

**CAMDEN LOCAL ESTATES FORUM (LEF)**  
**TERMS OF REFERENCE**

**1. Purpose of the Group**

The purpose of the steering group is to:

- Engage all partners to identify potential estate opportunities and schemes
- Steer the development of key Camden premises developments.
- Monitor alignment and delivery of the Local Estates Strategy and update as appropriate
- Communicate estates needs and identify available solutions
- Provide estates expertise and input to support integration
- Identify sources of and access to capital funding
- Develop a Forward Plan for proactive strategic estates management

**2. Membership:**

- The LEF will be co-chaired by the NHS Integrated Care Board (ICB) Director of Place, West

Name	Role
Simon Wheatley	Director of Place (West), NCL ICB
Alex Warner	CHP Clinical Chair, GP
Alison Edgington	St Pancras Hospital - C&I
Ammara Hughes	CHE – Joint Clinical Director
Andrew Reece	Head of Camden CLDS, LBC
Andrew Triggs	Principal Planner, LBC
Benita Mehra	Head of Estates, Tavistock and Portman
Bethany Nelson	CHE, GP Federations
Brian O'Donnell	Strategic Lead - Planning Policy and Implementation, LBC
Chris Lehmann	Head of ASC Strategy and Commissioning, LBC
Colin Harb	NCL St Pancras Hospital Programme, NCL ICB
Dan Pope	Chief Planning Officer, LBC
Dee Hora	Clinical Director of Place – Camden, NCL ICB
Dhiren Ganesh	Senior Portfolio Optimisation Manager, NHSPS
Diane MacDonald	Deputy Director of Strategic Estates Finance, NCL ICB
Faye McElwain	Town Planner, NCL ICB / HUDU

Gary Beacham	Delivery Director GOSH
Hannah O'Brien	Director QTS/CNWL
Henry Claridge	Strategic Estates Lead, NCL ICB
Jack Phillips	Camden Borough Partnerships Programme Manager, NCL ICB
Jo Ohlson	CHP, GP Federations
Jo Wilson	Director QTS/CNWL
John Higgins	ASC Programme, LBC
Kamran Bhatti	Primary Care Commissioning Manager, NCL ICB
Karla Damba	Strategic Estates Lead, NHSE
Kristian Nicholson	Estates, UCLH
Leo Grunhut	Senior Property Manager, NHSPS
Maggie Robinson	Head of Estates, RFLPS
Mags Heals	GP
Martin Olomofe	Head of Asset Management, LBC
Mary Manuel	Head of the LHUDU
Michelle Leach	Head of Property – Whittington Health
Nabila Qayum	Strategic Estates Support, NCL ICB
Nicola Theron	Director of Estates, NCL ICB
Noe Ardanaz	Head of CIP Programme Office, LBC
Philippa Robinson	Regional Director - London, CHP
Rachael Oriowo	Estates Finance Support, NCL ICB
Rachel Styles	Head of Estates, UCLH
Simon Wheatley	Director of Place (West), NCL ICB
Sophie Harrison	Assistant Director of Strategy (Estate) – Whittington Health
Steve Harris	Head of FM, LBC
Steven Rennie	Camden Integrated Care Executive – Project Manager, LBC
Tom Aslan	Outgoing GP System Rep
Victoria Smart	Strategic Estates Support, NCL ICB
Zeina Al-Derry	Gospel Oak Regen Team, LBC
Zoe Dunn	Gospel Oak Regen Team, LBC

### **3. Decision Making Function**

- The LEF is an Advisory/ non decision making group
- This Group shall make recommendations to decision making committees within the respective organisations and report through an agreed Council/ICB Governance structure

### **4. Frequency**

- The LEF should meet quarterly – broadly aligned to the months of June, September, December and March

### **5. Format**

- The LEF is an engagement forum for all partners across the integrated care system.
- Stakeholder from the wider system have the opportunity to attend/ contribute/ present on particular items.
- Meetings may take place virtually or in-person, as appropriate.
- Membership can be revised and members can be added with the year