Report for: Pensions Committee and Board – 01 December 2025

Item number:

Title: Haringey Pension Fund Risk Register

Report

authorised by: Taryn Eves, Corporate Director of Finance and Resources

(Section 151 Officer)

Lead Officers: Jamie Abbott, Head of Pensions

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Ward(s) affected: N/A

Report for Key/

Non Key Decision: Not applicable

1. Describe the issue under consideration

1.1. This paper has been prepared to update the Pensions Committee and Board on the Pension Fund's risk register and provide an opportunity for the Pensions Committee and Board to further review the risk score allocation.

2. Cabinet Member Introduction

2.1. Not applicable

3. Recommendations

The Pensions Committee and Board is requested:

3.1. To note and provide any comments on the Fund's risk register. The area of focus for review at this meeting will be Funding-Liability Risks.

4. Reason for Decision

4.1. Not applicable.

5. Other options considered

5.1. Not applicable.

6. Background information

- 6.1. The Pensions Regulator (TPR) requires that the Pension Committee and Board (PCB) establish and implement internal controls for the Fund. These internal controls must be sufficient to ensure that the scheme is administered and managed in accordance with the scheme rules and legal requirements.
- 6.2. The PCB approved a complete version of the risk register in September 2016. Since then, different areas of the risk register have been reviewed at each



- subsequent meeting. Any changes are agreed upon to ensure that the Fund's strategic risk monitoring remains current.
- 6.3. The Fund's risk register covers several areas, including administration, governance, investment, accounting, funding, and legislation risks. Appendix 1 of this paper provides an assessment of the Funding-Liability risks that have been reviewed and updated for the PCB's feedback during the meeting. Other areas of risk management will be presented to the PCB for detailed review in upcoming meetings.

Risk Scoring

6.4. The risk scoring system applied by the Fund assesses the potential impact and likelihood of identified risks. Each risk is assigned a score ranging from 1 (low impact, unlikely to occur) to 5 (high impact, very likely to occur). The RAG (Red-Amber-Green) rating system categorises the overall score for each risk.

RAG Rating	Scoring Range
	25 - 16
	15 - 10
	Less than 10

- 6.5. The risk register includes directional indicators for each risk, comparing them to the previous assessment. These indicators show whether a risk is improving or worsening based on relevant factors. The following symbols represent these changes:
 - ▼ The risk is getting worse the total risk score has increased.
 - The risk score has remained the same
 - The risk is improving total risk score has decreased

Key identified risks

6.6. The Fund has identified several key risks of particular concern in the short to medium term. These have been summarised in the table below.

Table 1: Key Risks

Key identified risk	RAG Rating	Update on Risk	Actions taken to manage and mitigate risks
INV9-		MHCLG has issued their	Officers, in consultation with
Proposed		response on the 29th	advisors, to work actively and
changes to		May 2025 to the Fit for	collectively with LCIV in
the LGPS		the future consultation	implementation of the
(pooling)			recommendations.
AD7 -		The 2025 valuation, a	Officers, in consultation where
Increase in		statutory and resource-	required with fund advisors,
legislative		intensive process with	will continue to monitor any
and		tight deadlines, is	regulatory changes and
regulatory		currently underway and	impacts this will have on the
changes		demands significant input	fund and provide any update



Koy identified	RAG	Update on Risk	Actions taken to manage
Key identified risk	Rating	Opdate on Risk	Actions taken to manage and mitigate risks
HOR	rating	from both administrators	to the Pensions Committee
		and fund management.	and Board as appropriate.
		3.1	
		Additional changes are	
		expected with the on-	
		going Government	
		consultations "Access	
		and Fairness" and	
		"Access and Protections" which aims to address	
		disparities in benefit	
		entitlements, which could	
		lead to re-calculations on	
		member benefits being	
		performed.	
INV1 –		Global financial markets	The Fund maintains a diverse
Significant		remain highly volatile due	investment portfolio which is
volatility in		to ongoing geopolitical	expected to provide broad
financial markets		tensions.	diversification benefits over
Illarkets		Inflation remains above	the long term.
		the Bank of England's	Officers will continue to
		2% target, indicating	monitor the situation as it
		persistent price	develops, consulting with
		pressures.	investment managers and
			advisors were necessary, and
		The decision to hold the	making the appropriate
		Bank Rate at 4% at Q2	recommendations to the PCB.
		reflects a cautious	
		stance, balancing the need to control inflation	
		with concerns about	
		economic growth	
INV5 -		With the outcome of the	Officers regularly participate
Adequacy of		Fit For the Future	and contribute to various
the London		consultation there will be	LCIV working groups.
CIV's		an increase to the	
resources		expected work	Increased interaction with
		undertaken by the pools.	LCIV in respect of their
		LCIV will need to expand	resourcing and their business plan in the lead up to March
		their internal resource to	2026 deadline
		meet the increased	
		demand.	
INV3 – ESG		The Fund has faced	A draft Responsible
Risk		increasing calls from	Investment Policy has been
		various groups urging the	drafted and presented to the
		PCB to review its	IWG in September.
		responsible investment	Amendments have been
		policies. Failure to do so	made following comments received and a final draft will
		could result in poor	received and a final draft will



Key identified risk	RAG Rating	Update on Risk	Actions taken to manage and mitigate risks
		investment performance as well as reputational damage.	be presented at the December PCB before consultation with Members
			The Fund will actively monitor the implementation and reception of this policy. Feedback and engagement from stakeholders will be assessed to evaluate its effectiveness and identify any areas requiring review.

6.7. Officers will continue to keep the Fund's risk register under constant review.

7. Contribution to Strategic Outcomes

7.1. Not applicable

8. Carbon and Climate Change

- 8.1. The Fund is committed to being a responsible investor, which involves engaging with and encouraging companies to take positive action on environmental, social and governance (ESG) issues.
- 8.2. The Fund incorporates ESG risks into its investment selection process. Additional efforts to identify and monitor these risks are on-going, which will involve establishing responsible investment goals and criteria.
- 9. Statutory Officers comments (Chief Finance Officer (including procurement), Assistant Director of Corporate Governance, Equalities)

Finance and Procurement

9.1. There are no direct financial or procurement implications arising from this report.

Director of Legal and Governance

9.2. The Director for Legal and Governance has been consulted on the content of this report. Members should refer to the matters referred to in Table 1 of this report and the risks that these pose to the Pension Fund. Actions taken must not only manage but also mitigate the risk.

Equalities

9.3. Not applicable.

10. Use of Appendices

- 10.1. Appendix 1: Haringey Pension Fund Summary Risk Register
- 10.2. Appendix 2: Haringey Pension Fund Funding-Liability Risk Register



- 11. Local Government (Access to Information) Act 1985
- 11.1. Not applicable.

