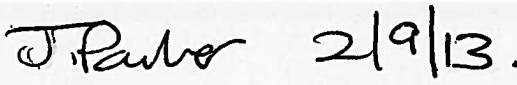


**Haringey** Council

|                    |                |                     |  |
|--------------------|----------------|---------------------|--|
| <b>Report for:</b> | <b>Cabinet</b> | <b>Item Number:</b> |  |
|--------------------|----------------|---------------------|--|

|               |                                                                |
|---------------|----------------------------------------------------------------|
| <b>Title:</b> | <b>The Council's Budget Management Performance – July 2013</b> |
|---------------|----------------------------------------------------------------|

|                              |                                                                                                                                           |
|------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Report Authorised by:</b> | <br><b>Julie Parker, Director of Corporate Resources</b> |
|------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|

|                      |                                                   |
|----------------------|---------------------------------------------------|
| <b>Lead Officer:</b> | <b>Kevin Bartle, Assistant Director - Finance</b> |
|----------------------|---------------------------------------------------|

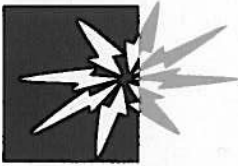
|                              |                                                  |
|------------------------------|--------------------------------------------------|
| <b>Ward(s) affected: All</b> | <b>Report for Key/Non Key Decisions:<br/>Key</b> |
|------------------------------|--------------------------------------------------|

# **1 Describe the issue under consideration**

- 1.1 To consider the forecast financial revenue and capital outturns for 2013/14 based on actual performance to 31 July 2013.
- 1.2 To consider the proposed management actions and approve the budget adjustments (virements) in response to monthly budget management during the financial year to date.
- 1.3 To consider progress in delivering savings for 2013/14 and 2014/15.

## **2 Introduction by the Cabinet Member for Finance and Carbon Reduction – Councillor Joe Goldberg**

- 2.1 The 2013/14 budget requires the delivery of a significant level of savings in addition to the already substantial savings achieved by the end of 2012/13. The Government's austerity programme continues to penalise the Borough and its residents; it was initially envisaged that austerity would start to taper off at this point, but as we all know, it will now continue for at least the next five years if current plans continue.
- 2.2 However, the financial pressures and risks contained within the medium term financial plan, in particular, the demographic pressures surrounding the delivery of



## **Haringey Council**

Adult Social Care, are starting to materialise as funding continues to be cut. Overall, budget pressures have so far been largely contained, and the budget will be monitored closely during the remainder of the year with effort focussed on achieving a balanced position by the year-end.

### **3 Recommendations**

That Cabinet:-

- 3.1 Consider the report and the progress being made against the Council's 2013/14 budget in respect of revenue and capital expenditure;
- 3.2 Approve the budget changes (virements) set out in Appendix 3; and,
- 3.3 Note the comments relating to the retention of right to buy receipts in Section 7.

### **4 Other options considered**

- 4.1 This report proposes that the Cabinet should consider the overall financial position for 2013/14 in line with existing procedures.
- 4.2 A risk based approach to budget monitoring has been developed in order to manage the Council's finances in a time of economic and financial uncertainty.
- 4.3 Cabinet could choose to adopt a less rigorous regime and examine the financial position at a later stage. Projections could be marginally more accurate if a delayed approach was adopted, but there would be less time for robust development and consideration of management action.

### **5 Revenue Budget Projection**

- 5.1 The overall forecast outturn position for the General Fund as projected by budget holders using financial information up to 31 July 2013 is an overspend of £1.6m. The Housing Revenue Account (HRA) is forecasting an overspend of £600k. The main variations, risks and pressures for both the General Fund and the HRA are analysed below.

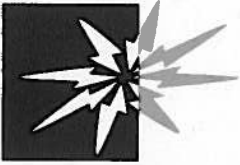
#### **Adults and Housing**

##### Adult Social Care

- 5.2 Pressures are continuing in the Adults care purchasing budget, and at this stage of the year there may be some level of over commitment in the data. As a result, the reported pressures have been estimated at £1.2m. The level of commitment recorded in the commissioning systems are being monitored and refined as the year progresses, and an action plan is being developed to manage pressures.

##### Housing Services

- 5.3 A pressure of £2.7m has been highlighted within the community housing service, relating to temporary accommodation costs.
- 5.4 A number of changes were introduced by the Welfare Reform Act 2012 that have had an impact on the Temporary Accommodation budget.
- 5.5 Although the most significant of these was the introduction of the Benefit Cap in April 2013, the extension of the Shared Room Rate to include claimants aged 26-35



## **Haringey Council**

and the lowering of the Local Housing Allowance (LHA) to the 30 percentile (together with limitations placed on the up rating of LHA rates) have also reduced the financial support for housing costs.

- 5.6 There is evidence of an increase in homelessness across London and increasing pressure on the market for temporary accommodation.
- 5.7 Adults self contained accommodation (Annexes) are showing a projected overspend of £2.6m. The number of households in nightly-purchased Annexes is increasing as the availability of other types of temporary accommodation reduces. As London boroughs compete with one another for the same limited supply, there has been sustained upward pressure on the prices paid for Annexes, resulting in a price increase of 16% per annum over the last six months. There has been a 34% rise in prices since January 2011, when prices were fixed with Haringey's suppliers at LHA rates.
- 5.8 Private Sector Leases (PSL) are also projecting a £100k overspend; as leases expire in 2013/14 these leases are increasing by an average of 10%.
- 5.9 A management action plan is being developed to address the budget gap.

### **Chief Executive**

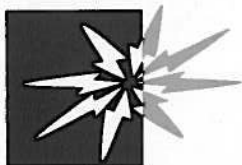
- 5.10 The latest Human Resources SLA and schools maternity/paternity insurance uptake data shows a likely fall in schools income this year compared to 2012/13. There are also forecast over spends in other areas of the budget, however these are being offset by under spends elsewhere in the service. Work is planned to review the current budget allocation against spending to improve forecasting. At this time the service is forecasting a balanced position at the year end.

### **Public Health**

- 5.11 There has been a delay in some areas of the commissioned budget which means that service delivery is not in line with the grant allocation. The unspent grant will be transferred to a reserve at year end for future commitments, and this will result in a break even position.

### **Place & Sustainability**

- 5.12 Overall, the Directorate is forecasting an £800k overspend for the year. This includes a number of variations, both under and overspends, as set out below.
- 5.13 Operations and Community Safety is reporting a £288k overspend which incorporates a Traffic Management underspend due to increased fees income which is offsetting overspends in Leisure, Client & Commissioning, Asset Management, Business Support and Direct Services.
- 5.14 There is currently an overspend on the staffing costs of the Tottenham Team of £300k within the Directorate which is being offset by an underspend within Strategy and Regeneration of £100k. Plans for future funding of the Tottenham Team will be developed, which should reduce the overall overspend being reported by the year end.



**Haringey Council**

- 5.15 There is a forecast overspend in Planning of £292k which includes the impact of the late implementation of Carbon Management staffing savings, a shortfall against Building Control income targets and additional casework support largely within Planning. Work is ongoing to determine whether the budget pressure within Planning is a short-term issue or will replicate in later years.

**Children and Young People**

- 5.16 Overall the directorate is reporting a £400k overspend, with the following main variations within service areas:

Children and Families

- 5.17 The Children and Families Service is projecting a £200k overspend as follows.
- 5.18 Looked after children placements and associated staffing costs are currently projecting an £80k underspend in line with the MTFP savings in 2013/14.
- 5.19 The number of no recourse to public funds clients is continuing to show a projected overspend of £600k. Since May a dedicated Home Office worker has been assigned to the service and their input should contain the overspend.
- 5.20 The Children and Families Legal Services budget is now projecting a £320k underspend. This continues to be a 'straight line projection' provided by Legal Services and should be treated with some caution because of the late billing by Chambers and the difficulty with estimating the need for such services.

Prevention and Early Intervention

- 5.21 The service is now projecting an overspend of £90k due to under recovery of income at the Professional Development Centre (PDC), and management actions are being identified to bring this back within financial limits.

Director

- 5.22 An overspend of £300k on the School related redundancy budget is currently projected by the year-end. The position is being kept under review in the light of Academy conversions. Other underspends within the service have reduced the pressure to £110k.

**Corporate Resources**

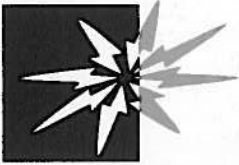
- 5.23 No issues are being reported for this directorate.

**Strategy and Performance**

- 5.24 No issues are being reported for this directorate.

**Non Service Revenue**

- 5.25 At this stage £2m of contingencies are available to offset overspends elsewhere in the budget. Additionally, the Council's treasury management performance continues to deliver savings and is estimated to provide a further £1.5m this year; ongoing savings associated with this area are already reflected in agreed savings proposals.



## **Haringey Council**

- 5.26 Cabinet agreed a sizeable revenue carry forward into 2013/14 for the Alexandra Park and Palace Trust to provide support to the planned regeneration activity. It is unlikely that this will all be required for 2013/14 and the Trust is currently working on a medium term regeneration strategy which will set out the profiling of this budget. This should be available to report to Cabinet in December.

### **Housing Revenue Account (HRA)**

- 5.27 The forecast outturn position on the HRA is an overall £600k overspend as set out below.

### Company Account

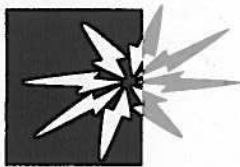
- 5.28 The Company Account is showing a forecast overspend of £90k and the main variances are as follows.
- 5.29 There is a £90k forecast overspend in Property Services which mostly relates to the repairs contract. This budget overspent significantly last year but action was taken to address this. The full year effect of changes to operatives pay and other management action have reduced costs significantly. A new Repairs Service Improvement plan is now being put into place to reduce this overspend. A lower income figure is however expected to be generated from work carried out on the Council's Private Sector Leasing properties and Hostels.
- 5.30 The Repairs Service overspend is mitigated to some extent by additional income expected to be generated in New Business fees and reduced expenditure on disrepair and compensation costs.
- 5.31 Housing Management is forecasting a £126k overspend. The service has been restructured and this has resulted in £1.5m savings this year. This overspend reflects the transitional phase.
- 5.32 It is estimated that the entire contingency budget for the company will not be required, resulting in an £124k underspend.

### Managed Account

- 5.33 The managed account is showing a forecast over-spend of £468k.
- 5.34 The variance mainly consists of an overachievement of miscellaneous income of £122k and the bad debt provision shows a projected overspend of £539k. This provision is being reviewed on a monthly basis and normally improves as the year progresses. However there are known issues arising from Welfare Reform that may mean this normal recovery does not happen so the forecast has been made on a prudent basis.
- 5.35 Other minor variances account for the remainder of the forecast.

### Retained Account

- 5.36 The current forecast for the retained account is an overspend of £18k. There are strong pressures on the Community Alarms budget that is showing an overspend of £97k while sheltered housing is showing a projected underspend of £79k.



## **Haringey Council**

### **Capital Programme**

- 5.37 An overall underspend of £1.4m is currently projected. Individual variances that make up the forecast underspend are set out in Appendix 2; key issues and variances are set out below.
- 5.38 The developing delivery programme for Tottenham regeneration is unlikely to require support from the Council's capital resources until 14/15, so a virement is proposed to re-profile £4m of budgetary provision into the following financial year.
- 5.39 The fund for supporting temporary and permanent primary school expansions within Primary Schools Capital is projected to underspend by £1.2m. This is because the consultation programme for three prospective new expansions is likely to extend until the autumn of 2014, and detailed design work and construction will only take place once all consultations are complete. A virement is proposed to return the surplus budget to the CYPS programme contingency.
- 5.40 The Place and Sustainability Directorate has reported a potential capital overspend of £500k on the Lordship Recreation Ground scheme. The final account is currently being determined with the contractor.
- 5.41 At present the 2013/14 Decent Homes programme is projected to achieve full spend however, the majority of the spend is due to occur in the last quarter of the financial year and there is, therefore, a risk of slippage which we are working closely with the contractors to manage. In particular, given the time of year the programme is scheduled for, the potential for slippage due to poor weather conditions is high.

## **6 Medium Term Financial Plan (MTFP) Savings**

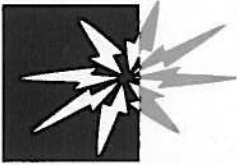
- 6.1 The savings required for 2013/14 and 2014/15 have been risk assessed, and the items reported by directorates are detailed below, along with any management action that is being proposed:

### **Adults and Housing**

- 6.2 In respect of social care the staffing structural savings of £720k over 2013/14 and 2014/15 are particularly challenging, and other savings may need to be brought forward from 2015/16 in order to assist in delivering the overall saving. The £1.4m saving on the placement budget in 2014/15 remains amber, although work continues with the North London Strategic Alliance (NLSA) and high end placements are being reviewed.

### **Chief Executive**

- 6.3 Delivery of 2014/15 savings may require changes to the HR and OD structures, and the savings associated with those service areas.
- 6.4 The planned reduction in canvassing costs following the introduction of individual voter registration may not deliver the £35k savings in 14/15. The situation is being monitored and other options developed.
- 6.5 The £155k saving in Revenues, Benefits and Customer Services could be impacted by increased demand and the outcome of the Customer Services Transformation Programme. Demand will be monitored, and the impact of CST in the Council's



## **Haringey Council**

broader transformation plans is to be assessed.

- 6.6 Delivery of £180k increase in external income for Legal Services on S106 agreements is dependant on the maintenance of current activity levels.

### **Place and Sustainability**

- 6.7 The primary risk is the 2014/15 accommodation strategy saving of £1.1m. This is currently being investigated and re-profiled. Other risks to delivery are being mitigated through the identification of compensatory savings within the Directorate.

### **Children and Young People**

- 6.8 The £250k saving on SEN transport in 2013/14 (£100k) and 2014/15 (£150k) have been identified as high risk, and an exercise is commencing to zero base the budget in advance of any planned changes.

## **7 Retention of Right to Buy Receipts**

- 7.1 A new Right to Buy (RTB) regime came into force on 1<sup>st</sup> April 2012. This offered large discounts for house purchasers (up to £100k in London) and a new pooling regime for use of receipts. Under the scheme, Councils can retain a proportion of the receipts to fund new affordable housing.
- 7.2 Use of the receipts depends upon match funding being provided on a 30/70 basis. The match funding must itself not come from the sale of social or affordable housing or GLA/ Homes and Community Agency funding.
- 7.3 There is a financial risk in retaining receipts in that the receipts and associated match funding must be spent within three years of retention; there is an interest rate penalty for money unspent in that period.
- 7.4 At the time the receipts were retained, Haringey was developing infill/small sites scheme and it was proposed that the receipts be used to fund this. Since then the Council has applied for GLA grant funding which under the new regulations would preclude use of RTB receipts.
- 7.5 In order to mitigate the financial risk and deliver housing priorities, new build schemes will be developed and included in the 14/15 MTFP and Capital Programme for the Housing Revenue Account. However, a risk of slippage still exists.

## **8 Virements**

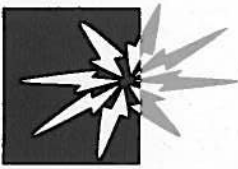
- 8.1 Appendix 3 sets out the virements over £100k requiring approval by Cabinet as at period 4.

## **9 Comments of the Chief Finance Officer and financial implications**

- 9.1 As the report is primarily financial in its nature, comments of the Chief Financial Officer are contained throughout the report.

## **10 Head of Legal Services and legal implications**

- 10.1 There are no specific legal implications in this report.



**Haringey Council**

**11 Equalities and Community Cohesion Comments**

11.1 Equalities issues are a core part of the Council's financial and business planning process.

**12 Head of Procurement Comments**

12.1 Not applicable.

**13 Policy Implications**

13.1 There are no specific policy implications in this report.

**14 Use of Appendices**

14.1 Appendix 1: Forecast Revenue Outturn by Directorate.

14.2 Appendix 2: Forecast Capital Outturn by Directorate.

14.3 Appendix 3: Virements over £100k requiring approval.

**15 Local Government (Access to Information) Act 1985**

15.1 The following background papers were used in the preparation of this report:

- Budget management papers
- Business plans

15.2 For access to the background papers or any further information please contact Barry Scarr, Interim Head of Corporate Finance.

**Revenue 2013/14** - The aggregate revenue projected position in 2013/14 is shown in the following table.

|                                        | Approved Budget | Projected variation |
|----------------------------------------|-----------------|---------------------|
|                                        | £m              | £m                  |
| Adults and Housing                     | 98.5            | 3.9                 |
| Place & Sustainability                 | 55.9            | 0.8                 |
| Public Health                          | 18.3            | 0.0                 |
| Corporate Resources                    | 0.0             | 0.0                 |
| Children and Young People              | 73.6            | 0.4                 |
| Strategy and Performance               | 0.2             | 0.0                 |
| Chief Executive                        | 9.4             | 0.0                 |
| Non-service revenue                    | 32.1            | (3.5)               |
|                                        |                 |                     |
| <b>Total - General Fund</b>            | <b>288.0</b>    | <b>1.6</b>          |
|                                        |                 |                     |
|                                        |                 |                     |
| <b>Total - Housing Revenue Account</b> | <b>(12.5)</b>   | <b>0.6</b>          |



## APPENDIX 2

**Capital 2013/14** - The aggregate projected position in 2013/14 is shown in the following table.

| Capital Scheme                              | Approved Budget | Spend to Date | Projected Variance |
|---------------------------------------------|-----------------|---------------|--------------------|
|                                             | £m              | £m            | £m                 |
| <b>Place and Sustainability Directorate</b> |                 |               |                    |
| Transport for London                        | 7.0             | 0.0           | 0.0                |
| Parking Plan                                | 0.4             | 0.0           | 0.0                |
| Street Lighting                             | 0.4             | 0.0           | 0.0                |
| Road safety improvement                     | 0.2             | 0.0           | 0.0                |
| Borough roads and footways                  | 6.0             | 0.0           | 0.0                |
| Tottenham Hale Gyratory                     | 0.5             | 0.3           | (0.2)              |
| Affordable Housing                          | 0.8             | 0.1           | 0.0                |
| Energy Saving Measures (Green Deal)         | 0.4             | 0.0           | 0.0                |
| Green Lanes                                 | 2.0             | 0.0           | 0.0                |
| Tottenham Regeneration                      | 8.7             | 0.6           | 0.0                |
| Corporate Management of Property            | 0.8             | 0.0           | 0.0                |
| Hornsey Town Hall redevelopment             | 1.1             | 0.0           | (0.6)              |
| Accommodation/Smarter Working               | 1.2             | 0.0           | 0.0                |
| Lordship Recreation Ground                  | 0.2             | 0.0           | 0.5                |
| Downlane Recreation Ground                  | 0.3             | 0.3           | 0.0                |
| Other Schemes under £1m                     | 0.6             | 0.3           | 0.3                |
| <b>Total - Place and Sustainability</b>     | <b>30.4</b>     | <b>1.5</b>    | <b>(0.0)</b>       |
| <b>Children's Directorate</b>               |                 |               |                    |
| BSF Schools Capital Programme               | 1.6             | 0.0           | 0.4                |
| ICT Managed Service Provider                | 0.6             | 0.3           | 0.0                |
| Primary Capital Programme                   | 16.5            | 3.6           | (0.7)              |
| Early Years and Community Access            | 0.5             | 0.0           | (0.3)              |
| Planned Asset Maintenance                   | 1.3             | 0.2           | (0.2)              |
| Devolved Schools Capital                    | 0.6             | 0.0           | 0.0                |
| Carer Home Adaptations                      | 0.1             | 0.0           | (0.1)              |
| <b>Total - Children's</b>                   | <b>21.2</b>     | <b>4.1</b>    | <b>(0.9)</b>       |
| <b>Adults and Housing Directorate</b>       |                 |               |                    |
| <b>Adults</b>                               |                 |               |                    |
| Disabled Facilities Grant - Agency          | 1.5             | 0.2           | 0.0                |
| Housing Aids and Adaptations                | 1.2             | 0.4           | 0.0                |
| Multiple Client Group Schemes               | 0.2             | 0.0           | 0.0                |
| CPO's                                       | 0.5             | 0.0           | 0.0                |
| <b>Total - Adults</b>                       | <b>3.4</b>      | <b>0.6</b>    | <b>0.0</b>         |
| <b>HRA</b>                                  |                 |               |                    |
| Housing Estate Improvement                  | 0.7             | 0.0           | 0.0                |
| Structural Works                            | 0.2             | 0.1           | 0.0                |
| Extensive Void Works                        | 0.9             | 0.0           | 0.0                |
| Boiler Replacement                          | 3.5             | 1.0           | 0.0                |
| Capitalised Repairs                         | 4.4             | 0.0           | 0.0                |
| Lift Improvements                           | 2.2             | 0.2           | (0.3)              |
| Decent Homes                                | 15.5            | 2.0           | 0.0                |
| Major works conversions                     | 0.3             | 0.0           | 0.0                |
| Mechanical and Electrical Works             | 1.3             | 0.0           | (0.7)              |
| Professional Fees                           | 1.7             | 0.4           | 0.0                |
| Affordable housing projects                 | 1.7             | 0.4           | 0.0                |
| Other Schemes                               | 0.5             | 0.0           | 0.5                |
| <b>Total - HRA</b>                          | <b>32.8</b>     | <b>4.1</b>    | <b>(0.5)</b>       |

**APPENDIX 2**

|                                           |             |             |              |
|-------------------------------------------|-------------|-------------|--------------|
| <b>Corporate Resources Directorate</b>    |             |             |              |
| IT Capital Programme                      | 0.9         | 0.1         | 0.0          |
| Infrastructure Programme                  | 0.0         | 0.3         | 0.0          |
| Customer Services                         | 0.6         | 0.0         | 0.0          |
| ERP Replacement – One SAP                 | 0.6         | 0.0         | 0.0          |
| Alexandra Palace                          | 1.4         | 0.0         | 0.0          |
| <b>Total - Corporate Resources</b>        | <b>3.5</b>  | <b>0.4</b>  | <b>0.0</b>   |
| <b>Total – Haringey Capital Programme</b> | <b>91.3</b> | <b>10.8</b> | <b>(1.4)</b> |

| Period | Service | Key Decision | Rev/ Cap | Amount current year (£'000) | Full year Amount (£'000) | Reason for budget changes                        | Description                                                                                                      |
|--------|---------|--------------|----------|-----------------------------|--------------------------|--------------------------------------------------|------------------------------------------------------------------------------------------------------------------|
| 2      | AH      |              | Rev      | 200                         | 200                      | Budget re-alignment                              | Moving budget to correct coding lines - all within Director's Business Unit                                      |
| 2      | PS      | **           | Rev      | 582                         | 0                        | Government Grant                                 | DCLG Weekly Collection Support Scheme Grant funding for 2013-14 - creation of income budget                      |
| 2      | PS      |              | Rev      | 128                         | 128                      | Budget re-alignment                              | Re-alignment of Libraries budget to reduce income shortfall against reduction to Book Fund                       |
| 2      | PS      | **           | Rev      | 308                         | 308                      | Budget reduction                                 | Reduction in Veolia Contract Transport recharge budget due to reduced fleet level in Council                     |
| 2      | PS      |              | Rev      | 297                         | 297                      | Budget re-alignment                              | Budget re-alignment within Neighbourhood Action Team                                                             |
| 3      | CS      |              | Rev      | 960                         | 960                      | Budget re-alignment                              | re-alignment of the Commissioning Budget in line with latest placement profile for Looked after Children         |
| 3      | CS      | **           | Rev      | 658                         | 0                        | Budget re-alignment                              | Spending plan for the new Youth Justice grant allocation                                                         |
| 3      | CS      |              | Rev      | 400                         | 400                      | Budget re-alignment                              | Budget moved to Youth Offer cost centre                                                                          |
| 3      | CS      | **           | Rev      | 345                         | 0                        | Budget re-alignment                              | Establish budgets to recognise receipt of Youth Justice Board funding for secure accommodation                   |
| 3      | CS      |              | Rev      | 200                         | 200                      | Budget re-alignment                              | Budget moved to Edge of care cost centre                                                                         |
| 3      | CS      |              | Rev      | 172                         | 172                      | Budget re-alignment                              | re-alignment of Youth Offending and Primary Education Welfare Service                                            |
| 3      | PS      | **           | Rev      | 810                         | 0                        | Allocation of grant income                       | TFL Smarter Travel Grant expenditure budget                                                                      |
| 3      | PS      |              | Rev      | 175                         | 0                        | Allocation of grant income                       | TFL bridges Grant expenditure budget                                                                             |
| 3      | PS      |              | Rev      | 346                         | 346                      | Budget re-alignment                              | Budget re-alignment within Neighbourhood Services                                                                |
| 3      | PS      |              | Rev      | 166                         | 166                      | Budget re-alignment                              | Budget re-alignment within Regulatory Services                                                                   |
| 3      | PS      |              | Rev      | 993                         | 993                      | Budget re-alignment                              | Budget re-alignment of income within Sustainable Transport                                                       |
| 3      | PS      |              | Rev      | 536                         | 536                      | Budget re-alignment                              | Budget re-alignment within Traffic Management                                                                    |
| 3      | PS      |              | Rev      | 1,112                       | 855                      | Budget re-alignment                              | Budget re-alignment within PRE to better match budget with spend                                                 |
| 3      | PS      | **           | Cap      | 3,013                       | 0                        | New budget allocation                            | GoTHR - Tottenham Green Culture input of 13-14 budget                                                            |
| 4      | PH      |              | Rev      | 271                         | 271                      | Budget re-alignment                              | Creating Healthy £250k Tottenham Hub budget and increasing Emergency Planning Salary budget by £21k              |
| 4      | PH      | **           | Rev      | 1,715                       | 1,715                    | Budget re-alignment                              | Creating staffing budget on SAP system as part of Public Health Set up                                           |
| 4      | PS      |              | Rev      | 120                         | 120                      | Budget Allocation                                | Additional net HRA funding for ASBAT to better reflect case load                                                 |
| 4      | PS      |              | Rev      | 856                         | 856                      | Budget move                                      | Transfer of Head of Neighbourhood Services Management budget to Business Support following restructure           |
| 4      | PS      |              | Rev      | 215                         | 22                       | Budget re-alignment to reflect restructure       | P&S Legal budget re-alignment to reflect new structure                                                           |
| 4      | PS      |              | Rev      | 168                         | 0                        | Budget re-alignment                              | Reapportionment of overheads between new Planning & Strategy & Regeneration business units following restructure |
| 4      | PS      |              | Rev      | 330                         | 330                      | Budget re-alignment to reflect restructure       | Re-alignment of salary budgets to reflect new P&S structure                                                      |
| 4      | PS      |              | Rev      | 259                         | 259                      | Budget re-alignment                              | Salaries budget re-alignment within Sustainable Transport to better reflect where actual cost are charged        |
| 4      | PS      | **           | Rev      | 332                         | 332                      | Budget re-alignment to reflect programme closure | Removal of capitalisation budgets following closure of BSF programme                                             |
| 4      | PS      |              | Rev      | 191                         | 191                      | Budget re-alignment to reflect programme closure | Removal of income budgets funded by BSF programme                                                                |
| 4      | CS      |              | Rev      | 626                         | 626                      | Budget re-alignment                              | Transferring Contact Service budgets to the Children in Care service                                             |
| 4      | CS      | **           | Rev      | 274                         | 0                        | Budget re-alignment                              | Recognising receipt of Housing Related Support funding for Young Adults service                                  |
| 4      | PS      | **           | Cap      | 616                         | 0                        | Budget re-alignment                              | Green Lanes OLF, Budget adjustment to agree to confirmed GLA grant for 2013-14                                   |
| 4      | PS      | **           | Cap      | 526                         | 0                        | Budget re-alignment                              | Growth on the High Rd, Budget adjustment to agree to approved GLA grant funding 2013-14                          |
| 4      | PS      | **           | Cap      | 1,096                       | 0                        | Budget re-alignment                              | re-alignment of budget from Northumberland Park Regeneration to North Tottenham Highways & Parking GLA           |
| 4      | PS      | **           | Cap      | 295                         | 0                        | Budget increase to match GLA grant allocation    | Additional budget for North Tottenham Highways & Parking GLA to match GLA approval level                         |
| 4      | PS      | **           | Cap      | 4,000                       | 0                        | Budget re-profile to 14/15                       | Re-profile of budget allocations for Tottenham Regeneration to 14/15                                             |
| 4      | PS      | **           | Cap      | 750                         | 0                        | Budget re-alignment                              | re-alignment of 2013-14 budget into new internal order within Corporate Management & Property                    |
| 4      | PS      | **           | Cap      | 3,038                       | 0                        | Budget reduction to match TfL allocation         | Adjustment to Sustainable Transport capital Programme to reflect revised TfL Capital allocations                 |
| 4      | PS      | **           | Cap      | 300                         | 0                        | Budget re-alignment                              | re-alignment of budget from Biking Boroughs to Parking Plan                                                      |
| 4      | PS      | **           | Cap      | 3,495                       | 0                        | New budget allocation                            | Leisure services capital works drawdown, budget allocation for 13-14                                             |

| Period | Service | Key Decision | Rev/ Cap | Amount current year (£'000) | Full year Amount (£'000) | Reason for budget changes                                                                         | Description                                                                                                                                                                                                                                                                                                                                                                       |
|--------|---------|--------------|----------|-----------------------------|--------------------------|---------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 4      | PS      | **           | Cap      | 5,137                       | 0                        | Budget re-alignment                                                                               | Re-alignment of 2013-14 CYPS Capital budgets to reflect current programme of works including provision of approved budget for Rhodes Avenue Phase 3                                                                                                                                                                                                                               |
| 4      | PS      | **           | Cap      | 800                         | 0                        | Budget transfer to another directorate                                                            | Transfer budget for Affordable Housing initiatives to allow reporting alongside other HRA funded initiatives in Adults and Housing programme                                                                                                                                                                                                                                      |
| 4      | PS      |              | Cap      | 200                         | 0                        | Budget re-alignment                                                                               | Remove surplus budget for Tottenham Gyratory project                                                                                                                                                                                                                                                                                                                              |
| 4      | PS      | **           | Cap      | 1,244                       | 0                        | Budget re-alignment                                                                               | Budget for pupil place expansions not required in current year, transfer to CYPS programme contingency                                                                                                                                                                                                                                                                            |
| 4      | PS      |              | Cap      | 237                         | 0                        | Budget re-alignment                                                                               | Budget for Aiming High short break facilities not required in current year, transfer to CYPS programme contingency                                                                                                                                                                                                                                                                |
| 5      | AH      |              | Rev      | 250                         | 250                      | Budget re-alignment                                                                               | re-alignment of Budget from Adults and Housing to Place and Sustainability to support Leisure Services                                                                                                                                                                                                                                                                            |
| 5      | AH      |              | Rev      | 237                         | 178                      | Cash Limit Increase                                                                               | Budget provision for Staff Pay Award                                                                                                                                                                                                                                                                                                                                              |
| 5      | AH      |              | Rev      | 201                         | 201                      | Government Grant                                                                                  | Local Reform and Community Voices Grant                                                                                                                                                                                                                                                                                                                                           |
| 5      | IT      | **           | Rev/ Cap | 2,861                       | 0                        | OneSAP Implementation                                                                             | Establishing the one-off programme budget. This is a mixture of internal and external cost and will also be both revenue and capital in nature. The majority of the funding has already been identified. It is proposed that the remainder is funded by in year savings against the contract budget (IT) and a one-off contribution from early achievement of other 14/15 savings |
| 5      | IT      | **           | Cap      | 583                         | 0                        | Completion of Infrastructure Renewal Programme (IRP) and initiation of the Evergreening Programme | This expenditure is fully funded from earmarked IT revenue and draw-down from the IT Infrastructure reserve                                                                                                                                                                                                                                                                       |
| 5      | PS      |              | Rev      | 224                         | 0                        | Budget Allocation                                                                                 | Allocation of centrally held budget to cover the 13/14 revenue costs of Homsey Depot pending disposal                                                                                                                                                                                                                                                                             |
| 5      | PS      |              | Rev      | 175                         | 0                        | Budget Allocation                                                                                 | Additional budget to support work undertaken in parks in achieving green flag accreditations                                                                                                                                                                                                                                                                                      |
| 5      | CE      | **           | Rev      | 257                         | 257                      | Budget re-alignment                                                                               | Allocation of budget to Communications business unit to realign to realistic activity levels.                                                                                                                                                                                                                                                                                     |
| 5      | CS      | **           | Rev      | 950                         | 0                        | Budget re-alignment                                                                               | Establish budgets to recognise receipt of Troubled Families Grant allocation                                                                                                                                                                                                                                                                                                      |
| 5      | CS      | **           | Rev      | 361                         | 0                        | Budget re-alignment                                                                               | Establish budgets to recognise receipt of Multi Systemic Grant allocation                                                                                                                                                                                                                                                                                                         |
| 5      | CS      |              | Rev      | 135                         | 135                      | Budget re-alignment                                                                               | re-alignment to reflect staff savings delivery plan                                                                                                                                                                                                                                                                                                                               |
| 5      | CS      |              | Rev      | 100                         | 100                      | Budget re-alignment                                                                               | Removal of redundant recharge income budget for the Integrated Working and Family Support service                                                                                                                                                                                                                                                                                 |
| 5      | CS      | **           | Rev      | 29,668                      | 29,668                   | Budget re-alignment                                                                               | Re-alignment of the DSG following the Government's fundamental changes to school funding from April 2013. This includes the effect of pupil number changes and Academy conversions.                                                                                                                                                                                               |

1 Financial regulations require proposed budget changes to be approved by Cabinet. These are shown in the above table. These changes fall into one of the following categories:

- all changes in gross expenditure and/or income budgets between business units in excess of £100,000; and
- all changes in gross expenditure and/or income budgets within business units in excess of £100,000.
- any virement that affects achievement of agreed policy or produces a future year's budget impact if above £100,000.

2 Under the Constitution, certain virements are key decisions. Key decisions are:

- for revenue, any virement which results in change in a directorate cash limit of more than £250,000; and
- for capital, any virement which results in the change of a programme area of more than £250,000.

3 Key decisions are highlighted by an asterisk in the table.

4 The above table sets out the proposed changes. There are two figures shown in each line of the table. The first amount column relates to changes in the current year's budgets and the second to changes in future years' budgets (full year).