

## **SCRUTINY UPDATE**

| Scrutiny Recommendation and Executive Decision  | Target<br>Implementation<br>Date | Responsibilities  | Implemented? | Service or Performance Improvement Measurable outcomes   |
|---|----------------------------------|---|--------------|--|
| Recommendation One Haringey should have a single gateway to guide small business to the services they require.                      | Jan 2005                         | Haringey 4 Business led by LBH Economic Regeneration  | <b>√</b>     | 1. Formation of Haringey 4 Business – a business alliance between Haringey Council and key business support agencies in the borough. The members have agreed to work collaboratively and without competition; work to the best interests of the borough and customers; work to deliver high quality services to businesses. The core group consists of Haringey Council, HBDA, TGEC, NLCC, and BL4L. A providers group also feeds into the core group and will consist of organisations that offer business support services in the borough, including KIS, CoNEL, TNG and Middlesex University. |
|   | Oct 2006<br>Nov 2005             | Haringey Corporate Business Partnership led by Economic Regeneration  Economic Regeneration | V            | <ol> <li>Corporate Business partnership aims to improve the Council's offer to businesses through better accessibility, quality and an enhanced range of services. It aims to hit egovernment targets by implementing the Single Business Account.</li> <li>The Haringey website has been updated and the business content has been refreshed; the links are now smoother and better referenced. There has also been additional new content on</li> </ol>  |
|   |                                  |   |              | the business pages in line with the national standard BVPI 157.  |
| Recommendation Two Ensure that action is taken to encourage an increase in membership and strengthening of the Chamber of Commerce. | March 2006                       | North London Chamber of<br>Commerce, Economic<br>Regeneration                               |              | North London Chamber of Commerce (NLCC) has received NRF funding for this activity. 150 Haringey businesses are now members of NLCC.      The Chamber has been able to facilitate a  |

| <b>Recommendation Three</b> Ensure that gaps in support to market sectors are   |                          | Economic Regeneration, Haringey  | number of meetings aimed at business engagement, consultation and networking events. Much of this has been focussed around the development of Tottenham International.  3. Chamber is one of key members of Haringey 4 Business.  4. Increased activity generated by NRF funding has enabled the Chamber to successfully bid for ERDF funds for the Innovation Valley project. This project will provide a resource for a full-time outreach worker on the industrial estates in and around Tottenham International. This funding will also provide additional resources for communications, events and marketing.  1. Haringey City Growth Strategy (HCGS) |
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|   | March 2007               | City Growth Board, Haringey 4 Business, Business Link                    | identified 4 key clusters. Collage Arts are the main provider of comprehensive business support to the creative sector. They are running a £6million programme, Creative London North. This support ranges from mentoring schemes for start-ups, through to sector specific legal and financial advice to grow existing business, business planning and supply chain network info.  |
|   | March 2006<br>March 2007 |  | <ol> <li>HCG successfully attracted £220k of LDA funding to develop business support to the ICT and Food and drink networks.</li> <li>London Apparel Resource Centre has secured some £900k of LDA/ ERDF funding to provide support to the clothing sector.</li> </ol>  |
| Recommendation Four Ensure that the planning regime in Haringey recognise the need to maintain a satisfactory supply of business premise in the borough.  |                          | LBH Planning Dept, Economic<br>Regeneration, Neighbourhood<br>Management | Planning, ER and NM working together to achieve this (see below).   |
| Recommendation Five  Take steps to increase the supply of quality business accommodation from its existing estate. There should be a priority on providing accommodation for medium-sized businesses. | Dec 2006                 | Neighbourhood Management,<br>Economic Regeneration                       | 1. Neighbourhood Management secured funding for a £5.16 million programme of capital works in December 2004 'Urban Centres for City Growth' (UCCG). The programme comprises of eight projects that are being delivered by five partner organisations drawing from a range of funds including European Regional Development Fund (ERDF), New Deal for Communities (NDC), Haringey council and English Heritage. The ERDF provides £1.7 m of the total programme.   |

|  | Dec 2006   |   |   | Programme was approved in Jan 2005 and delivery of individual projects will be completed by Dec 2006. The programme focuses on providing new and improved business space for SMEs, additional managed workspace in the east of the borough as well as improving shop fronts in key shopping areas. It will improve Tottenham High Road, Seven Sisters Road, and Park Loan enhancing the image of the area and retaining business.  2. Further funding was secured LDA and ERDF to redevelop 3 light industrial units on the Rangemoor Road Estate for use as managed workspace. This project will provide 450 square metres of office space targeted at creative industry start up business.                          |
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| Recommendation Six   |            |   |   |   |
| Take steps to improve amenity of retail areas in the borough, especially in improving waste removal services.  **Recommendation Seven**  | Sept 2005  | Town Centre managers, LBH<br>Environment Waste Disposal | V | Introduction of Enforcement Officers into commercial areas across the borough has resulted in a greater take up of trade waste contracts.   |
| Consideration should be given to setting up of<br>Business Improvement Districts for Wood Green<br>and Tottenham High Road   | March 2006 | Economic Regeneration, Town<br>Centre Managers          |   | Feasibility study of running BID in Wood Green funded by LDA from 2004 – March 2006. Paper presenting options given to CEMB Oct 2005. Officers instructed to continue work with study due to the fact that market conditions are unfavourable at present time and to give time to consider results of the Wood Green Spatial Plan and the outcome of the LEGI application.  |
| Recommendation Eight  Ensure that the Neighbourhood Management Service explore all opportunities for providing fuller funding for shop front improvement programmes in Town Centres. |            | Neighbourhood Management                                |   | Neighbourhood Management will aim to preserve the history of Bruce Grove with help from a £1million grant from the Heritage Lottery Fund (HLF). The award will provide funding for the Bruce Grove Core Centre, Townscape Heritage Initiative project will see this part of Tottenham by bringing groups of buildings back into viable economic use and restoring their historic features. The scheme forms a part of the wider Tottenham High Road Strategy which is aimed at revitalising this key part of the borough. The team has taken a proactive and project manages the process, design and working in partnership with the freeholders. Shop front funding is available for Bruce Grove, parts of Tottenham |

| Recommendation Nine   |            |   |              | High Road, Park Lane, Seven Sisters, and Hornsey High Road.   |
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| Take steps to increase the promotion of its success in public procurement targeted at the small business to further increase its effectiveness.   | March 2005 | LBH Procurement, Economic<br>Regeneration, Haringey 4<br>Business, North London Ltd.                          | $\checkmark$ | 1. LBH commissioned by Small Business Service to run SME Procurement Pilot which is complementary to the Trade Local initiative. Trade Local delivered support to local businesses that boosted their capacity to supply to the public sector. The SME Procurement pilot aimed to make practical and cultural changes within Haringey Council that are required to allow better engagement with SMEs allowing council supply chains to be opened to them.   |
|   | March 2007 | HBDA and pan London business support partners   |              | Programmes finished March 2005. 2. On going support being delivered by Procurement Development Programme (PDP) is a 3 year pan London programme that seeks to create opportunities for SMEs to access the contracts offered by public and statutory bodies within London. Main Beneficiaries are BME businesses.  |
|   | March 2007 | London Development Agency   |              | 3. Also available is Supply London – a free package of activities that enable businesses to exploit the commercial opportunities presented by the public and private sector supply chain in London.   |
| Recommendation Ten  |            |   |              | London.   |
| Continuation of the work of HEBP to foster self employment and entrepreneurship in the borough.   |            | HEBP, Economic Regeneration, Education  |              | <ol> <li>HEBP is working with schools in the borough to deliver a range of programmes to students aged 14 to 19.</li> <li>Evidence remains of low ambition and aspiration amongst young people. Youth Enterprise is a key theme of Haringey's Local Enterprise Growth Initiative (LEGI) proposal. HEBP and partners will be commissioned to work on innovative enterprise programmes aimed at both secondary and primary students.</li> <li>LEGI will also fund enterprise programmes for young people who fall into the NEET category (not in education, employment or training).</li> </ol> |
| Recommendation Eleven   |            |   |              | , ,   |
| Ensure the work of the Council in economic regeneration and business support is boosted to enable officers to secure benefits from more effective engagement, especially at the London regional level, but also nationally and internationally. |            | Economic Regeneration, North<br>London Strategic Alliance, North<br>London Ltd., London Development<br>Agency |              | 1. Officers have participated in a number of regional and sub regional forums with the result that a substantial amount of funding has been secured for business development. Inward Investment agency North London Ltd. Established.   |

| Recommendation Twelve   |            |  | 2. Current business start-up service is 'Up & Running' managed by Business Link 4 London delivered under contract by HBDA and TGEC. 3. Haringey 4 Business to work with pan London Information Diagnostic and Brokerage (IDB) which is currently delivered by Business Link for London. This is a brokerage for enterprise support agencies for start up and micro businesses  |
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| Provide additional help by way of improved access to funding access to funding, the provision of grants for new and existing businesses covering the entire borough, and help to encourage a business culture in the borough. | March 2007 | Economic Regeneration, Urban Futures, Business Link 4 London | 1. Economic Regeneration has been working with partners across the ULV to secure both LDA Single Programme and ERDF for the provision of business support. The ULV Business Umbrella managed by Urban Futures incorporates a number of programmes delivered by partners and includes support to start ups, established businesses, e-business, inward investment, social enterprise support. It also includes the development of the Business lounge at Wood Green Library. This programme brings in some £1.2 million to the region for business support.  2. Economic Regeneration is submitting a bid to the Local Economic Growth Initiative (LEGI) which will provide approx £12 million for business development over the next 3 years. Deadline for submission 9 Dec 2005. Proposal is designed to form basis for development of 4 <sup>th</sup> block of Local Area Agreement. |
| Recommendation Thirteen   |            |  | j v  |
| Consider joint venture possibility with key partners to promote and encourage a business culture in the borough.  | Dec 2005   | Economic Regeneration, Haringey City Growth Board            | 1. LEGI has been developed following extensive consultation with partners, the business community, voluntary and community sector. It included a survey of 500 businesses in the borough. It builds on the work carried out through the Haringey City Growth Strategy. If successful it aims to deliver a programme that is a joint venture with key partners and businesses to bring a 21 <sup>st</sup> century approach to business in Haringey through 3 themes addressing the barriers to business growth in the borough. These are vibrant town centres & sustainable communities; growing global businesses in a global economy; and tackling disadvantage through enterprise.   |

| Recommendation Fourteen Approaching the London Development Agency to see what support might be available in increasing the supply of commercial properties.  Recommendation Fifteen | Jan 2006               | Economic Regeneration, Planning,<br>London Development Agency |   | ER have been working with the London Development Agency to both strengthen the existing City Growth Board and develop an updated implementation plan which includes as one of its key priorities the supply of good quality managed workspace.   |
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| Economic Regeneration to report back to Scrutiny Panel with monitoring information  | Dec 2005               | Economic Regeneration, Policy and Partnerships                |   | In the past there has been a lack of meaningful indicators that can be sued to measure business performance. ER has identified a number of indicators that will be used in the future including standard local economic indicators on a quarterly basis from sources such as Office of National Statistics. The London Annual Business Survey can provide an up weighted sample of 500 Haringey businesses. ER plans to commission a Haringey Local Entrepreneurial Monitor which will include new surveys of local entrepreneurial activity, ambitions and attitudes, with an emphasis on youth enterprise derived from the well established Global Enterprise Monitor. |
| Recommendation Sixteen  |                        |   |   |  |
| Economic Regeneration produce an action plan for the implementation of the recommendations contained in this report.  | May 2004<br>March 2006 | Economic Regeneration, Haringey<br>City Growth Board          | √ | The Haringey City Growth Action Plan has been responsible for directing the implementation of the recommendations contained in this report. ER are working closely with LDA to produce an updated implementation plan for the HCGS which will include a plan for future funding of activities. If successful LEGI will provide   |

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