

Appendix 3 – Culture, Strategy and Communication Directorate Level Forecasts.

- 1.1. The table below provides the full year forecast across the Culture, Strategy and Communication Directorate followed by more detailed explanations for any under or overspends that are forecast for the year.

Management Area	Revised 2025/26 Budget	Total Full Year Forecast	Base Budget over/ (under) spend	Non Deliver y of Savings	Q2 Total Variance	Q1 Total Variance	Movement Q1 to Q2
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Culture, Strategy and Communities	12,598	13,017	183	236	419	494	(75)
Electoral Services	849	888	39	0	39	107	(68)
Local Democracy	3,008	2,986	(22)	0	(22)	(31)	9
Legal Services (including Director of Corporate Governance)	1,310	1,283	(27)	0	(27)	(26)	(1)
Human Resources	426	366	(61)	0	(61)	(59)	(1)
AD for Transformation & Resources	523	527	(232)	236	4	0	4
Libraries	3,144	3,493	349	0	349	378	(29)
Strategy, Communication & Collaboration	(115)	31	146	0	146	153	(7)
Culture, Museum & Archives	981	964	(18)	0	(18)	(27)	10
Placemaking and Communities	2,472	2,480	8	0	8	(0)	8

- 1.2. At Quarter 2 CSC is reporting a projected overspend of £419,000, an improvement of £75,000 on Q1.
- 1.3. The main driver is **Libraries (£349,000)** due to a combination of a delay to implementation of reduced opening hours (now implemented with a 'soft' go live in September) to allow for a review of affected staff terms and conditions, and ongoing unmet income pressures. The two other key pressures are:

- 1.4. **Strategy & Communications (£146,000)** where it is expected that the pre-existing stretch commercial income targets that are assumed as part of the agreed budget will prove challenging to achieve.

2025/26 Savings

- 1.5. Against a full year savings target of £1.8m, the directorate are forecasting 87% delivery of their savings. The table below sets out the full details of the savings and delivery forecast.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-24	Reduce publication of Haringey People from 4/5 issues per year to 2 or 3.	-20	-20	0	Green	3 issues of Haringey People will be produced this year. This will deliver the savings.
Feb-24	NGDP Graduates	-150	-150	0	Green	Saving will be delivered, however Corporate Directors took the decision to fund one graduate each from their own service budgets, so graduates will continue to be recruited.
Feb-25	New Local Membership - The proposal is not to renew our membership of the New Local think tank.	-20	-20	0	Green	Notice on membership has been given and so no invoice will be generated by New Local.
Feb-25	Residents Survey - Remove the annual budget provision	-25	-25	0	Green	Completed
Feb-25	LG - reduction in elections franking cost	-6	-6	0	Green	Due to legislative changes, the Council must contact 28,000 voters to renew their application by the end of January. Although funding only covers one letter, with local government elections in May 2026, it's been agreed that additional mailings are necessary to help maintain voter turnout and ensure voters retain their postal vote. These

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						additional mailings could offset printing and postage savings made elsewhere within the service
Feb-25	Registrars - Statutory fees income achievement	-90	-90	0	Green	Fees increase has been applied but bookings are down which may put this at risk; currently mitigated through other bookings being higher e.g. citizenship ceremonies.
Feb-25	Culture - Review discretionary culture budgets, which support cultural organisations in the borough through grant funding and commissioning to deliver the Council's civic and cultural programmes.	-25	-25	0	Green	Review carried out and revised budgets in place for this year's cultural programming.
Feb-23	Digital Transformation Savings	-236	0	-236	Red	The only current service modernisation project in CSC is implementation of new Feedback case management system. This is in delivery phase but any savings deliverable following the digital change will not achieve savings in this year and will also not make savings on this scale.
Feb-25	Dir share of 5% CSC staff savings	-8	-8	0	Green	Achieved
Feb-25	Legal & Governance share of 5% CSC staff savings	-427	-427	0	Green	Achieved through mix of not filling vacant posts, annual leave and reduction in agency use.
Feb-25	Human Resources share of 5% CSC staff savings	-210	-210	0	Green	Most of the savings are through vacancy factors, which will be delivered as the year progresses. A lesser amount is from vacant posts.

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Feb-25	Strategy and Communications share of 5% CSC staff savings	-209	-209	0	Green	All changes are being implemented. Where a restructure was required, this has been completed.
Feb-25	Culture & Communities share of 5% CSC staff savings	-43	-43	0	Green	Complete – found through non-staffing budget mitigations
Feb-25	CSC share of 5% Placemaking staff savings.	-233	-233	0	Amber	On track to achieve 25/26 £100k and alternative mitigations will be found for the shortfall.
Feb-25	Digital Transformation Savings - Digital Savings - Directorate Allocation (P&H)	-90	-90	0	Green	These were achieved when the P&H budgets were split between the new Directorates for P&H services, albeit not through Digital Transformation.
Total Directorate		-1,791	-1,555	-236	Amber	

Capital Forecasts

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR. 2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
402	Tottenham Hale Streets	1,065	100	1,165	1,065	(100)	Green	Green	Green	1	Due to additional investment received in relation to Ferry Lane Bridge, delivery expected in quarter 4 which will increase spend within the budget envelope.
404	Good Economy Recovery plan	0	0	0	17	17	Amber	Green	Green	(34)	The overspend will be met from within the overall budget for the directorate.

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406	Opportunity Investment Fund	1,358	0	1,358	1,358	0	Amber	Green	Amber	0	Opportunity Investment Fund (OIF) makes business loans funded via grant and business loan repayments. OIF funds are ringfenced.
408	Down Lane Park	1,481	0	1,481	743	(738)	Red	Red	Amber	(85)	Slippage in programme due to delays in detailed design development.
421	HRW Acquisition	5,469	(861)	4,608	4,608	(0)	Green	Amber	Amber	(861)	The Council has contractual arrangements with Lendlease pursuant to the Compulsory Purchase Order Indemnity Agreement to acquire land interests. These costs will be reimbursed by Lendlease as per the agreement.
430	Wards Corner Development	238	0	238	0	(238)	0	0	0	0	Cabinet at its meeting in November agreed a revised asset management plan for Wards Corner, so no further spend anticipated.
431	Gourley Triangle Development	253	0	253	0	(253)	0	0	0	0	The underspend here will contribute to the march funding requirement for the Future High Streets Fund projects.
447	Alexandra Palace - Maintenance	470	0	470	470	0	Green	Green	Green	0	Project on track.
458	SIP - Northumberland PK BB & WorkSpace/Biz Support	921	0	921	921	0	Green	Green	Green	(0)	Expect to spend all this financial year. The main spend will be the final phase of the broadband and the remainder of the Strategi Investment Pot 2 business support scheme
459	Wood Green Regen Sites	0	0	0	253	253	0	0	0	253	The overspend will be funded from scheme 480.
464	Bruce Castle	228	0	228	285	57	Green	Red	Green	(27)	Scheme in defects stage. The overspend will be met from scheme 316.
474	Tottenham High Road Strategy	1,603	0	1,603	1,547	(56)	Green	Green	Green	(56)	Delivery of Berol Collaborative & Ten 87 at £1.495m due for delivery by December 25; underspend to be moved to 488 which is part of Future High Streets Fund.
478	Wood Green Good Growth Fund	0	0	0	55	55	0	0	0	55	The overspend will be funded from scheme 480.

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480	Wood Green Regen (2)	4,686	(542)	4,144	3,658	(486)	Amber	Amber	Amber	(862)	Most projects within the scheme close to their planned budget. Expenditure on Wood Green Central has been reprofiled into future years.
483	Productive Valley Fund	816	0	816	816	0	Amber	Green	Amber	0	Productive Valley Fund (PVF) are business loans funded via grant and business loan repayments. PVF funds are ringfenced.
488	Liveable Seven Sisters (LSS)	1,539	(1,323)	216	216	0	Green	Amber	Green	(1,323)	Slippage is due to the requirement to de-commission the previous appointed design team. Capital delivery to come forward in financial 26/27 to meet Grant funder requirements
493	Bruce Grove Yards (BGY)	1,537	87	1,624	1,788	164	Amber	Green	Green	(327)	The overspend this financial year is due to bringing forward works on the Stoneleigh Link Road and will be offset by financial year 26/27 budget allocation.
330	Civic Centre Works	27,628	0	27,628	27,628	0	Green	Green	Green	(5,986)	Forecast is based on the current cashflow. projection provided by the main contractor.
630	Libraries IT and Buildings upgrade	719	0	719	460	(259)	Green	Green	Green	60	Project on budget with an underspend projected for this year to be rolled forward to financial year s0s6/27.
631	Ally Pally - Counter Terrorism	182	0	182	182	0	Green	Green	Green	0	Project on track
632	Ally Pally - Risk to Life and Injury	286	0	286	286	(0)	Green	Green	Green	0	Project on track
633	Ally Pally - Risk to Compliance	1,194	0	1,194	1,194	(0)	Green	Green	Green	0	Project on track
634	Ally Pally - Invest to Earn	1,628	0	1,628	0	(1,628)	0	0	0	(1,628)	Project paused with no spend forecast this year.
4005	SME Workspace Intensification	1,633	0	1,633	1,633	(0)	Amber	Amber	Amber	(0)	£1.5M Used for the Opportunity Haringey Workspace project. Currently going through grant funding agreement arrangements and due diligence.

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4010	Selby Urban Village Project	1,491	0	1,491	1,441	(50)	Amber	Red	Amber	(50)	The overall project (phase 1 and 2) is currently out to tender for the mains works contract, with tender returns due back in November. There is a tight timeline for delivery which is why time is RAG red. Any underspend this year is part of Levelling Up Funding and will be required in financial year 26/27.
Culture, Strategy & Communities		56,426	(2,539)	53,886	50,624	(3,263)				(10,870)	

REVISED 2025/26 - 29/30 (GF) CAPITAL MTFS AS AT QUARTER 2

SCHEME REF	SCHEME NAME	2025/26 Revised Budget (after Virement) (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	2029/30 Budget (£'000)	2025/26 - 29/30 Total (£'000)
402	Tottenham Hale Streets	1,165	6,361	859	0	0	8,385
406	Opportunity Investment Fund	1,358	0	0	0	0	1,358
408	Down Lane Park	1,481	2,775	0	0	0	4,256
421	HRW Acquisition	4,608	26,296	39,079	39,079	87,600	196,662
430	Wards Corner Development	238	0	0	0	0	238
431	Gourley Triangle Development	253	0	0	0	0	253
447	Alexandra Palace - Maintenance	470	470	470	0	0	1,410

REVISED 2025/26 - 29/30 (GF) CAPITAL MTFS AS AT QUARTER 2

SCHEME REF	SCHEME NAME	2025/26 Revised Budget (after Virement) (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	2029/30 Budget (£'000)	2025/26 - 29/30 Total (£'000)
458	SIP - Northumberland PK BB & WorkSpace/Biz Support	921	0	0	0	0	921
464	Bruce Castle	228	0	0	0	0	228
474	Tottenham High Road Strategy	1,603	0	0	0	0	1,603
480	Wood Green Regen (2)	4,144	6,429	1,028	0	0	11,601
483	Productive Valley Fund	816	0	0	0	0	816
488	Liveable Seven Sisters (LSS)	216	2,000	1,323	0	0	3,539
493	Bruce Grove Yards (BGY)	1,624	4,851	0	0	0	6,475
330	Civic Centre Works	27,628	30,697	1,546	0	0	59,871
630	Libraries IT and Buildings upgrade	719	150	0	0	0	869
631	Ally Pally - Counter Terrorism	182	363	0	0	0	545
632	Ally Pally - Risk to Life and Injury	286	293	0	0	0	579
633	Ally Pally - Risk to Compliance	1,194	1,006	0	0	0	2,201
634	Ally Pally - Invest to Earn	1,628	1,128	1,356	0	0	4,112
4005	SME Workspace Intensification	1,633	0	0	0	0	1,633
4010	Selby Urban Village Project	1,491	24,778	10,526	0	0	36,795
Culture, Strategy & Communities		53,886	107,596	56,187	39,079	87,600	344,349