

New Capital for 2023/24 MTFS Programme

Description of Capital Bids	Area	Funding Source (LBH Borrowing, External, Self Financing borrowing)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	Total (£'000)
<p><u>Edwards Drive</u></p> <p>Edwards Drive is a 1.5 acre site in Bounds Green owned by Whittington Health. They are looking to dispose of the site, which currently comprises two buildings housing a number of health services and facilities, and have approached the Council to gauge our interest in acquisition.</p> <p>The outline intention for acquisition of the site would be to develop much needed supported living facilities with integrated on-site health and care services for learning disabled adults. This would improve health and social outcomes for residents, would enable significant savings and efficiencies in out-of-borough placement arrangements for this cohort, as well as reducing acute and reactive social care and health interventions through the provision of proactive health and care interventions that enable learning disabled adults to live longer, healthier and more independent lives. This bid is subject to a successful business case.</p>	AHC	Self Financing borrowing	1,200	500	10,300	7,000	2,000	21,000
<p><u>Locality Hubs</u></p> <p>This bid is to continue that work by refurbishing existing community spaces within our asset portfolio which we will then utilise to deliver our Localities offer.</p> <p>To embed our growing Localities approach we are seeking to step up 4-6 locality hubs across the borough, which will facilitate neighbourhood level provision of Council, Health and VCS services and activities for our residents from engaging and welcoming environments within communities.</p>	AHC	LBH Borrowing	1,500	1,500	0	0	0	3,000
<p><u>Safety Valve</u></p> <p>Cabinet recently agreed to bid to the Department for Education for safety valve capital funding as part of its dedicated schools grant recovery plan. Should the bid be successful the funds will create additional in borough special educational needs and disability (SEND) provision and alternative provision capacity. This will improve quality and reduce costs.</p>	CYP	External	7,000	0	0	0	0	7,000

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<p><u>BT Big Switch Off</u> BT are changing from analogue to digital 'phone lines. This affects all remote sites with broad band and affects any lines in lifts , auto fire alarms, auto boiler alerts etc. or emergency lines. It will have a major effect for Careline. This bid cover expenses within Digital Service only. The work will require analysis of affected areas which will take some investigation and time. The conclusions from the analysis will mean that investment in replacement equipment will be required. The full extent of cost will not be known until the end of 2022 so the bid may be updated.</p>	CSE	LBH Borrowing	1,000	1,000	0	0	0	2,000
<p><u>Corporate Laptop Refresh</u> All laptops are approaching end of life (EoL) and while extension of warranties will be investigated, real financial impact will be in financial years 2023/24/25. Laptops and other mobile computing and communication devices are vital to the running of the Council operations.</p>	CSE	LBH Borrowing	400	400	400	400	400	2,000
<p><u>ERP - Full Replacement (Investigation Only)</u> This bid is to support investigations into the long term replacement of SAP. This bid is just for funds for 23/24 to start the investigation</p>	CSE	LBH Borrowing	200	0	0	0	0	200
<p><u>M365 Additional Functionality</u> Currently, M365 environment is not backed up. Conversations have started to review this and determine the business requirements for this service but also appreciating that backing up M365 is an NCSC recommendation. Work in progress but likely to add £15-25 user/month. Need for creative purchase for enhanced security - esp. given that revenue resources are not an option for a growth bid to accommodate the required security enhancements. Replacement/evolution of the voice infrastructure including the use of Microsoft Teams for voice.</p>	CSE	LBH Borrowing	800	0	0	0	0	800
<p><u>Active Life in Parks</u> Certain assets are at the end of the lifecycle (e.g. paddling pools) and need urgent investment in 2023/24 if they are to reopen for the summer. Other assets such are outdoor gyms continue to be very popular and in demand at other locations around the borough. This bid is seeking to increase the current allocation of £230,000 by £230,000 in 2023/24 to meet the ongoing investment needs to ensure our residents have an equitable access to public outdoor sports, play and fitness facilities.</p>	E&N	LBH Borrowing	230	0	0	0	230	460

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<p><u>Parkland Walk footbridge replacement works</u> Parkland Walk is London's longest linear nature reserve and is held up by or goes under seven bridges managed by the Parks Service. Many of the bridge structures have been in place for over 140 years and require major refurbishment or replacement. The current programme of investment (as approved by the Council in March 2022) allows for the refurbishment / replacement of most of the remaining bridges. To complete the refurbishment of all the bridges and to resurface the whole length of the walk (4km), a further £2m will be required in 2027/28. The works are required to prevent the collapse / failure of the bridge structures and ensure that the public can continue to enjoy all the benefits of Parkland Walk.</p>	E&N	LBH Borrowing	0	0	0	0	2,000	2,000
<p><u>Parks Asset Management</u> Parks were a key resource for our residents during the pandemic and helped more than ever to support the public's physical and mental health. As part of the preparation of the new draft Parks and Greenspaces Strategy, a draft Parks Asset Management Plan has been developed. For 2023/24, it is proposed that the total allocation towards Parks Asset Management should be £600,000 per annum - an increase of £300k from the original 2021/22 baseline allocation of £300k. This will allow the continuation of asset replacement, over and above attending to the most immediate health and safety issues and critical improvements to infrastructure.</p>	E&N	LBH Borrowing	300	0	0	0	300	600
<p><u>Street Lighting Investment Programme</u> This bid is for the extension of the £1.539m capital provision for investment in the Council's lighting infrastructure in 2026/27 into 2027/28. The current funding level is £1.3m with this lesser figure reflecting the separately funded replacement of street lighting with LED and the provision of a new central management system (CMS) to control each light's performance. By 2026/27, it is expected that a sufficient proportion of LEDs installed in previous years will begin to require replacement, thereby requiring an increase in the current baseline budget (which includes the replacement/upgrade of life-expired lighting columns and other forms of lighting infrastructure)</p>	E&N	LBH Borrowing	0	0	0	0	1,539	1,539

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<p><u>Wolves Lane: Market Garden City</u></p> <p>The project will create a new high quality flagship growing hub at the Wolves Lane Centre in Wood Green for community food education and distribution, skills and employment opportunities, and better connection with nature for local residents. 400sqm of commercial space and 750sqm of community space will be created across three buildings: a community hub (Building A); classroom and offices (Building B); and Distribution, Storage and Workshop (Building C). Further key outputs include 10 new/ safeguarded jobs, 15 businesses receiving support, 280 volunteers, 4300 local people engaged in the project and the creation of 12,000 sqm of public space. The innovative design approach champions low carbon technologies, construction materials and circular economy principles, thereby creating a pilot for future replicable models of sustainable urban food production and construction. A contribution of £160k leverages an additional £571k of match funding from the National Lottery Community Fund and the GLA's Good Growth Fund, and would ensure the scheme remains viable to deliver in full.</p>	E&N	LBH Borrowing	160	0	0	0	0	160
<p><u>Asset Management of Council Buildings</u></p> <p>Anticipating a continuing need for basic repairs and maintenance expenditure across the corporate estate, with a requirement to focus greater attention on buildings beyond the corporate centre.</p> <p>The rationale includes:</p> <ul style="list-style-type: none"> - The existing cashflow is significantly below that expenditure our buildings have required in recent years. This indicates the demand on the estate is likely to continue to be greater than the current profile supports. - Proposed set of asset condition surveys will provide more in-depth survey information, leading to greater clarity about future demand. - An allowance has been made for additional expenditure to accommodate improving EPC ratings to maintain compliance with Minimum Energy Efficiency Regulations, that may not be self-financing or captured in 	P&H	LBH Borrowing	2,619	2,000	2,400	0	0	7,019

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<p><u>Clean Air School Zones</u> The Manifesto (Pg 13) sets out the ambition for clean air quality zones outside all schools on major roads alongside an Idling Project. This funding is to bring this forward and to deliver healthier interventions outside schools where a School Street cannot be delivered. E.g. Pavement widening, lesson plans for the school, living walls (pollution screens), school bike racks, idling signage and training for enforcement teams. There are approx. 20 schools that are not suitable for School Streets and / or on major roads. We have budgeted on £80k-£100k for each school (doing 4 a year alongside borough idling)d. Funding could be secured in partnership with public health teams and education. Some works could (but unlikely) be funded through GLA / SCIL / other, other Councils fund through Parking Revenue Account. Expenditure in years 2024/25 onwards are subject to external funding being generated.</p>	P&H	LBH Borrowing & External	400	400	400	400	400	2,000
<p><u>Commercial Property Remediation</u> Following changes as we emerge out of covid - the lifting of restrictions on Commercial property activity; the update to council policies, members manifesto and borough plan, the Property team need to invest in the commercial portfolio to better support Council services. The estate has been under invested in over the previous years, however there is the opportunity, through investing in the retained stock, securing new and divesting in others to deliver greater returns.</p>	P&H	LBH Borrowing & Self Financing borrowing	2,000	2,000	2,000	2,000	2,000	10,000
<p><u>Energy Performance Certificate improvements</u> By April 2023 all (non-housing, as residential is required to achieve the targets earlier) property leased out must achieve and EPC rating of 'E' or better and further enhanced energy ratings by 2027 and 2030 with all properties reaching EPC 'C' by 2027 and 'B' by 2030. The standards will be mandatory with legal penalties (fines up to £150,000) for commercial landlords, if the Regulations are not complied with. The funding from 2024/25 will be on the basis that it is self financing</p>	P&H	LBH Borrowing & Self Financing borrowing	1,000	750	750	500	500	3,500

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<p><u>Gourley Triangle Construction Budget</u> This new capital bid follows the Decision at Cabinet on 8th March 2022 to proceed with acquisition of the remaining 3rd party land interests and masterplan development to tender stage (RIBA Work Stage 3+). The Cabinet Report noted that a capital bid would be submitted as part of the next Medium Term Financial Strategy for the cost of the works element of the development, and that this would be a self-financing bid.</p>	P&H	Self Financing borrowing	4,000	4,575	21,590	29,200	0	59,365
<p><u>Expansion of the School Street Programme</u> Increased School Streets Delivery (to increase budget for School Streets by £400k per year Council Capital) (Manifesto pg 38) The Council's previous School Street scheme was designed to deliver 3 or 4 school streets per year, with an annual budget of £600k. The Manifesto sets out a new ambition of c15 per year. It has been noted that the current costs for each School Street is approximately £80k-100k each, meaning that we can do more within existing budgets. However, we need to increase the budget if we are to deliver c15 per year. Therefore, we will need a new annual budget of £1m per year to deliver the manifesto ambition. We can still include the expectation of external funding from TfL, government, and SCIL but at this time it cannot be guaranteed. Expenditure in years 2024/25 onwards are subject to external funding being generated.</p>	P&H	LBH Borrowing & External	0	400	400	400	400	1,600
<p><u>Selby Urban Village</u> In 2019 the Council entered into a Memorandum of Understanding with the Selby Trust to seek to work together to bring forward development of the Selby Site. Its proximity to the Bull Lane playing field, which is a vacant asset prone to fly-tipping and other abuse, made the area a prime location for investment. In 2019, it was agreed that a single masterplan should be developed for the two sites to ensure that opportunities for the community were maximised. This bid is to increase the existing budget for the scheme</p>	P&H	Self Financing borrowing	5,446	15,000	15,000	10,000	1,236	46,682
<p><u>SME Workspace Intensification</u> This budget supports the delivery of workspace across the borough. The provision of affordable workspace is also an objective and priority in the Manifesto. This bid is to increase the current budget.</p>	P&H	Self Financing borrowing	0	4,000	5,000	2,400	0	11,400

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<p><u>Walking and Cycling Action Plan (WCAP) LTN delivery</u> Haringey Council is committed to delivering the adopted Walking and Cycling Action Plan (WCAP) which is in line with the Councils priorities. The WCAP aim to change how we deliver walking and cycling in the borough. Expenditure in years 2024/25 onwards are subject to external funding being generated.</p>	P&H	External	1,200	1,200	1,200	1,200	1,200	6,000
<p><u>Walking and Cycling Action Plan (WCAP) Strategic cycle route delivery</u> Haringey Council is committed to delivering the adopted Walking and Cycling Action Plan (WCAP) which is in line with the Councils priorities. Expenditure in years 2024/25 onwards are subject to external funding being generated.</p>	P&H	External	1,750	1,750	1,750	1,750	1,750	8,750
<p><u>Walking and Cycling Action Plan (WCAP) Cycle Parking (Hangers) delivery</u> Haringey Council is committed to delivering the adopted Walking and Cycling Action Plan (WCAP) which is in line with the Councils priorities. The WCAP aim to change how we deliver walking and cycling in the borough Expenditure in years 2024/25 onwards are subject to external funding being generated. .</p>	P&H	External	200	200	200	200	200	1,000
<p><u>Wards Corner Construction Budget</u> This is a new bid for a capital scheme following a Decision at the Cabinet meeting of 5th July to terminate the DA with Grainger and acquire property and land interests within the Wards Corner site (including large ownership from Grianger) in order to deliver a new council-led scheme. Cabinet approved a total budget allocation of £24.7m to fund the property and land acquisitions and design/project management fees for an alternative development strategy for the site (RIBA stages 0 - 2). Cabinet was specifically asked to: -Note that a capital bid of c£66m will be submitted for the substantive investment, as part of the next budget setting round. This capital bid (£3.3m) is for a budget to cover project design fees and project management fees to the submission of a planning application (RIBA stage 3) and detailed design (RIBA stage 4) for a new scheme. A further capital bid for the new scheme construction works (c£70m) will be submitted to fund expenditure during the period 27/28 - 30/31.</p>	P&H	Self Financing borrowing	0	0	700	1,400	1,200	3,300
			31,405	35,675	62,090	56,850	15,355	201,375