

Report for: Cabinet – 10th December 2024

Title: 2024/25 Finance Update Quarter 2 (Period 6)

Report

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Lead Officer: Frances Palopoli – Head of Corporate Financial Strategy & Monitoring

Ward(s) Affected: N/A

**Report for Key/
Non-Key Decision** Key

1. Introduction

- 1.1 This budget report covers the position at Quarter 2 (Period 6) of the 2024/25 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising from the forecast non-achievement of approved Medium Term Financial Strategy (MTFS) savings.
- 1.2 Despite efforts to accurately forecast, and provide for 2024/25 cost pressures, these have proved insufficient and at Quarter 2 there is a £37.2m forecast overspend for the year on General Fund services, an increase of £17.2m since Quarter1 (Qtr1 £20m). The total overspend is made up of £29.5m service pressures from increased demand and cost of service provision and £7.7m as a result of the non-delivery of savings. The movement from Quarter1 is predominately due to increased pressures in Adult social care (£7m) and Homelessness (£5.2m) driven by demand and high provider costs. The remaining additional pressure is a £3.5m in relation to Housing Benefit payments not fully covered by government grant (highlighted in Quarter1 as risk and now included in the numbers as likely to be realised), corporate pressures caused by reduced charges to the DSG and increased pension costs for former employees. The £37.2m forecast assumes the budgeted use of reserves of £5.1m is applied in full but does not include any potential contribution from the Council's main contingency budget of £7.6m or any further use of reserves. Further details of specific actions to reduce the overspend are discussed in Section 6 along with ongoing risks.
- 1.3 As has been the case for the last few years, **adult social care** continues to be the biggest cost pressure on the Council's General Fund with an overspend of £14.6m at Quarter 2. After remaining largely flat last year, the number of older adults with a support package has increased since April. This coupled with increased average cost of care packages over and above what was estimated when the budget was set, is driving some of the unbudgeted spend. The other cost pressure is due to the year-on-year increase in the number of younger adults with a care package with the numbers transitioning to adulthood increasing the long-term costs to be met by the service. It is hoped that the development and implementation of a transitions service will have positive impact on long term costs.
- 1.4 Mitigation plans are in place to ensure that any current savings not likely to be met are where possible through either overachievement of the other current year savings targets or by way of new savings. As it stands at Quarter 2 there will be a shortfall in savings delivery of £3.545m against an original target of £8.245m where no mitigation has been found. This shortfall in savings delivery has been incorporated into the Q2 forecast.
- 1.5 The overspend in **Homelessness** has risen this quarter and continues to be driven increased demand resulting in a reliance on bed and breakfast and nightly paid accommodation due to

the limited availability of longer-term move-on options. Despite the national headline fall in inflation, this is not translating into reduced costs in this market, with costs increasing. Further pressures have arisen by delays to 'ready to let' dates on housing delivery projects such as Hale Wharf and TA voids.

- 1.6 A wide range of actions are underway to seek to contain the budgetary pressures including a new the procurement of a new contractor for TA voids. The Housing Demand Programme includes initiatives aimed at containing budgetary pressures, including accelerating the property acquisitions programme, with a particular focus on securing family-sized homes for temporary accommodation. Moreover, there are plans in place to improve income collection rates further which, although starting to improve, are still well below original budget assumptions. Addressing the demand for temporary accommodation continues to be seen as a priority and there is focussed work to increase supply, improve void performance to return homes into occupation and introduce preventative strategies to reduce those presenting as homeless. The impact of these actions is expected to start to translate into a tangible reduction in spend by the end of this financial year. Furthermore, there are early indications that demand is steadying. Together adult social care and housing demand account for 71% of the total overspend.
- 1.7 There has been little movement in the **Children's** forecasts since Quarter 1. The budget pressures leading to the £4.5m forecast overspend in Children's services and Education began to emerge in the last quarter of the previous year. The main pressure (£3m) is within Safeguarding and Social Care. Of this, £2.5m relates to placements and the support we provide to families who are intentionally homeless or have no recourse to public funds. The above budget forecast costs to date are due to increased placement costs, which is recognised as a national market issue, rather than increasing numbers. However, demand monitoring at Quarter 2 shows an emerging increase in numbers across all three categories of children looked after, child protection plans and early help. Strategies continue to mitigate these emerging risks but may not avoid additional costs before Quarter 3.
- 1.8 As at Quarter 2 this year there are 37 schools with deficit balances compared to 32 at 31 March 2024, an increase of 5 schools. There is an overall Quarter 2 forecast Schools deficit of £5.6m, compared to £0.11m in 2023/24, an increase of £5.5m since last year. Schools are required to report quarterly to the Council on their financial position. There were two primary schools that have not yet submitted their Quarter 2 forecasts, so an estimate using spend to date figures have been used. This means that the overall forecast deficit of £5.6m by 31st March 2025 is subject to change. This worsening position adds additional financial risk to the Council's General Fund and focused work continues both at an individual school level and schools forum to provide support and interventions that will improve this position. There are likely to be resource implications to the council associated with the support, interventions and improved governance needed to ensure there are sustainable solutions achieved over the longer term.
- 1.9 The Council is not alone in facing budgetary pressures in all these demand led service areas. As part of the budget process each year, officers utilise data and evidence to estimate service pressures, build in additional budget where appropriate and identify efficiencies for mitigating such pressures. However, the impact of pressures in the wider socio-economic environment, largely outside the Council's immediate control are significant and appear not to be abating. This, coupled with restricted and short-term funding shortfalls is leaving the Council in an extremely challenging financial position to meet this ever-increasing demand.

- 1.10 Culture Strategy and Engagement (**CSE**) is forecasting an overspend of £1.025m. The key reason remains the overspend within Libraries (£772,000). Delays in the start of the public consultation mean the £675,000 opening hours saving is not expected to begin to be delivered until Quarter 1 of 2025/26. The service is mitigating the shortfall as far as possible by holding vacancies. Premises related costs (energy and business rates) and the projected income shortfall makes up the remaining overspend together with the non-achievement of planned commercial income and Digital transformation savings unlikely now to deliver before early next year.
- 1.11 The **Dedicated Schools Grant (DSG)** forecast at Quarter 2 is a £2.6m overspend in line with that reported at Quarter 1. The main pressure remains in the High Needs Block (HNB) which supports delivery for children with Special Education Needs and Disabilities (SEND). The in-year position is consistent with the overall recovery plan as set out in the Safety Valve agreement, where the programme is expected to bring the HNB back into surplus by March 2028.
- 1.12 The **Housing Revenue Account** reports a Quarter 2 forecast surplus of £4.365m, which is £4.238m less than the budgeted surplus of £8.603m. This is mainly driven by forecast overspend in Housing repairs services and underachievement of income due to voids. Housing Repairs Service budgets are forecast to overspend, primarily due to higher than anticipated contractor costs and ongoing demand for damp and mould cases but also materials and transport costs which are higher than anticipated. There has been increase in voids in this financial year contributing to the overall rental loss in quarter 2. This is significantly higher than anticipated and partly contributed by the Neighbourhood Moves Scheme and the handover of new units as part of the new development schemes. The level of forecast overspend is mitigated by some underspends in staffing costs within the HRA and reduction in capital financing cost (borrowing cost) forecast from lower capital spend now forecast in year.
- 1.13 The **Capital** forecast at Quarter 2 is that only £265.748mm / 50% (Qtr1 58%) will be spent in year, of which £102m relates to the General Fund and £163.7m for the HRA.
- 1.12 The draft Statement of Accounts for 2023/24 were published on 28 June 2024 and the provisional financial outturn was reported to Cabinet on the 16 July 2024. The External Audit by KPMG is well underway, and the opinion is expected to be reported to Audit Committee in January 2025. It should be noted that the Council currently has three years of previous unaudited accounts (2020/21 – 2022/23) and the Council's previous auditors, BDO are expected to report their opinion on previous accounts and Value for Money report to Audit Committee on 3 December 2024.

2. **Cabinet Member Introduction**

- 2.1 Haringey continues to face considerable in year demand pressures, particularly in the cost and complexity of delivering adult social care, children's social care and the rise in costs of securing temporary accommodation for homeless households. We are one of many boroughs facing these challenges.
- 2.2 Haringey is a borough with high levels of deprivation and deep inequalities between East and West. It is important that we continue to be ambitious for our borough and our residents despite our difficult financial circumstances. 98% of all our schools are good or outstanding, Haringey Children's services were graded 'Good' by Ofsted and SEND received the highest possible grading. We are well on the way to delivering 3,000 new, high quality council homes by 2031. We are planting thousands of trees. Haringey Learns helps adults obtain the education they need to progress and Haringey Works, our bespoke employment support service, assists residents into work. We are a borough full of energy and potential.

- 2.3 For historic reasons, Haringey is considered an outer London borough for funding purposes (although inner London for statistical purposes) but has all the pressures of an inner London borough with the additional burden of lower business rates receipts and an average of band C for council tax.
- 2.4 Like other boroughs, Haringey continues to face substantial financial challenges with ongoing increases in the cost of Adult and Children's social care (predominantly placements) and temporary accommodation for homeless families.
- 2.5 The Housing Revenue Account (HRA) continues to show pressure, caused primarily by the continued high number of void properties, the rising cost of repairs and dealing with damp and mould. This has been mitigated by a reduction in capital spend and some staff vacancies. The HRA budget overspend is still well within the £8m set aside annually for capital investment.
- 2.6 Our ambitious capital programme is under constant review to reduce the revenue implications of any additional borrowing.
- 2.7 We are still working on our agreed Budget for 2025/26 and medium term financial strategy (MTFS). The impact of our in-year pressures on next year's budget and our Corporate Delivery Plan are well recognised and officers are working on all measures to reduce demand.

3. **Recommendations**

Cabinet is recommended to:

- 3.1. Note the forecast total revenue outturn variance for the General Fund of **£37m** comprising **£29.5m** base budget pressures and **£7.7m** savings delivery challenges. (Section 6, Table 1, Table 2 and Appendices 1 & 3).
- 3.2. Approve the revenue budget virements and receipt of grants as set out in Appendix 6.
- 3.3. Note the net DSG forecast of £2.5m overspend. (Section 6 and Appendix 1).
- 3.4. Note the net Housing Revenue Account (HRA) forecast surplus is £4.365m lower than anticipated when the budget was set. (Section 6 and Appendix 2).
- 3.5. Note the forecast General Fund and HRA Capital expenditure of **£265.748m** in 2024/25 (including enabling budgets) which equates to **50%** of the total current programme for 2024/25. (Section 8 and Appendix 4).
- 3.6. Approve the proposed budget adjustments and virements to the capital programme as set out in Table 3 and Appendices 5 and 6.
- 3.7. Note the debt write-offs approved in Quarter 2 2024/25 which have been approved by the Director of Finance under delegated authority, or for those above £50,000, by the Cabinet Member for Finance (Appendix 7) as set out in the Constitution.

4. **Reason for Decision**

- 4.1 A strong financial management framework, including oversight by Members and senior management is an essential part of delivering the council's priorities as set out in the Corporate Delivery Plan and to meet its statutory duties. This is made more critically important than ever because of the uncertainties surrounding the Council's uncertain and challenging financial

position, which is impacted by Government funding, high demand for services, particularly for the most vulnerable and the wider economic outlook.

5. Alternative Options Considered

5.1 The report of the management of the Council's financial resources is a key part of the role of the Director of Finance (Section 151 Officer) in helping members to exercise their role and no other options have therefore been considered.

6. General Fund Revenue Outturn and Un-forecast Risks & Issues

Forecast Revenue Outturn

6.1. Table 1 below sets out the end of year forecast as at Quarter 2 for services against the budget that was agreed by full Council in March 2024. These are presented by Directorate and illustrate where variances are a result of pressures on the base budget or from the non-delivery of anticipated savings in the year. The forecast of the Dedicated Schools Grant (DSG) and the Housing Revenue Account (HRA) is also shown to provide the overall position.

6.2. As highlighted in Section 1, the most significant areas of forecast overspend are Adults social care (39.2%), Housing Demand (32.1%) and Children's (12%) which together account for 83.3% of the total overspend. Some of the risks highlighted in the Quarter 1 report which could not be quantified are now being forecast adding close to £5m additional pressure. This is mainly in relation to Housing Benefit administration due to costs associated with supported exempt accommodation, increase in bad debt provision due to the move of clients moving to Universal Credit and correction of housing benefit claims for which we are liable.

Table 1 – Revenue Budget Monitoring Forecast for Quarter 2 2024/25

Management Area	Revised 2024/25 Budget	Total Full Year Forecast	Base Budget (over / under-spend)	Non Delivery of Savings	P6 Total Variance	P3 Total Variance	Mov't P3 to P6
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Children's Services	74,545	78,999	4,222	232	4,454	4,202	253
AHC Director of Adult & Social Services	79,687	94,272	10,899	3,686	14,585	9,670	4,915
AHC Housing Demand	23,130	35,082	11,143	809	11,952	4,831	7,121
AHC Director of Public Health	19,073	19,073	(50)	50			
Environment & Resident Experience	13,809	13,553	(1,141)	884	(256)	(571)	315
Environment & Resident Experience HB	2,455	5,785	3,330		3,330	262	3,068
Placemaking & Housing	3,629	4,434	427	379	806	184	622
Culture, Strategy & Engagement	12,627	13,651	190	835	1,025	1,294	(270)
Finance, Procurement and Audit	(219)	131	(114)	465	351	544	(193)
Directorate Service-Total	228,735	264,981	28,906	7,340	36,246	20,414	15,832

Corporate Budgets	73,298	74,252	611	343	954	(391)	1,345
General Fund- Directorate Service & Non-Service	302,033	339,233	29,517	7,683	37,200	20,023	17,178
External Finance	(302,052)						
GENERAL FUND TOTAL	(19)	339,233	29,517	7,683	37,200	20,023	17,178
DSG		2,566	2,566		2,566	2,500	66
HRA		4,238	4,238		4,238	3,093	1,145
HARINGEY TOTAL	(19)	346,037	36,321	7,683	44,005	25,616	18,389

Risks and Issues

- 6.3. The forecast delivery of agreed MTFS savings at Quarter 2 is close to £5.5m higher than that reported in Quarter 1. This is mainly due to revised categorisation within the Adults forecast between base budget pressures and savings. Close to £11m savings are ragged Amber or Red and these are being stress tested now to assess whether these are purely timing issues, are due to capacity constraints or where savings are genuinely no longer achievable. The outcome of this analysis could impact the 2025/26 Budget/MTFS work underway. A further update will be provided in the 2025/26 Budget report in February 2025.
- 6.4. External factors continue to have the potential to further negatively impact the Quarter 2 forecasts. The socioeconomic situation remains uncertain. Although CPI fell to 1.7% in September the largest downward contribution to the monthly change in both CPIH and CPI annual rates came from transport, with larger negative contributions from air fares and motor fuels; the largest offsetting upward contribution came from food and non-alcoholic beverages. This indicates the pressure on day to day living costs has not abated. Furthermore, the energy price cap was increased by 10% on 1 October 2024.
- 6.5. The Bank of England (BoE) has reduced the base rate a couple of times since the summer and it now stands at 4.75%, however, the latest reports from the Office for Budget Responsibility (OBR) forecast a slow reduction, not reaching 3.5% until 2029. Although this is a positive direction of travel, the Council will continue to see relatively high costs of borrowing also impacting individuals and businesses. While average wages are now above inflation, many residents are still feeling the impact of the cost-of-living crisis and may still require support from the Council. The international volatility could also impact on the current levels of inflation and interest rates. Officers continue to engage with external treasury advisors to keep abreast with future forecasts.
- 6.6. All of this suggests that collection of money owed to the Council may continue to be challenging and is likely to require additional provisions made this financial year to cover **bad debts**. As part of the Quarter 2 budget projection work, bad debt provisions were reviewed using the period 6 figures for key income stream areas. This included Parking, Adults and Housing Benefit. Where this analysis suggested top up was required, this has been included in the relevant service forecast now presented. However, with a further 6 months before year end, it is possible that further sums might be required. Based on last years' experience, this could be in the range of £1m-£2m and will be finalised at the year end.
- 6.7. The Council also has a number of contingent liabilities, the majority of which are property related. Accounting rules do not require specific provision to be set aside until there is more certainty over these crystallising into genuine costs and officers continue to take actions to mitigate against this happening. However, it must be recognised that this remains an

unquantifiable risk, similar to what became evident at the 2023/24-year end. A further update will be provided in the Quarter 3 report.

- 6.8. The existing forecast includes an assessment of assumed funding contributions from Health partners however, there remains an inherent risk that these have been overstated and / or the assessment of overall responsibility for costs incurred is incorrect. It is expected that the position will be more certain for the Quarter 3 report.
- 6.9. As highlighted in the last report, paragraph 1.4 of this report and Appendix 1 the Council is seeing a growing number of its 64 schools with licensed deficits. The total net deficit at Quarter 2 equates to £5.6m. There are 37 schools with forecast deficit balances, an increase of 5 schools compared to last year. The forecast Quarter 2 position of £5.6m deficit compares to a £110,000 deficit as at March 2024.

As part of the Safety Valve programme a revision has been made to the top up and bandings model that supports the funding of SEN pupils in mainstream and specialist settings from September 2024. The revised model has affected income assumptions for special schools and once greater clarity is gained it is hoped that the level of deficit is reduced for those schools.

The School's Finance team and the School's HR team are actively working with individual schools to address the level of deficits, where financial recovery plans have been established in 21 schools.

- 6.10. In summary, the **£37.2m** forecast overspend, the potential for downward revisions to in year savings delivery and the potential external factors has **required the Council to take wide-ranging actions to reduce expenditure** across the remainder of this year. Strategies now in place are summarised below but further controls may be required before the year end to reduce the overspend position:
- Restrictions on non essential spending.
 - Tighter controls on recruitment and temporary staff.
 - Tighter controls on contract spend and renewals.
- 6.9. The current **£37.2m** overspend already assumes a planned drawdown from reserves of £5.1m but excludes the unused corporate contingency budget of £7.6m. As reported to Cabinet in previous reports, the Council's reserve levels are unsustainably low. Some one-off resource will be required to deliver the change and efficiencies required to set sustainable budgets across the medium term and therefore it is imperative that the proposed spend controls to reduce the In year overspend are in place such that as far as possible, reserve balances are protected.
- 6.10. Appendix 1 and Table 4 sets out the full details of service spend and end of year forecasts, together with details of any mitigating action.

Progress against 2025/26 Savings and Management Actions

- 6.11. Officers continue to monitor delivery of all agreed savings and management actions for 2024/25 and beyond as part of the monthly budget monitoring processes.
- 6.12. A summary of progress is shown in Table 2 below with a more detailed analysis of delivery against the £20.4m savings found in Appendix 3.
- 6.13. At Quarter 2 £12.9m (63%) of the total savings and management actions for the year are forecast to deliver as planned as summarised in Table 2.

Table 2 Total Savings and Management Actions Delivery

Management Area	2024/25 Savings Target	Projected Full Year savings	2024/25 Savings (surplus)/shortfall	Green	Amber	Red
Children's Services	462	230	232	230	0	232
Adults, Health & Communities	8,245	4,750	3,495	3,047	1,703	3,495
Environment & Neighbourhoods	3,028	2,381	647	2,381	0	647
Placemaking & Housing	275	110	165	110	0	165
Culture, Strategy & Engagement	1,436	635	801	115	520	801
Finance	0	0	0	0	0	0
CEO	0	0	0	0	0	0
Corporate	43	0	43	0	43	0
Savings TOTAL	13,489	8,106	5,383	5,883	2,266	5,340
Management Actions TOTAL	6,909	4,796	2,113	3,992	738	2,179
TOTAL	20,398	12,902	7,496	9,875	3,004	7,519

- 6.14. Monitoring of delivery against the **£6.909m** of agreed management actions and efficiencies takes place at Directorate management team level and reported to Corporate Leadership Team on a monthly basis.
- 6.15. Services also continue to monitor deliverability of savings and management actions agreed for 2025/26 and beyond.

7 Council Debt and Write Offs for Quarter 2

- 7.1 Appendix 7 provides a summary of the council debts which have been written off in Quarter 2, totalling **£340,489**. Of this, **£215,970** is made up of 92 individual debts under £50,000 which largely relate to NNDR (Business Rates) and Housing Benefit overpayment. Following review of the individual cases, these are extremely unlikely to be recovered. These have been approved by the Director of Finance (S151 Officer) under delegated authority and as set out in the Financial Regulations. All write offs have been funded through the Council's bad debts provision, but the level of debts remains high, and improving-income collection rates, must be a priority going forward.
- 7.2 Under Haringey's constitution debts of £50,000 or more require the approval of the Cabinet Member for Finance or Cabinet. This quarter there is one Sundry debt relating to Adult social Care in this category totalling **£124,519** which has been approved by the Cabinet Member for Finance.

8 Capital Expenditure Forecast at Quarter Two

- 8.1 As shown in Table 3 below, the Quarter 2 budget position and forecast outturn shows that the General Fund (GF) capital programme is anticipated to spend **£102.1m (86%), by the year end, against revised budget of £118.4m.**
- 8.2 The Quarter 2 GF capital budget have been adjusted down by £168.3m (58%), from £287.7m expected when the programme was approved in March 2024 to £118.4m. Of the adjustments,

£162.4m (96%) consists of mainly budget deferral (slippage) into future financial years across various capital schemes resulting from project delays. Appendix 6 of this report provides a detailed breakdown of these proposed slippages. We are strengthening the quarterly reporting to incorporate reporting on time, scope and budget from quarter three onwards as well as reviewing the full programme and profile of spending to avoid similar levels of high slippage in future years.

8.3 The remainder of this section provides a high-level summary of the main areas of spend in the Capital Programme with full details set out in Appendix 4.

- Spend forecast of £16m against the revised budget of £17.2m towards the improvements to primary and secondary school building services such as boiler replacement, roofs, windows, external works at a number of Local Authority maintained schools as well as the Reinforced Autoclaved Aerated Concrete (RAAC) schools and Safety Valve capital works.
- Spend forecast of £6.7m of the £6.8m capital budget towards Disabled Facility Grant Aids and adaptations capital grant, Assistive Technology (A2D programme), Canning Crescent, and Locality Hub capital works.
- Spend forecast of £8.1m of the £7.7m revised budget towards Street Lighting, Borough Roads (Inc. Road Danger Reduction) and Structures capital works to be met from within the existing programme.
- Spend forecast of £3.3m of £3.2m revised budget on Parkland Walk Bridges. In the event that this spend forecast is realised then the following year's budget will be reduced accordingly.
- Forecast spend of £4.1m of the £4.5m revised budget towards Walking and Cycling Action Plan (WCAP), School Streets, Low Traffic Neighbourhoods & Active Travel capital programme, Transport for London Local Implementation Plan.
- Spend forecast of £4.1m towards Insourcing Leisure Services (incl. ICT) which is in line with the budget.
- Forecast spend of £16.8m of the £25.4m revised budget towards Tottenham Hale, South Tottenham, Wood Green Regeneration programme (incl. Down Lane Park capital works). The South Tottenham capital scheme has been reduced from 12 to 7 capital schemes, and this as also resulted to an estimated £14.3m budget being deferred from 2024/25 to 2025/26 and 2026/27.
- Given the proposal to pause the Decentralised Energy Network projects, there is spend forecast of £0.3m to enable it to meet its contractual commitments. The remaining 2024/25 budget amounting to £6.3m will be removed from the programme if agreed when the next update to the Capital Programme is agreed in March 2025.
- Spend forecast of £1.3m of the £1.3m revised budget towards Selby Urban Village phase one capital works. A total of £8.5m of this financial year's budget has been slipped into future years resulting from delays in the delivery of the phase one project.
- Spend forecast of £6.5m of the £6.8m revised budget towards Corporate Landlord and the repairs and maintenance of Council buildings and commercial remediation (incl. Energy efficiency works).

- Spend forecast of £4.6m of the £7.9m revised budget towards Digital Services (ICT software's & Hardware equipment's) capital projects.
- Spend forecast of £2.6m of the £2.6m revised budget towards the new Civic Centre capital works. The Quarter 2 revised budget proposes capital slippage of £30.4m due to delays in the main work contract.

8.4 The HRA is forecast to spend £163.7m of its budget by the year end, meaning £82.7m will be slipped into future years as a result of a reduction in consultant support cost in the new build and new acquisition programmes and also delays in new build programme at Broad Water Farm and refurbishment works. Main areas of forecast underspend include:

- New homes build and new homes acquisition - £48.4m
- Broad Water Farm new homes build, and Refurbishment works - £25.5m
- Other capital programmes including Major works programme - £8.8m

Table 3 – 2024/25 Capital Expenditure Analysis as at Quarter Two

Directorate	2024/25 Revised Budget (£'000)	2024/25 Q2 Budget Adjustments (£'000)	2024/25 Revised Budget (after adjustments) (£'000)	2024/25 Q2 Forecast (£'000)	2024/25 Budget Variance (£'000)	Variance Movt Q2 & Q1 (£'000)
Children's Services	28,597	(11,446)	17,151	15,998	(1,152)	(4,104)
Adults, Health & Communities	9,038	(1,997)	7,041	6,914	(127)	264
Environment & Resident Experience	34,439	(9,629)	24,810	24,993	183	1,145
Placemaking & Housing (Excl. Enabling Budgets)	70,859	(32,073)	38,786	28,859	(9,927)	(7,813)
Culture, Strategy & Engagement	54,025	(36,806)	17,219	13,968	(3,251)	(7,082)
General Fund (Excl. Enabling Budgets)	196,958	(91,951)	105,007	90,732	(14,275)	(17,590)
Enabling Budgets						
Placemaking & Housing	90,702	(77,326)	13,376	11,358	(2,018)	(308)
Enabling budgets include the following capital schemes: 421, 430, 509 & 699						
General Fund Total	287,660	(169,277)	118,383	102,090	(16,293)	(17,898)
HRA - Housing Revenue Account	246,331	0	246,331	163,658	(82,673)	(26,638)
Total	246,331	0	246,331	163,658	(82,673)	(26,638)
OVERALL TOTAL	533,991	(169,277)	364,714	265,748	(98,966)	(44,536)

9 Contribution to the Corporate Delivery Plan 2022-2024 High level Strategic outcomes.

9.1 The Council's budget aligns to and provides the financial means to support the delivery of the Corporate Delivery Plan outcomes.

10 Carbon and Climate Change

10.1 The proposed recommendations have no direct impact on carbon emissions, energy usage or climate change adaptation.

11 Statutory Officers Comments

Finance

- 11.1 This is a report of the Director of Finance and therefore financial implications have been highlighted throughout the report. The factors with which the authority is having to contend give rise to this exceptional and concerning level of forecast overspend, caused by increasing demand, inflation and wider economic pressures. The Council is working to identify and put into effect additional mitigating actions in 2024/25 that will significantly bring down the in-year adverse forecast variance and reduce the need to call on already depleting reserves. This report includes the impact of budget pressures identified to date and it is very important that the focus to mitigate these pressures continues. This includes increasing our control of major costs areas, including staff costs, contract costs and capital spend. There remains six months of the current financial year and therefore time for any mitigations to have an impact, however equally all forecasts will continue to be monitored monthly, with forecasts subject to change.
- 11.2 The Council's reserves position is lower than average for a council of this size and a medium to long term objective must be to increase balances to manage the many risks and uncertainties and strengthen the Council's financial resilience. 2024/25 is a pivotal year for the Council. Action must be taken to reduce both in year overspend and put in place plans to prevent this being repeated in the next and future years. The future years' position is being actively addressed through the budget planning work that is underway. Proposals for the 2025/26 budget and across the medium term and an update on the financial position was presented to Cabinet on 12 November.

Strategic Procurement

- 11.3 Strategic Procurement notes the contents of this report and will continue to work with services to enable cost reductions and efficiencies across the £600m spent on contracts each year.

Legal

- 11.4 The Assistant Director of Legal & Governance has been consulted on this report and makes the following comments.
- 11.5 The Council is under a duty to maintain a balanced budget. In exercising that duty, the Council must also take into account its fiduciary duties to the council tax payers of Haringey. Pursuant to section 28 of the Local Government Act 2003, the Council is under a statutory duty to periodically conduct a budget monitoring exercise of its expenditure and income against the budget calculations during the financial year. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such remedial action as it considers necessary to deal with any projected overspends. This could include action to reduce spending, income generation or other measures to bring budget pressures under control for the rest of the year. The Council must act reasonably and in accordance with its statutory duties when taking necessary action to reduce any expected overspend.
- 11.6 Pursuant to the Executive 'Financial management and resources' function set out at Part Three, Section C of the Constitution, the Cabinet is responsible for approving both virements and debt write offs in excess of certain limits as set out in the Financial Regulations at Part Four, Section I, Regulations 5.31, 5.32 & 8.15(c) respectively.
- 11.7 Pursuant to Part Four, Section J (Contract Procedure Rules – Rule 17.1) of the Constitution, the Cabinet is responsible for approving grants from external bodies above £500,000.

- 11.8 In light of the above, there is no legal reason why Cabinet cannot adopt the Recommendations contained in the report.

Equalities

- 11.9 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:
- Eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act
 - Advance equality of opportunity between people who share those protected characteristics and people who do not.
 - Foster good relations between people who share those characteristics and people who do not.
- 11.10 The three parts of the duty applies to the following protected characteristics: age, disability, gender reassignment, pregnancy/maternity, race, religion/faith, sex and sexual orientation. Marriage and civil partnership status applies to the first part of the duty.
- 11.11 Although it is not enforced in legislation as a protected characteristic, Haringey Council treats socioeconomic status as a local protected characteristic.
- 11.12 This budget report covers the position at Quarter 2 (Period 6) of the 2024/25 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising as a result of the forecast non-achievement of approved MTFS savings.
- 11.13 It also includes proposed budget virements or adjustments. The recommendations in the report are not anticipated to have a negative impact on any groups with protected characteristics. In addition to this the Councils saving programme is subject to an equality assessment, which acts to mitigate against any potential impacts for those living and working in the Borough.

12 Appendices

Appendix 1 – Directorate Level Forecast

Appendix 2 – HRA Forecast

Appendix 3 – MTFS Savings Delivery

Appendix 4 – Capital Programme Level Forecast

Appendix 5 – 2023/27 Revised General Fund (GF) Capital Budget

Appendix 6 – Proposed Virements (Revenue and Capital)

Appendix 7 – Debt Write Off (less than £50,000)

13 Background Papers (Local Government (Access to Information) Act 1985)

- 13.1 None

Appendix 1 – Directorate Level Forecasts.

Table 4 below shows the full forecast across all Directorates followed by more detailed explanations for any under or overspends that are forecast for the year.

Table 4 – Full Details of Quarter 2 Directorate Forecasts

Directorate / Service	Revised 2024/25 Budget £	P6 Outturn Forecast £	P6 Forecast to Budget Variance £	P3 Forecast Budget Variance £	Movement P3 to P6 £
Corporate Budgets	73,078,216	74,382,934	1,304,718	152,474	1,152,244
Corporate Budgets – Non service	73,297,685	74,251,775	954,089	-391,195	1,345,284
Finance, Procurement and Audit	-219,470	131,159	350,629	543,669	-193,041
Chief Executive	32,600	265,392	232,792	232,792	0
Corporate Finance	-252,070	-134,233	117,837	310,877	-193,041
					0
Culture, Strategy and Engagement	12,626,710	13,651,321	1,024,612	1,294,128	-269,516
Legal & Governance	5,081,267	5,116,430	35,163	55,610	-20,447
Strategy & Communication	-13,891	143,229	157,120	98,291	58,829
Human Resources	602,538	479,605	-122,933	-108,842	-14,091
Digital Services	1,883,909	1,920,268	36,359	711,412	-675,053
Transformation & Resources	363,340	508,340	145,000	0	145,000
Libraries	3,788,877	4,560,580	771,703	531,394	240,309
Culture, Museums & Archives	920,670	922,870	2,200	6,263	-4,063
					0
Environment and Resident Experience	13,808,808	13,552,598	-256,210	-351,712	95,502
Parking & Highways	-16,402,804	-17,918,776	-1,515,972	-756,003	-759,969
Community Safety, Waste & Enforcement	22,457,214	22,525,630	68,416	-102,342	170,758
Management & Support	1,776,118	1,936,264	160,146	11,702	148,444
Parks & Leisure	3,435,188	3,533,756	98,568	88,233	10,335
Operational Facilities Management	55,690	497,132	441,442	261,754	179,688
Corporate & Customer Services	1,873,155	2,364,344	491,190	144,944	346,246
Transport and Travel	614,248	614,248	-	-	-

Directorate / Service	Revised 2024/25 Budget £	P6 Outturn Forecast £	P6 Forecast to Budget Variance £	P3 Forecast Budget Variance £	Movement P3 to P6 £
Environment and Resident Experience (Housing Benefit)	2,455,131	5,785,131	3,330,000	42,000	3,288,000
ERE Housing Benefit	2,455,131	5,785,131	3,330,000	42,000	3,288,000
Adult. Health and Communities	121,890,284	148,427,121	26,536,837	14,500,120	12,036,717
Director of Adult & Social Services	78,294,659	92,332,789	14,038,131	9,073,029	4,965,102
Housing Demand	23,130,110	35,082,117	11,952,007	4,830,519	7,121,488
Director of Public Health	19,073,415	19,073,415	0	0	0
Assistant Director for Commissioning	1,392,100	1,938,799	546,699	596,572	-49,873
					0
Children's Services	74,545,103	78,999,483	4,454,381	4,201,709	252,672
Director of Children Services	2,124,242	2,305,571	181,329	-31,231	212,560
Commissioning	2,089,840	2,084,330	-5,510	165,500	-171,010
Prevention & Early Intervention	18,142,553	19,411,059	1,268,506	1,232,903	35,603
Children & Families	48,261,628	51,292,206	3,030,578	2,883,316	147,262
Assistant Director for Schools	3,926,840	3,906,317	-20,523	-48,780	28,257
					0
Placemaking and Housing	3,628,642	4,434,493	805,851	183,863	621,988
Director of Housing, Regen & Place	161,457	124,097	-37,360	-37,360	0
Capital Projects and Property	-1,846,273	-1,151,526	694,747	223,076	471,671
Planning Building Standards & Sustainability	2,376,779	2,525,243	148,464	-1,853	150,317
Regeneration & Economic Development	2,936,679	2,936,679	0	0	0
MANAGEMENT TOTAL	302,032,893	339,233,081	37,200,188	20,022,582	17,177,606

CULTURE, STRATEGY & ENGAGEMENT (CSE)

Over budget £1.025m

The Quarter 2 overspend of £1.025m and represents a favourable movement of £270,000 from Quarter 1. The key driver of this (£464,000) is the allocation of digital transformation savings targets (initially all held centrally within Digital & Change) out into the Services along with the associated in-year pressures

around deliverability. The other key movement from Quarter 1 is a downward revision of income projections within Libraries to reflect year to date actual performance (£222,000).

The key contribution to the overspend at Quarter 2 remains within Libraries (£772,000). Delays in the start of the public consultation means the £675,000 opening hours saving is not expected to begin until Quarter 1 of 2025/26. The service is mitigating the shortfall as far as possible by holding vacancies. Premises related costs (energy and NNDR) and the projected income shortfall makes up the balance.

The other significant adverse variances are (i) the Directorate's own share of digital transformation savings where full slippage into 2025/26 (£145,000) is anticipated. Full delivery of the savings is still expected to be achieved in 2025/26; and (ii) Corporate Communications (£157,000) where additional income from increased advertising is also not expected to be achieved this financial year.

Digital and Change are in the process of completing a restructure where redundancy costs are expected. Given that decisions are yet to be finalised, no actual figure has been included in the Quarter 2 projection but is being highlighted here for noting as a risk to the CSE forecasted outturn.

FINANCE, PROCUREMENT & AUDIT

Over budget £0.351m

The Quarter 2 overspend of £351,000 is a £193,000 favourable movement on Quarter 1. This improvement is predominately within Corporate Finance as a result of the transfer of the Financial Administration Team into the Directorate with its projected underspend of £71,000, reduced agency spend within Business partnering, and some deferred recruitment activity.

CORPORATE BUDGETS (Non-Service)

Over budget £0.954m

The movement between Quarter 1 and Quarter 2 is approximately £1.3m due to increased mid year scrutiny of these budgets and quantifying of some areas highlighted as a risk at Quarter 1. The main contributing factors are a £690,000 increase in pension costs for former employees, a reduction in forecasted Dedicated Schools Grant recharge income of £400,000 and forecast non-delivery of planned savings associated with reducing bank charges of £300,000.

CHILDREN'S SERVICES

Over budget £4.454m

The Children and Young People Service is forecasting a pressure of £4.454m at Quarter 2 and there has been an adverse movement of £253,000 since Quarter 1.

The main movements relate to placement costs in Safeguarding and Social Care (£147,000) and the allocation of digital savings for the service (£232,000). These pressures are being mitigated by management action to reduce costs elsewhere across the services.

The main pressures continue to be in Safeguarding and Social Care where there is a pressure of £3m. Most of this pressure relates to children's placements and the support provided to families who are intentionally homeless or who have no recourse to public funds. The placement pressure is currently around £2.5m, including pressures on packages of support for children with disabilities.

Despite our strong early intervention and prevention services which means in recent years there has been a decline in the number of children looked after, child protection plans and early help cases, demand monitoring shows that numbers in all three categories continue to increase within the current year. At the end of September, the Council had 334 looked after children. The needs of some children in this cohort are high and latest data shows that 23% (78) children have disability. Monthly tracking of costs shows that residential and semi-independent placement costs continue to rise sharply. The Council continues to support children to step down into family placements wherever possible as this

means better outcomes for children and lower cost. Family network meetings continue and identifies support in the wider family network to prevent children coming into care.

There has been no material movement in Early Help, Prevention and SEND services since Quarter 1 and there remains a pressure of £1.26m. As noted previously, this relates to Education Psychology Services costs having to be fully met by the General Fund (£550,000) rather than the Dedicated Schools Grant and increased costs for the SEND transport service (£380,000) as a result of rising numbers of children with Education, Health and Care plans. This results in more children requiring transport alongside the rising price of transport. The service continues to implement several strategies to reduce costs in this area including providing personal transport budgets to parents and carers to arrange their own travel and providing children with independent travel training. There also remains a residual pressure of around £150,000 in the Children's Centres following action taken to reduce it from previous higher levels.

Projects are on track to deliver the £833,000 of savings in year.

ADULT SOCIAL CARE

Over budget £14.585m

Financial pressures remain on the budget and in particular the placement budgets. The number of older adults with a support package has increased in the year to date whilst numbers remained level for most of last financial year. The average cost of a care package has increased year on year in excess of uplifts awarded to providers which reflects to some extent that the level of acuity or need of individuals is increasing. The year-on-year increase in the number of younger adults with a care package continue with the numbers transitioning to adulthood increasing the long-term costs to be met by the service. It is hoped that the development and implementation of a transitions service will have positive impact on long term costs.

There has been an increase in the number of new clients following efforts to reduce the backlog of care act assessments, over and above the forecast increase in client numbers. Clearing the backlog of financial assessments will potentially increase income by approximately £150,000 by the end of the financial year.

There are risks associated with delivery of a very large savings target which are being closely monitored at the Adults Change Board and across the directorate. A review of our financial governance in the Service to streamline meetings and proactively involve Heads of Service (as Project Sponsors) in planning and monitoring progress in meeting existing savings targets, ongoing tracking of in year efficiencies and identification of new savings opportunities.

Mitigation plans are in place to ensure that any current savings not likely to be met are where possible through either overachievement of the other current year savings targets or by way of new savings. As it stands at Quarter 2 there will be a shortfall in savings delivery of £3.545m against an original target of £8.245m where no mitigation has been found. This shortfall in savings delivery has been incorporated into the Q2 forecast.

HOUSING DEMAND

Over budget £11.952m

The ongoing pressures in Housing Demand relates to Temporary Accommodation (TA) and are primarily as a result of a continued reliance on bed and breakfast (B&B) and nightly paid accommodation (NPA's), due to the limited availability of move-on options.

The costs associated with NPA's have not aligned with anticipated inflation reductions. Instead, costs are tracking toward a 10% increase scenario, which has been reflected in the updated financial forecast. This unanticipated inflation trajectory has contributed to the financial strain.

There have also been unplanned changes to the anticipated 'ready to let' dates for key projects, such as Hale Wharf, where 45 new lets were initially expected to deliver earlier than planned.

The higher than expected levels of TA voids, coupled with extended turnaround times, also continues to present challenges. Efforts are underway to address these issues with new contracts being procured to manage voids for Private Sector Leasing (PSL) and Haringey Community Benefits Society (HCBS). A prioritisation process is also being developed to ensure more efficient management of these voids.

A wide range of actions are underway to seek to contain the budgetary pressures including:

- Housing Demand Programme includes initiatives aimed at accelerating the property acquisitions programme, with a particular focus on securing family-sized homes for temporary accommodation. Moreover, there are plans in place to improve income collection rates further which although starting to improve are still well below original budget assumptions.
- B&B Reduction Plan that details how the Council will reduce usage of commercial hotels for TA.
- Housing Delivery, several key housing schemes are progressing that will deliver homes for use as TA, including Partridge Way.

ENVIRONMENT & RESIDENT EXPERIENCE

Under budget £0.256m

The Environment and Resident Experience Directorate excluding Housing Benefit related activity is forecasting an under spend of £256,000 at Quarter 2. The movement from Quarter 1 is attributable to a favourable movement in the Penalty Charge Notice (PCN) parking income forecast.

Parking and Highways is forecasting a net under spend of £1.516m at Quarter 2. This is attributable to surplus income from Penalty Charge Notices following management actions to optimise ways of working. This underspend is additionally mitigating pressures from staffing costs incurred to deliver this additional workload, unbudgeted energy inflation costs for Street Lighting and increased maintenance costs within Borough Roads.

Community Safety, Waste and Enforcement is forecasting an over spend of £68,000 at Quarter 2. This is mainly attributable to income from Fixed Penalty Notices being lower than budgeted. The introduction of a Third Party Enforcement contractor to work in addition to the in house team will ensure a greater level of borough coverage with an increased level of identified offences anticipated.

Management and Support budgets in the Directorate is forecasting an overspend of £160,000 at Quarter 2. This is attributable to the reallocation of digital targets (£169,000) and a shortfall in transport recharge income following a change in the accounting process corporately. Neither of these items will impact the organisational position as they have been previously accounted for elsewhere and will be corrected for the 2025/26 budget. The Digital team are in the process of developing a roadmap to solutions that will meet the savings anticipated.

Parks and Leisure is forecasting a small overspend of £99,000 at Quarter 2 which is attributable to a shortfall in income forecast from lettings within Events.

Operational Facilities Management is forecasting an overspend of £441,000 at Quarter 2. This is mainly attributable to an increase in staffing and security costs and redundancy costs that now need to be reflected within the service forecast. A review of recharges to services is underway to ensure actual costs are fully recovered.

Corporate and Customer Services is forecasting an overspend of £321,000 at Quarter 2. This is attributable to redundancy costs and higher staffing costs and redundancy costs in the Revenues Service.

ENVIRONMENT & RESIDENT EXPERIENCE (Housing Benefit)

Over budget £3.330m

Most of the forecast £3.3m overspend relates to Housing Benefit which at Quarter 2 totals £3.5m. This was highlighted as a risk in the Quarter 1 report because further analysis was required to ensure a more accurate figure was provided.

Extensive work is underway and continues to reduce this pressure, which was corporately held last financial year, but moved to the Environment & Resident Experience Directorate this year. This is due to three main areas - increased bad debt provision; DWP subsidy loss due to 'Local Authority error in overpayments' which are funded by the DWP to a threshold and the council liable for anything over that threshold; and unfunded spend on Supported Exempt Accommodation that we are legally liable to pay.

A new Quality, Training and Support Team Manager was appointed earlier in the year to lead work across the service and with the DWP to reduce 'LA error overpayments'. Additionally, Supported Exempt Accommodation is the focus of a dedicated project to reduce the pressure.

PLACEMAKING & HOUSING

Over budget £0.806m

The Placemaking & Housing Directorate was forecasting an overspend of £184,000 at Quarter 1. The pressures mainly relate to increases in Business Rates (NNDR) and utility bills for the Council's operational property. The increase to £806,000 for Quarter 2 has been driven by the following areas:

- Further pressure from NNDR due to an increase in NNDR billing forecast within corporate contracts in Operational Resilience with an adverse variance of £402,000.
- Property pressure of £293,000 arising from the settlement of outstanding head lease rent reviews. This has been partially offset by an increase in sublease rent income and other lease payables which have been settled. A decision to draw down from the reserve created specifically for this eventuality, will be taken in advance of Quarter 3.
- Planning Building Standards & Sustainability - £148,000 pressure within Land Charges due to a one off staffing cost pressure. There are also market factors impacting Land Charges income this year so far, such as the new fee structure which requires sharing fees collected with the Land Registry. Mitigation options are being assessed, but it is not guaranteed that any proposed steps will materially reduce or eliminate the variance before the year end.

DEDICATED SCHOOLS GRANT (DSG)

Over budget £2.566m

The Safety Valve programme continues to be a focus to deliver savings and efficiencies to bring the DSG spend back to budget over the next 5 years.

The main pressure remains in the High Needs Block where there is a pressure of £2.731m at Quarter 2, an adverse movement of £231,000 since Quarter 1. The service has seen a 6.9% rise in requests for Education, Health and Care (EHC) plans from April 2024 to August 2024 compared to last year for the same period. There are 2,998 active EHC plans as at the end of September compared to the target of 2,840. A key focus for the service is closures of EHCP's for Post 16 young adults no longer continuing in Education.

There are however key risks associated with placement costs and increased demand particularly for independent school placements to meet the social, emotional and mental health needs of children. Haringey's DSG Plan submitted in January 2023 forecast that by 31st March 2025 there will be 2,891 active EHC Plans after mitigation.

SCHOOLS WITH DEFICIT BALANCES

Haringey provides finance support to 64 maintained schools and nurseries and like most London Boroughs is seeing a significant decline in primary school rolls, following reducing population trends of school age children. This will have an impact on secondary schools, with forecast demand also now declining. The Haringey School Place Planning report published in June 2024 shows a percentage of surplus capacity across reception to Year 6 of 13.3% in 2024/25, rising to a forecast 16% by 2029/30.

As at Quarter 2 this year there are 37 Schools with forecast deficit balances compared to 32 at 31 March 2024, an increase of 5 schools. There is an overall Quarter 2 Schools forecast deficit of £5.6m, compared to £110,000 in March 2024, an increase of £5.5m since last year. Schools are required to report quarterly to the Council on their financial position. There are two primary schools that have not yet submitted their Quarter 2 forecasts, so an estimate using spend to date figures have been used for this forecast and means that the overall forecast deficit of £5.6m by 31st March 2025 is subject to change.

There are 21 schools with Licensed Deficit Recovery Plans. Schools with forecast deficits by March 2025 and those requiring licensed deficit recovery plans have been included in Table 5.

Table 5: Schools Budget Forecasts including those requiring License Deficit Recovery Plans

Type of Schools	Number of Schools with Forecast Deficit	Forecast Deficit £'000	Number of Schools with Forecast Surplus	Forecast Surplus £'000	Forecast Net Deficit / (Surplus) £'000	Schools with Licensed Deficit Recovery Plan
Nursery	2	241	1	(475)	(234)	0
Primary	27	6,729	24	(2,956)	3,772	20
Secondary	3	1,254	2	(674)	580	0
Special	4	1,305	0	0	1,305	0
Alternative Provision	1	177	0	0	177	1
Total	37	9,706	27	(4,105)	5,601	21

This worsening position adds additional financial risk to the Council's General Fund and focused work continues both at individual school level and Schools Forum to provide support and interventions that will improve this position.

A more structured approach is required to manage schools in deficit and a strengthening of governance is planned. Plans include an improved coordinated approach to engaging with schools in deficit to help develop robust recovery plans and using DfE certified tools to help build staffing strategies based on pupil numbers. There are likely to be resource implications to the council associated with the support, interventions and improved governance needed to ensure there are sustainable solutions achieved over the longer term

APPENDIX 2 - HOUSING REVENUE ACCOUNT (HRA)**Over Budget £4.238m**

The Housing Revenue Account (HRA) at the end of Quarter 2 is reporting an overspend of £4.238m which means that the forecast year-end surplus is only £4.365m compared to the £8.603m which was expected when the budget was set in March 2024.

Table 6

<u>HRA Budget Pressures</u>	<u>Amount £000's</u>
<u>Haringey Repairs Service (HRS) - Budget Pressures</u>	
HRS Responsive Repairs (including Damp & Mould) overspends	3,280
HRS Disrepair Structure, Compensation, Legal & Works payments overspends	591
HRS Voids , Planned, Commercial , Stores, Central works and services combined underspend	-865
HRS Total overspend - (subtotal)	3,006
<u>Other HRA Budget Pressures/ Savings</u>	
HRA Rental Income due to Voids turnaround performance	1,985
HRA Rental Income due to New Homes build units delivered	
Decants - Hotel Tenant support accommodation costs - (Housing Management service)	465
HRA Waste Contact (Veolia)	150
HRA Pest Control	96
Capital Financing Costs & Depreciation	-594
Housing Operational underspends (overall combined)	-870
Other HRA Budget Pressures/ Savings - (sub total)	1,232
Total forecast HRA overspend - 2024/25	4,238

Haringey Repairs Service (HRS) Responsive Repairs (including Damp & Mould) - overspends (£3.006m)

Housing Repairs Service budgets are forecast to overspend, primarily due to higher than anticipated contractor costs and ongoing demand for damp and mould cases but also materials and transport costs which are higher than anticipated. There has been an increase in employee spend due to increase number of Works Co-ordinators and Disrepair support staff and an increase in forecast for Team Leaders and Surveyors.

To mitigate these overspends, the service is undertaking the following:

- A review of historic budgets and spend to ensure future budgets are realistic and will be addressed as part of the 2025/26 budget.
- Movement from agency to permanent staff expected to be completed Nov 2025 which will reduce overall spend.

- An options appraisal and value for money assessment of the delivery model for the Repairs Service.
- Pressure on Disrepair being offset by capitalisation process which is being completed across Housing Repair Service which has identified a potential of £500,000 for capitalisation reducing pressure on the revenue budget.
- There was also large volume of permit renewals for fleet vehicles used by the Housing Service Repairs direct labour workforce. These are one off spend for this period. In addition, there has been higher levels of accident and damage for the same period. Previously, vehicle insurance claims were limited due to excess levels however new advice confirms claims can be made for any accident recovery.

Disrepair

The Council has taken action to mitigate the number of disrepair cases through hiring in-house legal support to reduce the use of costly external legal firms. To date, 14 in house officers have been recruited with an expectation all external legal cases will be managed in house by April 2025 and thereby reducing the external legal fees.

The Service has also significantly increased the supply chain capacity to carry out disrepair works agreed as part of disrepair claims. These actions have led to 340 legal disrepair cases closed in this financial year and 600 cases have now been allocated for works.

New caseworkers will be starting in November to implement a new protocol for pre-court-action cases. This will limit future cases being litigated with most disrepair cases being managed as part of the pre court action protocol stage and only complex cases or cases where an agreement cannot be reached between parties referred to legal services.

Decants - Hotel Tenant support accommodation costs - (Housing Management service)

There is an increase in hotel tenant support accommodation costs of £465,000 reported for Quarter 2. Emergency placements are made for several reasons including domestic violence, flood and structural issues.

This is being mitigated through an increase to the temporary decant pool (properties we hold for tenants that need emergency accommodation) from 30 to 50 which will reduce the number of families placed in emergency hotel placements and reduce future spend.

Under achievement of HRA Rental Income due to Voids turnaround performance & New Homes build units delivered (£1.985m)

There have been approximately 350 new voids in this financial year contributing to the overall rental loss due to voids numbers for Quarter 2. This is significantly higher than anticipated and partly contributed by the Neighbourhood Moves Scheme and the handover of new units as part of the new development schemes.

For HCBS and Private Sector Lease voids, new contractors have been appointed which is now managed by the new home's delivery and acquisition team.

This new arrangement creates capacity for the Housing Repairs Service to focus on voids on the General Needs void stock. There is a current forecast that the total void numbers will be reduced to 2% by March 2025 in line with the HRA business plan.

Housing Revenue Account (HRA) Budget (Quarter 2) 2024/25

Table 7 - Summary Table

	2024/25 Revised Budget	Q2 2024/25 YTD Budget	Q2 2024/25 YTD Actual	Q2 2024/25 YTD Var.	Q2 2024/25 Full Year Forecast	Q2 2024/25 Full Year Forecast Variance	Q1 2024/25 Full Year Forecast Variance	Forecast Variance Mov't Q2 v Q1
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
HRA BUDGET 2024/25 - Q2								
Housing Revenue Account (HRA) - Income	(135,145)	(66,652)	(61,405)	5,247	(133,068)	2,077	940	1,137
Housing Revenue Account (HRA) - Expenditure	126,542	38,869	43,552	4,682	128,703	2,161	2,153	8
HRA - (Budgeted Surplus)	8,603	27,782	17,853	(9,929)	4,365	(4,238)	(3,093)	(1,146)
Balance of HRA Account	0	0	0	0	0	0	0	0

Table 8 - Income and Expenditure Table

HRA BUDGET 2024/25 - Q2	2024/25 Revised Budget	Q2 2024/25 YTD Budget	Q2 2024/25 YTD Actual	Q2 2024/25 YTD Var.	Q2 2024/25 Full Year Forecast	Q2 2024/25 Full Year Forecast Variance	Revised re-aligned Q1 2024/25 Full Year Forecast Variance	Forecast Variance Movement Q2 v Q1
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Service Charge Income - Hostels	(490)	(245)	(245)	0	(490)	0	(44)	44
Rent - Hostels	(1,797)	(898)	(900)	(1)	(1,797)	0	(39)	39
Rent - Dwellings	(100,553)	(48,211)	(46,743)	1,467	(98,568)	1,985	1,060	925
Rent - Garages	(746)	(358)	(330)	28	(679)	67	12	55
Rent - Commercial CBS - Lease	(664)	(498)	(320)	178	(639)	25	113	(88)
Rental Income	(4,000)	-	3,172	3,172	(4,000)	-	-	-
Income - Heating	(1,154)	(577)	(552)	25	(1,154)	-	(12)	12
Income - Light and Power	(1,812)	(906)	(848)	58	(1,812)	-	43	(43)
Service Charge Income - Leasehold	(10,693)	(8,341)	(8,349)	(8)	(10,693)	-	-	-
ServChgInc	(1,636)	(818)	(787)	32	(1,636)	-	(30)	30
SuppHousg	(2,181)	(1,090)	(1,052)	38	(2,181)	-	(292)	292
Service Charge Income - Concierge	(2,513)	(1,256)	(1,183)	73	(2,513)	-	45	(45)
Grounds Maintenance	(3,168)	(1,584)	(1,498)	86	(3,168)	-	46	(46)
Caretaking	(3,738)	(1,869)	(1,770)	99	(3,738)	-	37	(37)
Street Sweeping								
HRA Income	(135,145)	(66,652)	(61,405)	5,247	(133,068)	2,077	940	1,137
Housing Management WG	25	12	-	(12)	25	-	-	-
Housing Management NT	30	15	4	(11)	30	-	-	-
Housing Mgmt Hornsy	-	-	48	48	-	-	-	-
TA Hostels	682	341	84	(257)	682	0	(1)	1
Housing Management ST	10	5	-	(5)	10	-	-	-

Housing Management BWF	12	6	-	(6)	12	-	-	-
Rent Accounts	-	-	14	14	-	-	-	-
Under Occupation Repairs Cent	179	90	35	(55)	179	-	-	-
Recharge	2	1	(0)	(2)	2	-	-	-
Respon Repair - Hos	678	339	18	(321)	678	(0)	1	(1)
Water Rates Payable	33	16	0	(16)	33	-	-	-
Housing Mngt Recharg	4,532	58	120	62	4,459	-	-	-
Other RentCollection	146	73	121	48	146	-	-	-
HousMgmtRechg	3,175	1,587	771	(817)	3,175	-	-	-
Energy	3,175	1,587	771	(817)	3,175	-	-	-
Special Services Cleaning	4,053	1,689	1,756	67	4,203	150	-	150
Special Serv GrndMnt	2,003	1,002	59	(943)	2,003	-	-	-
HRA Pest Control	324	162	212	50	421	96	20	76
Estate Controlled Parking	153	76	32	(44)	153	-	-	-
Support People Paymt	1,414	707	742	35	1,414	-	-	-
Bad Debt Dwellings	2,949	-	-	-	2,949	-	-	-
Bad Debt Prov - Leas	200	-	-	-	200	-	-	-
Bad Debt Prov - Host	70	-	-	-	70	-	-	-
HRA- Council Tax Supported	990	495	267	(228)	990	-	(557)	557
Housing Central	660	330	176	(154)	660	-	-	-
Housing Strategy Team	362	181	218	37	362	-	(526)	526
Housing Delivery Team	-	-	80	80	-	-	-	-
Anti Social Behav Sv	654	-	24	24	654	-	-	-
Interest Receivable	(228)	-	(701)	(701)	(228)	-	-	-
Corporate democratic Core	681	-	681	681	681	-	-	-
Leasehold Payments	102	51	162	111	102	-	-	-
Landlords Ins - TEN	381	381	481	99	381	-	-	-

Landlords - NNDR	121	-	125	125	121	-	-	-
Landlords Ins - LSHD	3,795	3,795	3,910	116	3,795	-	(47)	47
Capital Financing Costs	20,763	-	-	-	20,169	(594)	1,017	(1,611)
Depreciation - Dwellings	22,597	-	-	-	22,597	-	-	-
Community Benefit So GF to HRA	-	-	(11)	(11)	-	-	-	-
Recharges	2,594	-	1,879	1,879	2,594	-	-	-
Estate Renewal Operational Dir Housing Serv & Buil	1,202	601	21	(580)	1,275	-	-	-
Housing Management	7,263	5,831	6,165	335	7,336	73	123	(50)
Property Services	14,920	7,564	7,494	(71)	14,981	61	(78)	139
Housing Improvement Plan (HIP)	29,968	14,984	18,277	3,293	32,342	2,375	2,090	285
HRA budget release from Reserve	454	227	284	57	454	-	111	(111)
	(1,407)	(1,750)	-	1,750	(1,407)	-	-	-
HRA Expenditure	126,542	38,869	43,552	4,682	128,703	2,161	2,153	8
HRA - (Budgeted Surplus)	8,603	27,782	17,853	(9,929)	4,365	(4,238)	(3,093)	(1,146)
Balance of HRA Account	0	0	0	0	0	0	0	0

Appendix 3 - Progress against 2024/25 Budget Savings at Quarter 2.

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
Environment & Resident Experience						
OPS03	Full Cost recovery of services	50		50	Amber	Discussions are still ongoing with Tottenham Hotspur FC re increased income through football matches though there may be a potential for some full cost recovery via non-football matches.
OPS03	Commercial Waste	35	35	0	Green	On Track
OPS02	Visitors Vouchers Pricing Structure change	50	50	0	Green	New pricing structure in place by Jan 2025 - Income being achieved through the price increase
OPS02	Residents Permits Pricing Structure	210	100	110	Green	New pricing structure in place by Jan 2025 - Income being achieved through the price increase. Review of the accrual treatment (payment in advance). Review analysis of permit data. Fully mitigated through other Parking income related sources with full year recovery forecast.
OPS02	Change 2 hour restrictions to full day	270	0	270	Amber	This requires a CPZ by CPZ review and resident engagement with residents to achieve. The CPZ review programme is yet to be determined due to resources issues. Review expected in 2025/26. The shortfall will be mitigated in year by additional income from other parking sources. Fully mitigated through other Parking income related sources.
OPS02	Pay for Parking - Introduce a minimum 1 hour purchasable sessions,	110	0	110	Red	Pay and display income is underachieving and not returned to pre-covid levels. The shortfall will be mitigated in year by additional income from other parking sources.

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
OPS02	Moving Traffic Penalty Charge Notice (PCN) - expansion of moving traffic enforcement such as virtual road closures to support Low Traffic Neighbourhoods (LTN)	400	400	0	Green	On Track
OPS02	Moving Traffic Penalty Charge Notice - expansion of moving traffic enforcement such as virtual road closures to support LTN	(40)	(40)	0	Green	On Track
OPS02	Targeted recovery of PCNs issued to persistent evaders. Dedicated resources introduced as part of new operational model and PMIS	80	80	0	Green	On Track
OPS02	Night time Enforcement	80	80	0	Green	On Track
OPS07	Crematorium Lease and Parks Property	45	45	0	Green	This saving is as set out in the contract and therefore will be achieved in full.
OPS02	Parking Fees and Charges - 10% inflation increase in 2024/25	200	200	0	Green	On Track
OPS02	New 4-5 area HGV restriction zones - Enforcement Sites	(50)	(50)	0	Green	Income from sites is low, because of right of access, however scheme is delivered and working. Income forecast to be delivered.
OPS02	School Streets and LTNs - Moving Traffic Cameras Enforcement (75 cameras)	(1,109)	(1,109)	0	Green	On Track

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
OPS02	PCN Debt Recovery Parking strategy (compliance increase)	200	200	0	Green	Improvement to recovery rate being monitored. Any shortfall will be achieved through new ways of working in debt recovery process.
OPS03	Houses in Multiple Occupation including licensing	50	50	0	Green	New fees in place
OPS09	Improved Debt Recovery	300	300	0	Amber	The system for monitoring debt is now live but there have been some challenges in baselining non-HB debt and therefore system not fully operational for savings to be realised.
OPS09	Customer Services & Libraries Service Reviews	160	160	0	Green	On target.
OPS03	Events Income Increases	25	0	25	Amber	Income is being under achieved at the moment based on existing target. All event organisers prefer Finsbury Park as their venue, due to the transport links available.
OPS03	Crematorium Lease and Parks Property increases	15	15	0	Green	This saving is as set out in the contract and therefore will be achieved in full.
OPS02	The review of Highways and Parking fees and charges	1,300	1,300	0	Green	On Track
OPS02	The planned roll out of School Streets	170	170	0	Green	Measures implemented ,14 School Streets rolled out so far this year.
OPS03	Enhance our enforcement of environmental crime	100	100	0	Green	Commissioning Contract Underway and savings on track to be delivered.
OPS03	New River Sports Centre - Net cost Reduction	53	53	0	Green	On Track
OPS03	Private sector Housing Compliance income	13	40	(27)	Green	Enforcement through CPN on track.
OPS02	P&D Tariff for EVs charging	12	3	9	Green	Completion of the changes needed to the Tariff is expected in the last quarter of 2024/25

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
OPS02	Remove pause on PCN challenge periods - reduction in 50% discounts given.	50	0	50	Amber	The implementation of changes to the PCN challenge periods is current subject to review and has not yet been agreed. The shortfall in year will be mitigated through additional income from other parking sources. Fully mitigated through other Parking income related sources.
DS	Digital Transformation Savings	169		169	Red	
Total: Environment & Resident Experience		2,948	2,182	766		
Corporate						
	Digital Savings - Directorate Allocation	43	0	43	Amber	Efficiencies are expected with the implementation of the Source to Pay System and therefore the saving is expected to be realised in 25/26.
Total Corporate		43	0	43	0	
Culture, Strategy & Engagement						
DS	Digital Savings - Directorate Allocation	145	145	0	Amber	This represents the digital transformation saving target for CSE. The aim is for Digital services to deliver this saving in 2025/26 through digital transformation but will be mitigated through further contract savings this year.
DS	Digital Savings - Directorate Allocation	141	0	141	Amber	This is an additional £141,000 which remains unallocated from the 24/25 MTFS profile but will be redistributed next year. Currently no mitigations

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
20/25-YC06	This comprises income from commercial desk/workspace rental and community/commercial room hire (as mitigation for writing off historic libraries income targets).	25	25	0	Green	
CSE_SAV_002	Additional commercial advertising opportunities *	10	0	10	Red	Opportunities to raise this additional income this year have not yet been identified work has been commissioned to take a more comprehensive approach to generating new ideas. Currently no mitigations in place.
CSE24_S AV_006	Reduce Library Opening hours	675	175	500	Amber	Public consultation delayed due to the two elections. Launched 29/8/24 for 6 weeks and prepared for December Cabinet. Staff consultation to follow. Anticipated new opening hours to start Period 2 in 2025. In year mitigations by holding staff vacancies and reducing agency spend. Service is holding a vast number of vacancies which are not being recruited for, in addition temporary agency staff have also been stopped. Service disruptions expected and reported to the Assistant Director on fortnight basis
CSE24_S AV_003	Applications & infrastructure review	200	200	0	Amber	Contract reviews are underway and the expectation is saving target will be met in year. Amber rating as has not been achieved yet, but confident it can be.
CSE24_S AV_004	Digital and Change Restructure	200	200	0	Green	Restructure has completed.

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
CSE24_S AV_012	Expansion of digital advertising	(35)	-35	0	Green	On Track. New staff member started on 25th June to bring additional capacity to this work.
	Appoint a specialist Head Commercial Operator to identify opportunities and develop a strategy to enhance income generation from our assets (requires investment)	(100)	-100	0	Green	On Track
	Convert static advertising to digital, introduce smaller high street advertising, deliver more large format digital advertising sites, develop SME offer for marketing design & print (resource to develop already included in first round of MTFS but income not included)	150	0	150	Red	Opportunities this year have not been identified but have commissioned further work in this space. Currently no mitigations in place.
CSE24_S AV_012	Review stocking decisions (e.g. Newspaper subscriptions) New saving to supersede CSE24_SAV_008	25	25	0	Green	Final decisions on which newspaper titles to retain are under way. Being mitigated by reduction in sundry expenditure.
Total: Culture, Strategy & Engagement		1,436	635	801	0	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
Placemaking & Housing						
RPD2	Delayed Savings from previous years	100	100	0	Green	
OPS08	Fleet Review	50	0	50	Red	Ongoing- A Strategic review needs to be undertaken for the management of the entire Haringey Fleet operation to potentially bring together the Management and responsibility of Fleet under one service area. This work has not yet commenced and therefore savings will not be delivered in 2024/25.
P&H_SAV_001	Development Management & Building Control income and fees	10	10	0	Green	
DS	Digital Transformation Savings. Digital Savings - Directorate Allocation	115	0	115	Red	
Total: Placemaking & Housing		275	110	165		

Adults, Health & Communities						
MTFS Saving Ref	Saving Proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus) / Shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery of RAG Status
	Amendments to Existing Savings	486	0	486	Red	Following a reprofile of the savings this is no longer applicable
AHC_SAV_001	Improved processes and practices to ensure that residents receive the right level of care	850	0	850	Red	This workstream is now being analysed under the programme management of ASC Savings to ascertain the level of duplication in terms of the overall savings projects. The plan will be derived from the analysis of potential duplication in activity that will enable more accurate identification of savings.
AHC_SAV_004	Contract reviews	500	50	450	Red	There have been capacity issues which have delayed the ability to start this initiative which involves contract monitoring of care costs at identified locations. A plan has been put in place to initiate an invest to save approach to support delivery of outcomes. The implementation of an invest to save proposal will enable this work to be undertaken.
AHC_SAV_006	Extended Provision (Lodge & Council-owned buildings)	251	0	251	Amber	Delayed progress on development of Station Road Lodge, Now progressing with tight deadline but won't deliver in year. Extension to Russell Road hostel not viable so alternatives being identified. Close project management of delivery of Station Road Lodge. Housing Demand programme has identified additional sites for consideration and options for properties that can be brought back into use. Link to AHC SAV 25

MTFS Saving Ref	Saving Proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus) / Shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery of RAG Status
AHC_SAV_007	Use 1 bed social housing as Temporary Accommodation (TA)	69	35	34	Amber	Some properties have been set aside for this purpose but still limited access to voids that are ready. This has been identified as a key priority within the annual Lettings Plan and improvements to voids performance and close monitoring is expected to increase properties available. Void improvement works and close monitoring of use of available properties. Alternative savings identified through Housing Demand Programme initiatives
AHC_SAV_009	Targeting families that have been in TA for significant number of years	400	200	200	Amber	Most of the families who have waited longest need larger properties. Delay in new build programme and competing priorities for 'relet' voids as they become available will support delivery of this reduction. Void improvement and prioritisation of properties works and close monitoring of use of available properties. Alternative savings identified through Housing Demand Programme initiatives
AHC_SAV_010	Lease conversion Project	175	0	175	Amber	A higher proportion of landlords who lease to the Council are wanting their properties back rather than agreeing to convert to Housing leases, thereby reducing supply of accommodation .VFM review of Housing leases may mean this saving is no longer achievable and alternative savings are being identified. Alternative savings identified through Housing Demand Programme initiatives
AHC24_SAV_023	Use of public health grant	292	292	0	Green	

MTFS Saving Ref	Saving Proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus) / Shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery of RAG Status
CYP24_S AV_008	Transitions	673	300	373	Red	Project board in place, team has now been recruited and cohort of young people identified that will support the realisation of year 1 savings. However there has been a delay in the projected delivery of annual savings. Resources are in place and work to be undertaken in the accordance with the plan.
AHC24_S AV_021	Supported Living Review	300	0	300	Red	Following a reprofile of the savings this is no longer applicable. The target savings have been reprofiled to be incorporated into Category A savings
AHC24_S AV_012	Strengths Based Working	350	0	350	Red	Following a reprofile of the savings this is no longer applicable. The target savings have been reprofiled to be incorporated into Category A savings
AHC24_S AV_010	sexual health MTFS	300	300	0	Green	
AHC24_S AV_025	Modular Build (B) New site and project - Additional Lodge	0	0	0	Red	Potential sites being explored but final site not confirmed. Once site is confirmed, design, planning permission and consultation will all be needed before the build can start. Delivery unlikely in 2024/25 but expected to be fully delivered in 2025/26. TA Sprint has identified additional options. Near to confirmation of site. Link to AHC SAV 006

MTFS Saving Ref	Saving Proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus) / Shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery of RAG Status
AHC24_S AV_019	Mental Health Service Review	200	88	112	Amber	This project has been combined with the Mental Health Service Insourcing workstream that is now completed. Working with housing to step people down into social lets. Reviewing all people in receipt of care and support in temporary placements. The Council will then review commissioned contracts.
AHC24_S AV_002	Housing Demand- Using 2 bed social housing as temporary accommodation	37	17	20	Amber	Relies on improved voids performance and the ability to prioritise the available voids for this purpose alongside other competing priorities' for properties. This hasn't been possible at the start of the year but the position should improve as the voids backlog clears and the letting of new builds leads to other voids becoming available. Alternative savings identified to mitigate shortfall through Housing Demand Programme initiatives
AHC24_S AV_004	Housing Demand- Targeted 1 bedroom move on project	57	28	29	Amber	Officer in place and assessments being completed - moves should start to increase as voids become more readily available. Alternative savings identified to mitigate shortfall through Housing Demand Programme initiatives
AHC24_S AV_018	Grant Review (BCF/S75)	200	0	200	Red	Review of opportunities to identify efficiencies through grant funding have not been realised. Mitigating assumptions have been reprogrammed to identify alternative saving streams

MTFS Saving Ref	Saving Proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus) / Shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery of RAG Status
AHC24_S AV_013	Direct Payments	800	310	490	Amber	As part of the reprofiling this target has been revised to £310,000. This is because it has been realised that it will be more productive to focus on new clients' uptake of DPs. There is extensive targeted work with residents and practitioners that has taken place and in continuing in regards to DP as a suitable option. This is in part supported by an enhanced offer from Disability Action Haringey.
AHC24_S AV_011	Continuing Health Care	1,200	2,200	(1,000)	Green	As part of the reprofiling the savings target has been increased to £2.2m. The resource has been extended to continue delivery of the work. A significant proportion of these savings has been realised from non-CHC reviews. The focus of the project will expand to ensure that the knowledge and competency derived from the project is incorporated into business as usual. This will also include a focus on existing processes that result in increased demand through the front door.
AHC24_S AV_005	0-19 years Public Health Nursing Services efficiencies	150	100	50	Green	
DS	Digital Transformation Savings	155	155	0	Green	
	Review entitlement for Council to fund Social Care for adults (proactive fraud exercise)	250	125	125	Amber	A tool Audit use to manage any fraud within the financial assessment team.
	Localities Hub	550	550	0	Amber	This is a Cross directorate saving. Connected Communities has delivered its agreed £250,000 through restructure and will mitigate 300,000 in year for community hubs.

Total: Adults, Health & Communities		8,245	4,750	3,495		
Children's Services						
20/25-PE10	This proposal considers ways to shape the local residential care market for children by taking demand off the free market and creating some diversity in the care market. This will be done through reviewing the feasibility of a number of delivery approaches including opening bespoke children's homes, ring fencing/blocking market purchasing of provision, working alongside the non-profit sector to grow this local offer, joint ownership of accommodation with Adult social Care and shared supported accommodation for young people with disabilities 18-25.	200	200	0	Green	
DS	Digital Savings - Directorate Allocation	232	0	232	Red	

CH103	The service set up the Maya Angelou Family Assessment Centre as part of the previous programme of Invest to save projects. Through this facility the service is undertaking parenting assessments in the community as planned. This project brought the service in-house and reduced spot purchasing of speciality parenting assessments. Assessments completed by the team of skilled social workers are now of a higher quality and there are fewer repeat assessments required as a result. As of the end of August this service has commenced 45 parenting capacity assessments in-house, with 17 closed in the current financial year. The service is on track to avoid costs in the region of £480K.	30	30	0	Green	
Total: Children's Services		462	230	232		
Total: ALL		13,409	7,907	5,502		

Appendix 4 – Forecast Capital Programme 2024/25 at Quarter 2

Key for Source of Funding	
H	Haringey Borrowing
S	Haringey Borrowing Self-Financing
E	External

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEM E REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
101	Primary Sch - repairs & maintenance	4,887	4,886	(0)	(451)	<p>In this latest forecast, an underspend of around £450,000 has been identified due to the exclusion of pipeline projects now expected beyond February 2025. The forecast reflects only projects scheduled for completion by February.</p> <p>Key spending is to be continued in October and November for major projects. December sees a reduction, with spending picking up in January. The February half-term will see increased spending as several projects are expected to be executed, while March is focused on project close-outs with minimal expenditure. The underspend will be carried forward to next year.</p>	E

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEM E REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
102	Primary Sch - mod & enhance (Inc SEN)	5,609	5,609	(0)	(1,242)	<p>This FY's budget was based on starting 10 new schemes. Of these only 5 have been commissioned and did not begin when originally planned due to ongoing examination of Council capital budgets. This has created a significant underspend which will, however, require funding to be taken forward to next year for the 5 commissioned projects and the 5 that have been paused in this FY. All these projects will address major condition issues, including windows, roofs, brickwork, mechanical and electrical installations, fire safety, etc.</p> <p>The project at Seven Sisters Primary has been completed but there is an outstanding Extension of Time claim that would increase costs above the original budget if accepted in full. This claim is being examined forensically to assess its validity. It is anticipated that agreement will be reached in this FY. No allowance has been made for this in the forecast at this time.</p>	H & E
104	Early years	428	428	0	428	This is a new capital scheme re: DfE - Childcare Delivery/Expansion Capital Grant award	E

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
105	RAAC Schools	2,260	1,108	(1,152)	(1,152)	The forecast spend relates only to the full RAAC mitigation works at Park View. A multidisciplinary design team has now been procured and will produce a feasibility report in January 2025. This will provide costed options for a further discussion with DfE, as they will provide grant funding for the option ultimately agreed.	E
110	Devolved Sch Capital	508	508	(0)	(23)		E
114	Secondary Sch - mod & enhance (Inc SEN)	1,074	1,074	0	(2,288)	<p>Hornsey School for Girls was included in this year's programme, pending confirmation of whether it would be taken forward by DfE through its School Rebuilding Programme. Although this is now confirmed, timescales are not, so that some works will need to be completed by the council. The scope and cost of these is being reviewed currently, to avoid nugatory spend.</p> <p>Fortismere is also included in the School Rebuilding Programme - the project scope has been reviewed but substantive, urgent condition needs must be addressed ahead of the DfE intervention. This scheme is delayed due to protracted contract negotiations and the need to manage disruption to the school. As a result, most works will now be delivered in the next FY.</p> <p>The Park View Sports Hall roof project costs have increased since the previous quarter, due to required spec changes. The works are now largely complete.</p> <p>Works at Highgate Wood to improve toilet provision were undertaken by the Corporate Landlord. These are, in part, temporary changes that will require further works in a future FY.</p>	H

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
121	Pendarren House	71	71	0	71	The scope of condition need at Pendarren exceeds the allocated budget in this FY. To ensure that the identified funding is used as efficiently as possible, a site visit will take place in November to discuss the operational and safety priorities with the new centre manager. This will inform feasibility works to deliver essential investment, with future phases subject to bids in the next budget round.	H
123	Wood Green Youth Hub	30	30	(0)	0	£30k transferred from Contingency to offset overspend. Scheme closed.	H
124	In-Borough Residential Care Facility	870	870	0	170	Anticipated forecast to budget. All projects under these schemes are subject to further business case	S
125	Safety Valve	1,163	1,163	(0)	383	The quarter two forecast is anticipated to be in line with budget due to schemes still to be scoped out, fortismere, the brook and Park View. Project: Earlsmead 15 ASC places has been created, and the building has been handed over to the school, there are a number of outstanding invoices to be paid which will be capitalised in the coming months. Project: Riverside school– The modular has now been handed over to the school. Project: Alexandra Primary is now progressing through stage 3 and projected spend has been provided in the relevant columns.	E & H

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
126	EYES and Social Care developments to the LiquidLogic System	250	250	0	0		H
Children's Services		17,151	15,998	(1,152)	(4,104)		
201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	3,095	3,095	(0)	(0)	The quarter two forecast is anticipated to be in line with budget. This can be attributed to the recruitment of addition surveyors to meet the referral backlog.	E
209	Assistive Technology	815	815	0	0	The quarter two forecast is anticipated to be in line with budget	S
211	Community Alarm Service	177	177	0	0	Funding is being spent in line with the plan and will be fully spent. Will complete transfer in next month	H
213	Canning Crescent Assisted Living	2,560	2,433	(127)	(8)	Project is on programme and to budget	H
214	Osborne Grove Nursing Home	1	1	0	1	No further spend is anticipated as the project is on hold.	S
217	Burgoyne Road (Refuge Adaptations)	3	3	0	0	£3,000 transferred from Contingency to offset overspend. Scheme closed.	H
221	Social Care System Implementation	72	72	0	0	The quarter two forecast is anticipated to be in line with budget. The contract has been extended to end Dec 24	H
225	Locality Hub	318	318	(0)	271	Northumberland Park Resource Centre is the only locality hub progressing, currently at RIBA 2 design to move to RIBA 3	H
Adults, Health & Communities		7,041	6,914	(127)	264		

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SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
301	Street Lighting	994	994	(0)	(6)	All projects on programme for completion within the financial year	H
302	Borough Roads	6,091	6,091	0	91	All projects on programme for completion within the financial year	H
303	Structures (Highways)	(370)	(0)	370	(0)	The overspend against this scheme is expected to be funded through underspends on other schemes within this portfolio. Review underway.	H
304	Flood Water Management	734	734	(0)	24	All projects on programme for completion within the financial year	H
305	Borough Parking Plan	434	434	0	184	Spend expected in full, subject to outcome of consultation and decisions	H
307	CCTV	129	129	(0)	0		H
309	Local Implementation Plan (LIP)	912	912	0	1	Projects progressing as planned, currently in the design and engagement phase for implementation Q4 full spend expected. Quarter 2 forecast assumes full implementation of the TfL LIP funding award	E
310	Developer S106 / S278	250	250	0	0	Projects implemented in line with developer's programme for completion. The S278 projects being progressed in 2024/25 are: (1) Hornsey Town Hall Footpath works, (2) Coppetts rd., N10 (Old Hospital site) construction of crossing & access by Belmont, (3) Lawrence rd. – foot & carriageway resurfacing.	E
311	Parks Asset Management:	370	370	0	(80)	In addition to the Council capital, further external grant will be added to this budget in Q3	H
313	Active Life in Parks:	784	784	0	(68)	In addition to the Council capital further external grant and S106 will be added to this budget in Q3	H

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SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
314	Parkland Walk Bridges	3,209	3,332	123	(159)	Predicted overspend of £123,000 will be offset from next year's capital budget	H
322	Finsbury Park	300	305	5	5	Events income to fund.	E
323	Parking Strategy	0	0	0	(4)		H
325	Parks Vehicles	674	674	0	0	Tender of supply to commence shortly.	S
328	Street & Greenspace Greening Programme	178	178	(0)	0	In addition to the Council capital, further external grant will be added to this budget in Q3	H
332	Disabled Bay/Blue Badge	307	307	(0)	157	Spend expected in full, subject to outcome of consultation and decisions	H
333	Waste Management	100	100	0	79	Forecasts spend to budget. This budget is for the replacement of litter bins & waste containers	H
334	Parks Depot Reconfiguration	94	94	(0)	(6)	Works in progress	H
335	Streetspace Plan	458	431	(27)	(385)	Projects progressing as planned, currently in the design and engagement phase for implementation early next financial year.	E
336	New River Sports & Fitness	533	533	(0)	(0)	Work development in progress works expected to be undertaken in Qtr. 4.	S
338	Road Danger Reduction	1,033	1,033	0	83	Projects progressing as planned, currently in the design and engagement phase for implementation Q4. Full spend forecasted	E
341	Leisure Services	3,660	3,660	0	0	Anticipated forecasts spend to budget. This will become much clearer during Quarter 3, including possible slippage into 25/26 due to tender timing.	H
342	Public Protection - To replace life expired IT system	150	150	0	105	Project anticipated to cost more, and a review is underway to contain cost within budget	H

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SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
119	School Streets	763	464	(299)	(299)	Design and consultation on two batches of school streets, first batch to be implemented Q1 2025/26 second batch Q3 2025/26.	E
444	Marsh Lane	214	224	10	132	Overspend will need to be contained from capital contingency	H
452	Low Carbon Zones	129	129	0	0	Procurement in process for fuel poverty energy installer. Winter comms plan arranged and events in plan to drive referrals. Scheme to be made available to freeholders on Coldfall estate where council housing retrofit is underway.	E
465	District Energy Network (DEN)	0	0	0	(24)	This scheme is proposed for deletion and if following consultation this is agreed will be reflected in the capital programme agreed in March and no further spend is planned in the current year pending the consultation.	H & E
4007	Tottenham Hale Decentralised Energy Network (DEN)	36	36	0	(404)	This scheme is proposed for deletion and if following consultation this is agreed will be reflected in the capital programme agreed in March and no further spend is planned in the current year pending the consultation.	H & E
4008	Wood Green Decentralised Energy Network (DEN)	306	306	0	(3)	This scheme is proposed for deletion and if following consultation this is agreed will be reflected in the capital programme agreed in March and no further spend is planned in the current year pending the consultation.	H & E
4013	Clean Air School Zones	0	0	0	0	The scheme is delayed due to inability to acquire resources to deliver the scheme.	H
4014	Walking and Cycling Action Plan (WCAP) LTN delivery	810	810	(0)	689	Funding to make LTN permanent, full spend expected	E

4015	Walking and Cycling Action Plan (WCAP) Strategic cycle route delivery	1,410	1,410	0	1,033	Projects progressing as planned, currently in the design and engagement phase for implementation early next financial year. Full spend forecasted	E
2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
4016	Walking and Cycling Action Plan (WCAP) Cycle Parking (Hangers) delivery	118	118	(0)	0	To be fully spent cycle hangers currently under consultation	E
Environment & Resident Experience		24,810	24,993	183	1,145		
401	Tottenham Hale Green Space	0	0	0	(2,109)	This scheme has been amalgamated into scheme 402	E & H
402	Tottenham Hale Streets	2,877	2,877	0	(584)	This scheme is committed to deliver against projects that include the Paddock (Cabinet decision to award construction contract in June 24) and underpass as well as the Housing Zone grant supported interventions which include Ashley, Park View, and Chestnut roads. The Underpass improvement scheme is currently in delivery on site with expected completion this year. Further to Thames Water land acquisition, works on the Paddock are expected to start on site shortly and complete in June next year and we therefore expect some slippage into 25/26. Wayfinding improvements are underway and expected to continue into 25/26. Works to improve Ashley, Parkview and Chestnut Roads are also on site and expected to slip into next year. However, we are expected to claim all the remaining GLA Housing Zone funding which contributes to these works by March 2025.	E & H

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SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
404	Good Economy Recovery plan	966	966	0	(15)	Forecasts spend to budget. This scheme consists of £100k CEZ Capital Green Grants from the GLA, and the remaining balance relates to the UKSPF Communities and Placemaking capital grant from Dept for Levelling Up via the GLA.	E
406	Opportunity Investment Fund	63	63	0	0	Forecasts spend to budget	H
408	Down Lane Park	5,237	2,373	(2,864)	(2,864)	Down Lane Park project is under review	E
411	Tottenham Heritage Action Zone (HAZ)	0	0	0	(1,526)	This scheme has been subsumed within scheme 493	H
415	North Tott Heritage Initiative	0	0	0	(348)	This scheme has been subsumed within scheme 474	H
431	Gourley Triangle Development	300	300	0	300	Land assembly was completed 2023/24 however housing development project remains on hold and this position is not likely to change this year. Having returned £1.288m DLUHC BLRF 2 earlier this year. The council is now expecting to return the remaining tranche of grant BLRF 1.2 of £1.435m later this year. Property teams are undertaking review of site for meanwhile use to generate income for the council. New tenant Blundell Studios have moved into the former Metalcraft site with a new income for the council.	H
457	Future High Street Project	0	0	0	(3,416)	This scheme has been subsumed within scheme 474	H

458	SIP - Northumberland PK BB & WorkSpace/Biz Support	1,233	1,233	(0)	0	£701,391 of Broadband (SIP) spend this FY, works have been contracted and expect to finish in March. Business support work (131k) is contracted and nearing completion and expecting to be completed by March. £400k of workspace improvements for Wood Green Hub still expecting to happen by March.	E
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SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
459	Wood Green Regen Sites	1,227	1,141	(86)	(401)	This Scheme comprises the Turnpike Lane Improvement Plan and Wood Green Central projects. TPLIP: This will include completion of RIBA Design Phases 3-4, and the start of construction works for the Shopfront and Public Realm Improvements in January 2025. Wood Green Central: Multidisciplinary team is engaged and working at pace to deliver the Wood Green Central Delivery Plan. This work is set to conclude in Autumn 2025 Note: Wood Green Schemes 459, 478 and 480 to be merged into one scheme, so can now, in effect be considered as one scheme. This process has already started and is expected to conclude during qtr. 3 budget monitoring.	H & E
473	Enterprising Tottenham High Road (ETHR)	0	0	0	(1,123)	This scheme has been subsumed within scheme 493	H

474	Tottenham High Road Strategy					This scheme is committed as part of Future High Street Fund, Historic England and Good Growth Fund agreements. The Trampery project completed in Sept 24, and this is reflected in the spend, with residual additional defect liability period costs expected to be claimed in 25/26. * Opportunity Haringey Workspace - First tranche of 774k for workspace projects expected in Jan and second (775k) in Q1 of FY 25/26	H
		2,613	2,613	0	2,011		

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SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		

478	Wood Green Good Growth Fund					<p>This scheme comprises The Enterprise Hub and School Streets projects as well as the Nighttime Economy Study.</p> <p>Enterprise Hub: We are currently at RIBA stage 4, with the council to sign off designs by 14th October. - Spend so far will be on fees, and most of the project budget will be spent on construction. - However, delays due to property issues mean that the procurement and appointment of the contractor has been pushed back to March 2025, therefore the construction spend will be in the 25/26 FY</p> <p>Night time Economy Study: Publica Associates Ltd have been appointed to deliver this piece of work. The inception meeting was in late September, and they are beginning with a baselining exercise and planning the engagement approach to ensure it links with existing plans. The study will conclude in Spring 2025.</p> <p>School Streets: Two of the three School streets have been delivered with the remaining school street (Alexandra Primary) on hold pending review of bus route.</p> <p>Note: Wood Green Schemes 459, 478 and 480 to be merged into one scheme, so can now, in effect be considered as one scheme. This process has already started and was expected to conclude during qtr. 3 reporting. Overspend in scheme 478 will be met by underspend across schemes 459 and 480.</p>	H
		197	581	384	384		

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SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		

480	Wood Green Regen (2)					<p>"This scheme comprises the Cafe Roj, Wood Green Common, Penstock Tunnel and Eat Wood Green projects.</p> <p>Wood Green Common: Approval granted for acceptance of Football Foundation funding for MUGA. VE works to take place prior to instructing contractor to commence works.</p> <p>Penstock Tunnel Delays due difficulties engaging with Network Rail. We Made That have issued VE options, which Highways are currently costing.</p> <p>Eat Wood Green: Designs and construction approach have been signed off internally. We are currently at the point of entering into a contract with Building Bloqs, who will deliver the capital scheme. They will begin with off-site fabrication and then move onto site, with works to be completed by March 2025, at which point The Ubele Initiative will take on the site and operate it for a period of 3 years.</p> <p>Note: Wood Green Schemes 459, 478 and 480 to be merged into one scheme, so can now, in effect be considered as one scheme. This process has already started and is expected to conclude in qtr. 3 budget monitoring. Overspend in scheme 478 will be met by underspend across schemes 459 and 480."</p>	H & E
483	Productive Valley Fund (SIP)	2,794	2,187	(607)	1,003	Loan payment expected for Berol (£400k) and Big Penny (£400k). We have received this financial year £360k of loan repayments from businesses and expect an extra £270k of loan repayment	E
2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		

488	Liveable Seven Sisters (LSS)	1,001	1,001	0	(18)	This scheme is committed as part of Future High Street Fund agreement. The co-design workshop to inform public realm improvements are due to commence shortly following Ward Members briefings in October 24. The scheme is expected to spend some monies 24/25 with the large bulk of delivery to take place in 25/26 hence the expected slippage. DLHUC is aware that the scheme will be delivering into 25/26.	E & H
493	Bruce Grove Yards (BGY)	3,034	3,034	(0)	2,816	This scheme is committed as part of Future High Street Fund, Historic England and Good Growth Fund agreements. Bruce Grove Forecourts and St Marks's public realm works are due to complete shortly. St Mark's building works are due to start shortly alongside co-design workshop for Holcombe market and the wider public realm improvements for Bruce Grove town centre.	E & H
4002	Northumberland Park estate area public realm	389	0	(389)	(389)	All spending paused pending outcome of budget consultation	H
4005	SME Workspace Intensification	1,749	1,618	(131)	41	Budget for the Opportunity Haringey Workspace Fund with expectations to offer workspace funds to successful projects delivery projects to provide more workspace and supporting businesses this year, which is funded from SIP 1. One project is getting a grant from this budget. £1,500k for Clarendon workspace project & £50k additional costs	H
4010	Selby Urban Village Project	1,262	1,262	0	(2,089)	£1.5m LUF2 Grant received as at Qtr.2, 24/5. Gateway 2 approval to submit the three planning applications which support the Project was secured in September. The total Project cost has been reduced from £48m to c.£35.6m this includes a 10% project contingency. The funding strategy is showing funding options for all but £1.5m of project costs, however there is risk around some of the funding items.	E

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SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
4011	Commercial Property Remediation	500	500	0	500	Work is continuing on the commercial units, to ensure they are fit for purpose.	S & H
4012	Energy Performance Certificate improvements	250	0	(250)	0	Exploratory works on our commercial properties is being undertaken, and this is uncertain if there will be any spend this financial year, but a residual budget is retained to cover any unexpected expenditure.	S & H
316	Asset Management of Council Buildings	6,010	6,010	(0)	(524)	Anticipated forecast underspend due to ongoing resourcing issues. This issue is in the process of being resolved.	H
Placemaking & Housing		32,801	28,858	(3,942)	(7,814)		
421	HRW Acquisition	8,100	8,061	(39)	(1,312)	The Council has contractual arrangements with Lendlease pursuant to CPOIA to acquire land interests. The Council has also secured CPO powers for Phase A which need to be exercised within next 2.5 years.	E
430	Wards Corner Development	6,085	702	(5,383)	680	Due to challenging viability on Wards Corner. The scheme is subject to review given financial viability challenges and part of the budget consultation	S
509	CPO - Empty Homes	2,673	91	(2,582)	(409)	This budget is required to fund the CPO's. The actual spends and timing of spend are very difficult to forecast with certainty, as the process can be stopped at any point.	S

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SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
699	P6 - Approved Capital Programme Contingency	2,503	2,504	0	733		H
Placemaking & Housing (Enabling Budgets)		19,361	11,358	(8,003)	(308)		
602	Corporate IT Board	582	582	0	(2,080)	There has been project changes and time is required to review the impact.	H
604	Continuous Improvement	834	834	(0)	(300)	With the focus on spend, we are reviewing the value of some of the transformational change's activities and if more appropriate to re-schedule into the next financial year. This under spend will be used along with capital scheme 657 - Laptop refresh, during the next ICT hardware refresh.	H
621	Libraries IT and Buildings upgrade	2,252	2,252	(0)	(1)		H
623	Wood Green Library	0	0	0	0		H
607	Financial Management System Replacement	1,277	414	(863)	(952)		H
624	Digital Together	268	100	(168)	100	This scheme requires detailed profiling and alignment which is planned for Q3.	H
625	CCTV Move and Replacement of end-of-Life Infrastructure	200	200	(0)	(400)	A project in Monday.com has been created. Currently believe it is very likely that most spend will happen in FY 25/26 based upon the lack of progress. This work is essential as IT use of the data centre in RPH is expected to complete by end of FY24/25.	H

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SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
626	Corporate Data Platform	250	250	0	0	Forecasts spend to budget	H
627	Hybrid AV between now and Civic Centre coming online	50	50	0	(250)	There is limited requirement to spend in 2024/25 and it is expected that the majority of spend will be in FY 25/26 as the Civic Centre project progresses.	H
628	Locality Hub ICT	400	0	(400)	(350)	This initiative is being reviewed. We expect to be in a clearer picture during Qtr.3 or even Qtr.4.	H
629	Leisure Insourcing ICT	433	433	0	0	Phase one of the leisure insourcing has been completed, and phase 2 is in progress.	H
630	Libraries IT and Buildings upgrade	300	200	(100)	(100)	A refresh of the libraries offer is to be agreed but will reflect the current offering.	H
631	Ally Pally - Counter Terrorism	424	424	0	0	It is anticipated that the full grant to Ally Pally will be paid	H
632	Ally Pally - Health & Safety Works	823	823	0	0	It is anticipated that the full grant to Ally Pally will be paid	H
633	Ally Pally - Compliance works	941	941	0	0	It is anticipated that the full grant to Ally Pally will be paid	H
634	Ally Pally - Invest to Earn	0	0	0	0	Due to delays this scheme is not starting this year. The budget has been moved to 2025/26	S
635	Mobile Replacement (Smart Phones / Devices)	175	100	(75)	(75)	Digital & Change have started mobile phone deployment using the latest deployment methodology (previous system is retaining December 2024) for all new phones and rebuild. Phase 2, addressing the current estate will need to be re-configured and it is expected many phones will not be supported and will therefore need to be replaced. Next profile period will confirm numbers.	H

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SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
636	Replacing Desktop AV / Screens in Offices	150	20	(130)	(130)	This is linked to 657. A business case will be submitted for the next IT refresh that covers laptops, desktops and monitors. It is unlikely any significant spend until FY 25/26.	H
653	Capital Support for IT Projects	194	50	(144)	(144)	This will be reviewed in Q3 but unlikely to show any significant spend this FY.	H
655	Data Centre Move	1,254	1,254	0	754	On budget	H
656	BT Big Switch Off	1,843	237	(1,606)	(763)	This is generally on-track, however, on-going discussions regarding additional works. This will determine how much carry over is required.	H
657	Corporate Laptop Refresh	100	100	0	(450)	A business case for the refresh of the laptop and desktop estate is to be produced. The project to initiate this is not expected until mid-late 2025. This is subject to the corporate financial	H
658	ERP - Full Replacement (Investigation Only)	154	154	0	154	Anticipated forecasts spend to budget.	H
659	M365 Additional Functionality	150	150	0	(350)	This is impacted by the current IT restructure, and it is expected that most of this budget will be required in FY 25/26. This aligns with the SharePoint migration project and data governance and security controls.	H
447	Alexandra Palace - Maintenance	470	470	0	0		H
464	Bruce Castle	1,055	1,290	235	(93)	An agreed contribution from the Asset Management of Council Assets budget will meet these forecast costs.	H

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SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
330	Civic Centre Works	2,639	2,639	(0)	(1,655)	The Civic Centre works is progressing in line with budget, and this will be reviewed again during qtr. 3 capital budget monitoring	S
Culture, Strategy & Engagement		17,219	13,968	(3,251)	(7,082)		
TOTAL GF CAPITAL PROGRAMME		118,383	102,090	(16,293)	(17,899)		
HRA							
202	HRA - P2 Aids, Adap's & Assist Tech -Council	1,144	1,144	0	0	Additional resources means that this budget is forecast to be spent, and the work is going through the system. With regards to the (202 HRA budget) we currently have over £130,000.00 worth of completed works (awaiting invoice), and £217,000.00 worth of works currently on site. We fully expect to realise the budget.	
550	New Homes Acquisition	33,540	13,023	(20,517)	(5,930)	The Housing Delivery Team have responded to the market conditions by employing more agile procurement methods to ensure best value for money in acquisitions schemes. It is intended that this process will be continued through the remainder of the foreseeable period, by the nature of development market shifts are inevitable and the Housing Delivery Team's ability to continue to apply best value methodology depends on being able to continue agile and compliant procurement	

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
551	Existing Home Acquisitions - TA	22,825	22,825	0	0	The full budget is expected to be spent in year. We are impacted by a delay to void works starting and this may cause slippage in spend of up to £1.83m. Completions that are due to take place in year may slip due to issues with VP. The time and scope risks have been set to amber to reflect the above and we will be able to assess slippage out of year more accurately in the Q3 return.	
552	HRA – Carbon Reduction	3,503	2,615	(888)	(888)	The forecast underspend of £887K is due to slippage on the Coldfall retrofit project. The project is behind schedule due to delays in gaining finance approval to award contract for consultancy services to support project, unknown planning conditions leading to 8 weeks delay in approval and 8-week period for legal to respond to contract instruction.	
553	HRA – Fire Safety	7,879	7,805	(74)	(1,686)	While Q1 reported a£1.6m overspend, slower progress than anticipated in procuring AFD works, Fire Doors, and EICR contracts have mitigated the overspend and brought the budget back in line. Currently, the variance is a manageable -£74k under budget. However, given the nature of these works, this could change significantly if any major compliance issues arise that require immediate action.	

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
554	Broadwater Farm Project	16,213	9,614	(6,599)	(9,977)	Forecast between Q1 and Q2 has reduced following movement across several projects. Significant project movement includes the slippage on the community centre refurbishment programme due to delays in agreeing funding source, slippage in the Tangmere demolition programme due to delays to UKPN starting infrastructure works and later than previously assumed acquisitions on through the decant programme for Stapleford North.	
555	HRA - High Road West	2,064	438	(1,626)	(232)	Development programme has slowed and is currently under review, considering broader delivery factors, including Lendlease announcement to revise their strategy for UK projects. Anticipated spend to acquire homes is unlikely to be achieved this FY based on current programme assumptions. Projected spend is project on-costs. Recharges to be completed in Q3/Q4.	
556	HRA - Northumberland Park	0	212	212	(149)	Housing Delivery Gateway zero report anticipated this financial year.	
557	Broadwater Farm New Build	21,944	3,003	(18,941)	3,003	Forecast between Q1 and Q2 has reduced following the receipt of contractors forecast for phase 1(a) following appointment of contractor at September Cabinet meeting. Further reduction on spends due to a lower than anticipated land valuation for transfer of land from GF to HRA.	

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend)/ Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funde d By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
590	HRA - Major Works Programme	35,293	29,000	(6,293)	(5,779)	Current forecast is £34.135m which is slightly down from Q1 forecast. Reduction in anticipated spend across lifts, structural works and external major works due to procurement delays. Reduction in anticipated spend on domestic boiler renewals reflecting lower demand. Anticipated spend on Noel Park Pods scheme has increased with programme due to complete this financial year.	
599	New Homes Build Programme	101,926	73,977	(27,949)	(5,000)	The Housing Delivery Team have responded to the market conditions by employing more agile procurement methods to ensure best value for money in new build schemes. It is intended that this process will be continued through the remainder of the foreseeable period, by the nature of development market shifts are inevitable hence the amber status and the Housing Delivery Team's ability to continue to apply best value methodology depends on being able to continue agile and compliant procurement	
TOTAL HRA CAPITAL PROGRAMME		246,331	163,658	(82,673)	(26,638)		
OVERALL CAPITAL PROGRAMME		364,714	265,748	(98,966)	(44,537)		

Appendix 5 – Story Board - Revised Capital Programme 2024/25 to 2028/29 after approval of all virements

		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
101	Primary Sch - repairs & maintenance	5,337		(450)	4,887	2,450	2,000	2,000	0	11,337
102	Primary Sch - mod & enhance (Inc SEN)	11,004		(5,395)	5,609	9,748	4,674	0	0	20,031
104	Early years	0	428		428	0	0	0	0	428
105	RAAC Schools	0	2,260		2,260	0	0	0	0	2,260
110	Devolved Sch Capital	531	(23)		508	531	531	531	0	2,101
114	Secondary Sch - mod & enhance (Inc SEN)	1,903		(829)	1,074	1,629	0	0	0	2,703
121	Pendarren House	528		(457)	71	457	0	0	0	528

		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
123	Wood Green Youth Hub	0	30		30					30
124	In-Borough Residential Care Facility	3,230		(2,360)	870	2,900	2,360	0	0	6,130
125	Safety Valve	3,554		(2,391)	1,163	8,561	2,391	0	0	12,115
126	EYES and Social Care developments to the Liquidlogic System	250			250	2,000	250	0	0	2,500
Children's Services		26,337	2,696	(11,882)	17,151	28,276	12,206	2,531	0	60,164
201	Aids, Adap's & Assistive Tech - Home Owners (DFG)	1,655	1,440		3,095	2,200	2,200	2,200	0	9,695
209	Assistive Technology	815			815	0	0	0	0	815
211	Community Alarm Service	177			177	177	177	177	0	708
213	Canning Crescent Assisted Living	900	1,660		2,560	0	0	0	0	2,560

		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
214	Osborne Grove Nursing Home	700	(699)		1	1,000	5,000	10,000	28,341	44,342
217	Burgoyne Road (Refuge Adaptations)	0	3		3	0	0	0	0	3
221	Social Care System Implementation	72			72	0	0	0	0	72
222	Wood Green Integrated Care Hub	0			0	1,000	0	0	0	1,000
225	Locality Hub	1,619		(1,301)	318	674	1,301	0	0	2,293
Adults, Health & Communities		5,938	2,404	(1,301)	7,041	5,051	8,678	12,377	28,341	61,488
119	School Streets	763			763	325	325	325	325	2,063
301	Street Lighting	994			994	1,000	1,000	1,000	0	3,994
302	Borough Roads	5,915	176		6,091	6,000	6,000	6,000	6,000	30,091
303	Structures (Highways)	(370)			(370)	0	0	0	0	(370)
304	Flood Water Management	734			734	0	0	0	0	734
305	Borough Parking Plan	434			434	0	0	0	0	434

		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
307	CCTV	129			129	0	0	0	0	129
309	Local Implementation Plan (LIP)	912			912	1,000	1,000	1,000	0	3,912
310	Developer S106 / S278	250			250	250	250	250	0	1,000
311	Parks Asset Management:	370			370	450	450	450	0	1,720
313	Active Life in Parks:	784			784	400	400	400	0	1,984
314	Parkland Walk Bridges	3,209			3,209	350	350	2,500	350	6,759
322	Finsbury Park	500	(200)		300	500	500	500	0	1,800
323	Parking Strategy	0			0	0	0	0	0	0
325	Parks Vehicles	674			674	0	0	0	0	674
328	Street & Greenspace Greening Programme	178			178	75	75	0	0	328
331	Updating the boroughs street lighting with energy efficient LED Lamps	0			0	0	0	0	0	0
332	Disabled Bay/Blue Badge	307			307	0	0	0	0	307
333	Waste Management	100			100	0	0	0	0	100

334	Parks Depot Reconfiguration	94			94	0	0	0	0	94
335	Streetspace Plan	3,458		(3,000)	458	3,000	0	0	0	3,458
		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
336	New River Sports & Fitness	533			533	533	533	0	0	1,599
338	Road Casualty Reduction	1,033			1,033	950	950	950	950	4,833
341	Leisure Services	3,660			3,660	0	0	0	0	3,660
342	Public Protection - To replace life expired IT system	300		(150)	150	150	0	0	0	300
444	Marsh Lane	214			214	0	0	0	0	214
452	Low Carbon Zones	129			129	0	0	0	0	129
465	District Energy Network (DEN)	978	(978)		0	3,250	2,250	1,000	2,813	9,313
4007	Tottenham Hale Decentralised Energy Network (DEN)	2,500	(2,464)		36	4,223	7,000	7,500	7,500	26,259
4008	Wood Green Decentralised Energy Network (DEN)	3,119	(2,813)		306	2,853	7,500	7,500	7,500	25,659
4013	Clean Air School Zones	400		(400)	0	400	400	400	400	1,600
4014	Walking and Cycling Action Plan (WCAP) LTN delivery	810			810	708	708	708	708	3,642

		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
4015	Walking and Cycling Action Plan (WCAP) Strategic cycle route delivery	1,410			1,410	1,033	1,033	1,033	1,033	5,540
4016	Walking and Cycling Action Plan (WCAP) Cycle Parking (Hangers) delivery	118			118	118	118	118	118	590
Environment & Resident Experience		34,639	(6,279)	(3,550)	24,810	27,568	30,842	31,634	27,697	142,549
401	Tottenham Hale Green Space	2,334	(2,334)		0	0	0	0	0	0
402	Tottenham Hale Streets	6,905	2,334	(6,361)	2,877	3,458	6,361	0	0	12,697
404	Good Economy Recovery plan	2,732	(1,766)		966	0	0	0	0	966
406	Opportunity Investment Fund	63			63	0	0	0	0	63
408	Down Lane Park	5,237	0		5,237	2,591	0	0	0	7,828

411	Tottenham Heritage Action Zone (HAZ)	1,526	(1,526)	0	0	0	0	0	0
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		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
415	North Tott Heritage Initiative	348	(348)		0	0	0	0	0	0
431	Gourley Triangle Development	0	300		300	2,937	1,400	1,200	0	5,837
457	Future High Street Project	11,093	(11,093)		0	0	0	0	0	0
458	SIP - Northumberland PK BB & Workspace/Biz Support	1,233			1,233	0	0	0	0	1,233
459	Wood Green Regen Sites	1,227			1,227	2,804	4,227	0	0	8,257
473	Enterprising Tottenham High Road (ETHR)	1,123	(1,123)		0	0	0	0	0	0
474	Tottenham High Road Strategy	602	3,072	(1,061)	2,613	1,061	0	0	0	3,674
478	Wood Green Good Growth Fund	197			197	0	0	0	0	197
480	Wood Green Regen (2)	2,794			2,794	996	2,755	0	0	6,545
483	Productive Valley Fund (SIP)	562	538		1,100	0	0	0	0	1,100

		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
488	Liveable Seven Sisters (LSS)	1,019	3,051	(3,069)	1,001	3,069	0	0	0	4,070
493	Bruce Grove Yards (BGY)	218	7,667	(4,851)	3,034	875	4,851	0	0	8,760
4002	Northumberland Park estate area public realm	389			389	0	0	0	0	389
4005	SME Workspace Intensification	1,749			1,749	0	0	0	0	1,749
4010	Selby Urban Village Project	9,788		(8,526)	1,262	5,000	21,081	10,526	0	37,869
4011	Commercial Property Remediation	4,686		(4,186)	500	4,000	3,000	3,000	4,186	14,686
4012	Energy Performance Certificate improvements	750		(500)	250	750	500	500	500	2,500
316	Asset Management of Council Buildings	8,247	953	(3,190)	6,010	7,440	1,000	0	0	14,450
Placemaking & Housing		64,821	(275)	(31,745)	32,801	34,981	45,174	15,226	4,686	132,869

421	HRW Acquisition	86,258	(78,158)	8,100	4,600	112,600	39,079	39,079	203,458
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		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
430	Wards Corner Development	6,085	0		6,085	0	0	0	0	6,085
509	CPO - Empty Homes	2,673			2,673	0	0	0	0	2,673
699	P6 - Approved Capital Programme Contingency	3,112	(609)		2,503	0	0	0	0	2,503
Placemaking & Housing (Enabling Budgets)		98,128	(609)	(78,158)	19,361	4,600	112,600	39,079	39,079	214,719
330	Civic Centre Works	33,020		(30,381)	2,639	28,833	29,683	1,546	0	62,701
602	Corporate IT Board	3,162		(2,580)	582	860	860	860	0	3,162
604	Continuous Improvement	1,398		(564)	834	950	662	564	0	3,010
607	Financial Management System Replacement	1,277			1,277	0	0	0	0	1,277
624	Digital Together	268			268	0	0	0	0	268

625	CCTV Move and Replacement of end-of-Life Infrastructure	733	(533)	200	1,266	733	0	0	2,200
626	Corporate Data Platform	250		250	1,250	1,000	0	0	2,500

		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
627	Hybrid AV between now and Civic Centre coming online	300		(250)	50	750	450	0	0	1,250
628	Locality Hub ICT	400			400	600	0	0	0	1,000
629	Leisure Insourcing ICT	433			433	0	0	0	0	433
630	Libraries IT and Buildings upgrade	300			300	500	150	0	0	950
631	Ally Pally - Counter Terrorism	496	(72)		424	182	363	0	0	969
632	Ally Pally - Health & Safety Works	798	26		823	286	293	0	0	1,402
633	Ally Pally - Compliance works	815	127		941	1,194	2,546	0	0	4,682
634	Ally Pally - Invest to Earn	1,437	(81)	(1,356)	0	1,628	1,128	1,356	0	4,112
635	Mobile Replacement (Smart Phones / Devices)	175			175	250	225	0	0	650

636	Replacing Desktop AV / Screens in Offices	150			150	150	150	0	0	450
653	Capital Support for IT Projects	194			194	0	0	0	0	194

		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
655	Data Centre Move	1,254			1,254	450	0	0	0	1,704
464	Bruce Castle	239	589	227	1,055	223	0	0	0	1,278
447	Alexandra Palace - Maintenance	470			470	470	470	470	0	1,880
621	Libraries IT and Buildings upgrade	1,026	1,226		2,252	0	0	0	0	2,252
623	Wood Green Library	1,498	(1,498)		0	0	0	0	0	0
656	BT Big Switch Off	1,843			1,843	0	0	0	0	1,843
657	Corporate Laptop Refresh	950		(850)	100	2,100	1,200	1,100	0	4,500
658	ERP - Full Replacement (Investigation Only)	154			154	0	0	0	0	154
659	M365 Additional Functionality	669		(519)	150	519	0	0	0	669
Culture, Strategy & Engagement		53,708	317	(36,806)	17,219	42,462	39,913	5,896	0	105,490

TOTAL GF CAPITAL PROGRAMME		283,571	(1,746)	(163,441)	118,383	142,938	249,412	106,743	99,803	717,279
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Appendix 6 – Proposed Virements for approval

Revenue Virements - Virements for Cabinet Approval

Transfers from Reserves & Contingencies (2024/25) - for noting

Period	Directorate	Service/AD Area	Rev/ Cap	In year £	Next year £	Reason for budget changes	Description
5	Housing Revenue Account	Haringey Repairs Service	Revenue	3,500,000		Drawdown from HRA	Drawdown from Housing Revenue Account (HRA) reserves for the provision of services to manage housing disrepair cases and funding for the delivery of Electrical Inspection & Condition Reports (EICR) programme..
6	Environment and Resident Experience	Parking and Highways	Revenue	1,226,792	1,226,792	Drawdown from Contingencies	Drawdown from Contingencies to cover inflation for Highways Contracts for 2024-25
6	Culture, Strategy and Engagement	Digital and Change	Revenue	335,834	335,834	Drawdown from Contingencies	Drawdown from Contingencies to cover inflation pressures in Digital and Change for 2024-25

Virements for Approval (2024/25)

Period	Directorate	Service/AD Area	Rev/ Cap	In year £	Next year £	Reason for budget changes	Description
5	Housing Revenue Account	Haringey Repairs Service	Revenue	2,045,550		Budget Realignment	Re-alignment of Housing Improvement Budget (HIP) to Haringey Repairs Service (HRS)
5	Adults, Health and Communities	Housing Demand	Revenue	1,747,513	1,747,513	Budget Realignment	Realignment of Housing Demand budget for Temporary Accommodation
6	Environment and Resident Experience	Community, Safety, Waste and Enforcement	Revenue	1,047,132	1,047,132	Budget Realignment	Reallocating the Mayor's Office for Policing and Crime (MOPAC) Grant to various projects to better reflect spending
6	Dedicated Schools Grant	High Needs Block	Revenue	4,270,082	4,270,082	Budget Realignment	Realignment of High Needs Block budget to better reflect actual expenditure.
7	Environment and Resident Experience	Corporate and Customer Services	Revenue	250,000	250,000	Budget Reallocation	Reallocation of staffing budget to fund corporate debt
7	Housing Revenue Account	Various	Revenue	9,033,620	9,033,620	Budget Realignment	Realignment of budgets within the Housing Revenue Account to better reflect spending
7	Children's Services			617,572	617,572	Budget Reallocation	Reallocation of staffing budget to a new team created to better reflect spending
		Total		24,074,095	18,528,545		

Capital Virements

HRA Capital Virement

Period	Directorate	Service/AD Area	Rev/ Cap	In year £	Next year £	Reason for budget changes	Description
1	Housing Revenue Account	From BWF to Fire Safety Capital Programme.	Capital	3,400,000	3,400,000	Transfer of Funds	Additional funds for Fire Safety for Fire Encloser from BWF Works

Proposed General Fund Capital Virements for Quarter Two (2024/25)

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Children's Services	101	Primary Sch - repairs & maintenance	(450,000)	Budget roll over into future financial years
Children's Services	102	Primary Sch - mod & enhance (Inc SEN)	(5,395,000)	Budget roll over into future financial years
Children's Services	104	Early years	427,894	DfE - Childcare Delivery/Expansion Capital Grant award
Children's Services	110	Devolved Sch Capital	(22,979)	Budget realignment to match the 2024/25 DFC grant award
Children's Services	114	Secondary Sch - mod & enhance (Inc SEN)	(828,644)	Budget roll over into future financial years
Children's Services	121	Pendarren House	(457,000)	Budget roll over into future financial years
Children's Services	123	Wood Green Youth Hub	30,402	Budget transfer from 699 to scheme 123
Children's Services	124	In-Borough Residential Care Facility	(2,360,000)	Budget roll over into future financial years
Children's Services	125	Safety Valve	(2,391,000)	Budget roll over into future financial years
			<u>(11,446,327)</u>	

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Adults, Health & Communities	214	Osborne Grove Nursing Home	(699,000)	Budget Deleted with the view to revisited after cabinet scheduled to hold on 12/11/24
Adults, Health & Communities	217	Burgoyne Road (Refuge Adaptations)	3,481	Budget transfer from 699 to scheme 217
Adults, Health & Communities	225	Locality Hub	(1,301,000)	Budget roll over into future financial years

(1,996,519)

Environment & Resident Experience	302	Borough Roads	176,000	2024/25 DFT - Road Maintenance (Pothole repairs) grant
Environment & Resident Experience	335	Streetspace Plan	(3,000,000)	Budget reprofiled to 2025/26
Environment & Resident Experience	342	Public Protection - To replace life expired IT system	(150,000)	Budget reprofiled to 2025/26
Environment & Resident Experience	465	District Energy Network (DEN)	(978,000)	Due to a change in strategy of DEN delivery, from direct delivery by the Council to alternative delivery model this budget has been amended
Environment & Resident Experience	4007	Tottenham Hale Decentralised Energy Network (DEN)	(2,464,000)	Due to a change in strategy of DEN delivery, from direct delivery by the Council to alternative delivery model this budget has been amended

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Environment & Resident Experience	4008	Wood Green Decentralised Energy Network (DEN)	(2,813,000)	Due to a change in strategy of DEN delivery, from direct delivery by the Council to alternative delivery model this budget has been amended
Environment & Resident Experience	4013	Clean Air School Zones	(400,000)	Budget reprofiled to 2028/29
			(9,629,000)	

Placemaking & Housing	316	Asset Management of Council Buildings	(3,190,000)	Budget reprofiled to 2025/26
Placemaking & Housing	401	Tottenham Hale Green Space	(2,333,540)	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	402	Tottenham Hale Streets	2,333,540	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	402	Tottenham Hale Streets	(6,361,265)	Budget reprofiled to 2025/26
Placemaking & Housing	404	Good Economy Recovery plan	(766,000)	Budget transferred from Scheme 404 (GERP) to GF capital contingency pot
Placemaking & Housing	411	Tottenham Heritage Action Zone (HAZ)	(1,526,000)	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	415	North Tott Heritage Initiative	(348,000)	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	431	Gourley Triangle Development	300,000	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	457	Future High Street Project	(11,093,000)	South Tottenham Capital Budget Amalgamation

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Placemaking & Housing	473	Enterprising Tottenham High Road (ETHR)	(1,123,000)	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	474	Tottenham High Road Strategy	3,072,000	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	474	Tottenham High Road Strategy	(1,061,447)	Budget reprofiled to 2025/26
Placemaking & Housing	483	Productive Valley Fund (SIP)	538,000	Budget increase resulting from additional funding re: PVF loan repayments
Placemaking & Housing	488	Liveable Seven Sisters (LSS)	3,051,000	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	488	Liveable Seven Sisters (LSS)	(3,069,488)	Budget reprofiled to 2025/26
Placemaking & Housing	493	Bruce Grove Yards (BGY)	7,667,000	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	493	Bruce Grove Yards (BGY)	(4,851,157)	Budget reprofiled to 2025/26
Placemaking & Housing	4010	Selby Urban Village Project	(8,526,000)	Budget roll over into future financial years
Placemaking & Housing	4011	Commercial Property Remediation	(4,186,000)	Budget roll over into future financial years
Placemaking & Housing	4012	Energy Performance Certificate improvements	(500,000)	Budget reprofiled to 2028/29
			(31,973,357)	

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Placemaking & Housing (Enabling Budgets)	421	HRW Acquisition	(78,158,000)	Budget roll over into future financial years
Placemaking & Housing (Enabling Budgets)	699	P6 - Approved Capital Programme Contingency	(30,402)	Budget transfer from 699 to scheme 123
Placemaking & Housing (Enabling Budgets)	699	P6 - Approved Capital Programme Contingency	(3,481)	Budget transfer from 699 to scheme 217
Placemaking & Housing (Enabling Budgets)	699	P6 - Approved Capital Programme Contingency	766,000	Budget transferred from Scheme 404 (GERP) to GF capital contingency pot
			(77,425,883)	

Culture, Strategy & Engagement	330	Civic Centre Works	(30,381,000)	Capital budget reprofiled in line with latest cashflow projection
Culture, Strategy & Engagement	464	Bruce Castle	227,000	Budget brought forward from 2025/26 to 2024/25
Culture, Strategy & Engagement	602	Corporate IT Board	(2,580,000)	Budget roll over into future financial years
Culture, Strategy & Engagement	604	Continuous Improvement	(564,000)	Budget reprofiled to 2027/28
Culture, Strategy & Engagement	625	CCTV Move and Replacement of end of Life Infrastructure	(533,000)	Budget reprofiled to 2025/26

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Culture, Strategy & Engagement	627	Hybrid AV between now and Civic Centre coming on line	(250,000)	Budget reprofiled to 2025/26
Culture, Strategy & Engagement	634	Ally Pally - Invest to Earn	(1,355,999)	Budget reprofiled to 2025/26
Culture, Strategy & Engagement	657	Corporate Laptop Refresh	(850,000)	Budget reprofiled to 2025/26
Culture, Strategy & Engagement	659	M365 Additional Functionality	(519,000)	Budget reprofiled to 2025/26

(36,805,999)

OVERALL TOTAL =

(169,277,085)

Appendix 7 - Write off Summary Report – Quarter 2

Write off Summary Report - Quarter 2

All Council debt is considered recoverable; the Corporate Debt Management Service makes every effort to collect charges due to the Council. However, in some circumstances it is appropriate to write off a debt when all forms of recovery action have been exhausted.

This quarterly report is for information purposes only, which details the debts that were submitted for write off for the Financial Period 1st July 2024 to 31st September 2024 (**Q2**). These relate to delinquent accounts where all forms of recovery action had been fully exhausted.

Council Debt is written off in line with the instructions set out within the Financial Regulations, following Legal advice, Court instruction or in accordance with the Limitations Act 1980. These sums have all been approved by the Director of Finance under their delegated authority and, where appropriate, the Lead Member for Finance. They have been adequately provided for in the Council's Bad Debt Provisions.

The table below summarises the Quarter 2 write off by service type, value and volume;

Quarter 2 Write Off, Financial Period 1st July 2024 - 30th Sept 2025									
Service	Council Tax	NDR (Business Rates)	HBOP (Housing Benefit Overpayments)	HRA Rent	Leaseholder	Commercial Rent	Sundry Debt	Parking	Total
Under £50k	£0.00	63,678.24	£69,899.77	£0.00	£0.00	£0.00	£76,899.62	£0.00	£210,477.63
Volume	0	19	45	0	0	0	6	0	70
Over £50k	£0.00	£67,085.81	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£67,085.81
Volume	0	1	0	0	0	0	0	0	1
Total Value	£0.00	£130,764.05	£69,899.77	£0.00	£0.00	£0.00	£76,899.62	£0.00	£277,563.44
Total Volume	0	20	45	0	0	0	6	0	71

The over £50,000 case totalling £124,000 relates to Adult Social Care charges. The client was assessed at full cost due to the lack of financial information provided. The client had no property ownership nor probate granted to support the recovery of the debt owed. There is no recourse to recovering the debt owed.

The category composition of the above write offs is shown below;

