

**ENFIELD LOCAL ESTATES FORUM (LEF)**  
**TERMS OF REFERENCE**

**1. Purpose of the Group**

The purpose of the Steering Group is to:

- Engage all partners to identify potential estate opportunities and schemes
- Steer the development of key Enfield premises developments.
- Monitor alignment and delivery of the Local Estates Strategy and update as appropriate
- Communicate estates needs and identify available solutions
- Provide estates expertise and input to support integration
- Identify sources of and access to capital funding
- Develop a Forward Plan for proactive strategic estates management

**2. Membership:**

- The LEF will be co-chaired by the NHS Integrated Care Board (ICB) Director of Place, East and the London Borough of Enfield (LBH) TBC

Name	Role
Clare Henderson	Director of Place, East, NCL ICB (Co-chair)
TBC	LBE (Co-chair)
Aneesh Maini	TBC
Carol Kumar	Assistant Director for Primary Care Planning, Operations and Improvement, CMO & Place Directorate, NCL ICB
Chris Kelly	Development Manager, NMUH
Dermot Whelan	Head of Regeneration & Growth Strategy, LBE
Diane Macdonald	Deputy Director of Strategic Estates Finance, NCL ICB
Dr Fahim Chowdhury	Clinical Director Edmonton PCN
Dr Harry Grewal	Clinical Director Enfield Care Network PCN
Dr Riz Noor	Clinical Director West Enfield Collaborative PCN
Dr Sanjay Patel	Clinical Director Enfield Care Network PCN
Dr Sarit Gosh	Clinical Director Enfield Unity PCN
Dr Ujjal Sarkar	Clinical Director Enfield Unity PCN
Dr Yogasakaran Arjuna	Clinical Director Enfield South West PCN
Eric Fehily	Director of Estates and Facilities, NLMHP
Faye McElwain	Town Planner, NCL ICB / HUDU
Glenn Stewart	Assistant Director of Public Health, Enfield Council
Jeremy Philpot	Director of Estates, BEHMHT
Joanne Drew	Director of Housing and Regeneration, Enfield Council

Karla Damba	Estates Delivery Team – London Region (North Central London), NHS England
Maggie Robinson	Director of Property, RFL Property Services
Michelle Leach	Head of Property, Whittington Health
Nabila Qayum	Strategic Estates Support, NCL ICB
Natalya Palit	Area Plans Manager, Enfield Council
Nicola Theron	Director of Estates, NCL ICS
Richard Gourlay	Director of Strategic Projects, NMUH
Sarah Soan	Programme Manager, Primary Care, NCL ICB
Sophie Harrison	Assistant Director of Strategy (Estate), Whittington Health
Sophie Jenkins	Strategic Estates Support, NCL ICB
Su Nayee	Assistant Head of Primary Care: Commissioning & Contracting, NCL ICB
Usha Banga	Primary Care Contracting Manager, NCL ICB
Vanessa Piper	Assistant Director of Primary Care: Commissioning & Contracting, NCL ICB

### 3. Decision Making Function

- The LEF is an Advisory/ non decision making group
- This Group shall make recommendations to decision making committees within the respective organisations and report through an agreed Council/ICB Governance structure

### 4. Frequency

- The LEF should meet quarterly – broadly aligned to the months of June, September, December and March

### 5. Format

- The LEF is an engagement forum for all partners across the integrated care system.
- Stakeholder from the wider system have the opportunity to attend/ contribute/ present on particular items.
- Meetings may take place virtually or in-person, as appropriate.
- Membership can be revised and members can be added with the year