

Haringey Strategic Partnership

Safer and Stronger Communities Fund 2006- 2007

March 2006

The Safer and Stronger Communities Fund (SSCF) is drawn up by the Haringey Strategic Partnership (HSP) to address both national and local priority outcomes for the borough. This is the second year of the Haringey SSCF, for 2005-06 the key outcome addressed by the SSCF was the crime reduction element funded through the Home Office and Office of Deputy Prime Minister (ODPM). This year the SSCF covers four elements: crime reduction, neighbourhood working, cleaner, safer and greener, and community empowerment.

The document sets out the desired high level outcomes for the area with reference to safer and stronger communities. Where possible it sets out more detailed targets or states how these will be developed over 2006-07. It also identifies sources of funding streams to be deployed (either aligned or pooled) to achieve each outcome.

Key Outcomes

The key outcomes for the SSCF link to our Community and Neighbourhood Renewal Strategies. These are:

- **To create safer communities by:**
 - reducing crime and antisocial behaviour
 - developing better links with the children's service to encourage greater youth diversionary work.
 - reducing the harm caused by illegal drugs and alcohol and gain community confidence.
 - ensuring safety in park and public open spaces
 - increasing safety on roads

- **To improve services and the quality of life for people in the most disadvantaged neighbourhood particularly by:**
 - supporting larger numbers of workless people into job and introducing support programmes to stem the flow of residents into the worklessness pool.
 - increasing local participation in the governance and delivery of services
 - promoting cohesive communities and promoting resident engagement through volunteering

- **To create a better environment by:**

- promoting cleaner public spaces
- improving the quality of green public spaces

These outcomes have been informed by local peoples views of crime and their views on the environment. They also represent services understanding that none of these outcomes can be sustained without the participation and support of residents through neighbourhood working and community and voluntary sector engagement.

Performance Management

The SSCF for 2006-07 will be performance managed through the HSP and the relevant thematic partnerships. It is anticipate that over the year these arrangements will be reviewed and strengthened for the delivery of the LAA from 2007.

**Safer and Stronger Communities Fund
Draft March 2006**

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
To prevent and reduce crime and anti-social behaviour						
PSA1 Reduce crime in the 'basket of ten' areas by 20%	20.5% reduction compared to 2003/04 baseline	<p>7.8% reduction by March 2007 compared to 2003/04 baseline</p> <p>Develop partnership intelligence product (Apr 06) to help focus resources and joint actions 06/07.</p> <p>Link PPO/DIP work firmly with reductions across PSA1</p> <p>Roll-out Safer Neighbourhood Teams across the borough – Dec 06</p>	SCEB/HSP	<ul style="list-style-type: none"> • Develop research and analytical capacity of partnership • Develop a stronger project evaluation culture • Review strategic use of CCTV esp in re violent crime reduction • Co-ordinate partners to translate Respect agenda into action • Focus work on persistent hotspots and population groups with joined up service delivery • Implement actions from GOL research into violent crime in Wood Green • Pilot use of Street Pastors in Haringey • Extend test purchasing • Improve police Operations • Join up key areas of work on youth, crime and drugs inc alcohol 	<p>BSCF / BCU *</p> <p>£121 (capital)</p> <p>£400 (inc. PPO, finance and ASB)*</p> <p>£ 8 (Op Blunt)</p> <p>£135 (MPS ops)</p> <p>£ 25 (ASB alloc)</p> <p>£ 20 (CPOs/new) yet been finalised</p>	<p>NRF:</p> <p>£190 (CSP)*</p> <p>£160 (CRF)</p> <p>£ 55 (cctv)*</p> <p>£200 (ASBAT)*</p> <p>£ 10 (burglary)</p>

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
Local outcome : Youth diversion/ prevention						
20.5% reduction compared to 2003/04 baseline	As above7.8% reduction by March 2007 compared to 2003/04 baseline	Reduce re-offending by young people via: : education, training and employment : sustainable re-settlement Implement youth crime prevention strategy (draft June 06) Address and support challenging families as a partnership (Respect agenda) Evaluation of youth diversion	As Above		BSCF/BCU (tba) £ 19 (boxing) £ 8 (safer schools)	NRF: £225 (Youth Ctr) It is estimated that ca. 25% of the pooled pot from the CRF will be allocated to youth-specific projects

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
		projects				
Local outcome : To reduce the harm caused by illegal drugs and increase the number of Problem drug users in the partnership area entering drug treatment						
PSA 4 Target of 1670 to have entered drug treatment by 2008 as per DAAT's annual drug Treatment Plan (06/07) and in negotiation with the National Treatment Agency for Substance Misuse Compact targets 06/07 not yet released	1. Proportion of adults charged with a trigger offence, who are tested (Target 92%) 2. Proportion of adults who test positive and who are not on the caseload, with whom an initial contact is made (90%) 3 Proportion of adults who test positive and who are not on the caseload, with whom an initial contact is made and assessed by CJIT. (85%) 4 Proportion of adults who test positive and who are already	Target of 1343 in treatment for 2006/07	. DAAT Partnership Board/SCEB .	Tendering for new crack/poly drug service in the north of the borough targeting those having either lower retention rates in drug treatment/and or not accessing treatment e.g. younger African Caribbean men, sex workers (as per DAAT needs assessment undertaken in 2005/06. Roll out of testing on arrest, Required Assessment, Restrictions on Bail by 31 st March 2006 as extension of DIP Award new contract for DIP June 06 and ensure smooth transition if contract is not awarded to existing provider		4,096,098 Pooled Treatment Budget 835,179 PCT Mainstream 585,425 Social Service Mainstream Supporting People 49,000 NB These funds will not be put into SSCF. See comments below 4,096,098 Pooled Treatment Budget 835,179 PCT Mainstream 585,425

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
	<p>on a CJIT caseload, for whom an activity was undertaken (90%)</p> <p>5. Proportion of adults with whom contact is made and who are not already on a CJIT caseload, for whom an activity was undertaken. (60%)</p> <p>6 Proportion of adults assessed by the CJIT as needing intervention who are taken onto the caseload (85%)</p> <p>7. Proportion of adults taken onto caseload in treatment (95%)</p> <p>8. Proportion of CARAT clients who were transferred to a CJIT, for whom follow up action</p>					<p>Social Service Mainstream Supporting People 49,000 NB These funds will not be put into SSCF. See comments below</p>

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
	was taken by that CJIT. (80%)					
To increase percentage retained in drug treatment for more that 12 Weeks Target 80% by 2008 Negotiated with the NTA	Target 75% by 2006/07 negotiated with NTA		DAAT workforce development strategy will particularly focus on DANOS standards which will aid retention rates April 06 onwards		DAAT Board, YP commissioning Group	
	PSA 1 and 4 as above	Milestones in DAAT Treatment Plan, DIP Compact targets, YPSMP etc			69,246 Partnership Support Grant	
To reduce the use of class A drug and the frequent use of any illicit drugs amongst all young people	KPI's covering young people included in DAAT Young peoples Substance Misuse Plan and the boroughs Children's Plan as agreed with and set by GOL Class A drug	Complete ECM: change for children young people and drugs checklist/annexe A of YPSMPG form and ensure this years YPSMP addresses identified gaps April 07. Complete review		As in YP Plan e.g. Healthy schools target, screening all those vulnerable to developing substance misuse problems etc.		617,800 (H.O) YPSMG. Managed by the DAAT

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
	use amongst all young people 11-15, and 16-24 is stable with some significant reductions (source BCS).	of DAAT YP commissioned services/posts by June 06.– by 07/08 ensure that all commissioned services are targeted at those most vulnerable to developing substance misuse.				
Alcohol: Improved and better targeted education and communication, better identification of alcohol problems, better co-ordination and enforcement of existing powers against crime and disorder, encouraging the drinks industry to promote safer drinking and	There are no alcohol specific targets but many of the crime and disorder targets are impacted on by alcohol misuse in particular	Milestones as in detailed action plan		As in the DAAT Alcohol Harm Reduction Strategy Action Plan DAAT Board – Alcohol Strategy Group	70K NRF for outreach workers	All other resources for alcohol is within the PCT/SS mainstream monies as above

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
take a role in reducing alcohol related harm						
Increase community confidence, engagement and reassurance	<p>PSA 2: Reassure the public, reducing the fear of crime and ant-social behaviour and building confidence in the criminal justice system without compromising fairness</p> <p>Note: All elements of the target, with the exception of (e), will be measured using the British Crime Survey (BCS)⁴. The Home Office Citizenship Survey (HOCS)⁵ will be used to</p>	<p>Implement Safer Neighbourhoods across the borough – Dec 06</p> <p>Establish effective neighbourhood panels and plans</p> <p>Build community intelligence into analysis picture</p> <p>Complete a media/communications plan</p> <p>Review Area Assemblies</p> <p>Manage a pot of community confidence money for evidence-led projects</p> <p>Develop the hate crime and harassment strategy</p> <p>Continue to</p>	SCEB		<p>BCSF/BCU (tba)</p> <p>£ 50 (Peace wk)</p> <p>£ 18 (DAAT small grants)</p> <p>£ 8 (roadshow)</p> <p>£ 36 (victim support)/new tba)</p> <p>Total: £848</p>	<p>NRF:</p> <p>£250 (SNT)8</p> <p>£110 (BME/HPA)*</p> <p>£ 80 (CC pot)</p> <p>£ 80 (DV)</p> <p>£ 40 (NHW)</p> <p>Total: £1.4m</p>

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
	measure (e).	<p>advertise ASBAT and its successes Implement Respect agenda around community and citizen focus</p> <p>Embed community focus into all aspects of the team's work The target will have been achieved if, for the year 2007/08, two out of three elements in each of the following two sections are met:</p> <p>Reassurance a) The percentage of people who have a high level of worry about becoming a victim of crime is lower than in the baseline year (baseline = 2002/03)</p>				

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
		b) The percentage of people who feel ASB to be a very or fairly big problem is lower than in the baseline year (baseline = 2002/03) c) The percentage of people who think that the police in their area are doing a good or excellent job is higher than in the baseline year (baseline = (03/04) Confidence d) The percentage of people who are very or fairly confident about the effectiveness of the CJS in bringing people who commit crimes to justice is higher than in				

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
		the baseline year (baseline = 2002/03) e) The percentage of people from Black and Minority Ethnic communities who think that one or more CJS agency would treat them worse than people of other races is lower than in the baseline year (baseline = 2001)				
Local outcome – increased safety and parks and public open spaces						
Reduced fear of crime	<i>To be agreed</i>		<i>Environmental Services – Recreation and Enforcement</i>	<i>Street Wardens</i>	<i>£100k</i>	Street Warden – mainstream budget(mb) Recreation /
Floor target	CDRP targets			<i>Green Outreach – providing a presence in parks / open spaces – environmental awareness and education</i>	<i>£100k</i>	

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
Floor target – reduction in number of adults and children killed and seriously injured on the roads	<i>LPSA</i>		<i>BTCV</i> <i>Highways Accident Reduction Partnership</i>	<i>Road safety programme – package of education & safety campaigns, school travel plans, walking buses, traffic management and signage</i>	<i>£85k</i>	parks –(mb) Street Lighting budget Parks constabulary budget
Parks – resident satisfaction with security / safety	<i>6.8</i>					Metropolitan Police budget

National Outcome: To improve the quality of life for people in the most disadvantaged neighbourhoods and ensure service providers are more responsive to neighbourhood needs and improve their delivery.

Negotiated indicators or measures	Target to be achieved by 2008	Milestones	Partnership/body responsible for outcome delivery	Underlying Programmes and Projects	Funding Allocations	
					SSCF money	BCU, NRF or other money
Local OUTCOMES :						
<p>Improve residents satisfaction with local services % of residents reporting an increase in satisfaction with their neighbourhoods. (baseline in 2006/07 new survey)</p> <p>% people who feel they are better informed</p> <p>Improved understanding between services and residents</p> <p>Increase people's "ownership of</p>	To be agreed	<p>Improve residents involvement participation in neighbourhood partnership boards</p> <p>Residents involved in local partnership activities</p> <p>% of residents who have participated in local activity</p>	Haringey council	<p>Establish survey April 06</p> <p>Roll out neighbourhood management borough wide</p> <p>Establish 7 partnership boards</p> <p>Establish 7 neighbourhood area action plans bringing the services closer to the needs of the residents</p> <p>This will set priorities</p> <p>Community conference to launch the roll out in July 2006</p> <p>Local survey to establish baselines</p>	££??	<p>£3m mainstream</p> <p>£?? NRF</p> <p>Safer Neighbourhood Policing Teams</p> <p>CEN</p>

National Outcome: To improve the quality of life for people in the most disadvantaged neighbourhoods and ensure service providers are more responsive to neighbourhood needs and improve their delivery.

Negotiated indicators or measures	Target to be achieved by 2008	Milestones	Partnership/body responsible for outcome delivery	Underlying Programmes and Projects	Funding Allocations	
					SSCF money	BCU, NRF or other money
the area"?? Increase people commitment to their local area??						
Cleaner greener safer environment in the most deprive parts	See cleaner, safer, greener element			Change people's behaviour towards their environment	SSCF	See above
Housing	See cleaner safer greener element					
Reduce crime, anti social behaviour and effects of drugs	See crime element		Establish relationship between neighbourhood management and SNP	Roll out safer neighbourhood policing teams	SSCF	Safer Neighbourhood Policing roll out See above
Increase skill (adults/young people) (Noel Park, Northumberland Park and Bruce Grove).	TBA			Link with the children and youth plans or do we do this next year Enhance existing provision and fill the gaps		See above
Increase employment opportunities	TB A	A commissioning strategy		Targeted activity – ESOL, customized support Anti poverty strategy work	SSCF	See above ESF/NRF

National Outcome: To improve the quality of life for people in the most disadvantaged neighbourhoods and ensure service providers are more responsive to neighbourhood needs and improve their delivery.

Negotiated indicators or measures	Target to be achieved by 2008	Milestones	Partnership/body responsible for outcome delivery	Underlying Programmes and Projects	Funding Allocations	
					SSCF money	BCU, NRF or other money
for those on IB/ JSA/ BME/ Lone Parents. (all wards and Noel Park, Northumberland Park and Bruce Grove		Targeting Young people likely to join the pool of workless User of services and people on skills and those in low paid employment		Housing benefit – rent a barrier to employment Engage key partners in neighbourhood plans responding to what people are saying locally		LSC ESF LDA Richmond Fellowship
.Local outcome : Cleaner public spaces						
% of residents satisfied with their neighbourhoods	<i>To be agreed</i>		<i>Environmental Services – Street Scene, Enforcement & Recreation</i>	<i>Mobile Clean Up teams</i>	£75k	SSCF funding aligned with mainstream budgets for street cleaning, recycling and waste management NRF – Improving the Environment (£545k) Parks
BV199 – cleanliness of open spaces	<i>Top quartile performance</i>		<i>Housing Services- Homes for Haringey</i>	<i>Saturday night and times refuse collections</i>	£25k	
Removal of abandoned vehicles - % within 24 hours	95%		<i>Accord</i>	<i>Community clear ups</i>	£40k	
Missed bins - % residents satisfied with	75%		<i>Neighbourhood Management</i>	<i>Removal of abandoned vehicles</i>	£25k	

National Outcome: To improve the quality of life for people in the most disadvantaged neighbourhoods and ensure service providers are more responsive to neighbourhood needs and improve their delivery.

Negotiated indicators or measures	Target to be achieved by 2008	Milestones	Partnership/body responsible for outcome delivery	Underlying Programmes and Projects	Funding Allocations	
					SSCF money	BCU, NRF or other money
the service						
All residents in super output areas to receive 2 community clear up p.a.	2 p.a.			Street enforcement	£100k	Cleansing – NRF £150k plus mainstream £150k
BV 82 a+b - % of household waste recycled / composted	22%			Tottenham High Road Manager	£60k	
				Recycling – housing estates and trade waste	£65k	
				Improvement and Repairs programme - HMOs	£175k	
Local outcomes – Improved quality of green public spaces						
% of residents satisfied with their local parks and open spaces	TNS – 50% MORI – 70%		Environmental Services Recreation and Housing	Improving smaller, green open spaces – tree planting, signage, furniture, infrastructure	£100k	Haringey Capital Programme – Parks Investment Programme and Estates Improvement Programme Parks maintenance budget
BV 199 – cleanliness of parks and open green spaces	15%		Voluntary sector Friends of Parks Groups	Care and Repair – front gardens project	£70k	
Green flag awards	7		Groundwork	Groundwork – working with the local community to develop and improve public open spaces	£70k	

National Outcome: To improve the quality of life for people in the most disadvantaged neighbourhoods and ensure service providers are more responsive to neighbourhood needs and improve their delivery.

Negotiated indicators or measures	Target to be achieved by 2008	Milestones	Partnership/body responsible for outcome delivery	Underlying Programmes and Projects	Funding Allocations	
					SSCF money	BCU, NRF or other money
Number of visits to parks	10m? p.a		BTCV			NRF – Improving the overall cleanliness and quality of the environment

National Outcome:						
Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.						
Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
INCREASE IN LOCAL PARTICIPATION IN GOVERNANCE						
Governance Core Indicator: % of residents who feel they can influence decisions in their local area.	Include this indicator in annual residents survey In addition use some or all of the proxy indicators below	Establish baseline and targets by March 2007		Include in 2006 and 2007 surveys (see notes on governance indicator) See contributory actions below	None	Council c £25k
	<p>Since 1991, the Council has commissioned an annual survey of residents as part of the ALG London survey. (see notes on governance indicator). As a result the Council has a good understanding of performance on a whole series of indicators of residents' satisfaction with the Council and its services. In particular the following are of interest:</p> <ul style="list-style-type: none"> • % of residents agreeing the Council involves residents. 44% approval achieved Nov 2005 • % of residents agreeing the Council keeps residents informed. 63% approval achieved Nov 2005 • % of residents agreeing the Council listens to residents concerns. 49% approval achieved Nov 2005 • % of residents agreeing the Council is responsive to residents concerns. 41% approval achieved Nov 2005 <p>The Council's general aim is to improve approval rates year on year. However, it doesn't commit to achieving specific targets because the time series and comparators show that resident perception can fluctuates due to external factors rather than respond in a direct way to service improvements.</p>					
	Borough Partnership Community Engagement Strategy	Development of a Community Engagement Strategy for the borough aligning service led engagements within a wider outcome focused	Haringey Council	Agree development of framework as part of LAA process Undertake survey in 2006 to derive baselines	None	From within Council mainstream funds

National Outcome:						
Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.						
Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
		strategic framework				
	Haringey Strategic Partnership	Operation and development of the Haringey Strategic Partnership and network of associated thematic boards and groups	Haringey Council	Restructure of HSP to integrate neighbourhood partnerships in 2006/7	None	From within Council mainstream funds LNLSC £10k (TBC) other partners in kind.
	Core fund Community Empowerment representation role	Core funding of the Haringey Community Empowerment Network (HarCEN) to promote the representation of local communities and small local voluntary organisations on the network of key strategic and neighbourhood partnership bodies	HarCEN with other large Voluntary organisations	Representation by local residents and organisations maintained where existing and established in all appropriate partnership bodies and at all associated events in 2006/7 4 meetings of each of the HSP and 5 thematic boards	£169k HarCEN core funding	From within the budgets of other large vol orgs e.g.: HAVCO Peace Alliance Which in turn may be core funded by Council
Governance Core Indicator		Ensuring the operation of thematic groups to hold representatives to account	Operation of five thematic boards	HarCEN with others (as above)	From above	As above
		Ensuring the operation of "interest" group forums to make representations on specific issues	Operation of 11 interest group forums	HarCEN with others (as above)	From above	As above

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
	Compact	Development of the Haringey Compact to provide a framework for VCS engagement	Launch in Q2	HAVCO	None	Council £tba HTPCT £6k
	Council of Voluntary Service representation role	Representation of the community & voluntary sector as a whole and larger local voluntary organisations on the network of key strategic and neighbourhood partnership bodies	4 meetings of each of the HSP and 3 thematic boards with current HAVCO representation. Establish HAVCO as a representative on the remaining two boards (SCP and BPP in 2006/7)	HAVCO with other CVS orgs	None	Bridgehouse Trust Funding £37k for P&CO post in HAVCO (£112k over 3 years from Nov 2005)
	Local Area Assemblies	Operation of Local Area Assemblies which are local forums for residents to engage with Councillors, Council Services, other partners and partnerships.	7 Assemblies meeting 4 times a year.	Haring ey Council	None	NRF £95k From within Council funding for NMS

National Outcome:						
Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.						
Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
		Improving access to Area Assembly's debate	meetings with community Council	Haringey languages in 2006/7 web-cast meetings in 2006/7	None	From within Council funding for NMS
	CEN Neighbourhood Engagement.	Promotion of community engagement and capacity building in support of Neighbourhood Renewal	HarCEN and Haringey Council	Tba by June 2006 once new NMS neighbourhood structures and processes agreed	From HarCEN core (above)	NRF £tba Council £tba
	VCS engagement with Neighbourhood structures	Establishment and development of local voluntary sector forums linked to the Area Assemblies and Neighbourhood Partnerships (in addition to that in the NDC).	Haringey Council	Agreement establishment and set up a pilot forum during 2006/7. Forums operating in all areas by 2007/8	None	NRF £tba From Council mainstream funding
	Safer Communities Engagement & Communications Plan	Development of a strategy and action plan to guide safer communities' partnership community engagement.	Safer Communities Partnership / Haringey Council	Establish in 2006/7	£tba (BCSF)	MPS £tba BCU £tba
	Building Community Leadership	Provision of a range of Leadership Programmes for residents from "disadvantaged"	HarCEN	HarCEN accredited training 40 graduates in 2006/7	From HarCEN core (above)	ERDF £30k

National Outcome:						
Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.						
Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
		communities				
	Seven Sisters NDC	Engagement with businesses and residents in this area to agree local projects	Seven Sisters NDC	Ongoing	None	NDC grant Council
	Engagement on recreation and leisure	Friends of Parks Forum and Groups	Friends of Parks Forum and Groups	Operation of Forum and 25 individual groups Input to Parks management planning framework June 2006 Input to definition of open space planning standards by March 2007 Focus on small open spaces improvement programme projects	From within £100k (CSG) (for projects)	From within Council Mainstream of £300k, plus external funding such as the Heritage Lottery Fund NRF £65k
		Sports & Physical Activity Board and Forums	Haringey Council for BPP and WBP	Set up Board by July 2006	None	Council £tba NRF £tba
	Engagement on Health	Public Patient Involvement Forums consult local people and service users as part of	HTPCT / WBP		None	HTPCT commissioned
		Older Peoples Forum and promotion of wider events for older people.	Age Concern for WBP			NRF £k

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
INCREASE IN COMMUNITY COHESION AND INCLUSION						
Cohesion Core Indicator: % of residents who feel that their local area is a place where local people from different backgrounds get on well together.	TBA <i>(Would need to be 81% by Nov 2007 survey to be a significant increase the survey could recognize).</i>	76% Baseline Nov 2005 Agree target and milestones by Oct 2007	Haringey Council for the HSP		None	Council, from within existing cost of annual survey £25k
	Promotion of Citizenship	At least 2 per week in 2006 (subject to demand)	Haringey Council	Citizenship Ceremonies	None	Privately Funded by participants
		tba courses tba graduates	. Haringey Council	Neighbourhood Management Services Citizenship Programme to promote integration of new arrivals	None	Council NMS £tba
		tba courses tba graduates	Haringey Council	Community Education in Diverse Languages	None	Council NMS £tba
		tba courses tba graduates	Haringey Council	Enhanced and concentrated English language courses	None	Council NMS £tba
		tba	Haringey Council	Promoting understanding of service delivery	None	Council NMS £tba

National Outcome:						
Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.						
Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
				arrangements and citizen responsibilities		
	MPS Reassurance Work	tba	Met Police	MPS Community Engagement Team's reassurance work with disadvantaged communities and groups e.g.: LGBT, BME groups from specific countries/cultures	£8K BSCF	£tba MPS
		Responds to major incidents	Met Police	Independent Advisory Group (IAG) advises on major incidents	None	£tbcMPS
	Community Interactions	"Under one sun" (JUNP) events White Hart Lane	Haringey Council	Events Focused interventions which build confidence and cohesion that recognise the needs of specific disadvantaged communities	None	NRF £tba
		Community Breakfasts, Peace Week 2006 BRACE (Building Respect Across Communities Everywhere) What's de Point (Anti Knife Crime project)	Range of Peace Alliance led or supported Community Engagement Activities with disadvantaged communities and young people	Peace Alliance for the Safer Communities Partnership and HSP generally	£50k (BSCF)	£30k (BSCF or BCU)

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
		Faith Forum meetings Community observers programme	HarCEN with others e.g.: Peace Alliance & MPS	Range of HarCEN promoted community engagement activities	£9k from HarCEN core	MPS and Haringey Community and Police Consultative Forum (HCPCCG) contributions in kind
			Victim Support for the Safer Communities Partnership	Range of Victim Support led or supported Community Engagement Activities with BME communities		
		Planning process Sept 2006 Events October 2006	Haringey Council with HarCEN	Black History Month		From Council mainstream funding £5k HarCEN to raise

National Outcome:						
Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
INCREASE IN VOLUNTEERING						
Volunteering Core Indicator: % of residents who affirm that they carried out voluntary work in an organisation at least 3 times in the past year	<i>Include this indicator in annual residents survey There are currently no local measures of volunteering that can be used as proxy indicators. ???</i>	Establish baseline and targets by March 2007		Include in 2006 and 2007 surveys See contributory actions below	None	Council, from within existing cost of annual survey £25k
	CVS promotion of volunteering	voluntary organisations Promotion starts April 2006 60% volunteers in 2006/7 recruited through bureau 75% of voluntary organisations accessing volunteers through bureau Bureau formally established by April 2007.		Development of a Volunteer Bureau for Haringey Developing and Promoting Best Practice in Volunteering. Actions integrated in HAVCO's general work on the development and adoption of quality standards for Haringey's	None	Big Lottery Fund £60k Seeking £15k other funding
		200 new volunteers recruited 150 VCS orgs advised 25 BME orgs capacity		Work with VCS regional and sub regional partnerships to promote volunteering and the VCS.		Big Lottery Fund £62k

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones	Delivery Partnership / body	Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
		built				
	MPS volunteering initiative	Maintenance of 60 volunteers in programme	.	MPS Volunteering Initiative: A volunteer programme that provides a variety of support roles to the MPS in Haringey	None	MPS £tbc
	NHS volunteering initiatives			Improving Working Lives: NHS programme to encourage and facilitate staff to volunteer	None	
	Evaluation starts June 2006 completes May 2008	30 projects with 20 participants / year 80% from BME communities 24 mentors trained/year		Healthy Living Centres is targeted to encourage people from disadvantaged communities to set up their own physical activity projects	None	HTCPCT £97k BLF for the evaluation
	Waste Management volunteering scheme	Relaunch of scheme in 2006/7 Increase number of volunteers Operate support groups for volunteers		Provides support and encouragement for active members of the community to report waste management issues	None	From within waste management services funding

National Outcome:						
Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Key Underlying Programmes / Projects	Funding Allocations	
					SSCF	Other funds
GROWTH OF THE LOCAL VCS IN THE PAST YEAR						
VCS growth Core indicator: % of known VCS confirming growth in activity over the past year.	Target TBA Include this indicator in an annual survey of VCS. <i>There are currently no local measures of VCS activity that can be used as proxy indicators.</i>	Targets and Milestones to be agreed once baseline established. Increase no of known orgs on shared HAVCO database above 800 in 2006/7. Establish baseline during 2006/7	HAVCO	To establish baselines, targets and milestones in relation to activity to expand the level of VCS activity in Haringey. tba, options are: by survey of known VCS; database analysis; Vol orgs annual reports analysis	None	TBA
	Council for Voluntary Service core funding	Increase HAVCO membership from 187 members and 22 associate members to over 200 in 2006/7 Increase HAVCO turnover in 2006/7 by more than inflation	HAVCO	Core funding for the Haringey Council of Voluntary Service (HAVCO) to promote the development, support and representation of the voluntary and community sector in Haringey	None	HAVCO core funding from Council £125k, HTPCT £26k
	Support & Development of the VCS	Completion of 75% of the "Change Up" annual programme	HAVCO	Promotion of the development of the Voluntary sector	None	ALG £70k
		Set up by Sept 2006	HAVCO	Establishment of a borough-wide VCS forum	None	From HAVCO core funding (incl above)
	40 orgs (15 BME) engaged	HAVCO	Development of VCS capacity to	None	Big Lottery	

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones	Delivery Partnership / body	Key Underlying Programmes / Projects	Funding Allocations	
					SSCF	Other funds
		No of orgs gaining QA tba. Quality Mark accredited Mar 06		operate and develop itself, especially of BME VCS orgs.		Fund £65k - £196k over 3 years from Aug 2005.
		50 new groups accessing support, 10 orgs funds held	HAVCO	Support for new groups: 1 to 1 support and fund holding for new/small community projects	None	From HAVCO core funding (incl above)
		Provision of mail holding service Hot desk facilities	HAVCO	Assistance for small groups	From within HarCEN core	
	Support & Development of the VCS (<i>continued</i>)	ICT support to the VCS 12 HAVCO Newsletters 2006/7 New HAVCO website June 2006 New database June 2006 100 database searches a year 750 orgs accessing HAVCO good practice support resources 50 orgs provided with ICT outreach support	HAVCO	Provision of information, database of known VCS, promotion of general operational good practice, and outreach	None	From HAVCO core funding (incl above) £25k, HTPCT £4k, NRF £4k, ALG £29k
		Production of Directory by June 2006 Development of Web version of Directory in 2006/7	HarCEN	. Community Suppliers (CSIP): Development and operation of a network of "approved" small suppliers to local VCS orgs.	From within HarCEN core	Seeking other funds to maintain and further develop.

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones	Delivery Partnership / body	Key Underlying Programmes / Projects	Funding Allocations	
					SSCF	Other funds
		Increase number of orgs. included by March 2007				
		Community Accountancy Project launched June 2006 3 events on organised and 240 orgs advised during 2006/7	HAVCO	Funding & Finance support to the VCS including model processes and good practice and assistance with fundraising	None	From HAVCO core funding (incl above) £2k, Council £29k, NRF £5k, ALG £18k
		30 trainer orgs involved in 2006/7 and 40 employees trained for VCS	HAVCO	Community Learning Forum: to link VCS training agencies and learning providers, to provide more skilled workers for VCS	None	ESF co-finance £11k. (has £30k for 2 years from January 2006)
	Credit Union	Set up Credit Union in Q1 FSA authorisation in 2006/7	HarCEN	Set up and support the running of a Credit Union	From within HarCEN core	Seeing other funding from HM Treasury and Assoc. of British CUs
	Small Grants	Complete Sept 2006	HarCEN	Evaluation of the value of the Single Community Programme's Small Grants Programme	From within HarCEN core	

National Outcome:						
Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.						
Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects Delivery Partnership / body	Funding Allocations	
					SSCF	Other funds
INCREASE IN KEY PUBLIC SERVICES DELIVERED BY THE VCS						
VCS Procurement Core Indicator: % of services in selected public service areas delivered by VCS organisations on behalf of the local authority	TBA Initial baseline for whole LA spend for 2004/5 estimated at 2%. Unreconciled estimate for 2005/6 =5% Reconciled estimate =6%	Initial baseline to be established April 2006 Full end of year reconciliation and check on departmental classification and spend for 2006/7 in June 2007. Draft Strategy prepared April 2006 Strategy signed off Sep 2006 Supply and demand side capacity building actions included in strategy- TBA % increase in procurement from sector TBA	Haringey Council with HAVCO and VCS partner organisations	Development and implementation of a strategy to provide a strategic framework for increasing procurement of LA services from TSOs	None	Council Mainstream for strategy development Amount and source depends on specific procurements undertaken
	Current Supply side support and development	2 provider consortiums set up in 2006/7 First meeting June 2006	HAVCO	Establish VCS service providers' consortiums	None	ALG tba (part of Change Up)
		4 forum meetings / year 30 advice providers trained	HAVCO	Operation of the VCS advice providers forum for Community Legal Services Partnership and training for VCS advice providers	None	£6k to be raised Urban Futures and Lloyds /TSB £36k
		Review in 2006/7	HAVCO	Health & Social Care	None	(HarCEN

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects Delivery Partnership / body	Funding Allocations	
					SSCF	Other funds
				Providers Directory to increase awareness of VCS providers amongst commissioners e.g. GPs		commissioned existing directory) Funding for review tba
Examples of Ongoing Demand Side Arrangements			Haringey Council / CAB	Citizens Advice Bureau: Procurement of Advice Bureau service for Haringey	None	
		. Data analysis to be complete by April 2006 Commissioning for 2006/7 tba	Safer Communities Partnership with MPS and Haringey Council	Development of a programme of commissioning VCS organisations to deliver services and/or projects on behalf of the Safer Communities Partnership	TBA	TBA
		Sign off of stage 2 of the set up process by end of March 2007 Complete 3 or 4 schemes during 2006/7	Groundwork with Haringey Council	Development of Groundwork Haringey activity in Haringey focusing on small open spaces, estates, neighbourhoods and allotments	None	NRF £70k Council (inc s106) £300k ALMO £tba Groundwork accessing other funding
			BTCV with Haringey Council	Park Force & BTCV hands on green educational outreach and project implementation Consolidation of BTCV activity	£50k	NRF £50k Council £20k

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects Delivery Partnership / body	Funding Allocations	
					SSCF	Other funds
				Development of a borough-wide BTCV Haringey approach in 2006/7 Completion of 5 BTCV led projects		
		Procurement of the delivery of sports services: Haringey Sports Development Sporting & Education Solutions Football in the Community Football Development Partnership	Haringey Council with VCS and not for profit partners	Procurement of a range of services for schools sports, youth sports / games, adventure play, sports coaching and football training by a range of VCS and not for profit organisations. Football Dev Foundation grant award April 2006	None	Council £32k + Active Lottery Fund £45k Barclays Places for Sport £45k Football Dev Foundation £200k