • Plant 40 trees on Wightman Road • Additional 60 trees across Haringey per year • New project feasibility • Apply to the Urban Tree Challenge Fund to fund up to 750 trees over two years 	<p>Wightman Road: plant 40 trees by September</p> <p>Apply to Urban Tree Challenge Fund: Summer 2019</p>	<p>Subject to external funding</p>	<p>Develop a sustainable tree-planting programme</p>

Objective b) Increase the levels of physical activity across the borough

Lead:

Delivery priorities	High level milestone(s)	Comments and budget considerations	Years 2-4
Adopt a new Physical Activity and Sport Strategy to improve physical health, improve mental health, promote the economy, and improve the environment	Cabinet: June 2019		Implementation
Deliver new sports and play facilities in parks, including: <ul style="list-style-type: none"> • Two new outdoor gyms (Markfield Park and Downhills Park) • New multi-use games area Markfield Park • All weather pitch at Down Lane Park • Play area upgrades, including in Homes for Haringey estates 	Two new outdoor gyms: complete by June 2019 Markfield Park multi-use games area: complete by September 2019 Down Lane Park all weather pitch: complete by end of 2019 Play area upgrades: complete by March 2020	<ul style="list-style-type: none"> • Markfield Park multi-use games area: £250,000, including £160,000 external funding from London Marathon Trust and Sport England • Down Lane Park all weather pitch: £420,000 Section 106 (developer contributions) • Council commitment: £230,000 per year 	<ul style="list-style-type: none"> • Three additional outdoor gyms • Bull Lane Playing Fields masterplan • White Hart Lane Rec masterplan • Hartington Park and Albert Road Rec play and sport upgrade • Downhills Park sports pitch improvements
Improve participation rates in leisure centres by 2%, in partnership with Fusion, building on the current level of 1m visits per year and targeting groups that tend to participate less in physical activity	Review annually		
Develop a business case to consider building a leisure centre in Wood Green as part of Council Accommodation Strategy for Wood Green	Assessment of proposals by Cabinet: December 2019		Potential implementation and external fundraising
Review leisure centre pricing, including concessions and pitch prices (MTFS)	Complete: 2019		MTFS saving from 2021

Objective c) Improve air quality, especially around schools

Lead:

Delivery priorities	High level milestone(s)	Comments and budget considerations	Years 2-4
Adopt an Air Quality Action Plan to reduce air pollution across the borough, including: <ul style="list-style-type: none"> School air quality audits, focusing on the impacts on children, young people, and schools. Anti-idling projects Expansion of cycle storage 	Cabinet: November 2019	Anti-idling projects supported by Mayor of London's Air Quality Fund	Continue delivery of the Action Plan
Promote School Travel Plans and adopt a School Streets Action Plan to improve air quality around schools	Final version of the School Streets Action Plan: March 2020	Delivery dependent on external funding opportunities	
Implement two School Superzones in Tottenham Hale and South Tottenham, in partnership with Public Health England and the GLA, to pilot locality-based approaches to creating healthier urban environments around schools that include improved air quality	November 2019: consolidate and share learning with partners and other London boroughs	Funded by Public Health England and the GLA	Evaluation and potential roll-out
Adopt an Ultra-Low Emission Vehicle Action Plan to increase the uptake of ULEVs by businesses and residents and reduce transport-related air pollution	Cabinet Member signing: Summer 2019	Projects will be capital-funded or delivered with external funding streams, including EV income	Continue delivery of the Action Plan
Develop a new Parking Action Plan that: <ul style="list-style-type: none"> Encourages less-polluting vehicles, Discourages more-polluting vehicles, Discourages private vehicle use through the roll-out of CPZs 	Cabinet: September 2019	Individual projects will be subject to successful funding bids to capital, transformation, and TfL funding	Implementation
Expand Car Club provision to reduce the need for private vehicle ownership and associated congestion and emissions	Cabinet: July 2019	Cost neutral (self-financing through parking permit income)	

Develop and implement a Walking and Cycling Strategy and a Walking and Cycling Action Plan to reduce the number of journeys taken by car and transport-related air pollution	Consultation on Action Plan: November 2019 Adoption of strategy: March 2020	Revenue-funded, with individual projects funded through external funding, capital, and business case development	Delivery of the action plan
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Objective d) Reduce CO2 by 40% before 2020 and begin the journey to reduce to zero by 2050

Lead:

Delivery priorities	High level milestone(s)	Comments and budget considerations	Years 2-4
Develop a Zero Carbon Borough Action Plan to set out a pathway for carbon reduction in Haringey, with a renewed target date and measures including: <ul style="list-style-type: none"> • An ask of national government • Housing stock improvements • Business engagement • Measures to reduce transport emissions 	Adoption: December 2019	Action Plan is revenue funded. Projects to be funded through capital and business case development	Delivery of action plan
Develop a Zero Carbon Council Action Plan to deliver: <ul style="list-style-type: none"> • Energy efficiency projects in the Council's building stock • Renewable energy generation from Council-owned sites 	Develop action plan through 2019/20 for approval in summer 2020	Revenue funded. Projects to be funded through capital and business case development	Adoption: Summer 2020 Delivery of action plan from 2020
Increase the number of recharging locations to enable businesses and residents to charge electric vehicles	Deliver 100 new charging bays by Summer 2020	All new charging stations to be externally funded, and ongoing maintenance to be included within contract.	Year 2 – 100 points Year 3 – 130 point Year 4 – 170 points
Implement and enforce energy, carbon, and sustainability standards in new buildings to reduce emissions and increase sustainability		Policy already adopted and in place. Planning will promote on site delivery and offsetting.	Continuation

of our built environment			
Develop a delivery plan for energy efficiency measures in Homes for Haringey stock to deliver legislative and borough aspirations.	Complete by December 2019	Projects to be funded through external funding, capital and business case development	
Establish a community heating network for Broadwater Farm delivering affordable energy and carbon reduction for residents	Complete by February 2020	Capitally funded. Ongoing management to be self-financing.	Grow the Decentralised Energy Networks in North Tottenham, Wood Green and Tottenham Hale.
Set up and deliver Carbon Offsetting projects across the Borough, with communities	Set-up in Summer 2019	Planning Gain (Section 106)	Continuation

Outcome 10: A Cleaner, Accessible, and Attractive Place

Objective a) Provide safe and accessible public spaces for everyone, especially children, young people, and people with disabilities

Lead:

Delivery priorities	High level milestone(s)	Comments and budget considerations	Years 2-4
Deliver the Libraries Capital Programme , which includes: <ul style="list-style-type: none"> • Major refurbishment of Hornsey Library • Refurbishment of Wood Green library and six branch libraries • Six new youth spaces 	Cabinet approval (Hornsey Library): June 2019 Roll-out on site from October 2019	£4.3m capital funding	Whole programme complete by March 2021
Highways improvement schemes to improve pedestrian and cyclist safety, which includes: <ul style="list-style-type: none"> • Lordship Lane and Downhills Way junction • Wightman Road • The Avenue, N17 • Cycle parking schemes 	Schemes complete by March 2020, except Lordship Lane and Downhills Way	£1.3m investment from TfL (LIP), including the following: <ul style="list-style-type: none"> • Lordship Lane and Downhills Way: £400,000 • Wightman Road: £600,000 • The Avenue, N17: £125,000 • Cycle Parking: £70,000 	Lordship Lane and Downhills Way: complete by June 2020
Develop and implement an Accident Reduction Action Plan to work towards the Mayor of London's 'vision zero' aspiration of zero deaths, injuries and accidents on London's roads by 2041	Consultation: 2020		Cabinet approval: 2020/21
Street Lighting Programme, which includes:	Complete by March 2020	Capital funding: £870,000	Ongoing

<ul style="list-style-type: none"> LED lighting upgrade programme (1,900 units) Replacement of 600 lighting columns 			
Feasibility study for borough-wide rollout of LED lighting	<p>Complete by July 2019</p> <p>Cabinet: by December 2019</p>		Potential implementation over two years, subject to funding
<p>Subject to consultation, implement Controlled Parking Zones (CPZs) including:</p> <ul style="list-style-type: none"> North Tottenham South Tottenham Muswell Hill 	Phased over 2019/20, subject to consultation	Capital funding: £600,000 for 2019/20	Ongoing implementation
<p>Parking Transformation Programme, which includes:</p> <ul style="list-style-type: none"> New parking IT system leading to improved customer service through digital self-serve Scan cars (Automatic Number Plate Recognition enforcement) Expansion of CCTV enforcement for moving traffic Paid-for parking in town centres Review of accessible parking for residents and visitors with disabilities 	Cabinet: September 2019	<p>£1.7m funding over three years</p> <p>£2.2m saving (MTFS Commitment)</p>	Implementation
Adopt a Flood Risk Management Strategy , subject to consultation	Flood Risk Management Strategy: Cabinet, July 2019		
<p>Reduce flood risk across the borough through:</p> <ul style="list-style-type: none"> Gully improvements Queen's Wood natural flood mitigation Sustainable Urban Drainage Scheme projects; e.g. Chestnut Road, Tottenham 	All schemes complete by March 2020, except Queen's Wood	At least £1.1m total funding	Queen's Wood natural flood mitigation

Objective b) Improve cleanliness and reduce the levels of fly tipping

Lead:

Delivery priorities	High level milestone(s)	Comments and budget considerations	Years 2-4
<p>Implement the Council's Fly Tipping Strategy, which includes:</p> <ul style="list-style-type: none"> • Working with our communities to tackle four hotspot areas where fly-tipping is worst • Identify and regulating waste collection points to reduce fly-tipping • Delivery of a borough-wide civic pride communications campaign to encourage behaviour change • Adopting a high-profile enforcement approach • Working with landlords to reduce dumping from homes in multiple occupation 	<p>Cabinet: April 2019</p> <p>Implementation: From April 2019</p>		<p>Ongoing implementation</p>
<p>Deliver the Waste Services Transformation Programme, which includes:</p> <ul style="list-style-type: none"> • Modelling options to redesign waste collection services to drive efficiencies • Taking a needs-based approach to street cleansing • Review of trade waste collection service 	<p>Cabinet approval: by January 2020</p> <p>Public consultation: 2020, subject to Cabinet approval</p>	<p>£500,000 saving (MTFS commitment)</p>	<p>Implementation from 2020</p>
<p>Establish a new litter enforcement team to focus on reducing littering on high roads across the borough</p>	<p>Team in place by March 2020</p>	<p>£100,000 saving (MTFS commitment)</p>	<p>Implementation from April 2020</p>

Objective c) Minimise the amount of waste generated by our residents and businesses and increase levels of recycling

Lead:

Delivery priorities	High level milestone(s)	Comments and budget considerations	Years 2-4
<p>Produce a Reduction & Recycling Plan, for submission to the Mayor of London, which will include:</p> <ul style="list-style-type: none"> • Encouraging behaviour change to re-use, reduce, and recycle • Providing guidance to residents and businesses to minimise waste and increase recycling • Ensuring more residents are using recycling services • Reducing contamination of recyclables 	<p>Cabinet approval: October 2019</p> <p>Submission to Mayor of London: November/December 2019</p>		<p>Implementation</p>
<p>Work in partnership with North London Waste Authority and North London constituent boroughs to:</p> <ul style="list-style-type: none"> • Provide accurate baseline data for recycling and waste projections in order to shape the design of new disposal facilities • Consider efficiencies in waste collections across North London • Develop a North London Recycling Strategy 	<p>Ongoing through 2019/20</p>		<p>Implementation</p>
<p>Require new development to have integrated, well-designed waste and recycling facilities, recognising the scale and nature of housing growth in the borough</p>	<p>Implementation through existing planning policies and guidance: Ongoing, 2019/20</p> <p>Local Plan consultation: 2020</p>		<p>Implementation</p>

Outcome 11: A Culturally Engaged Place

Objective a) Foster strong and diverse cultural activities

Lead:

Delivery priorities	High level milestone(s)	Comments and budget considerations	Years 2-4
Develop an arts and culture strategy in partnership with key arts and culture providers including Bernie Grant Centre, Alexandra Palace, Jacksons Lane, and Haringey Shed	Complete development by March 2020		Adoption and implementation of strategy
Deliver a sustainable future for the Cultural Education Partnership, which brings together arts providers and schools and colleges to improve access to arts and culture for all children and young people	Agree a programme of activity by October 2019		Agree future organisational structure with partners
Develop a new Libraries Strategy to recognise the role of Haringey libraries as cultural and community assets	Complete development by March 2020		Adoption of the Libraries Strategy
Enable community groups to celebrate heritage, including: <ul style="list-style-type: none"> • The Windrush generation through the Windrush Day Community Fund • Black History Month • Women's History Month and International Women's Day • Pride Month 	Windrush Day: June 2019 Black History Month: October 2019 International Women's Day: March 2020 Pride Month: June 2019		
Complete community engagement for development of Bruce Castle and Bruce Castle Park			Complete feasibility and seek approval for implementation of preferred option

<p>Deliver a diverse range of community and commercial events in our parks, which include:</p> <ul style="list-style-type: none"> • Wireless, Community, and Steel Yard Festivals in Finsbury Park • 80 community events across Haringey 			
<p>Preserve heritage in the built environment across the borough by adopting:</p> <ul style="list-style-type: none"> • New Conservation Area Appraisal and Management Plans • New Conservation Area Article 4 Directions 	<p>New Conservation Area Appraisal and Management Plans: Cabinet, July 2019</p> <p>New Conservation Area Article 4 Directions: Cabinet, by January 2020</p>		

Objective b) Improve connectivity			
Lead:			
Delivery priorities	High level milestone(s)	Comments and budget considerations	Years 2-4
<p>Engage and design the Crouch End Liveable Neighbourhood Project, working with the community and businesses to improve the connectivity of the local area by encouraging more people to walk, cycle, and use public transport</p>	<p>Conference at Alexandra Palace: July 2019</p>	<p>Funded by Transport for London</p>	<p>Implementation of the scheme</p>
<p>Work with residents, businesses, and Transport for London to improve cycling infrastructure, including proposals for Cycle Future Route 2 from Tottenham to Camden</p>	<p>Engagement with residents and businesses: 2019/20</p>		<p>Completion: 2023</p>
<p>Lobby to improve connectivity for residents across the borough, which includes:</p> <ul style="list-style-type: none"> • West Anglia main line improvements • Piccadilly Line improvements 			

<ul style="list-style-type: none"> Crossrail 2 			
Upgrade computers and develop IT systems in libraries to provide members of the public greater digital access	Roll-out from April 2019	£500,000 capital funding	Complete by March 2021
Develop an approach to ensuring that local residents benefit from community assets in the borough	Map assets, engage with communities, and articulate approach by October 2019		Agree how to take forward findings

Outcome 12: A Safer Borough

Objective a) Improve community confidence and reduce fear of crime using our relationships with partners and communities as well as our physical assets including the built environment and CCTV stock

Lead:

Delivery priorities	High level milestone(s)	Comments and budget considerations	Years 2-4
<p>Adopt a Community Safety Strategy for 2019-23. This includes for Year 1:</p> <ul style="list-style-type: none"> • A communications campaign to focus on serious youth violence, robbery, and burglary; • A series of community conversations across the borough in partnership with key voluntary sector and faith groups; • Establishment of a Youth IAG with the Metropolitan Police and Mind in Haringey; • Partnership tasking using data to identify, target and deploy resources to crime hotspots; 	<p>Cabinet: June 2019 Full Council: July 2019</p>	<ul style="list-style-type: none"> • Subject to Council and MOPAC funding • Performance Reward Grant funding from MOPAC to fund two-year community confidence campaign • Delivered with funding from MOPAC, the Home Office, the GLA, and the Big Lottery Fund • Additional funding streams are being identified on an ongoing basis 	<p>Review priorities annually with MOPAC.</p>
<p>Review and refresh the Council's CCTV infrastructure, significantly increasing the current number of cameras in Haringey in order to improve public confidence and deter and detect criminality</p>	<p>Procurement: By December 2019 Roll-out: From January 2020</p>	<p>£4m capital funding</p>	<p>Continued roll-out of CCTV infrastructure</p>
<p>Review and implement a new Enforcement Policy</p>	<p>From April 2019</p>		
<p>Develop and implement anti-social behaviour policies and procedures, working with key partners including Homes for Haringey</p>	<p>Adoption: Cabinet, by November 2019</p>		

Ensure that hate crime and radicalisation have no place in Haringey by working with residents, businesses, and partners to raise awareness, improve practice across the partnership, and increase confidence in reporting	Establishment of separate, dedicated, multi-agency advisory groups on Prevent and hate crime by December 2019		
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Objective b) Reduce the number of victims and perpetrators of crime and reduce the serious harm experienced by victims

Lead:

Delivery priorities	High level milestone(s)	Comments and budget considerations	Years 2-4
Adopt a Community Safety Strategy for 2019-23. This includes for Year 1: <ul style="list-style-type: none"> • Work with LB Enfield and North Area Metropolitan Police Service through a North Area Violence Reduction Group • Deliver a remodelled victim support service from April 2019 • Review the current model to develop a more integrated approach to offender management by March 2020 • Deliver knife crime and weapons awareness in partnership with schools 	June 2019: Cabinet July 2019: Full Council		
Deliver MOPAC Co-Commissioning Projects , including: <ul style="list-style-type: none"> • Rescue and Response, to tackle County Lines and CSE • Advance Minerva, to reduce female offending 	2019 – 2020	MOPAC-funded. Funding ends in March 2020.	
Support Project Future , a community-based partnership mental health project that seeks to prevent criminality among young men		Funding assured for three years	