

Proposed Changes to Capital Programme 2025/26 to 2029/30 Appendix 3

Adults, Communities and Health

Adults, Health & Communities (AHC)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2029/30 (£'000)	Total (£'000)
Budget	9,038	5,051	7,377	12,377	28,341	0	62,184
Proposed Reductions							
Osborne Grove Nursing Home	(700)	(1,000)	(5,000)	(10,000)	(28,341)	0	(45,041)
Wood Green Integrated Care Hub	0	(1,000)	0	0	0	0	(1,000)
Locality Hub	(810)	(337)	0	0	0	0	(1,147)
Total	(1,510)	(2,337)	(5,000)	(10,000)	(28,341)	0	(47,188)
Proposed Increases							
Initiatives under Housing Demand Programme		5,000					5,000
Total	0	5,000	0	0	0	0	5,000
Proposed Net Increase/(Reduction)	(1,510)	2,663	(5,000)	(10,000)	(28,341)	0	(42,188)
Revised Budget	7,529	7,714	2,377	2,377	0	0	19,997

Proposed Reductions

- The Osborne Grove Nursing Home scheme was in the capital programme on a self-financing basis and that it would generate enough savings by having in borough care to pay for the cost of creating and running the facility. The project has not been able to generate sufficient savings so is being withdrawn from the programme.
- The Wood Green Integrated Care Hub was an NHS led project. The NHS has decided not to proceed with the scheme so the Council contribution will no longer be required.
- The Locality Hub scheme cost has been lower than expected, so the budget can be reduced. Should further hubs be required they will be considered for inclusion in the next budget cycle alongside other competing priorities for capital investment.

Proposed Increases

- Initiatives to reduce use of temporary accommodation. This budget is a contribution from the General Fund to the HRA for the purchase of additional houses to support more people rather than being placed in temporary accommodation. Each purchase will be subject to a business case that proves

that the purchase will save more than the cost of temporary accommodation and the cost of servicing the debt.

Culture, Strategy and Engagement

Culture, Strategy & Engagement	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2029/30 (£'000)	Total (£'000)
Current Budget	54,025	36,941	12,954	1,570	0	0	105,490
Proposed Reductions							
Alexandra Palace	0	0	(1,540)	0	0	0	(1,540)
Total	0	0	(1,540)	0	0	0	(1,540)
Proposed Increases							
Capital support for delivering digital solutions	0	1,965	1,000	0	0	0	2,965
Total	0	1,965	1,000	0	0	0	2,965
Proposed Net Increase/ (Reduction)	0	1,965	(540)	0	0	0	1,425
Revised Budget	54,025	38,906	12,414	1,570	0	0	106,915

Proposed Reductions

- Following a review of capital expenditure needed for Alexandra Palace, it is proposed that £1.5m can be removed for 2026/27 but this will be subject to review as part of the 2026/27 budget setting process.

Proposed Additions

- Increasingly, organisations like the Council, are more and more reliant on IT for the delivery and transformation of services. This investment is required to allow the Council to continue to improve service delivery and efficiency and the resident experience by investment into replacement and new digital tools.

Environment and Resident Experience

Environment & Resident Experience	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2029/30 (£'000)	Total (£'000)
Budget	35,060	26,043	32,167	33,197	28,360	0	154,825
Proposed Reductions							
Move Broadwater Farm Leisure Refurb to HRA	0	(236)	0	0	0	0	(236)
Decentralised Energy Networks	(6,597)	(10,326)	(16,750)	(16,000)	(17,813)	0	(67,486)
Reduce Festive Lighting Lights	0	(75)	0	0	0	0	(75)
Borough Roads	0	(1,250)	0	0	0	0	(1,250)
Total	(6,597)	(11,887)	(16,750)	(16,000)	(17,813)	0	(69,047)
Proposed Increases							
Structures (Cornwall Road, Ferry Lane, & Wareham Road Bridge)	0	2,100	0	0	0	0	2,100
Flood Water Management	0	1,200	900	900	900	900	4,800
Replacement Parks and Housing Machinery	0	300	250	100	50	50	750
Borough Parking Plan	0	250	250	250	250	250	1,250
Increase in Disabled Bays	0	150	80	80	80	80	470
New Communal Refuse Round Vehicles		180					180
Waste Vehicles and Bins	0	0	25,101	0	0	0	25,101
Total	0	4,180	26,581	1,330	1,280	1,280	34,651
Net Increase/(Reduction)	(6,597)	(7,707)	9,831	(14,670)	(16,533)	1,280	(34,396)
Revised Budget	28,463	18,336	41,998	18,527	11,827	1,280	120,429

Proposed Reductions

- Given the current financial constraints of the Council, it is proposed to reduce spend on the borough's roads in 2025/26 only and review again as part of the 2026/27 budget setting process. This will result in an average reduction of 33 to 23 road resurfacing schemes and a reduction of footway renewal schemes from 24 to 15.

Proposed Additions

- The addition to the structures budget is necessary to fund urgent works to the bridges listed in the table above.
- Ongoing management of the infrastructure across the borough to manage flooding and surface water is essential and this proposed addition to the capital programme will allow for an annual rolling programme of maintenance to upgrade the existing infrastructure to combat the effects of climate change.
- Maintenance of the borough's parks and open spaces requires the routine replacement of parks and housing machinery, and this additional scheme will allow for an annual rolling programme of replacement.
- The Parking Investment Plan 2024/25 was approved by Cabinet on 12th March 2024 and the Council has a commitment to review all its controlled parking zones (CPZ) on a 5-year cycle and to implement new ones where there is a need.
- The extension of disabled parking facilities remains a priority. This service is essential for those with disabilities, who need to rely on car use for their independence. This includes access to education, employment, and leisure. In 2025/26 it is aimed to significantly increase disabled parking provision near to places of interest. This will include (but is not limited to) high streets, medical centres, places of worship, community centres, and parks, completing the work undertaken in 2024/25. The disabled bays budget will allow the Council to meet this priority.
- The introduction of a new communal refuse round will require additional vehicles and machinery.
- The Council is retendering its waste collection service with a view to having a new service in place for April 2027. Currently the Council pays Veolia to provide vehicles in their contract price. It is estimated that the Council can fund the vehicles in a more financially advantageous manner.
- Tottenham Hale and Wood Green Decentralised Energy Networks (DEN). Given the Council's current financial position, the current Council led delivery model is no longer viable. Discussions are underway with Department of Energy Security and Net Zero (DESNZ) on the future scope of these schemes to eliminate the financial dependency on the Council whilst still supporting the Government's emerging policy on Heat Zoning. This scheme will be removed from the programme until future plans have been determined. Any future council funded capital requirement will be considered as part of future annual review of the Capital Programme and affordability will need to be considered alongside all other Council priorities for future capital investment.

Placemaking and Housing

Placemaking & Housing	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2029/30 (£'000)	Total (£'000)
Budget	160,940	47,927	131,646	4,200	0	0	344,713
Proposed Reductions							
Wards Corner	(6,085)	(2,937)	(1,400)	(1,200)	0	0	(11,622)
Wood Green Regen	0	(1,449)	(552)	0	0	0	(2,000)
Tottenham Streets & Spaces	(4,820)	(1,300)	0	0	0	0	(6,120)
Total	(10,905)	(5,686)	(1,952)	(1,200)	0	0	(19,742)
Proposed Increases							
Asset Management of Council Buildings	0	2,245	5,100	5,005	897	0	13,247
Total	0	2,245	5,100	5,005	897	0	13,247
Net Increase/(Reduction)	(10,905)	(3,441)	3,149	3,805	897	0	(6,495)
Revised Budget	150,035	44,486	134,795	8,005	897	0	338,218

Proposed Reductions

- The Wards Corner scheme under its current design is not financially viable and is proposed to remove from the capital programme until more detailed plans come forward. The Council has a compulsory purchase order in place to acquire properties on Wards Corner and this commitment will remain. The cost of any acquisitions will be funded through the Capital Programme's unallocated contingency line.
- The current capital programme includes a number of different schemes for place shaping in Wood Green and Tottenham Hale funded by borrowing of £7.6m and £16.4m respectively. Any schemes that are not yet committed are currently under review to ensure that the Councils takes a holistic view on capital investment across these two geographical areas and focus spend where it will have the biggest impact.

Proposed Additions

- The recent survey of the Council's operational and commercial estate has identified that just over £13m will be required over the next five years to maintain the Council's estate. The Council is currently reviewing all of its operational estate to determine service delivery requirements for the future and therefore decisions on maintenance spend will be determined by the long-term use of each building. This budget will be subject to annual review.