

## **Whittington Health update North Central London Joint Health Overview & Scrutiny Committee**

This brief updates members of North Central London Joint Health Overview & Scrutiny Committee on Whittington Health's Journey to foundation trust.

1. Whittington Health as an integrated care organisation (ICO) is almost eleven months into its journey to be an outstanding provider of joined up care to local people. The organisation provides acute hospital and adult and paediatric community services in Islington and Haringey. In Islington we are also integrated with social care. The five year strategy has been developed and approved by the Trust Board and is supported by our commissioners **(Moving Ahead leaflet attached)**. The management of the organisation has been fully integrated and we are working in different ways across the hospital and community.
2. Becoming an ICO provides us with a unique opportunity to develop pioneering services that offer better value per pound spent and contribute to the significant financial challenges that the north central London health economy faces in its future. We are working with local GPs and other providers to develop integrated care in both Haringey and Islington. We are starting a pilot across 9 practices in North East Haringey, with colleagues from North Middlesex, Barnet, Enfield & Haringey MHT and the local authority to create multidisciplinary working, focusing care on people over 65 and those with long term conditions. The learning from this work will help us roll out a model across the whole of Haringey. We also have the following Initiatives underway across the organisation:
  - redesigning pathways of care for patients with long term conditions. The aim is to care for people closer to home and only admit people to hospital when they absolutely need to be there.
  - modernising our IT infrastructure across the organisation.
  - Applying principles of lean and enhanced recovery to how we work
  - Engaging our clinicians in increasing efficiency and productivity through the implementation of service line management
3. Whittington Health is on track currently to become a Foundation Trust by April 2013. Foundation trust status will make the organisation more accountable to local people through new governance structures that engage a public, patient and staff membership and an elected council of governors (CoG) that work alongside the trust board. The CoG will work with the Trust Board to ensure that the organisation responds the needs of local people. Additionally, foundation trust status will give the organisation greater financial and managerial independence that allows

us to develop services to meet local priorities. We currently have 4200 local people from all areas of our catchment as members and are aiming to recruit 6000 by end of 2012. There will be a process to elect Governors for the organisation over the Autumn.

4. To engage patients, public, our staff, and partner health groups, we launched a consultation on plans to become a foundation trust, our proposed governance arrangement and service development on 1 November 2011. Plans were sent out and consultation documents widely distributed to organisations such as voluntary sector groups, MPs and councillors, pharmacies, GPs, libraries, places of worship and other NHS and social care providers and commissioners. We have also visited a number of community and public events to gather consultation feedback. The consultation document is available in print and online and it has been circulated throughout north London boroughs.
  
5. Other indicators that may be of interest to the JHOSC relating to our current performance in improving quality and safety, and performance and money are:
  - The Standardised hospital mortality indicators were published in November by Dr Foster and the Whittington Hospital has the lowest mortality in the country. This is one indication of quality and safety within a hospital and is something we are proud of but continue to strive to improve quality across the Trust continuously.
  - The Trust had an unannounced CQC inspection in October over 2 days. The final CQC report has just been published. It is available on both the Trust website and the CQC website. Overall we met all standards with the CQC having some minor concerns.
  - The Trust continues to meet acute performance indicators. There was a dip in ED 4 hour performance in September which has now fully recovered.
  - Financially we are on track this year to achieve our £500k surplus at year end with 100% savings achieved against plan year to date.

**ACTION - JHOSC members are asked to:**

- to discuss and note the information
- to support our application for FT
- to respond to the questions within the consultation document formally