



Haringey Council

Agenda item:

Cabinet

16 November 2010

Report Title. **The Council's Performance: September 2010 (Period 6)**

Report of **The Chief Executive and the Director of Corporate Resources**

Signed :

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Wards(s) affected: **All**

Report for: **Key Decision**

1. Purpose of the report (That is, the decision required)

- 1.1. To report on an exception basis financial and performance information for the year to September 2010.
- 1.2. To agree the budget virements set out in this report in accordance with financial regulations.
- 1.3. To agree the recommendations set out in paragraph 4.

2. Introduction by Cabinet Member for Performance Management (Cllr Claire Kober)

2.1. I am pleased to introduce this report detailing the Council's performance in period six. I am delighted to see the number of adult social care clients receiving self directed support is well above the target set by government. We know that residents want to have more control over the support they receive so it is fantastic that so many have taken this opportunity.

2.2. In addition I am pleased to see an improvement in the number of streets judged to be acceptably clean, as well as the improved level of recycling. As a Council we are committed to making Haringey the 'Greenest Borough' so such achievements are important.

2.3. We are continuing to focus on the time it takes Haringey to process benefit applications, and the time taken to answer phone calls to our customer service centre. The economic situation means that there are additional pressures in these areas but we know that performance must improve.

2.4. Introduction by Cabinet Member for Finance & Sustainability (Cllr Joe Goldberg)

2.5. I draw attention to section 16 and to Appendix 2 of the report of the report and in particular to note the decrease to the reported revenue over spend this period. Colleagues will be aware that work had already begun earlier in the year to take action to deal with the notified grant reductions and to mitigate against the existing pressures arising from higher demand for services within safeguarding and homelessness. This was followed by more specific actions to restrict discretionary expenditure as shared with colleagues in previous reports.

2.6. Given the reduced forecast overspend it appears that this action is having some limited effect however, as highlighted in Section 7 below, only a relatively small amount of this relates to reductions in service expenditure and it is imperative that the pressure is maintained to find further savings and challenge every item of expenditure.

2.7. I ask that colleagues support Directors in the work they are undertaking to remain within budget this financial year but as importantly that they engage in preparatory work currently being undertaken that will enable a balanced budget to be set for 2011/12 and beyond.

3 State link(s) with Council Plan Priorities and actions and /or other Strategies:

3.1 This report sets out performance against a number of indicators that measure progress against the Council priorities and the Local Area Agreement targets.

4 Recommendations

- 4.1 To consider the report and the progress being made against the Council's priorities.
- 4.2 To agree the budget changes (virements) set out in Appendix 2.
- 4.3 To require Directors, where possible, to take necessary action to bring current year spending to within their approved budget.
- 4.4 To agree the recommended allocation of the Performance Reward Grant (from the 2007-2009 LAA) between HSP partners as set out in section 16 and to agree the application of £0.7m of capital funding in support of 2010/11 road repairs.

5 Reason for recommendation(s)

- 5.1 Proposed budget changes (virements) are set out in Appendix 2 for approval in accordance with financial regulations.
- 5.2 To ensure that Members are kept informed about service and financial performance against the priorities and targets set.

6 Summary (Performance)

6.1 Paragraph 15 and Appendix 1 of this report provide a summary of performance for this reporting period. Of the 37 key service indicators monitored 24 have improved since 09/10, 4 are roughly the same, 5 are worse with no comparison possible for 4 indicators.

Some areas where targets are being met or where there has been an improvement are highlighted below:

- 6.2 Continued good performance on adult social care clients receiving self directed support and further improvement on delayed transfers of care, both exceeding targets set.
- 6.3 Some positive responses from a social services survey of adults receiving equipment and minor adaptations in 2009-10 including 93.7% of clients satisfied with the most recent piece of equipment or minor adaptation received.
- 6.4 Progress on children's social care assessments continues with an improvement on the timely completion of core assessments in September just short of the 70% target.
- 6.5 Performance on processing benefit claims improved to 23 days in September. Whilst this remains above the target level of 17 days, it is significantly better than the 45 days reported at this time last year.
- 6.6 The number of most serious violent crimes has reduced by 23.2% compared with the same period last year.
- 6.7 Recycling and cleanliness targets continue to be exceeded.

Areas where targets are not being met include:

- 6.8 64% of calls to the Call centre were answered in 30 seconds in September, a reduction from the 73% achieved in August and below the 70% target. A seasonal increase in call volumes linked to enquiries around school admissions and council tax enquiries affected performance.
- 6.9 15.25% of looked after children have had 3 or more placements, higher than average.
- 6.10 Average re-let times for local authority dwellings decreased in September to 34.2 days but remain significantly higher than the target of 25 days.
- 6.11 Households in temporary accommodation continue to reduce but not at the targeted level and the pace of reduction has slowed.

7 Chief Financial Officer Comments

- 7.1 The overall general fund revenue budget, based on the September position stands at a projected £6.0m above budget, a decrease of £2.5m since last period. The actions to restrict expenditure put in place since July continue however the underlying causes of the forecast over spend remain, namely the high level of service demand particularly within Children and Young Peoples Services (CYPS) along with the increased financial liability due to changes in Housing Benefit Subsidy rules.
- 7.2 As stressed last period, the forecast level of overspend is extremely serious and if not addressed would utilise most of the council's general fund general reserve. The council is also currently planning for very significant reductions in funding from government as confirmed in the Spending Review announced on 20th October. It is imperative, therefore that there is no significant overspend in 2010/11 in advance of the tight budget position expected in years to come. Of the reduction in the forecast overspend now reported, only a small sum is due to reduced service expenditure and there must be no let up in effort to bring the budget in on target by the year-end.
- 7.3 The Council's Non-Service Revenue (NSR) budget had a £1.0m general contingency built in for 2010/11 as part of the budget planning process. This is now being held uncommitted thus contributing a year end under spend of £1.0m to help offset the significant service pressures being experienced. An additional under spend is now being forecast as a result of the use of internal cash balances instead of external borrowing which will reduce debt repayments by £2m this year.
- 7.4 The dedicated schools budget (DSB) element of the overall Children & Young People's (CYP) Service budget is projected to spend at budget.
- 7.5 The forecast revenue over spend within the Housing Revenue Account (HRA) has reduced further this period to £0.3m from an over spend of £0.7m reported last period. The main pressure remains the high costs of gas maintenance within the building services section of the accounts. Section 16 provides further detail.

7.6 The projected capital year end variance, based on the September position, is an underspend of £1.8m compared to the £1.4m underspend reported last period. The detail is set out in section 16.

8 Head of Legal Services Comments

8.1 There are no specific legal implications in this report, but there is likely to be a need for legal advice in future on certain of the specific projects mentioned.

9 Equalities & Community Cohesion Comments

9.1 Equalities are a central thread throughout the Council's performance and many of the indicators have equalities implications. Equality impact is considered alongside performance by services.

9.2 This report deals with the way that we manage service outcomes and projects many of which have an impact on different sections of our community. Successful delivery of these projects will improve the services we provide to all sections of our community.

10 Consultation

10.1 Throughout the year the report will show the results of consultation with residents, service users and staff.

10.2 The Council consults widely on its budget proposals with residents, businesses, service users and other interested parties.

11 Use of appendices /Tables and photographs

11.1 Appendix 1. September performance for top service outcomes

11.2 Appendix 2. Financial tables

12 Local Government (Access to Information) Act 1985

12.1 Budget management papers and HR metrics

12.2 Service PI returns

12.3 Business Plans

13. Background

13.1 This is the September report for 2010/11, covering the period April 2010 to the end of September, detailing the Council's performance against agreed targets for

2010/11. Financial and performance information is based on the financial monitoring reports prepared for the budget and performance review meetings for period 6.

- 13.2 Appendix 1 details performance against monthly reported indicators.
- 13.3 We have revised our approach to performance reporting so that we focus on a smaller number of indicators (37) that reflect the council's priorities. Twenty Seven indicators measure service outcomes and the remaining ten are perception measures from the Residents' Survey.
- 13.4 In addition to progress against the 37 measures the following will be reported throughout the year:
- exceptional performance issues
 - financial performance
 - quarterly performance relating to projects and programmes
 - updated survey information or educational attainment results as they become available
- 13.5 Appendix 2 shows the aggregate projected positions for revenue and capital, proposed budget changes (virements) for approval in accordance with financial regulations, and the Red, Amber Green (RAG) status of planned savings and planned investments.

14. Use of Traffic Lights

- 14.1 Progress on performance indicators continues to be tracked on a monthly and year to date position against the 2010/11 target using a traffic light annotation.
- 14.2 Appendix 1 is a summary of the top performance Indicators (PIs) showing performance for 2009/10 and the year to date position for 2010/11 including some comparative benchmarking information and the RAG status against target where:

<input checked="" type="checkbox"/>	Green: On target
<input type="checkbox"/>	Amber: Just below target
<input type="checkbox"/>	Red: Target not achieved
<input type="checkbox"/>	Missing data or target not set

- 14.3 A direction of travel is also shown which compares the current year to date performance with the 2009/10 outturn. This enables the reader to make judgements about whether performance is improving over time as well as assessing performance against the target set.

15. Performance Highlights

Performance highlights in terms of service outcomes for September are as follows:

- 15.1 22.1% of adult social care clients are receiving self directed support – this is higher than the target of 15% for this period and remains significantly higher than the 09/10 London average of 13.4%.
- 15.2 A social services survey of adults receiving equipment and minor adaptations in 2009-10 found that 93.7% of clients were satisfied with the most recent piece of equipment or minor adaptation received placing Haringey 6th out of 32 boroughs. Although the response rate for the survey was low some other indicative findings were:
- The proportion of people who felt they had a choice about the equipment or minor adaptation they received was in the top quartile for London at 73.4% (8th of 32 boroughs)
 - 70.1% of clients in Haringey said the wait for their equipment/minor adaptation caused them no problems but this is below the average for London (77%) so may indicate that the length of wait may be longer in Haringey and an issue for some recipients.
 - 61% said they were shown how to use the equipment/ adaptation in a helpful and clear way higher than average illustrating that the demonstration of equipment is effective compared to other boroughs
 - Compared to the London average, less people had their equipment and minor adaptation needs discussed with them at home and/or on the phone, and more people had their needs discussed in hospital or in Disability Living Centres. In the case of Disability Learning Centres, Haringey's figure was over five times the London average.
- 15.3 Continued improved performance on delayed transfers of care with an average 6.9 delays per week per 100,000 population exceeding the target of 11. This is a step change improvement in performance as we were over double this rate (14.4) in September 2009. The current level means that Haringey's delayed transfers of care are better than the average for London (09/10) and performance is being sustained despite significant pressure on the adult commissioning budget and increased demand for the adult social care service.
- 15.4 Of council tax due in the year to September 55.44% was collected exceeding the profiled target of 54.36% and up 1.08% on this time last year.
- 15.5 Over 58,000 invoices have been processed in the year to September with 91.89% paid within 30 days exceeding the 90% target.

- 15.6 Reuse, recycling and composting of household waste was 28.4% in the year to September exceeding the 27% local target set for 2010/11.
- 15.7 In September 4% of streets were recorded as having unacceptable levels of litter, better than the 10% target.
- 15.8 Improvement in dealing with acquisitive crime has continued into 2010/11. There have been 3,473 offences of this nature in the year to the end of September, a 13% reduction when compared with the same period last year.
- 15.9 There have been 192 serious violent crimes in the period April to September, 23.2% fewer when compared with the same period last year and exceeding the 4% reduction target.

Areas where targets are not currently being met include:

- 15.10 Carers receiving a needs assessment or review and a service in the year to September performance is 10.1% but this is below the profiled target of 11.6% for this point in the year. The expectation is for performance to improve as more carers are reviewed or assessed in the year. An action plan to make it easier to record carers receiving only information and advice on Framework-I has been agreed.
- 15.11 There has been a dip in call centre telephone calls answered in 30 seconds, 64% in September and although a reduction from the 73% achieved the previous month performance is significantly better than the same period last year (49% September 2009) The main factors impacting on performance were an 11% increase in call volumes linked to enquiries around school admissions and council tax enquiries and a reduction in staffing resource of approximately 10%.
- 15.12 At the end of September, the average time taken to process new benefits claims and change events is 28 days for the year to date although there was a marked improvement in September with a 23 day performance. The team dealing with the backlog has now left and the Service has to cope with existing resources only whilst continuing to manage an increasing caseload (the amount of live claims has reached an all time high of over 41,000). The e-benefits strategy continues to be a success with 58% of new claims paid within 10 days and 70% paid within 17 days. Although in-month processing and productivity improvements are being made it remains unlikely that the 17 day target will be achieved for 2010/11, due to the original backlog.
- 15.13 In September 66.2% of children's social care initial assessments were carried out in 10 working days against the target of 70%, the year to date position is 65.8%.
- 15.14 In the twelve months to the end of September 15.25% of looked after children have had 3 or more placements, 41 children (6.7%) in the period April to September 2010. This is higher than average and places Haringey's performance below that of statistical neighbours. This should be considered alongside the length of placements and Haringey's performance of looked after children in the same placement for at least 2 years is reducing and below target at 65%. An exercise will

take place to look at all the children who have had placement breakdowns since April 2010 and identify the reasons why the placement broke down.

- 15.15 In the year April to September 979 public complaints have been received across the council and 91% of these have been dealt with in the 10 day timescale, slightly short of the 93% target.
- 15.16 The number of households in temporary accommodation stands at 3,341 against a profiled target of 3,073. The pace of reduction in temporary accommodation continues to slow down as market conditions in the private sector fluctuate. The situation with securing alternative supply in the Private Sector has not improved as Landlords continue to look at alternative markets and options.
- 15.17 The average re-let time for local authority dwellings decreased in September to 34.2 days, for the year to date it is 40.9 days remaining above the 25 day target. The Voids Improvement Plan has improved performance for void turnaround and the trend continues to improve but it has not yet delivered the step change in performance that is required. The contributory factors include process flaws leading to significant dead time in the life of the void, productivity not being fully maximised by use of efficient work planning and management and low take up (4%) of the 4 weeks incentive scheme.

16. Finance

- 16.1 The overall general fund revenue budget monitoring, based on the September data, shows an over spend of £6.0m; a decrease of £2.5m over last period. There has been some change in the forecast service expenditure however the main reduction has been achieved via successful debt rescheduling which will result in reduced borrowing costs. Pressure must continue on cost containment as the underlying causes of the forecast over spend – high demand in CYPS and changes to Housing Benefit Subsidy – have not significantly reduced.
- 16.2 Adults are continuing to experience increasing client numbers, but are mitigating much of this pressure with a vacancy factor against all non-statutory positions resulting in a year end overspend forecast of £0.2m. Within Recreation the main pressure remains a declining income with projected shortfalls of £0.4m in the Bereavement Service and Finsbury Park concert income along with sponsorship income short by £0.3m. Actions have been taken to contain a number of other pressures within the service to date and this position may reduce further in coming months. The net position for ACCS this period is £0.5m.
- 16.3 The estimated outturn for the Children and Young People's Service has reduced slightly from the previous month's projection and now stands at an overspend of £7.2m. As described last month a detailed review of spending in key areas was undertaken by the Director and the Lead Finance Officer; primarily it is this action that has identified areas where spending has been further reduced. The underlying pressure remains significant at around £11.9m although action has been taken to

maximise grant income and make in-year savings in order to reduce the net position to £7.2m.

- 16.4 The factors causing the overspend can be attributed to the high numbers of Looked After Children (LAC) and their associated costs. The overall number of LAC has risen slightly this month (from 565 to 568) and the consequent pressure in this area now stands at £3.9m.
- 16.5 Additional staffing costs in the key areas supporting children's safeguarding work (First Response, Safeguarding and Support, Children-in-Care, Leaving Care and the Contact Service) are continuing with the costs of both additional staff and the additional cost of agency staff resulting in a total overspend in the above areas of around £3m. The costs of providing legal advice to Social Workers and in support of court work are currently reporting an overspend of £1.4m.
- 16.6 In addition to the above, families with No Recourse to Public Funds and Asylum Seekers for which grant support from the government is not available, are leading to budget pressures amounting in total to £1.5m.
- 16.7 In addition to the Council wide measures to reduce spending the Director has, as detailed above, reviewed spending patterns in a number of key areas and, together with specific actions to maximise the use of existing grants, has instigated action to offset some £4.7m of the underlying overspend.
- 16.8 The Urban Environment directorate is maintaining the forecast overspend at £2.3m this period. Pressures within the Frontline Services business unit, particularly around a shortfall in parking income, are being managed as far as possible through management action such as freezing vacant positions and strict control on non-essential spend. The significant budget pressure however, remains within Strategic and Community Housing which is forecasting an overspend of £2.6m in line with that reported last period. Strategic and Community Housing have been working to an agreed action plan to address the known financial liability due to changes in Housing Benefit Subsidy rules. This is comprised of three broad areas, which are outlined in more detail below, however the original plans have been compromised by more recent rule changes announced by Government thus creating the on-going in year overspend.
- 16.9 The first area continues to reduce the cost of Private Sector Leasing (PSL) and Emergency Accommodation by negotiating with private landlords to reduce the rent on leased properties that were costing the Council more than it was receiving in housing subsidy. Some success has been achieved here, with around £0.3m of savings having been identified and further work is being carried out with the remaining PSL portfolio to reduce costs further.
- 16.10 The second area involves working with Registered Providers (Housing Associations) with a view to them taking on a proportion of the Council's portfolio of leased properties and acquiring new and cheaper units of leased accommodation

as a replacement for the expensive PSL units that the Council needs to hand back. However, the feasibility of transfer has been adversely affected by the government's recent announcement that, from April 2011, housing associations will be subject to the same housing subsidy arrangements (for TA) as local authorities.

- 16.11 The third area was around continuing to work with customers in order to manage expectations and explore other housing options, including the private sector. To date some progress has been made in securing alternative accommodation in the private sector to prevent households going into temporary accommodation, however prevailing market conditions have meant that the amount of expected supply has not been forthcoming as suppliers appear to be looking to alternative markets and avenues which in some cases includes working with other London Boroughs. The DWP has also announced that, with effect from April 2011, it will apply further 'caps' to the Local Housing Allowance rates, which is expected to make private sector lettings unsustainable for households that are in receipt of Housing Benefit in a significant number of Central London Boroughs, leading to further outward migration to Haringey.
- 16.12 The forecast overspend in the HRA budget has fallen another £0.4m since last period and now stands at £0.3m. The pressure relates to continued high demand for boiler replacement and a projected income shortfall in the DLO account. The outline restructure of the repairs operations was agreed in August however, significant savings are unlikely to be achieved until 2011/12. In the interim, the pressure is being offset by the use of contingency, savings on service charge costs and a reduced bad debt provision requirement.
- 16.13 The Corporate Resources year end forecast is being maintained at an under spend of £0.4m. Agency numbers across the directorate have reduced and compliance with the embargo on discretionary spend should enable the under spend to be delivered however Members should note that there remains pressure on budgets largely from continued high demand for services within Benefits and Local Taxation and low occupancy rates at Technopark. It is hoped that the work programme to deliver increased integration between B< and Customer services will remove some of the pressure in the longer term, however, in the interim savings from the rest of the Directorate are forecast to compensate.
- 16.14 The three Chief Executive directorates (Policy, Performance, Partnerships & Communications (PPP&C), People & Organisational Development (POD) and the Chief Executives (CE)) are now projecting a slightly higher combined under spend of £0.6m at year end. The change is largely due to continued challenge to planned expenditure and some projects being delayed.
- 16.15 The year end forecast for Non-service revenue (NSR), which largely consists of budgets for capital financing costs, levies and contingencies, is now forecasting an increased under spend of £3.0m. The previously reported assumption that the £1.0m general contingency built into the 2010/11 budget will remain uncommitted remains however a further under spend of £2.0m is now forecast against the debt

interest repayment budgets due to the use of internal cash balances in lieu of borrowing. The Council increased the base revenue contribution to the Alexandra Palace Park and Trust as part of the 2010/11 financial planning process, however given the over spend of £0.6m last financial year this needs to be closely monitored. Furthermore, as reported last period, there will be an increased shortfall in income due to the delays to the re-opening of the ice rink; this is likely to exceed the previously reported forecast of £0.1m. The Trust Board has considered this matter and advised that the amount of additional deficit funding that the Trustees will in due course be asking the council for will be dependent on the Trust's ability to further restrict its expenditure and the trading company's success in maximising profit during the remainder of the year. The Trust has advised that it is actively seeking to minimise the impact on the Council by maximising the profit generated by APTL and keeping discretionary expenditure in both entities to a minimum however, the position reported to the Board meeting on the 14th October is likely to necessitate a revision upwards.

- 16.16 The monitoring reports for the Haringey Forward planned 2010/11 savings continue to show a shortfall of £0.438m against the 2010/11 profile. Discussions have taken place on potential action to address this and ensure delivery; however this will need to be carefully monitored and is not currently reflected in the forecast year end position.
- 16.17 The RAG status of agreed 2010/11 revenue savings and investments is shown in Appendix 2. Only 2% (£0.2m) of savings is currently flagged as red and is largely due to under achievement of planned external income; this is factored into the directorate year end forecasts.

Treasury Management

- 16.18 The Treasury Management activity in the first six months of 2010/11 was compliant with the Treasury Management Strategy Statement agreed in February 2010. The investments continued to be restricted to the Debt Management Office, UK institutions and AAA rated money market funds. The recommended extension of the use of money market funds was approved by full Council in October. The changes have increased the total funds that can be invested in money market funds to £100m with individual limits increased to £20m per fund. Both of these changes have increased capacity whilst ensuring the level of security of the portfolio is not compromised. The average balance invested during the period was £56.5m and the average long term credit rating of the portfolio remained at AA-.
- 16.19 £50m of long term borrowing matures during 2010/11 and £20m of new borrowing was taken on 31st August as a starting point to refinancing this. Rates have been rising since this new borrowing was taken. The Council continues to make use of internal cash balances as far as possible. This is generating a saving due to the significant difference between short term investment interest rates and long term borrowing rates. The Council's treasury management advisers continue to monitor interest rate movements closely, alongside officers' monitoring of the cash position, to ensure that further borrowing is taken at an optimal time.

Capital

- 16.20 The aggregate capital programme position for 2010/11 is as shown in Appendix 2 and at Period 6 is forecasting an underspend of £1.8m, an increase of £0.4m from the £1.4m underspend reported in Period 4. The detail is set out by Directorate in the following paragraphs.
- 16.21 The Adults, Culture and Community Services capital programme is currently projecting full spend with the exception of the Coombs Croft Library project which is currently projecting an over spend of £0.1m due to higher than forecast construction and professional fees. The current expectation is that the gap will be met from other parts of the ACCS capital programme. As reported previously, the outcome of the in year review of the ACCS capital programme has been to prioritise the planned work at Park Road Leisure centre by redirecting some in year funding from other recreation schemes.
- 16.22 The Urban Environment general fund capital programme is maintaining the P5 forecast at an under spend of £2.1m this financial year. This is largely in relation to 2 projects which are not expected to proceed significantly in 2010-11; the re-provision of the recycling centre at Cranford Way and the Marsh Lane project the latter which is on hold until the options to fill the funding gap are reviewed and the integrated waste management contractor is appointed in December 2010. Within the HRA capital programme, the forecast in year over spend of £0.3m reported last period has reduced to £0.1m. The pressure remains within the boiler replacement programme as well as voids requiring structural works to bring them back into habitable condition. At this stage any eventual over spend should be contained by rephasing Decent Homes work.
- 16.23 There is currently no forecast variance within the Corporate Resources capital programme, however a review of the scope of the current smart working programme is being undertaken in response to the forecast challenging revenue funding position both in year and beyond; this is likely to lead to a reduction in the in year capital expenditure within the Accommodation Strategy programme. For Hornsey Town Hall there will be a need to review the spend profile of the project based on the latest project plan; this is likely to highlight slippage against the current cost profile. Revised forecasts of in year spend should be available shortly.
- 16.24 Within Children's Services the BSF programme as at period 6 of the 2010/11 financial year is forecast to spend to full budget in 2010/11.
- 16.25 Given that Haringey has a statutory obligation to make sufficient provision of primary school places the in year review of the non-BSF Children's Capital Programme aimed to protect as far as possible programmes delivering this. Key projects already significantly advanced continue such as Rhodes Avenue, Coleridge and the Broadwater Farm Inclusive Learning Campus with reductions to contingency and delays to less developed projects. Budgets have been revised

accordingly. At period 6 a small in year over spend against the Primary and pre-school projects is being forecast. This is largely in relation to the Broadwater Farm Inclusive Learning Campus spending ahead of profile however no overall project variances are expected and the funding can be met by temporarily using grants as yet unapplied.

16.26 The general target level of in year receipts from asset disposals is £2m. However, the current forecast for this year is approximately £6m resulting from the identification of additional properties considered surplus to requirement and now recommended for disposal in this financial year and also actions to bring forward some disposals planned for 2011/12 to 2010/11. A degree of risk is still attached to some of the disposals in the programme which therefore continues to be kept under review and updated accordingly.

Performance Reward Grant

16.27 In 2007 the Haringey Strategic Partnership agreed 13 stretch targets as part of the 2007/8-2009/10 Local Area Agreement (LAA). The total potential reward available for the achievement of these targets was £9m. However, in June 2010 the Government announced that the reward grant available was to be reduced and local areas will only receive 50% of the reward achieved on any target.

16.28 The 2007/8-2009/10 LAA stretch targets ended in March 2010 and based on the performance data Haringey can expect to receive approximately £3.582m; payment should be received this financial year and will be paid as a non ring-fenced grant with a 50% capital and 50% revenue split.

16.29 Possible allocation models have been discussed by officers, Members and the HSP Executive and the recommendation is that all the stretch reward be allocated to the lead delivery partners for the individual stretch targets (where successful delivery has been achieved) to use as they see fit in line with guiding principles. This would result in an allocation as set out below:

Lead agency	Targets	Approx. PRG
Council	9.9	£2.525m
Police	2.0	£0.704m
NHS	1.0	£0.325m
Fire /VCS	0.1	£0M
TOTAL	13.0	£3.554M

16.29 Due to the impact of the severe weather on the quality of Haringey roads, Cabinet in March agreed a proposal to increase the capital budget for planned road repairs for 2010/11 by £1.3m. This was recommended to be funded by bringing forward £475k of capital receipts from each of the 2011/12 and 2012/13 capital highways' budgets, plus a further £350k contribution from general reserves. However, due to the challenging position in generating capital receipts, it is proposed that £700k of

the capital element of PRG is applied to this scheme along with the approved contribution from general reserves (£350k) and the use of £250k from the available capital receipts

Virements

16.30 The virements proposed in this period are listed in Appendix 2 in accordance with financial regulations.