

Title: Haringey Community Safety Strategy 2027-2031 Development

Report

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Ward(s) affected: Key crime wards

Report for Key/

Non Key Decision: Non key decision

1. Describe the issue under consideration

1.1 This report provides the Community Safety Partnership (CSP) with an overview of the proposed programme for the development of the new **Community Safety Strategy 2027–2031**.

1.2 The report sets out the proposed approach and timetable for:

- public consultation and community engagement;
- analysis and evaluation of consultation findings;
- development and drafting of the new strategy;
- engagement with partners and key stakeholders;
- CSP and internal governance;
- the formal Cabinet and Full Council approval process; and
- communications, design and publication of the final strategy.

1.3 The programme is intended to ensure that the new strategy is informed by the experiences and priorities of residents, partners and other stakeholders, while providing sufficient opportunity for the CSP to shape and oversee its development before it progresses through the Council's formal governance arrangements.

2. Recommendations

2.1 That the Board:

- a) Note the overall programme and key milestones for the development of the Community Safety Strategy 2027–2031.
- b) Note that the Crime and Disorder Survey launched on **14 September 2026** and will run for **12 weeks, until 20 December 2026**.
- c) Support the wider programme of community and stakeholder engagement accompanying the survey, including themed workshops, library engagement sessions, internal workshops and engagement with partner organisations.

- d) Endorse the proposed approach to evaluating the consultation findings and collaboratively developing the draft strategy with partners and stakeholders.
- e) Agree that the CSP should have an opportunity to consider and influence the emerging strategy as part of the proposed governance process, with a CSP Board review currently anticipated for **January 2027**, subject to confirmation.
- f) Note the proposed route through internal governance and statutory sign-off arrangements.
- g) Note the intention to seek Cabinet approval in **April 2027**, followed by Full Council ratification and publication of the final strategy in **July 2027**.
- h) Identify any additional areas of engagement, governance or partnership assurance that members consider should be incorporated into the development programme.

3. Reasons for decision

- 3.1 Local authorities, working through their **Community Safety Partnerships (CSPs)**, have a statutory responsibility under the **Crime and Disorder Act 1998** to work with key partners, including the police, health, fire and rescue services and probation, to develop and implement strategies to tackle crime, disorder and anti-social behaviour. This responsibility is supported by the **Crime and Disorder (Formulation and Implementation of Strategy) Regulations 2007**, which require partnerships to undertake a strategic assessment of local community safety issues and develop a partnership plan setting out their priorities and approach. [\[gov.uk\]](http://gov.uk), [\[legislation.gov.uk\]](http://legislation.gov.uk)

4 Alternative options considered

n/a

5. Background information

- 5.1 Work is underway to develop the Community Safety Strategy for the four-year period **2027–2031**. The programme is structured to move from evidence gathering and public engagement through consultation analysis, strategy development, partnership and corporate governance, political approval and final publication.
- 5.2 An important element of the development process is ensuring that the new strategy is informed not only by crime and disorder data and the wider strategic evidence base, but also by the experiences, perceptions and priorities of local communities and organisations working across the borough.
- 5.3 The Crime and Disorder Survey and associated engagement programme therefore represent an important first phase of strategy development. The findings will complement the wider evidence used to identify priorities and inform the direction of the final strategy.

- 5.4 The development process will also provide opportunities for members of the CSP and wider stakeholders to contribute to the strategy before it enters the formal Council governance process.

6. Crime and Disorder Survey and Public Consultation

- 6.1 The Crime and Disorder Survey was launched on **21 September 2026** and is being undertaken as a **12-week consultation, closing on 20 December 2026**.
- 6.2 The consultation is intended to provide residents and stakeholders with an opportunity to share their views on crime, disorder and community safety and to help identify the issues that should inform future priorities.
- 6.3 It is important that the consultation obtains views from as broad a cross-section of the borough as practicable. The online survey will therefore be supported by additional engagement activities intended to increase accessibility and provide alternative opportunities for people to participate.
- 6.4 The programme currently includes:
- approximately six themed workshops;
 - library drop-in sessions across **east, central and west localities**;
 - internal workshops; and
 - wider stakeholder engagement.
- 6.5 CSP partners have an important role in promoting participation through their networks and helping the partnership to reach communities and groups that may be less likely to engage through conventional online consultation methods.

7. Consultation Evaluation and Strategy Development

- 7.1 The evaluation and drafting stage is scheduled to take place between **November 2026 and January 2027**. The programme therefore deliberately provides some overlap between the latter stages of consultation and preparatory work associated with evaluating and drafting the strategy.
- 7.2 Following completion of the consultation, the intention is to complete the evaluation of the consultation findings within approximately **four weeks**.
- 7.3 The evaluation should provide the partnership with an understanding of:
- the principal community safety concerns raised by respondents;
 - differences in concerns or experiences between communities and localities;
 - themes emerging from workshops and other qualitative engagement;
 - stakeholder and partner perspectives;
 - areas of alignment between public concerns and the strategic evidence base; and

- issues requiring further consideration as the strategy is developed.
- 7.4 Consultation feedback will then inform development of the draft strategy. ***The programme proposes that the strategy is developed collaboratively with relevant partners and stakeholders***, rather than being produced solely through an internal Council drafting process.
- 7.5 This collaborative approach will be important in ensuring that the final strategy reflects the partnership nature of community safety and provides a framework around which agencies can align their respective activities and priorities.
- 8. Partnership and Internal Governance**
- 8.1 Governance activity is scheduled primarily across **December 2026 to February 2027**, with some activity taking place in parallel with evaluation and drafting.
- 8.2 The programme currently anticipates that the CSP Board will consider the emerging strategy in **January 2027**, although the specific meeting date remains to be confirmed. Additional boards may also be engaged where required.
- 8.3 The CSP review will provide an important opportunity for partners to:
- consider the evidence arising from consultation;
 - review the proposed strategic priorities;
 - assess whether the strategy appropriately reflects partnership responsibilities;
 - identify gaps or areas requiring strengthening;
 - consider deliverability and partnership dependencies; and
 - provide assurance before the strategy moves into the later stages of formal approval.
- 8.4 The proposed internal approval route includes review by the **Head of Service, Lead Member and Director**, alongside the wider internal governance requirements.
- 8.5 The programme indicates that statutory comments and relevant sign-offs should be secured by **15 February 2027**.

9. Cabinet and Full Council Approval

- 9.1 Following consultation, drafting and partnership governance, the strategy will progress through the formal political decision-making process.
- 9.2 The programme currently identifies the following milestones:

Date	Proposed milestone
4 January 2027	Cabinet pro-forma submitted
15 February 2027	Statutory comments requested
1 March 2027	Formal sign-off completed
19 March 2027	Informal Cabinet pack deadline
28 March 2027	Informal Cabinet session
1 April 2027	Final amendments completed
13 April 2027	Planned Cabinet approval
22 April 2027	Decision live date
July 2027	Planned Full Council ratification
July 2027	Final strategy publication

- 9.3 The programme therefore identifies **13 April 2027** as the planned Cabinet approval date, while separately identifying **22 April 2027** as the decision live date. These milestones should continue to be distinguished clearly through programme management and governance documentation.
- 9.4 Following Cabinet approval, the current intention is for the strategy to proceed to **Full Council in July 2027**, with final publication also planned for July 2027.

10. Communications and Publication

- 10.1 Communications activity forms an important part of the development programme, with communications involvement intended from the outset.
- 10.2 Initial communications activity should support awareness of and participation in the consultation and associated engagement opportunities.
- 10.3 Between **April and July 2027**, communications activity will increasingly focus on preparation of the final strategy, including design and branding.
- 10.4 The programme also provides for:
- updating relevant webpages;
 - production of the final published strategy;
 - preparation of printed copies; and

- distribution of printed material to libraries and other appropriate public spaces.

10.5 Communications planning should ensure that the publication of the new strategy explains how consultation findings have influenced the final priorities. This will help demonstrate to residents and stakeholders that participation in the consultation has had a meaningful role in the development process.

11. High-Level Programme Timeline

11.1 The overall programme can be summarised as follows:

Period	Programme phase
September to December 2026	Consultation and engagement
December 2026 to January 2027	Evaluation and strategy drafting
December 2026 to February 2027	Governance and sign-offs
January to April 2027	Cabinet process
July 2027	Full Council ratification and publication

11.2 There is deliberate overlap between a number of programme stages. This is necessary to meet the proposed approval timetable but means that effective programme management and timely decision-making will be particularly important.

12. Key Risks and Dependencies

12.1 The programme operates to a relatively structured timetable, with dependencies between consultation, analysis, drafting, CSP consideration, internal approvals and political governance.

12.2 The principal programme risks and dependencies include:

- a) **Consultation participation** Ensuring that the consultation generates sufficient participation and reaches a broad range of communities will be important to the robustness of the evidence used to develop the strategy.
- b) **Consultation analysis** The proposed four-week period for completing the evaluation will require appropriate analytical capacity and early preparation for coding, thematic analysis and reporting of both quantitative and qualitative feedback.
- c) **Governance timetable** Delays at the drafting or internal approval stages may place pressure on subsequent Cabinet deadlines. Governance

requirements should therefore continue to be monitored against the programme.

- d) Partnership engagement** The strategy is intended to be developed collaboratively. Timely input from CSP organisations will therefore be required, particularly around the proposed strategic priorities, partnership commitments and deliverability.
- e) CSP review** The proposed **January 2027 CSP Board review date remains to be confirmed**. Early confirmation is advisable to ensure that sufficient time is protected for the partnership to consider and influence the draft before subsequent sign-offs.
- f) Publication** Sufficient time will need to be retained following approval for final design, accessibility checks, communications preparation, webpage updates and production of any printed versions.

13. Equalities and Community Engagement Considerations

- 13.1 A central consideration throughout the consultation and strategy development process should be ensuring that engagement is inclusive and provides reasonable opportunities for different communities to participate.
- 13.2 The use of a combination of survey responses, workshops, stakeholder engagement and library-based activity provides different routes through which residents can contribute.
- 13.3 As the consultation progresses, participation should be monitored so that gaps in engagement can be identified and, where practicable, addressed through targeted activity.
- 13.4 The resulting strategy should also consider whether particular crime and community safety issues have disproportionate impacts on particular communities or groups, supported by the available evidence and consultation findings.

14. Partnership Implications

- 14.1 Community safety is inherently cross-cutting and the effectiveness of the new strategy will depend on coordinated action across CSP partners.
- 14.2 Partner organisations are therefore encouraged to:
 - promote the consultation through their own communication channels and networks;
 - support engagement with communities with whom they have established relationships;
 - participate in relevant workshops;
 - contribute data, intelligence and professional insight where appropriate;

- support development and challenge of the emerging strategic priorities; and
 - identify opportunities for joint delivery once the strategy moves towards implementation.
- 14.3 As drafting progresses, consideration should also be given to how the strategic priorities will translate into clear outcomes, actions, partnership responsibilities and appropriate measures of progress.

15. Financial and Resource Implications

- 15.1 The programme will require officer capacity across consultation, engagement, analytical, policy, governance and communications functions.
- 15.2 Specific financial implications are not identified within the development programme presented to the CSP. Any additional resource requirements arising through development or implementation of the strategy should therefore be identified and managed through the appropriate governance and budget arrangements.

16. Next Steps

- 16.1 Subject to CSP consideration, the immediate next steps are to:
- a) Continue delivery and promotion of the Crime and Disorder Survey through to its scheduled closure on **20 December 2026**.
 - b) Continue the wider programme of workshops, library-based activity and stakeholder engagement.
 - c) Confirm the themes and arrangements for the proposed themed workshops.
 - d) Prepare for structured evaluation of the consultation findings so that analysis can be completed within the proposed timeframe.
 - e) Continue collaborative work with partners and stakeholders on development of the draft strategy.
 - f) Confirm the **January 2027 CSP Board** review arrangements.
 - g) Progress the required internal governance, statutory comments and sign-offs.
 - h) Maintain oversight of the Cabinet timetable, with approval currently planned for **13 April 2027**.
 - i) Prepare the strategy for Full Council ratification and final publication in **July 2027**.

17. Matters for CSP Discussion

17.1 Members are particularly invited to consider:

- whether the proposed consultation and engagement programme provides sufficient reach across Haringey's communities;
- whether there are specific communities, cohorts or stakeholders that would benefit from further targeted engagement;
- what role individual CSP partners can play in increasing participation;
- whether the proposed governance arrangements provide sufficient opportunity for CSP oversight and challenge;
- whether any additional partnership boards or governance forums should consider the emerging strategy; and
- how CSP partners should be involved in translating the final strategic priorities into measurable partnership activity.

18. Conclusion

18.1 The programme provides a structured route for developing the Community Safety Strategy 2027–2031, beginning with public consultation and stakeholder engagement and progressing through evaluation, collaborative drafting, partnership governance and formal political approval.

18.2 The current timetable anticipates completing the 12-week consultation in **December 2026**, progressing evaluation and drafting through the winter, obtaining **Cabinet approval in April 2027**, and taking the final strategy through **Full Council ratification and publication in July 2027**.

18.3 Active involvement from the CSP throughout this process will be important in ensuring that the final strategy is evidence-led, reflects community priorities, has strong partnership ownership and provides a clear basis for coordinated community safety activity over the period 2027–2031.

19. Contribution to strategic outcomes

19.2 This work contributes to the Mayor of London's Policing and Crime Plan and the Haringey Community Safety Strategy. It will also help to deliver Haringey's Borough Plan, Young People at Risk strategy, as well as the Violence and Vulnerability Reduction Action Plan (VVRAP). Officers and partners work strategically across related work areas and boards such as the Community Safety Partnership, Youth Offending, Safeguarding Children and Adults, Health and Wellbeing, Regeneration, Early Help.

20. Statutory Officers comments (Chief Finance Officer (including procurement), Assistant Director of Corporate Governance, Equalities)

n/a

20.1 Finance and Procurement

The LCPF funding supports existing Community Safety workstreams. Quarterly returns are required which give considerable detail about our expenditure and performance to date. Haringey has an excellent reputation for compliance on both fronts.

20.2 Legal

n/a

21. Use of Appendices

Appendix 1: Attached PowerPoint Presentation

22. Local Government (Access to Information) Act 1985