



Haringey Council

Report for:	Health and Wellbeing Board	Item Number:	
Title:	HEALTH AND WELLBEING STRATEGY (2015 – 2018)		
Report Authorised by:	Jeanelle de Gruchy, Director of Public Health		
Lead Officer:	Andrew James, Public Health		
Ward(s) affected: ALL	Report for Key/Non Key Decisions: Non Key		

1. Describe the issue under consideration

The current Health and Wellbeing Strategy is for 2012– 2015. The Health and Wellbeing Board (HWB) has a duty to develop, upgrade and publish a Health and Wellbeing strategy and therefore needs to agree a plan to develop a further strategy for the period 2015 – 2018. The Health and Wellbeing Board is asked to agree an indicative timetable for work on the 2015 – 2018 strategy to commence.

2. Cabinet Member introduction

Inequalities in health typify Haringey. With some exceptions, Haringey is divided east to west by enormous differences in wealth, opportunity and life expectancy. Some of the richest wards in the UK are located in the west, while the east contains several of the country's most deprived communities. Haringey's Health and Wellbeing Strategy, with its three priorities of giving every child the best start in life; tackling the life expectancy gap; and improving mental health and wellbeing, has been a key strategy in delivering the Health and Wellbeing Board's overarching objective to improve the health and wellbeing of residents and tackle the profound health inequalities in the borough.

We have the opportunity through the next year, to not only continue to deliver our strategy, but also to evaluate what we have achieved to date and, with residents and other key stakeholders, consider and plan our priorities from 2015.



3. Recommendations

The Health and Wellbeing Board is asked to approve the draft timetable as set out at section 6 and Appendix 1 to this report and commence project work.

4. Alternative options considered

No other alternatives have been considered. The production of the Health and Wellbeing Strategy is a legal requirement.

5. Background

5.1 The current Health and Wellbeing Strategy is for 2012 – 2015. The Board is clear in its roles and responsibilities and how their duties interrelate to improve the health and wellbeing of Haringey's residents. The Health and Wellbeing Board (HWB) has a duty to develop, upgrade and publish the Health and Wellbeing Strategy.

5.2 The Health and Wellbeing Board (HWB) has a duty to develop, upgrade and publish the Health and Wellbeing Strategy, the Joint Strategic Needs Assessment (JSNA) and other related needs assessments. Although the HWB Strategy and JSNA are separate work streams, with the latter updated on a rolling basis, it is in the devising, upgrading and publishing of the strategy, based on the JSNA, that the board has the biggest impact in fulfilling its roles and responsibilities including:

- The Board has a responsibility to set a strategic framework for its statutory duties and have a key role in promoting and co-ordinating joint commissioning and integrated provision between the NHS, social care and related children's and public health services in Haringey.
- The Board will advise on effective evidence based strategic commissioning and decommissioning intentions for children and adults based on the JSNA's robust analysis of their needs. It will ensure that commissioning plans are in place to address local need and priorities, in line with the Health and Wellbeing Strategy, and will deliver an integrated approach to the planning and delivery of services.
- There is a requirement for residents and those working in the borough to participate in the JSNA and Health and Wellbeing Strategy development.
- To review how far the Clinical Commissioning Group has contributed to the delivery of any Health and Wellbeing Strategy to which it was required to have regard.
- The Board will oversee the delivery of our strategic outcomes for local health and wellbeing targets, holding those responsible to account.



- The Board work with the local health scrutiny process and the local Healthwatch to improve outcomes for communities and people who use services.

5.3 The new strategy should build on the current Health and Wellbeing Strategy (2012 – 2015) as continuity of delivery is important in managing long term issues. It is important to measure its impact by comparing what we knew about Haringey in 2012 against the same information in 2014/15. There are lessons to be learnt in terms of what works and what did not work so well which require to be reflected in the new strategy. In 2013/2014 the HWB established Delivery Groups to deliver on its outcomes which can deliver part of the review.

5.4 The strategy will also need to take into account current developments that impact on residents' health and wellbeing, such as the effects of austerity and in particular, how this strategy could support delivery of the socio-economic regeneration of Tottenham and health and social care integration.

5.5 The steps related to strategy development and management are:¹

1. Identification and justification
2. Development of strategy
3. Approval of strategy
4. Implementation and Delivery
5. Communication
6. Monitoring and review.

6. Draft Plan

6.1. April – July 2014

6.1.1. Project Commencement

- 6.1.1.1. To identify and develop a Health and Wellbeing Strategy Steering Group

6.1.2. JSNA Stage

- 6.1.2.1. To instruct the JSNA steering group to produce a report by 31st July 2014 on the issues facing Haringey today.
- 6.1.2.2. To develop and undertake a consultation programme, via HealthWatch, with the residents and citizens of Haringey to identify their concerns and ideas on what should be in the strategy to report back by 31st July 2014.

¹ Guide to policy and strategy development in Haringey, Policy and Equalities Team, London Borough of Haringey. Feb 2013



Haringey Council

6.1.3. The Review Stage

- 6.1.3.1. To develop an information group to produce a report by 31st July 2014 on how the data compares between 2012 and today from the strategy.
- 6.1.3.2. To instruct each delivery group to produce a report by 31st July 2014 on the lessons learnt, the successes and what did not work.
- 6.1.3.3. To develop a consultation programme, via health Watch, that captures the views of children, adults and their carers about the services they receive to report back by 31st July 2014

6.2. August 2014. - September 2014

6.2.1. The Compilation stage

- 6.2.1.1. To hold a workshop in September with stakeholders to assemble the draft strategy
- 6.2.1.2. To identify outcome delivery work streams in early September 2014

6.3. October 2014 – January 2015

6.3.1. The Development Stage

- 6.3.1.1. To develop outcome delivery plans by 15th November
- 6.3.1.2. To complete assembled draft of the strategy by 30th November 2014

6.3.2. Communication Stage

- 6.3.2.1. An Equalities Impact Assessment of the proposals in the strategy is required which will be completed by 31st January 2014
- 6.3.2.2. There will be required a further public consultation requirement on the draft strategy to be completed by 31st January 2014

6.3.3. Approval Stage

- 6.3.3.1. During December 2014 comments will sought on the draft strategy from HWB, CCG Board and other stakeholder boards. Members of the Local Authority (Directors' Group, Cabinet and Full Council) will be involved in the development of the strategy.

6.4. February 2015 – March 2015

6.4.1. Approval Stage

- 6.4.1.1. Approval for final strategy with plan required from HWB, CCG Board, Local Authority (Directors' Group, Cabinet and Full Council) and other stakeholder boards

6.5. April 2014 – July 2015

6.5.1. Communication Stage

- 6.5.1.1. Communication will be on going throughout the project.
- 6.5.1.2. Public involvement will be in the Review Stage and Development stage



Haringey Council

6.5.1.3. There will be required communication of the final agreed strategy to residents, citizens and stakeholders April 2015 – July 2015.

7. Comments of the Chief Finance Officer and financial implications

There are no financial implications arising directly from this paper. All activities and services delivered under the Health and Wellbeing Strategy will be funded from existing Public Health, Social care and Health Resources.

8. Comments of the Assistant Director of Corporate Governance and legal implications

8.1 The Assistant Director Corporate Governance has been consulted in the preparation of this report.

8.2 In accordance with section 196 Health and Social Care Act 2012 and sections 116 and 116A Local Government and Public Involvement in Health Act 2007, the Health and Wellbeing Board is required to prepare and agree the Joint Strategic Needs Assessment (JSNA) and joint Health Wellbeing Strategy (HWB Strategy). There are no specific legal implications arising out of this report.

9. Equalities and Community Cohesion Comments

9.1 The main areas of the board's work relating to the Public Sector Equality Duty under the Equality Act 2010 are the JSNA and the development of our Health and Wellbeing Strategy which will be subject to an Equalities Impact Assessment.

9.2 The needs of people and communities, particularly those most vulnerable will continue to be made explicit in our updates of the JSNA and Health and Wellbeing Strategy as well as prioritised in the council's [Corporate Equality Objectives](#). Equality Impact Assessments will be undertaken on specific thematic, condition or population based health and wellbeing related strategies.

9.3 It will be important for the HWB to consider all individuals in shaping policy and have due regard to the need to eliminate discrimination, advance equality of opportunity, and foster good relations between different people when carrying out its activities.

9.4 To help the HWB do this, mechanisms to ensure the views of children, adults and their carers about the services they need are taken into account in the delivery of those services must be put in place. This should be in addition to ensuring that the views of patients and the public have a voice through HealthWatch.

10. Head of Procurement Comments

N/A



Haringey Council

11. Policy Implication

The Health and Wellbeing Board (HWB) has a duty to develop, upgrade and publish the Health and Wellbeing Strategy.

12. Reasons for Decision

The Health and Wellbeing Board (HWB) has a duty to develop, upgrade and publish the Health and Wellbeing Strategy.

13. Use of Appendices

Appendix 1: Prospective Timetable for Health and Wellbeing Board Strategy

14. Local Government (Access to Information) Act 1985

None



Appendix 1

Appendix 1: Prospective Timetable for Health and Wellbeing Board Strategy

	Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15
JSNA Stage															
Review Stage															
Compilation Stage															
Development Stage															
Approval Stage															
Communication Stage															
Implementation Stage															