

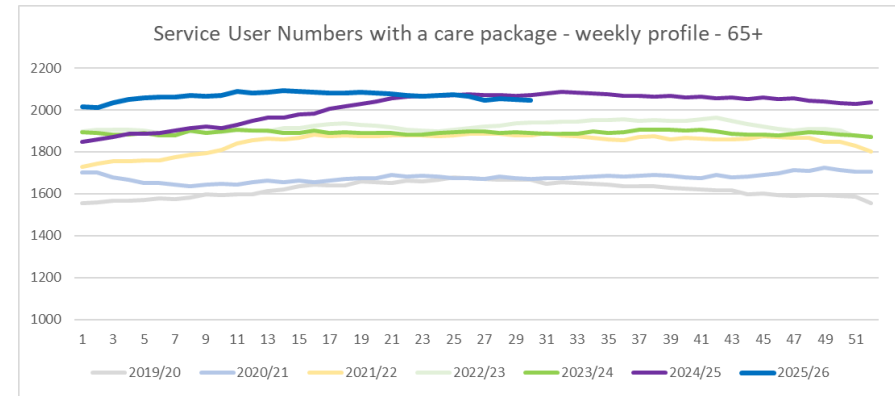
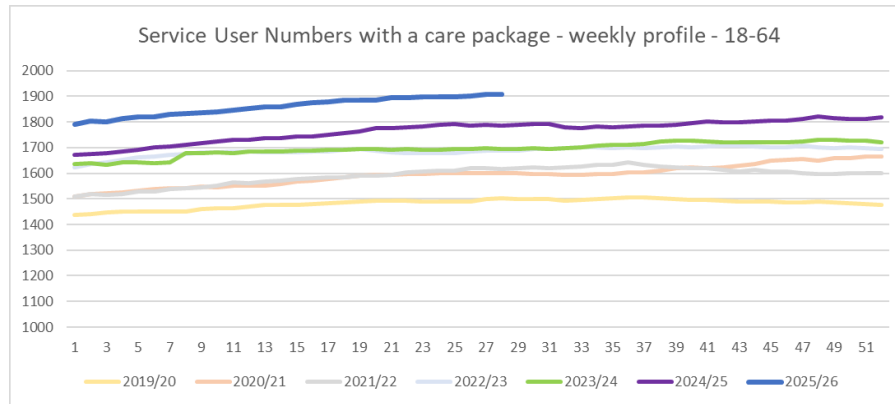
Appendix 2 – Adults Directorate Level Forecasts.

- 1.1. The table below provides the full year forecast across the Adults, Housing and Health Directorate, followed by more detailed explanations for any under or overspends that are forecast for the year.

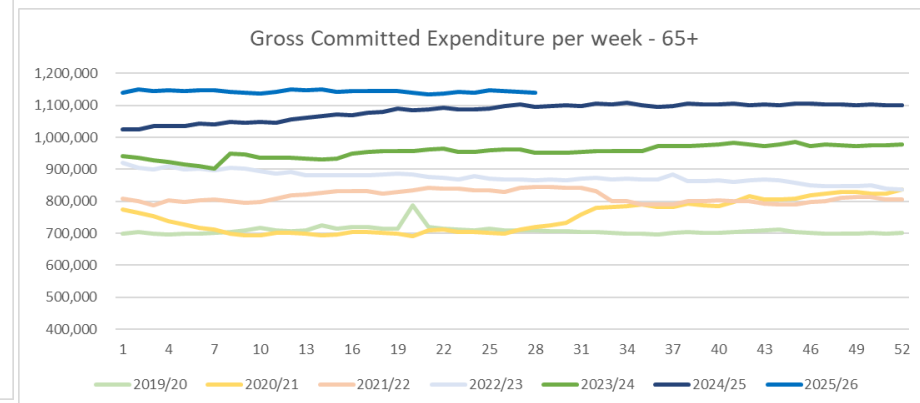
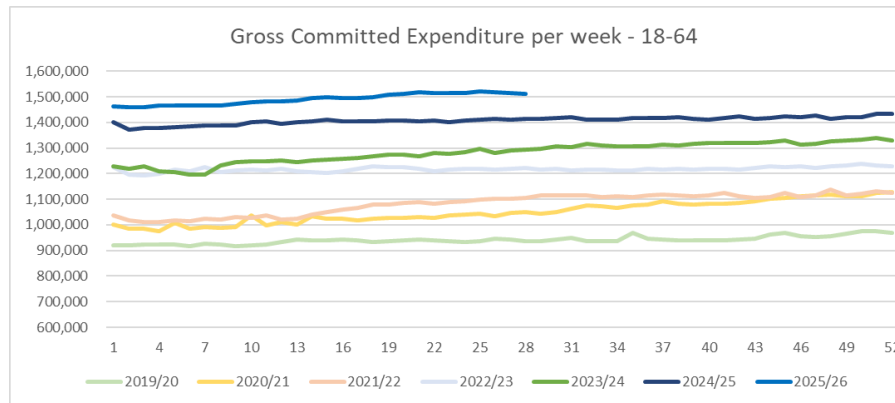
| Management Area | Revised 2025/26 Budget | Total Full Year Forecast | Base Budget (over/un- der- spend) | Non Delivery of Savings | Q2 Total Variance | Q1 Total Variance | Movemen t Q1 to Q2 |
|-------------------------------------|------------------------------|--------------------------------|---|-------------------------------|----------------------|----------------------|-----------------------|
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Adult, Housing and Health | 133,632 | 150,576 | 16,026 | 1,108 | 16,944 | 18,991 | (2,047) |
| Director of Adult & Social Services | 105,247 | 110,956 | 4,702 | 1,108 | 5,710 | 7,561 | (1,851) |
| Housing Demand | 28,385 | 39,620 | 11,235 | 0 | 11,235 | 11,430 | (196) |
| Director of Public Health | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ADULT & SOCIAL SERVICES

- 1.2. The improvement between Q1 and Q2 reflects updates to correctly reflect recurring grant income in the budget and match the increase in placement budgets. The effect on the net budget is nil but has reduced the pressure on placements approximately £1.8m. Net forecast expenditure at Q2 remains broadly the same as forecast at Q1.
- 1.3. The number of Older Adults (65+) with a care package at Q2 has stabilised at 2059, a broadly similar level at the same point last year but this remains an area that is subject to demand-led fluctuations. In contrast, the number of younger adults (18-64) with a care package has continued to increase from 1791 at the beginning of the financial year to 1907 at the most recent week. The increase in numbers is those with a primary support reason of Physical Disabilities and Mental Health. The numbers are expected to continue to increase across the remainder of the financial year and this is built into the current forecast. Recent work has been completed in reviewing the numbers of young people transitioning to adulthood, the numbers expected to transition in the current year will be well within the budget provision in the current year. Young people with a learning disability account for the largest volume within the transition's cohorts.



- 1.4. Inflationary uplifts continue to be negotiated, and it is expected that the costs will be in the current year will be contained within the current available budget. Weekly committed expenditure for Older Adults is currently £1.4m, with the trend relatively flat and for Younger Adults £1.5m, with a small upward trend reflecting the increase in number. The weekly committed expenditure for Younger Adults is likely to increase from the current base as there are a number of outstanding inflationary uplifts remain to be agreed.



- 1.5. A robust approach continues to being taken to ensure that independence is maximised for new placements and that a fair price is being paid for care, with a proactive approach taken on market management. Opportunities to maximise joint funding

with Health continue, to ensure that contributions towards care are agreed as early as possible. The Council is also further enhancing the offer to better signpost residents to non-statutory and community services that best meet their needs.

2025/26 Savings

- 1.6. Against a full year savings target of £3.96m, subject to the risks set out below Adult Social Care are forecasting delivery of £2.9m. The table below sets out the full details of the savings and delivery forecast.
- 1.7. The table below sets out the full details of the savings and delivery forecast.

Adults Social Care

| Cabinet Decision Date | Saving proposal | 2025/26 £'000s | 2025/26 Projected Full Year Savings £'000s | 2025/26 Savings (surplus)/ shortfall £'000s | RAG Status (Delivery of 2025/26 Saving) | Comment on Delivery RAG Status |
|-----------------------|---|----------------|--|---|---|--|
| Feb-24 | Transitions | -1,152 | -634 | -518 | Green | The review of expected transitions has been completed that reprofiles the expected cost of young people from children's to adults and the level of savings/cost avoidance expected over the current financial year and the next three years. The expected cost of transitions in the current year is expected to be lower than forecast in 2023, £2.9m compared to £4.2m and as a result the level of savings as a product of those costs is expected to be lower at £0.634m compared to £1.152m. Therefore, the savings will be reprofiled accordingly and should be considered as on-track in terms of in-year delivery. |
| Feb-24 | Resettlement (not ASC) | -150 | -150 | 0 | Green | On track to be delivered in full. |
| Feb-25 | Staffing Savings for Adult Social Services | -1,200 | -1,200 | 0 | Green | On track to be delivered in full. |
| Feb-25 | Integrating Connected Communities - Further development of the Adult Social Care locality model and | -700 | -700 | 0 | Green | On track to be delivered in full, staff consultation complete |

| Cabin et Decisi on Date | Saving proposal | 2025/26 £'000s | 2025/26 Projected Full Year Savings £'000s | 2025/26 Savings (surplus)/ shortfall £'000s | RAG Status (Delivery of 2025/26 Saving) | Comment on Delivery RAG Status |
|-------------------------------------|--|-------------------|--|---|--|--|
| | prevention approach: there is an opportunity to integrate the Connected Communities model and rationalise resources across the directorate. | | | | | |
| Feb-25 | Developing Community Support model - Building on Locality model and in collaboration with NHS, Housing, Public Health, voluntary and community sector, review and refresh our focus on prevention and early intervention, supporting residents to access community services which can best meet their needs and reduce demand on statutory services. This will also include a review the Adult Social Care's 'front door' to include information advice as to eligibility, how residents access the Service, progress from contact to assessment and then to | -181 | 0 | -90 | Amber | <p>We are enhancing our offer to better signpost residents to non-statutory and community services that best meet their needs and rightsizing care packages where appropriate to ensure they maximise independence and choice. This work also includes a review of the ASC Front Door which is currently underway and due for completion by end November 2025, alongside the implementation of the Independence & Early Intervention team.</p> <p>This is rated amber due a delay from the initial timeline, which was restricted by social work capacity levels. Resource plans are now in place and we are still aiming to deliver the savings in full by the end of the financial year.</p> |

| Cabin et Decisi on Date | Saving proposal | 2025/26 £'000s | 2025/26 Projected Full Year Savings £'000s | 2025/26 Savings (surplus)/ shortfall £'000s | RAG Status (Delivery of 2025/26 Saving) | Comment on Delivery RAG Status |
|-------------------------------------|--|-------------------|--|---|--|--|
| | receiving and reviewing support – at each stage of the residents' journey, reviewing how a digital response can inform improved demand management, more timely responses, reduce administrative burdens on staff and inform cost reductions. | | | | | |
| Feb-25 | Review of the Council's Reablement model to ensure that it is consistently focused on maintaining independence and supports safe and well-planned hospital discharge for a wide range of our residents. | -100 | -100 | 0 | Green | On track to be delivered by service efficiencies. A wider review of reablement is also underway. |
| Feb-25 | Supported Living Contract - Releasing efficiencies through a new contract model for Supported Living that moves away from spot purchasing through a 'Dynamic Purchasing System' and onto a | -400 | 0 | -400 | Red | <p>The limited capacity in the ASC Commissioning Team, due to the community equipment provider failure, has significantly impacted this project, alongside delays in recruitment. This is being addressed as a matter of urgency and we have identified external capacity options to support.</p> <p>We are developing plans to mitigate against this shortfall.</p> |

| Cabinet Decision Date | Saving proposal | 2025/26 £'000s | 2025/26 Projected Full Year Savings £'000s | 2025/26 Savings (surplus)/ shortfall £'000s | RAG Status (Delivery of 2025/26 Saving) | Comment on Delivery RAG Status |
|--------------------------|--|----------------|--|---|---|-----------------------------------|
| | framework with agreed pricing and uplifts. | | | | | |
| Feb-25 | 5% Staff saving | -80 | -80 | 0 | Green | On track to be delivered in full. |
| Total Directorate | | -3,963 | -3,045 | -1,008 | Amber | |

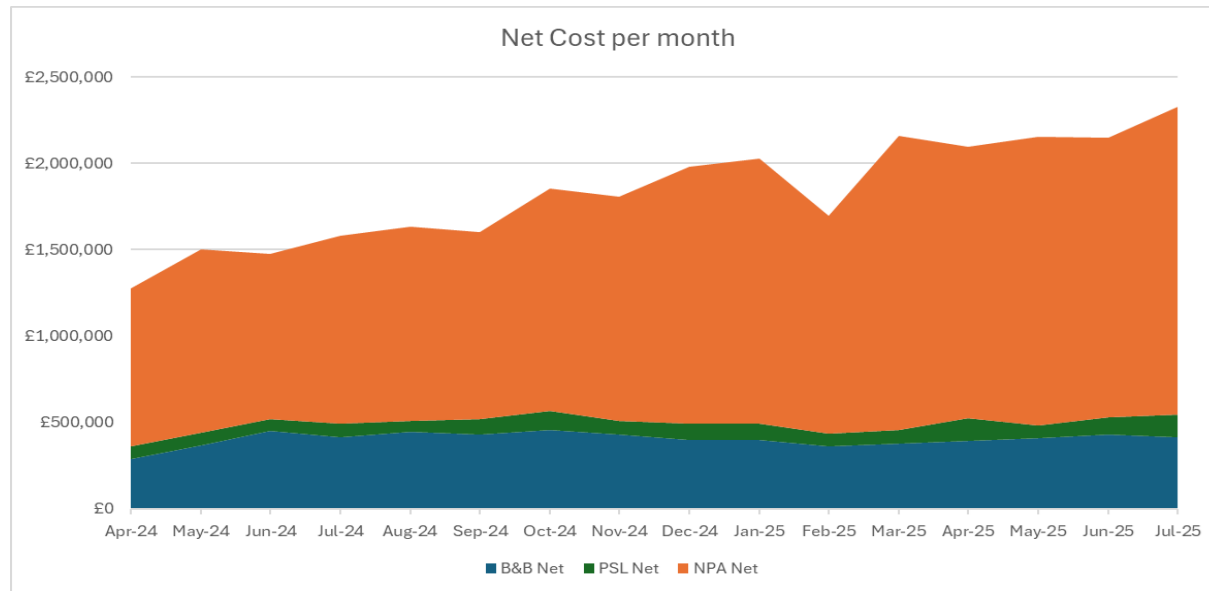
ADULT'S HOUSING DEMAND

1.8. As at Quarter 2, Housing Demand is forecasting an £11.2m overspend.

1.9. Overall numbers in temporary accommodation (TA) continue to decrease, as a result of strong performances in both prevention and outflow from TA. The cost pressure remains as a result of the increasing cost of NPAs (Nightly Purchased Annex accommodation), which is increasing at a rate of 18% per annum (compared to 10% increase assumed when the budget was set), and the loss of more cost-effective forms of TA such as PSLs and Council stock. Work remains ongoing to reduce the number of people in TA and to procure on a value for money basis to drive down costs. The Council are on track to deliver mitigations including:

- The decant of a high cost NPA cohort
- A hotel consolidation programme including a full decant and cease of use of a commercial hotel
- The implementation of the rent convergence programme

The chart below shows that at April 2024, the net position was £1.275m per month but by July 2025 has risen to £2.327m (+83%)



- 1.10. Over the period April 2024 to July 2025 the number of units available has increased from 1,850 to 2,148 B&B, whilst comprising currently 18% of net cost has fluctuated between £66 per night to £83 and is currently £76 per night. Significantly, NPA has increased from £21 per night to £35 per night in July 2025.

2025/26 Savings

- 1.11. Against a full year savings target of £3.4m, Housing Demand are forecasting 100% delivery of their savings. The table below sets out the full details of the savings and delivery forecast.

Adults Housing Demand

| Cabinet Decision Date | Saving proposal | 2025/26 £'000s | 2025/26 Projected Full Year Savings £'000s | 2025/26 Savings (surplus) / shortfall £'000s | RAG Status (Delivery of 2025/26 Saving) | Comment on Delivery RAG Status |
|-----------------------|---|----------------|--|--|---|--|
| Feb-25 | Holding Vacancies across HD 5% Housing Related Support | -25 | -25 | 0 | Green | On track to deliver in full |
| Feb-25 | Holding Vacancies across HD-5% TA and Homelessness | -400 | -400 | 0 | Green | On track to deliver in full |
| Feb-25 | Housing Related Support (HRS) Contract Saving | -412 | -412 | 0 | Green | On track to be delivered in full - the service has already negotiated with providers to reduce contract values |
| Feb-25 | More Cost-Effective Sources of Temporary Accommodation - The delivery of this saving is through the combination of a number of initiatives to reduce the overall cost of homes secured for temporary accommodation and to increase the amount of Local Housing Allowance recouped by the Council. | -2,600 | -2600 | 0 | Green | <p>"A clear approach to tracking savings and performance is being established and Power BI dashboard being built to make reporting simple in addition to the £101,471.72 , Pipeline monies reported at the end of August are £1,707,998.56 (Sept figures not yet available) and therefore the anticipated savings reflect this which is over the savings target</p> <p>A total of has also been income generated of £845,177 which is against the invest to save workstream: Income Collection Implementation as of the end of September.</p> <p>We are tracking this but it is not included in the £2.6m but additional income generated through the programme. Achieving full year effect on the MTFS savings at this stage is viewed as unlikely (predominantly due to the delay in the Rent Convergence Workstream), however we are exploring how cost avoidance in workstreams can be demonstrated.</p> |

| Cabinet Decision Date | Saving proposal | 2025/26 £'000s | 2025/26 Projected Full Year Savings £'000s | 2025/26 Savings (surplus) / shortfall £'000s | RAG Status (Delivery of 2025/26 Saving) | Comment on Delivery RAG Status |
|-----------------------|-----------------|----------------|--|--|---|---|
| | | | | | | The Programme team is supporting the service to identify additional savings that have been either realised already or will be in year and will be reporting these through the programme board as data becomes available." |
| Total | | -3,438 | -3,438 | 0 | Green | |

PUBLIC HEALTH

- 1.12. As at Quarter 2, Public Health is projecting a breakeven position. Any underspend at the year-end will be transferred to the Public Health Reserve or any overspend will require a drawdown from reserve.

2025/26 Savings

- 1.13. Against a full year savings target of £295,000, Public Health are forecasting 100% delivery of their savings. The table below sets out the full details of the savings and delivery forecast.

Adults Public Health

| Cabinet Decision Date | Saving proposal | 2025/26 £'000s | 2025/26 Projected Full Year Savings £'000s | 2025/26 Savings (surplus)/ shortfall £'000s | RAG Status (Delivery of 2025/26 Saving) | Comment on Delivery RAG Status |
|-----------------------|--|----------------|--|---|---|--------------------------------|
| Feb-24 | 0-19 years Public Health Nursing Services efficiencies | -150 | -150 | 0 | Green | |
| Feb-25 | Deletion of Public Health Business Support Post | -37 | -37 | 0 | Green | |
| Feb-25 | Vacancy Factor savings for Public Health | -108 | -108 | 0 | Green | |
| Total | | -295 | -295 | 0 | Green | |

Capital Forecasts

| SCHEME REF | SCHEME NAME | 2025/26 Revised Budget @ QTR. 1 (£'000) | 2025/26 QTR. 2 Adjustments (£'000) | 2025/26 QTR. 2 Revised Budget (£'000) | 2025/26 QTR.2 Full year Forecast Outturn (£'000) | Budget Variance (£'000) | RAG Status on: Budget | RAG Status on: Time | RAG Status on: Scope | Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000) | Scheme Progress Comments |
|------------|--|---|------------------------------------|---------------------------------------|--|-------------------------|-----------------------|---------------------|----------------------|--|--|
| 201 | Aids, Adaptations & Assistive Tech - Home Owners (DFG) | 3,606 | 10 | 3,616 | 3,616 | 0 | Green | Amber | Green | 11 | It is anticipated that the full budget will be spent by the end of the financial year. The amber rating refers to the fact that spend to date is behind planned expenditure. Procurement of contractors is being reviewed. |
| 211 | Community Alarm Service | 177 | 0 | 177 | 177 | 0 | Green | Green | Green | 0 | Assistive technology expenditure is planned and in progress |
| 213 | Canning Crescent Assisted Living | 682 | 0 | 682 | 682 | 0 | Green | Green | Green | (0) | The project completed in August 2025 and further spend is not anticipated. |
| 225 | Locality Hub | 338 | 0 | 338 | 0 | (338) | | | | 2 | Scheme is on hold pending review of business case. |

| SCHEME REF | SCHEME NAME | 2025/26 Revised Budget @ QTR. 1 (£'000) | 2025/26 QTR. 2 Adjustments (£'000) | 2025/26 QTR. 2 Revised Budget (£'000) | 2025/26 QTR.2 Full year Forecast Outturn (£'000) | Budget Variance (£'000) | RAG Status on: Budget | RAG Status on: Time | RAG Status on: Scope | Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000) | Scheme Progress Comments |
|-------------------------------------|--|---|------------------------------------|---------------------------------------|--|-------------------------|-----------------------|---------------------|----------------------|--|---|
| 226 | Initiatives under Housing Demand Programme | 4,850 | 0 | 4,850 | 4,850 | 0 | Green | Green | Green | 0 | Projections are based on delivery requirements of the GLA CHAP programme. |
| Adults, Housing & Health | | 9,653 | 10 | 9,663 | 9,326 | (337) | | | | 13 | |

REVISED 2025/26 - 29/30 (GF) CAPITAL MTFS AS AT QUARTER 2

| SCHEME REF | SCHEME NAME | 2025/26 Revised Budget (after Virement) (£'000) | 2026/27 Budget (£'000) | 2027/28 Budget (£'000) | 2028/29 Budget (£'000) | 2029/30 Budget (£'000) | 2025/26 - 29/30 Total (£'000) |
|-------------------------------------|--|---|------------------------|------------------------|------------------------|------------------------|-------------------------------|
| 201 | Aids, Adap's & Assistive Tech -Home Owners (DFG) | 3,616 | 2,200 | 2,200 | 2,200 | 2,200 | 12,416 |
| 211 | Community Alarm Service | 177 | 177 | 177 | 0 | 0 | 531 |
| 213 | Canning Crescent Assisted Living | 682 | 0 | 0 | 0 | 0 | 682 |
| 225 | Locality Hub | 338 | 501 | 0 | 0 | 0 | 839 |
| 226 | Initiatives under Housing Demand Programme | 4,850 | 5,150 | 0 | 0 | 0 | 10,000 |
| Adults, Housing & Health | | 9,663 | 8,028 | 2,377 | 2,200 | 2,200 | 24,468 |