

**MINUTES OF THE CABINET
TUESDAY, 16 JUNE 2015**

Councillors Kober (Chair), Arthur, Demirci, Goldberg, McNamara, Morton, Strickland, Vanier and Waters

Apologies None

Also Present: Councillor Sarah Elliott, Councillor Pippa Connor, Councillor Clive Carter

MINUTE NO.	SUBJECT/DECISION	ACTION BY
CAB01.	FILMING AT MEETINGS	
CAB02.	APOLOGIES No apologies for absence were received.	
CAB03.	URGENT BUSINESS No items of urgent business were put forward.	
CAB04.	DECLARATIONS OF INTEREST None	
CAB05.	NOTICE OF INTENTION TO CONDUCT BUSINESS IN PRIVATE, ANY REPRESENTATIONS RECEIVED AND THE RESPONSE TO ANY SUCH REPRESENTATIONS No representations were put forward.	
CAB06.	MINUTES The minutes of the meeting held on the 17 th March 2015 were agreed as a correct record.	Clerk
CAB07.	MATTERS REFERRED TO CABINET BY THE OVERVIEW AND SCRUTINY COMMITTEE Overview and Scrutiny Committee had referred, to Cabinet, the Scrutiny Review of the transition from Child Mental Health Services to Adult Mental Health services and Councillor Pippa Connor Chair of the Adults and Health Scrutiny Panel was invited to introduce the report to Cabinet. The necessity for this review had been identified at the Scrutiny Cafe session in 2014 where the support for vulnerable young people with mental health problems, progressing from Children’s Services to Adult Services, had been discussed. Officers and stakeholders including service users and staff had identified this ‘cliff edge’ transition as a major issue, often resulting in a young person not getting the appropriate level of support at the right time. This left the young person vulnerable to worsening mental health. Following workshop sessions with stakeholders and partners and evidence	

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	<p>gathering the panel had compiled 7 recommendations including the initiation of a pilot project, headed up by Dr Nick Barnes, to support young people with mental health problems with a joined up wrap around service. This initiative would also hopefully sit within the new joint and Mental Health and Wellbeing Framework which will provide the opportunity to transform local mental health services and improve mental health outcomes for residents.</p> <p>Cllr Connor continued to thank the participants and stakeholders for taking part in the review and Scrutiny Team for compiling the report.</p>	
<p>CAB08.</p>	<p>CABINET RESPONSE TO THE SCRUTINY REVIEW OF TRANSITION FROM CHILD MENTAL HEALTH SERVICES TO ADULT MENTAL HEALTH SERVICES</p> <p>Cllr Waters, Cabinet Member for Children and Families, welcomed the Scrutiny Review and confirmed the Council would work together with partners and stakeholders to implement the review recommendations. The local development of the health and wellbeing framework was a positive step forward and the responses to the review would be also be considered as part of the review into Child and Adolescent Mental Health Services in Haringey which was currently underway.</p> <p>RESOLVED</p> <ul style="list-style-type: none"> i. That the Scrutiny Report on Transition from Child Mental Health Services to Adult Mental Health services be noted. ii. That the responses to the Scrutiny report recommendations, attached as appendix 1, be agreed. 	<p>AD Commissioning</p>
<p>CAB09.</p>	<p>DEPUTATIONS/PETITIONS/QUESTIONS</p> <p>The Leader of the Council invited Zoi LLeshi and Mr. Issaka Farrakhan to put forward their deputation to Cabinet regarding agenda item 14, Delivering Children’s Centres.</p> <p>Ms Lleshi began the deputation by expressing her dissatisfaction with the timing of the proposed consultation on the future Children’s Centre operating model which would fall in the summer holiday period where most parents and Children Centre staff would be on leave and therefore the questioned the level of feedback that could be received to support the proposals for the Children’s Centre model going forward.</p> <p>In essence, the deputation party were opposed to any budget reductions to Children’s Centres budget as they felt any reduction to Children Centres would have a considerable impact on the places available to children and also deprive parents and children of the Children Centres facilities such as ‘stay and play’. The deputation party asserted that existing provision was at full capacity and any reduction would be detrimental. The party pointed to the wider service offer provided by Children’s Centres and how they were greatly valued by parents and families. The deputation party had held parent led meetings at Children’s Centres in the borough themselves who also agreed that any budget reduction would be a mistake.</p> <p>The deputation party questioned the spending priorities of the Council and Councillors, referenced Islington Council as an authority who were not reducing their Children’s Centre services and further asked the Leader to fully consider if</p>	

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this course of action was in the best interest of local residents.

The deputation further argued that:

- Children's Centres were oversubscribed and that for every 12 stay and play places there were 100 subscriptions.
- The key role that Centres had in early intervention which would need to be retained to avoid more costly support service in the future.

The deputation asked the Cabinet to fully consider the future impact the budget reductions and re- designation of some Centres to community access points and the effect this would have on the future outcomes for children in the borough.

The Leader thanked the deputation party for coming forward and expressing their concerns and objections to the recommendations of the Children's Centre report.

The Leader responded to the points raised in the deputation and asked how the calculation on demand for services had been arrived at. In response, it was noted that, a member the deputation party had interviewed outreach workers at the Children's Centres whose current personal experience and estimation was that there was no capacity in Centres for additional places.

The Leader advised the deputation that the boroughs of Haringey and Islington were different as the latter had a lower population but had received a higher grant funding for being an inner London borough. Haringey had a higher child population but had always received a less generous settlement for early years funding as it was termed an outer London borough. This deficit in early years funding over the years had culminated in the borough having a harsher financial position for funding. Also the two boroughs had different budget arrangements.

The Leader of the Council advised the deputation that the Council had made a 60% cut to services over a 5 year period following reductions in government grant funding. Therefore, the remaining 40% of the budget inevitably involved changes to service areas. The government were also taking forward a further emergency budget in July and local authorities were bracing themselves for further grant reductions.

Cabinet Members had listened to the feedback from the initial engagement exercise with Children's Centre stakeholders and had recognised that a core Children's Centre offer needs to be fully supported so that the Centres are able to meet the requirements of Ofsted and are not set up to fail.

Cabinet Members further considered the importance of retaining the good working network of centres and the importance of a parent's proximity to local Children's Centres. This had been factored in the choice of Centres which would have a core Children's Centre offer and have a balance of services aimed at on early intervention and prevention.

The Cabinet Member for Children and Families further responded to the issues raised in the deputation and re-iterated the need to make reductions to meet budget demands. The statutory consultation would start in June and end in September still leaving some weeks in between the summer holiday period for responses to come forward. There was various stakeholder events organised to maximise the contributions to the consultation.

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	<p>Councillor Waters recognised the demand for ‘stay and play’ and was hoping that access to this facility can continue in the community access points</p> <p>The Cabinet Member for Children and Families acknowledged the range of services provided by Children’s Centres and was committed to working with Children’s Centre users to ensure the best use of the resources. She had seen the local film compiled by a group of local staff and users on Children Centres and hoped this enthusiasm for Children’s Centres services can be harnessed to ensure the remaining Children Centre services work well for children and parents.</p>	
<p>CAB10.</p>	<p>THE COUNCIL'S END OF YEAR PERFORMANCE ASSESSMENT - QUARTER FOUR, 2014/15</p> <p>The Leader introduced the report which informed Cabinet of the progress against the Council’s outcomes and strategic priorities during the fourth quarter of 2014/15. This was the last report on the delivery of the Corporate Plan 2013-15.</p> <p>RESOLVED</p> <ul style="list-style-type: none"> i. That progress against the Council’s Corporate Plan priorities in Q4 and for the year 2014/15 be noted. ii. That the plan to report on delivery of the Corporate Plan 2015-18 in a more outcome focused and transparent way be noted. <p>Alternative Options Considered Not required</p> <p>Reasons for Decision Not required</p>	
<p>CAB11.</p>	<p>THE COUNCIL'S FINANCIAL OUTTURN 2014/2015</p> <p>The Cabinet Member for Resources and Culture introduced the report which, following the conclusion of the financial year, set out the provisional revenue and capital outturn for 2014/15, together with a number of requests to carry forward resources and proposed transfers to earmarked reserves.</p> <p>The report continued to set out the provisional outturn position for the General Fund, Housing Revenue Account (HRA), the Dedicated Schools Budget (DSB), the Collection Fund and the Capital Programme for 2014/15.</p> <p>The Cabinet Member for Resources and Culture was pleased to report a balanced budget with the Council, meeting the challenge to make the required savings target of £22m for 2014/15 and thanked service areas and the Finance team for their efforts in achieving this.</p> <p>The Council had already made a 60% reduction in budget and there were still some difficult challenges ahead with expected further reductions to public sector budget to be included in the July government emergency budget.</p> <p>The Cabinet Member for Resources and Culture also signalled that the July Budget Monitoring report would detail how the Council would be tackling the overspend in the Children and Adult’s budget areas.</p>	

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	<p>RESOLVED</p> <ul style="list-style-type: none"> i. That the various provisional revenue outturn positions (General Fund, HRA, DSB) as set out in this report and in particular the explanations for the outturn variances set out in Appendices 1(a) to 1(g) be approved. ii. That the service revenue requests for carry forward and transfers to/ (from) reserves also set out in Appendices 1(a) to 1(g) be approved. iii. That the provisional capital outturn positions (General Fund and HRA) as set out in this report and in particular the explanations for the outturn variances set out in Appendix 2 be approved. iv. That the capital carry forward requests set out in Appendix 3; be approved v. That the performance of the Council Tax and NNDR Collection Fund in 2014/15 be noted. <p>Alternative Options The reporting of the Council's outturn and management of financial resources is a key part of the role of the Chief Financial Officer (Section 151 Officer) and no other options have therefore been considered.</p> <p>Reasons for Decision It is important for Members to understand the Council's financial position at key times of the year, of which outturn is one, in order to inform their decision making and strategic planning.</p>	<p>AD Finance</p> <p>AD Finance</p> <p>AD Finance</p> <p>AD Finance</p>
<p>CAB12.</p>	<p>REHOUSING POLICY FOR REGENERATION AND RENEWAL SCHEMES</p> <p>The Cabinet Member for Housing and Regeneration introduced the report which sought Cabinet approval to consult on a proposed an Estate Renewal Re-housing and Payments Policy (Appendix 1) for the borough. This policy endeavoured to meet the expectation of residents who are required to be re-housed and brings together all the advice and support listed in a range of different documents into one accessible document. The policy also aims to provides a consistent borough-wide approach to the re-housing and payment commitments. The policy would apply to all regeneration and estate improvement schemes, where 10 or more units are being improved or redeveloped.</p> <p>The Cabinet Member for Housing and Regeneration highlighted that the proposed consultation dates, listed at section 5 of the attached report, may be subject to change</p> <p>Subject to noting the potential date change to the consultation period.</p> <p>RESOLVED</p> <ul style="list-style-type: none"> i. That the Estate Renewal Re-housing and Payments Policy (at Appendix 1) be noted and approved for consultation. ii. To approve delegation to the Assistant Director for Regeneration, in consultation with the Cabinet Member for Housing and Regeneration for the decision on the 'effective date' of the policy in respect of individual estate renewal schemes and, where appropriate, the individual phases of such schemes. 	<p>AD Regeneration</p> <p>AD Regeneration</p>

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- iii. That the purpose of the policy, as set out in section 1 of Appendix 1 and in paragraphs 5.13 and 5.14 of this report be noted.
- iv. That the consultation arrangements and timetable (set out in section 5 of this report), including a further report to the Cabinet scheduled for January 2016 to consider the consultation outcome, an Equalities Impact Assessment and any recommended changes to the policy, for final approval by the Cabinet be noted and approved.

AD
Regeneration

Alternative Options Considered

The alternative options of developing an estate renewal re-housing policy only or just a set of procedures covering the issues in Appendix 1 were considered. However, it was considered important to bring together all the policies relevant to re-housing and compensating residents in one document, rather than just cover re-housing matters. Also, a set of procedures for staff would not represent a statement by the Council of its commitments to affected residents, which is an important objective of the proposed policy.

In developing the proposed policy, alternative approaches to how the policy should be applied to individual estate renewal schemes were considered.

Broadly, 3 approaches were considered:

- (a) Apply the minimum statutory entitlements and existing policy commitments across all schemes
- (b) Consider the re-housing and payment commitments to residents on a scheme by scheme basis
- (c) Apply (a) above, but consider additional discretionary entitlements on a scheme by scheme basis

The approach set out in paragraph 4.2, item (a) above has been broadly adopted within the policy at Appendix 1, as this provides consistency across different schemes and amongst residents from different areas. It also provides a better balance between meeting the re-housing needs of residents affected by estate renewal and other households on the Housing Register. However, the proposed policy at Appendix 1 does provide for some flexibility on a scheme by scheme basis, for example, in respect of the degree to which residents are able to return to take up a new permanent home on their estate, which is dependent on the number of new homes provided in each scheme. In addition, Local Lettings Policies (provided for within the existing Allocations Policy) offer some additional scope for local flexibility.

The minimum statutory entitlements include one-off Home Loss Payments of £4,900 for eligible households and Disturbance Payments for reasonable moving costs. The Council's existing policies include, under the Allocations Policy, provision for secure tenants required to move being placed in the highest re-housing band (band A) and being able to bid for alternative accommodation under Choice Based Lettings, until 12 months prior to vacant possession being required for development works. At that stage, direct offers would be made to ensure re-housing takes place.

In addition to existing entitlements, consideration has been given to additional discretionary entitlements beyond existing policy, including:

- (a) All secure tenants under-occupying their existing home, being able to under-occupy their new home by 1 bedroom
- (b) Adult children living with secure tenants being offered separate accommodation
- (c) More generous 'fixed payment' Disturbance Payments, beyond those paid under existing arrangements to other secure tenants

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	<p>being moved to allow major repairs to their home However, these additional entitlements have not been incorporated within the proposed policy at Appendix 1, to ensure a fair and consistent approach is taken in respect of those required to move as part of an estate renewal scheme, as compared to other groups.</p> <p>It is proposed that the alternative options described above, should feature within the consultation questions, as they are likely to be considered important by residents who may be affected by estate renewal schemes. Equally, any additional benefits for this group may be seen as disadvantaging other groups, such as those on the Housing Register, with potential equalities implications.</p> <p>Reasons for Decision The main reasons for the decisions recommended at paragraph 3.1 are:</p> <ul style="list-style-type: none"> (a) to give clear direction to Members and residents on the Council's commitments to households would need to move as part of an estate renewal scheme (b) to introduce a new delegation in respect of the 'effective date' of the policy at Appendix 1, in order to improve management control of re-housing, voids and payments in respect of individual estate renewal schemes (c) to help facilitate the effective co-ordination of relevant policies on re-housing, payments to residents and obtaining vacant possession in order to deliver the Council's estate renewal programme (d) to conduct an effective consultation on the proposed policy at Appendix 1 (e) to be able to report back to the Cabinet with the consultation outcome, an Equalities Impact Assessment and any amendments to the policy, for final approval 	
<p>CAB13.</p>	<p>HORNSEY TOWN HALL DELIVERY STRATEGY</p> <p>The Cabinet Member for Housing and Regeneration introduced the report which contained proposals to re-energise the Hornsey Town Hall building and bring it back into use. This required new approach to the Hornsey Town Hall project, included an alternative proposed procurement strategy, new capital project budget and sought authorisation for officers to take the Hornsey Town Hall site forward to the market. A report would return to Cabinet once a preferred bidder was selected, prior to award of contract.</p> <p>The Cabinet Member for Housing and Regeneration mentioned the previous bid from Mount View School which following analysis of cost and capacity had not been found to be a compatible solution for both Mountview or the Town Hall going forward. The Council would be supporting this valued organisation stay in the borough. This exercise had demonstrated a need to find a sustainable financial solution for the Town Hall.</p> <p>The procurement reason was clearly set out and bidders would be expected to deliver good use of the building. The Cabinet Member for Housing and Regeneration further referred to the consultation undertaken by the Hornsey Town Hall Trust which had contacted 280 residents to inform the new procurement process for the Town Hall. It was clear that the bidders would need to offer community access and the procurement scoring will reflect the importance given to this.</p> <p>Cllr Arthur, Cabinet Member for Resources and Culture, welcomed the report</p>	

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marketing the site and the procurement process to secure a preferred bidder be approved.

- vii. Additionally a new revenue budget of £75k per annum to fund the additional borrowing costs associated with the increased capital expenditure be approved.

AD Capital
Projects/
AD Finance

Alternative options considered

The alternative options that have been considered for the Hornsey Town Hall project can be defined as follows:

- Option A - Do nothing: Without taking any action to secure a future use and developer/operator for the Town Hall the building condition will continue to deteriorate. The Council remains responsible for the on-going liability for the building and any use of the building by the local community will be limited.
- Option B - Conditional land sale: The Council could sell the HTH site via a conditional land sale agreement, however the Council would have limited control in this option to enable and enforce community access and use.
- Option C - Freehold sale of the site: Sale of the site without retaining any interest would mean the Council is unable to secure community access and use as there are no lease mechanisms to enable this.
- Option D - Dispose of land at the rear and use receipt to refurbish the building: In this scenario it is not expected that the land sale receipt would fully cover all the costs to refurbish and fit out the building for use, the Council's on-going liability for running costs and maintenance is not removed and a sustainable operator and future use is not secured for the Town Hall.

Reasons for Decision

The Cabinet decision in April 2011 declared the site surplus to the Council's requirements and agreed the principle for the listed building to be disposed on a long leasehold basis of 125 years term.

The Listed building is on English Heritage's Buildings At Risk Register therefore a solution is required to undertake restoration work to the building and the Council does not have funding available to undertake these works itself. Any capital receipt from the residential development of the site is not expected to cover the full refurbishment works, fit out and also secure a partner/operator to ensure the building remains open and in use.

To ensure the building remains open and in use in the long term a partner with a long term sustainable business plan needs to be secured.

The work undertaken to date has identified that one developer for the HTH site and operator for the Hornsey Town Hall is a preferred approach as it secures both the restoration works and a long term operator for the building and is likely to bring the building back into use at the earliest opportunity. Professional advisors and the Council's Legal & Procurement team have advised that an OJEU Competitive Procedure with Negotiation is the best way to achieve this outcome.

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	<p>A timely decision on the future approach to the Hornsey Town Hall project is required to avoid further deterioration to the listed building, maximise the potential of the buoyant market to attract potential developers, remove the ongoing liability of the building to the Council at the earliest opportunity and address the longstanding frustrations of the local community at the timeframe in securing a sustainable future for the Town Hall.</p>	
<p>CAB14.</p>	<p>DELIVERING CHILDREN'S CENTRES IN HARINGEY : 2015-2018</p> <p>The Cabinet Member for Children and Families introduced the report which sought agreement to move to consultation on proposals for the future delivery of Children's Centre services. This was part of the implementation of the Early Help strategy focused on children and young people aged 0-19 years old and their access to services.</p> <p>The Cabinet Member for Children and Families highlighted the significant savings assigned to the Children's Service as a whole and as part of this ,the smaller percentage, assigned to early years area .</p> <p>The proposed model was based on providing early help through locality ,reach, and joining up with the existing neighbourhood learning communities designated by schools and providing support to children over fives .The model also included enhancement of the universal offer as there were a lot of children in need that were unable to access the Children's Centres as seen through the work on the Healthy child policy implementation. There was a need to ensure targeted support was available, through Children's Centres, in the most deprived areas of the borough.</p> <p>There were 9 centres proposed for retention and the remaining 7 would be designated as community access point which the Council would endeavour to ensure provided access to 'stay and play'. An attached map to the report illustrated the location points and access to surrounding services.</p> <p>The proposals had been developed over recent months, including engagement with stakeholders, parents, carers, governors, head teachers and staff from across the Children's Centre system and professional partners. The Cabinet Member for Children and Families was happy to meet with Children's Centre users during the statutory consultation period. Following analysis of the consultation responses a report on the future operating model of the Children's Centres would come forward to Cabinet in November.</p> <p>The Leader pointed out that early years area had an indicative budget envelope and therefore the report to Cabinet in November would also take into consideration the outcomes of the planned government emergency budget as well as the consultation results.</p> <p>In response to a question from Cllr Connor on ensuring safeguarding access leads at community access points, it was confirmed that all schools have a safeguarding lead and as many of the community access points are assigned to schools this responsibility would be met. The Cabinet Member for Children and Families would further ensure that all access points to childcare have a safeguarding lead.</p> <p>RESOLVED</p> <p>i. That, the proposals for the reduction in numbers and closure of Children's Centres in the borough as set out in Paragraph 9.0 of this</p>	<p>AD Commissioning</p>

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	<p>report be approved for consultation.</p> <p>ii. That a 90 days period of consultation to commence in June and end in September 2015 be approved.</p> <p>iii. That a report on the outcome of the consultation and final proposals for Children’s Centres in the borough be submitted to Cabinet in November 2015 for a decision.</p> <p>iv. That the outcome of the activity relating to childcare policy, outlined at 12.6, be submitted to Cabinet at a later date.</p> <p>Alternative Options considered To retain the current model and number of Children’s Centres in Haringey as full service centres. This, however, cannot be achieved within the available budget.</p> <p>To resource only those centres that will be delivering in our most disadvantaged areas and offering the of the full core offer to the most vulnerable families. The Council, however, is fully committed to a universal offer which reduces stigma and effectively enables access to targeted services for those most vulnerable families</p> <p>To make a higher level of savings to Children’s Centres in order to create greater flexibility in the commissioning budget. This proposal was, however, rejected on the grounds that the model for Children’s Centres is at the heart of the Council’s early help approach and needs to enable access for all local families to high quality information and advice.</p> <p>Reasons for Decision The Council are required to undertake a statutory consultation where it proposes to make changes to its Children’s Centre delivery model. The proposals in this report seek to address how the Council may continue to meet its statutory obligations for the provision of Children’s Centres in light of significant budget reductions.</p>	<p>AD Commissioning</p> <p>AD Commissioning</p> <p>AD Commissioning</p>
<p>CAB15.</p>	<p>TIVERTON PRIMARY SCHOOL ROOF REPLACEMENT WORKS</p> <p>The Cabinet Member for Children and Families introduced the report which requested approval to an award a contract for construction of a roof replacement at Tiverton Primary which was much needed by the school to mitigate against the Children’s education being disrupted at the school . There had been careful consideration of the solution and part fixing the roof was not sustainable. A careful procurement exercise had been followed leading to the outlined recommendations</p> <p>RESOLVED</p> <p>i. To appoint Breyer Group Plc in the amount of £539,414.03 for a contract period of 16 weeks. This will allow for completion of the project by 23rd November 2015.</p> <p>ii. To issue a letter of intent not exceeding 10% of the contract sum as allowed under CSO 9.07.3 whilst formal works contracts are being prepared.</p> <p>Alternative options considered</p>	<p>AD Capital Projects</p> <p>AD Capital Projects</p>

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	<p>The contractor was procured via the LHC (a not-for-profit consortium set up to provide effective procurement solutions for local authorities, housing associations, schools and other public sector bodies.) Flat Roofing (FR1) Framework Arrangement. We also considered use of Construction line, (a fully owned and managed by Capita, UK register of pre-qualified construction services database). However, upon consideration the LHC framework was considered to be more suitable for this size of project and it offered specialist flat roofing contractors, better suited to this type of project.</p> <p>Reason for Decisions</p> <p>The award the contract to Breyer Group Plc will facilitate the Council to undertake the roof replacement work at Tiverton Primary School.</p> <p>Award will enable the project to move forward to the construction stage within timescales that facilitate the need to address an urgent condition issue to mitigate any future disruption to school service delivery. It will also facilitate the start of the construction works during the school holidays to minimise disruption to the school during term time service delivery.</p>	
<p>CAB16.</p>	<p>DELIVERING PRIORITY 2 : EMPOWER ALL ADULTS TO LIVE HEALTHY, LONG AND FULFILLING LIVES</p> <p>This report introduced the next set of papers on the Cabinet agenda involving the business case and design for whole system change in line with the objectives set out in Priority 2 of the Corporate Plan, <i>Empower all adults to live healthy long and fulfilling lives, agreed by Cabinet in February 2015</i> . There was a need to reshape Adult Social Care Services following demographic changes, coupled with significant budget reductions for the Council .This entailed supporting Adults to live a healthier lives, stay in their homes , and equipping Adults with the support to live their lives .</p> <p>The Cabinet Member for Health and Wellbeing explained that the following 3 papers each require discrete decisions were presented collectively to illustrate the coherence between them.</p> <p>The Cabinet Member for Health and Wellbeing also informed Cabinet that there would be discussion with the Trade Unions on the next steps for the Operating Model.</p> <p>RESOLVED</p> <p>To note the report.</p>	
<p>CAB17.</p>	<p>NEW OPERATING MODEL FOR ADULT SOCIAL CARE</p> <p>The Cabinet Member for Health and Wellbeing introduced the report which described that the new operating model for Adults was a representation of how the Council need to operate Adult Social Care services in the future. The overall framework for the Adult’s Service, along with the principles of how the services will work together, and with partners was set out. The Cabinet Member for Health and Wellbeing advised that the separate strands of work emanating from the Operating Model would individually be consulted upon with service users and they would come back for approval to Cabinet at a later date.</p> <p>In response to a question from Cllr Connor, on why service users were not involved in the compilation of the model, the Cabinet Member advised that,</p>	

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	<p>similarly to the Children’s Services Operating Model, the overall framework for the service had been compiled with staff and stakeholders input and there would be service user and staff consultation on stands of the framework going forward and a reports back to Cabinet at later dates as mentioned.</p> <p>RESOLVED</p> <p>I. That the principles underpinning the new operating model for adult social care set out in Paragraph 7 be approved.</p> <p>II. The operating model for adult social care set out in Paragraph 9 be approved.</p> <p>Alternative options considered To do nothing is not an option. Legislative changes, demographic pressures and budget challenges mean that to continue to provide care and support in the current manner is unsustainable. The current operating model will not deliver revised national policy or achieve the outcomes expected.</p> <p>The proposed model in this report is the outcome of workshops held with managers in Adult Services where the focus was very much about the service user journey, the purpose being to maintain people’s independence as far as possible, streamline processes and provide flexible support. Consideration was given to incremental change but the view was that to meet the challenge of delivering sustainable, responsive services over the next three years, we require system change and a whole Council response, from the population level onwards.</p> <p>The target operating model proposed in this report is closely aligned to the ADASS model, referred to in paragraph 1.2, providing the basis for delivering sustainable services in the future.</p> <p>Reason for Decision To implement a new operating model for Adult Social Services which enables all Haringey resident to live healthy, long and fulfilling lives with control over what is important to them. National policy drivers are very much about empowering people to take control. For example, one major driver is The Care Act, the main elements of which have been implemented in April 2015, with further elements to be implemented from April 2016. As well as legislative changes and changes in people’s expectations, there is growth in need and demand for support. To meet these challenges we need to transform the delivery of care and support, shifting from providing high cost services, such as residential care, to supporting people to live in their own homes and communities as far as possible.</p>	<p>Deputy CE</p> <p>Deputy CE</p>
<p>CAB18.</p>	<p>CORPORATE PLAN PRIORITY 2 CONSULTATION</p> <p>The Cabinet Member for Health and Wellbeing introduced the report which sought Cabinet agreement to specific consultation and further engagement, with residents and partners on specific issues, as detailed in section 6 of the attached report. This was a significant consultation process and the Cabinet Member for Health and Wellbeing would be actively involved in the consultation and listening to families and carers.</p> <p>RESOLVED To approve the following proposals for public consultation:</p>	<p>Deputy CE</p>

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	<p>a)To increase the Council's capacity to deliver re-ablement and intermediate care services by:</p> <ul style="list-style-type: none"> i. The closure of Osborne Grove Nursing Home and change of use to intermediate care service or to continue with the current provision at Osborne Grove, but through an external provider and to include a re-ablement care service ii.The closure of The Haven day centre and change of use to a community re-ablement service delivered by an external provider; and iii. Changing the delivery of the Council's in-house Re-ablement Service to an external provider <p>b)To increase the Council's capacity to provide Supported Living Accommodation and Shared Lives schemes by:</p> <ul style="list-style-type: none"> i. The closure of Linden Road Residential Care Home; and ii.Changing the delivery of the Council's in-house Share Lives Service to an external social enterprise provider <p>c)To increase flexibility and availability of services within the borough by:</p> <ul style="list-style-type: none"> i. The closure of Roundways, Birbeck Road and Always day centres for adults with a learning disability; ii.Delivering a new model of day opportunities for adults with a learning disability from Ermine Road Day Centre, through social enterprise iii. The closure of The Grange Day Centre and delivery of dementia day services from the Haynes through a social enterprise model <p>d)To approve the consultation period to commence on 29th June 2015 and to end on 27th September.</p> <p>e)That a report on the findings of the consultation and the proposed recommendation be brought back to Cabinet for a decision in November 2015.</p> <p>f)That the engagement undertaken by Adult Social Services during the MTFS and Corporate Plan consultation. See item 819 for Cabinet February2015 http://www.minutes.haringey.gov.uk/ieListDocuments.aspx?CId=118&MId=6977&Ver=4 be noted.</p> <p>Alternative options considered Alternative options have been considered, including the retention of additional services and differential options for delivery. However, the options available to the service are limited, due to the scale of the reduction required. Therefore all areas of the service will be redesigned to ensure compliance with our statutory responsibilities and the continued delivery of high quality service provision within the reduced budget.</p>	<p>Deputy CE</p> <p>Deputy CE</p> <p>Deputy CE</p> <p>Deputy CE</p> <p>Deputy CE</p>
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	<p>An additional option is not to make the budget savings agreed in the Medium Term Financial Plan. This would result in serious financial difficulty for the Council as a whole and call into question the sustainability of services in the future.</p> <p>Consideration was given to the reduction in Care Package costs, forecast to reduce Council expenditure by approximately £5.7 million. This was reviewed and removed from the proposals for transformation following the engagement undertaken by Adult Social Services during the consultation on the MTFS and Corporate Plan.</p> <p>Reasons for Decision To implement a new operating model for Adult Social Services which enables all Haringey residents to live healthy, long and fulfilling lives with control over what is important to them. National policy drivers are very much about empowering people to take control. As well as legislative changes and changes in people’s expectations, there is growth in need and demand for support. To meet these challenges we need to transform the delivery of care and support, shifting from providing high cost services, such as residential care, to supporting people to live in their own homes and communities as far as possible.</p>	
<p>CAB19.</p>	<p>MARKET POSITION STATEMENT FOR ADULT SOCIAL CARE</p> <p>The Cabinet Member for Health and Wellbeing introduced the report which set out the Market Position Statement for Adult Social Care, attached as Appendix 1.</p> <p>Cabinet noted that the Market Position Statement, is a national requirement reinforced in the implementation of the Care Act 2014 which puts market development on a statutory footing, by giving local authorities a role in overseeing the Adult social care market and ensuring that there is a financially healthy market for users to make choices about their care. The report further describes how the Council will work with providers to develop diverse, high quality care locally which meets local need and the Council’s strategic priorities whilst delivering value for money.</p> <p>Cllr Connor highlighted the recent issues with Sevacare, a care provider based in the borough. The Cabinet Member explained that, although this care provider was based in the borough, it mainly provided care services to neighbouring boroughs, and the Council did not have a block contract with this provider. The CQC would be the organisation that would inspect the provider and assess their safeguarding functions and responsibilities. An embargo had been placed on this organisation and the Council were helping local users by offering alternative provision. Other boroughs had also been notified of the embargo.</p> <p>RESOLVED</p> <p>That the Council’s Market Position Statement for Adult Social Care attached as Appendix 1 to this report be approved.</p> <p>Alternative options considered The option of not producing a Market Position Statement was considered but discarded on the grounds that it usefully sets out for the market our</p>	<p>Deputy CE</p>

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	<p>commissioning intentions and is a core requirement of the Care Act 2014.</p> <p>Reason for Decision The Market Position Statement is a key statement of the direction of travel for adult social care within the local authority. It has been given added emphasis in the Care Act 2014 and is presented for the approval of Cabinet.</p>	
<p>CAB20.</p>	<p>AGREEMENT TO ENTER INTO A PARTNERSHIP AGREEMENT WITH HARINGEY CCG</p> <p>The Cabinet Member for Health and Wellbeing introduced this report which sought Cabinet approval for the Council to enter into a Section 75 Partnership Agreement with the local Haringey Clinical Commissioning Group. This was requirement of the Better Care Fund – which is a national programme to support the transformation and integration of health and social care at a local level.</p> <p>RESOLVED</p> <ul style="list-style-type: none"> i. That the Council enter into a section 75 partnership agreement with the CCG that includes the commissioning of health and social care services from pooled funds; ii. That delegated authority be given to the Deputy Chief Executive to provide the ability to approve the final draft of the partnership agreement after consultation with the Cabinet Member for Health and Wellbeing; iii. That the strategic implications of the wider Health and Social Care Integration agenda be noted and that officers will work with CCG colleagues to explore further opportunities for integration, including further opportunities for pooled budgets, in line with the Health and Care Integration programme. <p>Alternative options considered The establishment of a section 75 agreement is one of the requirements of the Better Care Fund. If the Council and the CCG do not form such a partnership NHS England has powers to withhold Better Care Fund monies or to issue directions as to how they should be spent. It would not be in the interests of the Council not to form a section 75 partnership.</p> <p>Reasons for Decision It is a condition of the Better Care Fund that the Council and the local CCG enter into a section 75 partnership agreement.</p>	<p>Deputy CE</p> <p>Deputy CE</p> <p>Deputy CE</p>
<p>CAB21.</p>	<p>TRANSFER OF 0-5 YEAR OLD PUBLIC HEALTH COMMISSIONING TO LOCAL AUTHORITIES</p> <p>The Cabinet Member for Children and Families introduced the report which provided information relating to the transfer of 0 – 5 year old public health commissioning from NHS England to local authorities which will take place on 1st October 2015.</p> <p>The transfer of this responsibility was welcomed by the Cabinet Member for Children and Families as it would allow the Council to better join up services for 0-5 years olds and help with achieving Corporate Priority 1,</p>	

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	<p style="text-align: center;">RESOLVED</p> <ul style="list-style-type: none"> i. That Cabinet notes the transfer to the Council from the NHS of funding and commissioning responsibilities for 0-5 year olds, including the mandatory elements of the Healthy Child Programme. ii. That Cabinet accepts the incoming budget from the NHS as set out in sections 10.4 and 10.5. <p>Alternative Options Considered No alternative options have been considered as this is a statutory transfer in line with regulations implemented under the Health and Social Care Act 2012.</p> <p>Reasons for Decision This is a statutory transfer in line with regulations implemented under the Health and Social Care Act 2012.</p>	<p>Dir PH</p> <p>Dir PH</p>
<p>CAB22.</p>	<p>HEALTH AND WELLBEING STRATEGY</p> <p>The Cabinet Member for Health and Wellbeing explained that following the expiry of the Health and Wellbeing Strategy (2012-15) the new Health and Wellbeing Strategy offered an opportunity to respond to the current health issues in the borough; identified through any months of interrogating statistical health data to ensure the pertinent issues such as tackling obesity and dealing with Mental Health issues effectively were included in the strategy with supporting partnership actions.</p> <p>The nine ambitions, which the strategy aimed to achieve, were set out on page 382 of the pack and there would be a set of measurable outcomes compiled which would consider where focus and leverage is needed to achieve the ambitions</p> <p>In response to Cllr Connor’s question about understanding when the interventions are working, this would be addressed in the measureable outcomes work going forward.</p> <p>RESOLVED</p> <ul style="list-style-type: none"> i. To note the responses to the consultation on the draft Joint Health and Wellbeing Strategy; ii. To endorse the draft Health and Wellbeing Strategy (attached as Appendix 1); iii. To recommend the draft Strategy to the Health and Wellbeing Board for approval and publication. <p>Alternative options considered Haringey Health and Wellbeing Board have a duty to develop a Health and Wellbeing Strategy to prioritise effort to address needs identified by the JSNA. The previous Health and Wellbeing Strategy covered 2012-15 and has now expired. Therefore no alternative options were considered.</p> <p>Reasons for Decision It is recommended that the Health and Wellbeing Strategy 2015-18 is approved</p>	<p>Dir PH</p> <p>Dir PH</p> <p>Dir PH</p>

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	<p>as the Health and Wellbeing Board has a duty to develop a Health and Wellbeing Strategy and the previous Strategy have now expired.</p> <p>This strategy will enable all partners to be clear about our agreed priorities for the next three years; all Members of the HWB to embed these priorities within their own organisations; key agencies to develop joined-up commissioning and delivery plans to address these priorities; and the HWB to hold Member organisations to account for their actions towards achieving the priorities within the strategy.</p>	
<p>CAB23.</p>	<p>APPOINTMENT OF CABINET SUB COMMITTEES</p> <p>RESOLVED</p> <p>i. That the Corporate Parenting Advisory Committee, and the London Housing Consortium be established and that the terms of reference for these bodies be noted;</p> <p>ii. That Cabinet dis-continue the arrangement for the Safeguarding Adults Advisory Committee for 2015/16.</p> <p>iii. That the Members indicated below be appointed to serve on the Corporate Parenting Advisory Committee, and the LHC Joint Committee:</p> <p style="padding-left: 40px;"><u>Corporate Parenting Advisory Committee</u> Cllr Ann Waters Cllr Anne Stennett Cllr Patrick Berryman Cllr Makbule Gunes Cllr Elin Weston Cllr Liz Morris Cllr Bob Hare</p> <p style="padding-left: 40px;"><u>LHC</u> Cllr Strickland Cllr Bevan</p>	<p>Clerk</p> <p>Clerk</p> <p>Clerk</p>
<p>CAB24.</p>	<p>APPOINTMENT TO PARTNERSHIP COMMITTEES</p> <p>RESOLVED</p> <p>That Cabinet appoint the Members indicated below to Community Safety Partnership for the 2015/16 municipal year and note the Members appointed by Council on 14th May 2015 to serve on the Health and Wellbeing Board for the 2015/16 municipal year:</p> <p style="padding-left: 40px;"><u>Community Safety Partnership</u> Councillor Bernice Vanier Councillor Ann Waters Councillor Martin Newton</p> <p style="padding-left: 40px;"><u>Health and Wellbeing Board</u> Councillor Claire Kober Councillor Ann Waters</p>	<p>Clerk</p>

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	Councillor Peter Morton That the terms of reference for each body appended to this report be noted.	
CAB25.	MINUTES OF OTHER BODIES RESOLVED That the minutes of the following bodies be noted: 10 March .2015 – Cabinet Member Signing 26 March 2015- Cabinet Member Signing 30 March 2015 – Leader Decision 30 March 2015 - Cabinet Member Signing 30 March 2015 - Cabinet Member Signing 31 March 2015 - Cabinet Member Signing 14 April 2015 - Cabinet Member Signing 19 May 2015 - Cabinet Member Signing	Clerk
CAB26.	SIGNIFICANT AND DELEGATED ACTIONS RESOLVED That the significant and delegated actions taken by officers during April, May and June 2015 be noted.	
CAB27.	NEW ITEMS OF URGENT BUSINESS None	
CAB28.	EXCLUSION OF THE PRESS AND PUBLIC That the press and public be excluded from the remainder of the meeting as the items below contained exempt information, as defined under paragraph 3 part 1 and schedule 12A of the Local Government Act 1972.	
CAB29.	HORNSEY TOWN HALL DELIVERY STRATEGY As per item 874	
CAB30.	TIVERTON ROOF REPLACEMENT As per item 876.	
CAB31.	NEW ITEMS OF EXEMPT URGENT BUSINESS None	

Councillor Claire Kober

Chair

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