

**Report for:** Cabinet – 14 September 2021

**Title:** 2021/22 Finance Update Quarter 1 (Period 3)

**Report**

**Authorised by:** Jon Warlow – Chief Finance Officer & Section 151 Officer

**Lead Officer:** Frances Palopoli – Head of Corporate Financial Strategy & Monitoring

**Ward(s) Affected:** N/A

**Report for Key/  
Non-Key Decision** Key

**1. Introduction**

- 1.1 This budget report covers the position at Quarter 1 (Period 3) of the 2021/22 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising as a result of the forecast non-achievement of approved MTFS savings as well as the best estimates of the ongoing impact of the Covid-19 pandemic (C19) on the Council's financial plans.
- 1.2 The Budget/Medium Term Financial Strategy (MTFS) 2021/22-2025/26 report agreed by Full Council in March 2021 continued to assume that the Council could rely on general and specific grants from government to address the financial impact of the pandemic on 2021/22 budgets. The Budget also continued to acknowledge and respond to forecast demands and take as realistic a view of its circumstances as possible and as a consequence £8.6m (before savings) was invested primarily into Adults and Children's services.
- 1.3 The forecasts provided in this report are as up to date as possible and continue to differentiate between the impact of Covid-19 on agreed budgets and MTFS savings as distinct from other base budget issues. The former are based on the most recent (June 2021) return to central government (i.e. at month 3 of the financial year) although it should be noted that there still remains uncertainty about the eventual impact of the pandemic on the final 2021/22 outturn position, not least associated with the identification of new variants and any further restrictions.
- 1.4 The overall forecast General Fund variation from budget for the year as at Qtr1 stands at **£19.1m** with **£13.9m** attributable to C19 and **£5.2m** base budget pressure. The Council has received £9.1m un-ringfenced emergency C19 grant to date, other specific grants and will be able to claim for Sales, Fees & Charges (SF&C) losses compensation at least for the first quarter of the year. It is assumed that these specific C19 grants will offset the **£13.9m** in full. The £5.2m base budget pressure is largely manifesting in the People priorities and Directors are focussing urgently on strategies to mitigate these pressures.
- 1.5 The financial pressure on the DSG budgets has not abated and at Qtr1 **£6.6m** overspend is forecast. The Council is currently finalising the DSG Management Plan

which will be a live document that will be shared periodically with the DfE. This remains a national issue impacting many councils which the Government will need to address.

- 1.6 Following the 2020/21 outturn and carry forwards approved by Cabinet in July, capital programme budgets have been reviewed and reprofiled, taking into account scheme specific progress and external factors. Excluding framework budgets which are held to allow the Council to respond to opportunities, the spend forecast in the adjusted capital programme for the 2021/22 financial year is 67% of budget.

## 2. **Cabinet Member Introduction**

- 2.1 The report indicates that, although there is no room for complacency, the broad picture is within the parameters we have set out and that, despite the disruptions and uncertainties due to the pandemic and BREXIT challenges, there are some further small improvements in comparison with previous years.
- 2.2 The report indicates that, as is always the case at this stage of the annual cycle, there are budget pressures carrying the risk of overspending; these have been split between the usual base budget pressures and the exceptional ones directly related to the pandemic,
- 2.3 As regards the pandemic related pressures, at the time of writing we anticipate that the in-year impact of the pandemic will be offset by various government funding streams; however, a great deal of uncertainty surrounds how the pandemic will unfold over the remaining course of the year, and the impact this will have on our finances. The Council will continue to monitor and report on this as we continue through the year.
- 2.4 As regards the pressures related to the main budget, these are comparatively smaller than at the same stage in previous years; however, there is no room for complacency and the service is working closely with the relevant directorates to ensure that all the necessary steps are taken throughout the year to minimise the risk of ending up with any significant overspends.
- 2.5 A particular historical problem is in relation to the financial pressure on the Dedicated Schools Grant (DSG) budgets, predominately in the High Needs Block, which continues, despite concerted efforts by Council Officers to contain it. This remains an issue of national significance to the sector, and while there have been developments in recent years, the sector will require additional funding from the government to properly address this. This issue will continue to be highlighted by ourselves as one of the many Councils, experiencing pressure in this area.
- 2.6 The report also covers the regular issue of significant debt “write offs” (the standard process, within every council and large organisation, of deleting from its accounts historical debts that are deemed to be either uncollectable or more costly to continue pursuing than the potential income). I have asked for further scrutiny of each one and have been assured that all the proper procedures have been followed to the letter and that the levels in our case are well within the parameters of comparable organisations; whilst there is no evidence of any grounds for concern, we are working with the relevant sections to ensure that all lessons to be learnt from such cases have been drawn and taken into account in our evolving procedures.

### 3. **Recommendations**

Cabinet is recommended to:

- 3.1. Note the forecast base budget revenue outturn for the General Fund of **£5.2m** and that Directors are seeking actions to bring the forecast down before the end of the year. (Section 6, Tables 1a and 1b, and Appendix 1).
- 3.2. Note that the **£13.9m** forecast Covid pressure on the GF is expected to be offset by Government funding (Section 6 and Table 1a).
- 3.3. Note the net Housing Revenue Account (HRA) forecast of £0.6m overspend (Section 6 and Appendices 1 and 2).
- 3.4. Note the net DSG forecast of £6.6m overspend. (Section 6 and Appendix 1).
- 3.5. Note the forecast budget savings position in 2021/22 which indicates that £2.86m (27%) may not be achieved. (Section 6 and Appendix 3). This is incorporated in the GF budget pressures addressed in recommendations 3.1 and 3.2 above.
- 3.6. Approve the proposed budget adjustments and virements to the capital programme as set out in Table 2 and Appendix 6.
- 3.7. Note the 2021/26 Revised GF Capital MTFS budget after virements and budget adjustments proposed in recommendations 3.6 above (Appendix 5)
- 3.8. Note the forecast expenditure of £342m in 2021/22 which equates to 72% of the revised capital budget (Section 8 and Appendix 4).
- 3.9. To approve the revenue budget virements and receipt of grants as set out in Appendix 6.
- 3.10. To note the debt write-offs approved by officers in Quarter 1 2021/22 (Appendix 7) and approve the >£50,000 debt write-offs (Appendix 7a).
- 3.11. To note the C19 grants schedule (Appendix 8).

### 4. **Reason for Decision**

- 4.1 A strong financial management framework, including oversight by Members and senior management, is an essential part of delivering the council's priorities and statutory duties. This is made more critically important than ever as a result of the on-going financial implications placed on the Council by the Covid-19 crisis.

### 5. **Alternative Options Considered**

5.1 The report of the management of the Council's financial resources is a key part of the role of the Director of Finance (Section 151 Officer) in helping members to exercise their role and no other options have therefore been considered.

6. **Revenue Outturn**

6.1. **Covid -19 Financial Impact**

6.1.1 As highlighted in Section 1 above, the Council continues to plan on the basis that government support will offset the forecast financial impact of C19 which was the case for 2020/21. However, it remains imperative that the forecast impact on agreed plans is carefully monitored throughout the year alongside receipt of government funding.

6.1.2 Table 1a below summarises the forecast pressure and government funding assumed at Qtr1 on the GF.

**Table 1a**

	<b>Qtr1/P3</b>
<b>General Fund</b>	<b>2021/22</b>
	<b>(£m)</b>
Covid Pressure	13.95
Less: Un-ringfenced Emergency Grant received	(9.10)
Less: Income Loss Compensation Grant estimate	(2.52)
<b>Government Funding Assumed</b>	<b>2.34</b>

6.1.3 The estimated Income loss compensation figure in the table above is based on the scheme operating purely for the period April – June 2021 and within the same parameters as last year. Given the national delay to the final phase of the government's pandemic road map, the scheme may be extended beyond the end of June. The Council has also received £2.4m Contain Outbreak Management Fund (COMF) grant this year which will offset some of the currently forecast cost pressures. Based on this, and the fact that current C19 budget forecasts may improve ahead of Qtr2, it seems reasonable to continue to assume that Government funding will be sufficient to offset final C19 budgetary impact. This will be kept under close review and an updated position provided to Cabinet in Qtr2.

6.1.4 It should be stressed that the impact of C19 on the Council's **Collection Fund** continues, with in year collection estimated at 95.5% for Council Tax and 94% for Business Rates well below the 96.5% & 98% targets pre-pandemic. The Council received £3.6m Local Council Tax Support grant for 2021/22 which Haringey plans to utilise to fund increased CTRS claimant numbers (and therefore reduced Council Tax collection). The Introduction of a Local Welfare Assistance Scheme, Haringey Strategy for Tacking Debt and Haringey Ethical debt Reduction Policy are tools being used to support residents struggling financially. Government S31 grants continue to be paid to offset the on-going reliefs provided to businesses which continue to be significantly impacted by the pandemic.

6.1.5 The 2021/22 Budget and MTFs assumed lower collection rates for both of these revenue streams and bad debt provisions overall were augmented as part of the 2020/21 account closure process. The impact of lower than planned collections will manifest on GF revenue budgets in 2022/23 and 2023/24 and therefore any forecasts

at variance to current assumptions will need to be built into the 2022/23 Budget and MTFS refresh.

## 6.2 General Fund Forecasts

6.2.1 Table 1b below sets out full year projections at priority level.

**Table 1b – Revenue Budget Monitoring Forecast for Quarter 1 2021/22**

Priority	Revised 2021/22 Budget	Total SAP Forecast	Base Budget Pressure / (Saving)	Covid Pressure	P3 Total Variance
	£'000	£'000	£'000	£'000	£'000
Housing	17,317	18,536	22	1,197	1,219
People - Children's	65,553	71,377	2,774	3,050	5,824
People - Adults	87,194	90,058	1,375	1,489	2,864
Place	29,159	35,653	1,032	5,462	6,494
Economy	5,294	7,029	39	1,696	1,735
Your Council-Service	8,586	10,130	484	1,060	1,544
Your Council-Corporate	35,973	35,453	(519)		(519)
<b>General Fund Total (before funding &amp; DSG)</b>	<b>249,076</b>	<b>268,236</b>	<b>5,206</b>	<b>13,954</b>	<b>19,160</b>
External Finance	(249,076)	(249,076)			
<b>General Fund Total</b>		<b>19,160</b>	<b>5,206</b>	<b>13,954</b>	<b>19,160</b>
DSG	203,076	209,655	6,579		6,579
HRA	104,455	105,069	614		614
<b>Haringey Total</b>	<b>307,530</b>	<b>333,884</b>	<b>12,399</b>	<b>13,954</b>	<b>26,353</b>

6.2.2 Regarding the forecast £5.2m non-Covid base budget pressure identified in the table above it is assumed at this point in the year that Directors will have time to identify measures to mitigate these.

6.2.3 A detailed analysis at directorate level is attached in Appendix 1 along with relevant commentary.

### **MTFS Savings Delivery**

6.2.4 Officers continue to monitor delivery of all agreed MTFS savings as part of their monthly budget monitoring processes. At **Qtr1 £8.1m (76.1%)** of the 2021/22 savings programme is forecast to deliver and Appendix 3 provides a detailed RAG rated analysis by Priority. The impact of any forecast non-achievement of savings is reflected in the full year projections in the table above. Services also continue to monitor deliverability of savings agreed for 2022/23 and beyond and a more detailed analysis will be provided in the Qtr2 report.

## 7 Debt and Write Offs

- 7.1 Appendix 6 provides a summary of the debts under £50,000 written off in Qtr1 totalling £0.561m. These have been approved by the Director of Finance under his delegated authority and all are adequately provided for.
- 7.2 Under Haringey's constitution debts of £50,000 or more require the approval of the Cabinet member for finance or Cabinet. This quarter there are 3 such debts being recommended for approval. These have arisen for different reasons and all available recovery action has been undertaken. All are fully provided for and as per appropriate accounting practice, this position needs to be recognised in the Council's accounts and the debts written off. The detail surrounding each of these debts is set out in Appendix 6a.

## **8 Capital Expenditure Forecast at Quarter 1**

- 8.1 The starting point for the 2021/22 capital programme is the Council's budget setting meeting in March 2021. That set a general fund budget of £288.9m and a HRA budget of £277m. In July 2021 Cabinet agreed the carried forward resources from the 2020/21 capital programme which added £172m to the General Fund capital programme (there was no HRA carry forward). The addition of the carry forward budget to the approved capital programme results in a programme of £737m.
- 8.2 The capital programme has been reviewed to more closely align the financial performance of the programme with actual progress. The review has taken into account the effects of the pandemic (such as labour shortages, material shortages, lengthened lead in times, inflation etc.) and a range of other factors. The review highlighted that the current 2021/22 budgets do not match the expected physical progress and budgets have been reprofiled.
- 8.3 In addition, the capital programme contains a number of framework budgets. These budgets, such as the Strategic Acquisitions Fund, are there to enable the Council to respond to opportunities as they arise but still be within the budget and policy framework.
- 8.4 These budgets are inherently difficult to forecast and if not accounted for will distort the performance of the capital programme. The table below restates the programme taking the review and the reprofiling into account as well as adjusting for the framework budgets.

### **Table 2 - 2021/22 Capital Expenditure Analysis as at Quarter 1**

Priority	2021/22 Revised Budget (£'000)	2021/22 Budget Adjustments (£'000)	2021/22 Framework Budget (£'000)	2021/22 Revised Budget (after adjustments) (£'000)	2021/22 Qtr. 1 Forecast (£'000)	2021/22 Budget Variance (£'000)
People (Children's)	46,478	(5,138)	0	41,340	37,107	(4,233)
People (Adults)	40,996	(26,323)	0	14,673	10,923	(3,750)
Place	46,360	(3,630)	0	42,730	38,822	(3,907)
Economy	278,051	(46,816)	(161,908)	69,326	48,696	(20,630)
Housing (GF)	13,050	0	(13,050)	0	0	0
Your Council	35,507	(3,274)	0	32,233	25,223	(7,011)
<b>General Fund Total</b>	<b>460,441</b>	<b>(85,181)</b>	<b>(174,958)</b>	<b>200,302</b>	<b>160,771</b>	<b>(39,531)</b>
Housing (HRA)	277,033	0	0	277,033	181,189	(95,844)
<b>Total</b>	<b>737,474</b>	<b>(85,181)</b>	<b>(174,958)</b>	<b>477,335</b>	<b>341,959</b>	<b>(135,375)</b>

8.5 At this point in the year, the forecast is for a spend level of £342m, or 72% of the restated budget which is a significant spend level.

## 9 **Statutory Officers Comments** **Finance**

9.1 This is a report of the Director of Finance and therefore all financial implications have been highlighted in the body of the report.

### **Strategic Procurement**

9.2 Strategic Procurement notes the contents of this report and will continue to work with services to enable cost reductions.

### **Legal**

9.3 The Head of Legal & Governance has been consulted on this report, and makes the following comments.

9.4 The Council is under a duty to maintain a balanced budget. Pursuant to section 28 of the Local Government Act 2003, the Council is under a statutory duty to periodically conduct a budget monitoring exercise of its expenditure and income against the budget calculations during the financial year. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such remedial action as it considers necessary to deal with any projected overspends. This could include action to reduce spending, income generation or other measures to bring budget pressures under control for the rest of the year.

9.5 The Council must act reasonably and in accordance with its statutory duties and responsibilities when taking the necessary action to reduce the overspend. The Council is facing an unprecedented situation due to the pandemic and there is a risk

of the financial impact on the Council if the government does not provide the Council with sufficient funding in year to cover the Council's costs due to the pandemic.

- 9.6 Pursuant to the Executive 'Financial management and resources' function set out at Part Three, Section C of the Constitution, the Cabinet is responsible for approving both virements and debt write offs in excess of certain limits as set out in the Financial Regulations at Part Four, Section I, Regulations 5.31 / 5.32 & 8.15(c) respectively.
- 9.7 Pursuant to Part Four, Section J (Contract Procedure Rules – Rule 17.1) of the Constitution, the Cabinet is responsible for approving grants from external bodies above £500,000.
- 9.8 In light of the above, there is no legal reason why Cabinet cannot adopt the Recommendations contained in the report.

#### Equalities

- 9.9 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:
- Eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act
  - Advance equality of opportunity between people who share those protected characteristics and people who do not
  - Foster good relations between people who share those characteristics and people who do not.
- 9.10 The three parts of the duty applies to the following protected characteristics: age, disability, gender reassignment, pregnancy/maternity, race, religion/faith, sex and sexual orientation. Marriage and civil partnership status applies to the first part of the duty.
- 9.11 This budget report covers the position at Quarter 1 (Period 3) of the 2021/22 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising as a result of the forecast non-achievement of approved MTFS savings as well as the best estimates of the ongoing impact of the Covid-19 pandemic (C19) on the Council's financial plans.
- 9.12 It also includes proposed budget virements or adjustments. The recommendations in the report are not anticipated to have a negative impact on any groups with protected characteristics. In addition to this the Councils saving programme is subject to an equality assessment, which acts to mitigate against any potential impacts for those living and working in the Borough.

## **10 Use of Appendices**

Appendix 1 – Directorate Level Forecast

Appendix 2 – HRA Forecast

Appendix 3 – MTFS Savings Delivery

Appendix 4 – Capital Programme Level Forecast  
Appendix 5 – 2021/26 Revised General Fund (GF) Capital MTFS Budget  
Appendix 6 – Virements (Revenue and Capital)  
Appendix 7 & 7a – Debt Write Off  
Appendix 8 – Covid-19 Related Grant Support

**11 Local Government (Access to Information) Act 1985**

11.1 For access to the background papers or any further information, please contact  
Frances Palopoli – Head of Corporate Financial Strategy & Monitoring extn 3896

Directorate Level Forecast P3

Appendix 1

<b>PRIORITY</b>	<b>Revised 2021/22 Budget</b>	<b>P3 Outturn Forecast</b>	<b>P3 Forecast to Budget Variance</b>
<b>PEOPLE : CHILDREN'S</b>	<b>65,553,068</b>	<b>71,377,027</b>	<b>5,823,959</b>
Childrens	53,232,394	58,914,592	5,682,198
Children's Commissioning	3,192,390	3,395,535	203,145
Children's Public Health	6,004,600	6,004,600	0
Schools & Learning	3,123,684	3,062,300	-61,384
<b>PEOPLE : ADULTS</b>	<b>87,194,251</b>	<b>90,057,814</b>	<b>2,863,563</b>
Adults Social Care	71,217,226	73,697,591	2,480,365
Adults Commissioning	4,490,350	4,825,490	335,140
Adults Public Health	11,486,675	11,534,733	48,058
<b>PLACE</b>	<b>29,158,781</b>	<b>35,652,804</b>	<b>6,494,023</b>
Environment & Neighbourhood	21,893,414	28,289,758	6,396,344
Culture and Libraries	5,510,367	5,604,046	93,679
Chief Finance Officer (Alexandra Palace)	1,755,000	1,759,000	4,000
<b>ECONOMY</b>	<b>5,294,140</b>	<b>7,029,176</b>	<b>1,735,036</b>
Housing Regeneration & Planning	254,950	254,950	0
Housing	110,647	110,647	0
Planning Building Standards	2,337,781	2,580,484	242,703
Property & Capital Projects	-2,074,641	-582,308	1,492,333
Regeneration & Economic	4,665,403	4,665,403	0
<b>HOUSING</b>	<b>17,317,201</b>	<b>18,535,969</b>	<b>1,218,768</b>
Housing Demand	8,111,713	8,111,713	0
Housing Commissioned Services	-204,880	1,349,126	1,554,006
Commissioning	8,950,374	8,615,136	-335,238
Environment & Neighbourhood	459,994	459,994	0
<b>YOUR COUNCIL</b>	<b>44,558,821</b>	<b>45,583,199</b>	<b>1,024,378</b>
Chief Finance Officer	36,022,915	35,825,644	-197,271
Corporate Governance	1,788,274	1,818,274	30,000
Corporate & Customer Services	6,212,961	7,387,281	1,174,320
Chief Executive	297,450	297,450	0
Strategy & Communication	363,173	254,463	-108,710
Human Resources	190,966	279,179	88,213
IT Digital Services	127,053	155,915	28,862
Transformation & Resources	416,110	416,110	0
Strategic Procurement	-860,081	-851,117	8,964
<b>PRIORITY TOTAL</b>	<b>249,076,262</b>	<b>268,235,989</b>	<b>19,159,727</b>

Further detail on the drivers of the Priority variances follow:-

**PEOPLE: CHILDREN'S**

**Over budget £5.82m**

A large proportion (£3.05m) of the budget pressure relates to a COVID-19 pressures in the services. This pressure has been driven by a significant increase in social care activity with additional numbers and unit cost increases for placement costs and SEND transport. In addition, there is anticipated loss of income across a few services such as Pendarren and Children's Centres.

Safeguarding and Social Care is reporting a pressure of £4.16m. This pressure is largely increasing pressure complexity and cost of placements and an increase in staffing and legal pressures linked to increased child protection cases in the service.

Early Help and Prevention service is reporting a pressure of £1.53m which is a combination of SEN transport pressures and shortfalls in Nursery and Children centres' income.

**PEOPLE : ADULTS & PUBLIC HEALTH**

**Over budget £2.864m**

Adult Social Care, the Q1 adverse variance is £2.480m which includes £1.489m of COVID-19 related expenditure and £1.015m slipped savings carried forward from 20/21: these savings were not delivered in the previous year due to the impact of the pandemic, and relate to step down activity that was unable to be completed. Projected expenditure has increased by £0.412m since P2. The main drivers for the movement is an increase in activity and complexity of care package costs due to legacy COVID-19 pressures.

Adults Commissioning overall variance at Q1 is £0.335m. This is comprised of £0.215m COVID-19 related expenditure and £0.149m additional brokerage expenditure incurred to deliver client contribution income.

Adults Public Health is projected to break even with additional COVID-19 related expenditure being met by specific government grants.

It should be noted that there is an additional risk of a further increase in demand due to COVID-19 for packages of care that we are unable to quantify at this point in time: pressures arising through additional clients, care complexity, increased hours and carer breakdown. Dealing with COVID-19 continues to create unforeseen pressures on the service which ASC and health partners are dealing with. The impact and pressure are likely to change over the coming months as we begin to understand long-term and legacy implications of COVID-19. This poses additional risks to the budget position for 2021/22 and beyond.

**PLACE**

**Over budget £6.494m**

Place Priority is forecasting an overspend of £6.494m for Qtr1. This is due to base budget pressure issues of £1.032m, and pressures from COVID of £5.462m.

Parking, & Highways is forecasting an overspend of £4.972m. This is mainly due to on-going impact of COVID on parking income compounded by delays to implementations of new schemes (further analysis to be done to see if impact will result in on-going impact to base-budget due to change in activity). There is also a base budget pressure in Parking income from delay to roll-out of new parking IT system and on-going issues around Nuisance Vehicle Contract and in Highways from additional grounds maintenance costs.

Parks & Leisure is forecasting an overspend of £1.255m. This is mainly due to the impact from COVID on events and swimming income and the subsequent delay of Leisure Concession MTFS savings.

A further £0.251m pressure is forecast across the remaining service areas in this Priority mainly due to on-going C19 impacts.

## **ECONOMY**

**Over budget £1.735m**

The key pressure remains Covid-19, which continues to significantly impact key income streams in Commercial Property (£0.900m) and Planning income (£0.243m).

The other key area of overspend remains in Hard FM Services as a result of costs rising in Health and safety works (£0.427m) and additional security costs at the Civic Centre of £0.1m.

The cost for the health and safety works are being closely monitored with HfH and are subject to fluctuations.

## **HOUSING (General Fund)**

**Over budget**

**£1.219m**

Housing Priority forecasts a net adverse variance of £1.219m which continues to be driven by the impact of Covid.

Due to current social distancing requirements the TA Lodges are not operating at full capacity which is estimated will lead to an under recovery of income. This, coupled with the additional cost in TA due to the “everyone in policy”, is projected to have an adverse variance of £0.8m. This forecast may reduce as social distancing requirements change.

It is also projected that TA numbers will increase due to the end of the ban on evictions. Its impact is estimated to lead to an overspend of £0.4m.

It is expected that, as the pandemic impact abates, some of these forecasts will reduce and the TA reductions initiatives (HCBS, Capital Letters) will resume full scale operation to provide further mitigation.

## **HOUSING (Housing Revenue Account - HRA)**

**Over budget £0.614m**

**Table 3 – HRA Budget Forecast (Quarter 1)**

HRA BUDGET 2021/22	2021/22 Revised Budget	p.3 (Q1) 2020/21 Forecast	HRA Projected Variance - directly related to Covid19	HRA Projected Variance - inherent base budget variance	p.3 (Q1) 2021/22 Forecast Variance
	£000's	£000's	£000's	£000's	£000's
UE0721 Managed Services Income TOTAL	(106,809)	(106,542)		266	266
UE0722 Managed Services Expenditure TOTAL	13,204	13,552		348	348
UE0731 Retained Services Expenditure TOTAL	84,821	84,821			0
<b>Surplus HRA Services (within Retained)</b>	<b>8,784</b>	<b>8,784</b>			<b>0</b>
<b>Balance of HRA Account</b>	<b>0</b>	<b>614</b>	<b>0</b>	<b>614</b>	<b>614</b>

The HRA is forecasting an overspend at Qtr1 of £0.614m. This is made up of 1) £0.266m under recovery of income - primarily due to loss of income from hostel rents and service charges as a result of decants from Brunel Walk to facilitate site redevelopment and 2) £0.348m forecast overspend due to increased TA hostels security costs and responsive repairs cost.

**Your Council - Service**

**Over budget £1.544m**

The Pandemic continues to impact on some of the services in this Priority notably in Benefits (£0.175m) where additional resources are forecast to manage on-going increased demand. The Revenues service is forecasting under-recovery of income (£0.809m) due to courts are not expected to be fully operational for some time, which will impact on income streams.

The net base budget pressure forecast in Qtr1 is predominately caused by staffing capacity in the Finance Directorate (£0.3m) with smaller pressures spread across the other services.

**Your Council - Corporate**

**Under budget £0.5m**

The forecast underspend is mainly due to actual levy charges coming in lower than budgeted plus receipt of some unplanned income.

**Dedicated Schools Grant (DSG)**

**Over budget £6.58m**

The DSG budget is forecasting an in year overspend of £6.58m as highlighted in the table below, showing the pressure within the High Needs Block (HNB).

**Table 4 – DSG Position Quarter 1**

	Budget £'000	Forecast £'000	Variance £'000
Central Block	2,912	2,912	0
Early Years Block	21,036	21,036	0
High Needs Block	42,865	49,443	6,579
Schools Block	136,263	136,263	0
<b>Grand Total</b>	<b>203,076</b>	<b>209,654</b>	<b>6,579</b>

The main driver for the pressure in the High Needs block remains the increasing number of Education, Health and Care Plans (EHCP) in recent years. Approximately 25% of our children who are looked after have an EHCP. Where we have children who are looked after with an EHCP and who require an out of borough placements e.g. specialist residential, the social cost is higher than in borough.

The DSG reserve is ringfenced and outside the council's general fund reserves. The cumulative DSG deficit is detailed in the table below.

<b>Blocks</b>	<b>Opening DSG at 01/04/21</b>	<b>Schools Forum agreed trf between blocks</b>	<b>Qtr1 Forecast Outturn Variance</b>	<b>Drawdown Request</b>	<b>Qtr1 Forecast Closing Balance</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>
Schools Block	0.00	0.00	0.00	0.00	0.00
Central Block	(0.08)	0.00	0.00	0.00	(0.08)
High Needs Block	16.87	0.00	6.58	0.00	23.45
Early Years Block	0.11	0.00		0.00	0.11
<b>Total</b>	<b>16.90</b>	<b>0.00</b>	<b>6.58</b>	<b>0.00</b>	<b>23.48</b>

The Council is producing a DSG Management Plan which will be coproduced with various stakeholders, and shared with the DFE and which will detail the various actions the Council is taking to manage the level of DSG overspend. The plan will be a live document which will continue to be shared periodically with the DFE. Whilst Council actions will mitigate the level of overspend, it is not anticipated that the Council will be able to ameliorate this completely given the very significant difference between government funding, and demand for services within the High Needs Block in particular.

The DFE have agreed 'Safety Valve' deals with a small number of Councils which have significant levels of DSG overspend: these arrangements provide for the DFE to fund or repay Council's historic DSG deficit positions, subject to the Councils managing to eradicate overspends in future years' allocations. Council Officers have met with representatives from the DFE earlier this year to engage with them over the council's DSG position. It has been fed back to the Council that the DFE will not look to engage with Haringey in the near future around a 'Safety Valve' deal, as the Council's overspend position is not as significant as other authorities.

HRA Budget 2021/22	2021/22 Revised Budget	Q1 2021/22 Actual	Q1 2021/22 eoy Forecast	Q1 2021/22 eoy Forecast Variance	notes
<b>Total for AH04 - Housing Revenue Account</b>	<b>0</b>	<b>(2,511)</b>	<b>614</b>	<b>614</b>	
<b>UE0721 Managed Services Income</b>	<b>(106,809)</b>	<b>(14,114)</b>	<b>(106,542)</b>	<b>266</b>	
H39404 Service Charge Income - Hostels	(320)	(20)	(288)	32	The Forecast for all HRA Managed Services Income is to £266k overspend. Due to Hostels rents and service charge less income due to decants. Please note that due to IT issues & problems regarding the NPS- Northgate OHMS replacement system change . There are only 3 weeks and four days income processed in the p.3 year to date actual figures , the budget assumption was to have processed 12 weeks and 4 days by the end of p.3 (i.e. they are 9 weeks behind on processing these weekly Rent week journals for 2021/22 due to the current non-availability of relevant rental reports from the new system). Therefore all of the other income budgets are forecast to budget.
H39002 Rent - Hostels	(1,943)	(99)	(1,709)	235	
H39001 Rent - Dwellings	(82,030)	(5,623)	(82,030)	0	
H39101 Rent - Garages	(861)	(201)	(861)	0	
H39102 Rent - Commercial	(756)	(339)	(756)	0	
H39103 CBS - Lease Rental Income	(1,984)	0	(1,984)	0	
H39201 Income - Heating	(617)	(41)	(617)	0	
H39202 Income - Light and Power	(1,016)	(69)	(1,016)	0	
H39301 Service Charge Income - Leasehold	(7,562)	(7,073)	(7,562)	0	
H39401 ServChgInc SuppHousg	(1,495)	(102)	(1,495)	0	
H39402 Service Charge Income - Concierge	(1,741)	(107)	(1,741)	0	
H39405 Grounds Maintenance	(2,201)	(152)	(2,201)	0	
H39406 Caretaking	(1,943)	(130)	(1,943)	0	
H39407 Street Sweeping	(2,338)	(157)	(2,338)	0	
H40102 Water Rates Receivable	(1)	(0)	(1)	0	
<b>UE0722 Managed Services Expenditure</b>	<b>13,204</b>	<b>1,124</b>	<b>13,552</b>	<b>348</b>	
S14400 Supported Housing Central	291	30	291	0	The Forecast for all HRA Managed Services Expenditure is £348k overspend is due to the TA Hostels security costs are the primary reasons for the £166k overspend also the Responsive Repairs - Hostels Repairs & Maintenance costs are the primary reasons for the £182k overspend , all of the other HRA Managed Services Expenditure budgets are currently forecast to Budget.
H31300 Housing Management WG	24	(0)	24	0	
H32300 Housing Management NT	28	2	28	0	
H33300 Housing Management Hornsey	0	5	0	0	
H33400 TA Hostels	252	26	418	166	
H34300 Housing Management ST	10	3	10	0	
H35300 Housing Management BWF	12	0	12	0	
H36300 Rent Accounts	0	207	0	0	
H37210 Under Occupation	171	19	171	0	
H40001 Repairs - Central Recharges	2	(17)	2	0	
H40004 Responsive Repairs - Hostels	387	(11)	569	182	
H40101 Water Rates Payable	31	3	31	0	
H40104 HousMgmtRechg Cent	110	0	110	0	
H40111 Other RentCollection	138	10	138	0	
H40202 Management Special - Nth Tott	0	(0)	0	0	
H40206 HousMgmtRechg Energ	1,128	154	1,128	0	
H40208 Special Services Cleaning	3,189	526	3,189	0	
H40209 Special Services Ground Maint	2,075	58	2,075	0	
H40212 HRA Pest Control	297	30	297	0	
H40213 Estate Controlled Parking	145	1	145	0	
H40303 Supporting People Payments	1,861	(10)	1,861	0	
H40309 Commercial Property - Expenditure	0	10	0	0	
H40401 Bad Debt Provision - Dwellings	2,535	0	2,535	0	
H40404 Bad Debt Provision - Leaseholders	91	0	91	0	
H40406 Bad Debt Provisions - Hostels	68	0	68	0	
H40801 HRA- Council Tax	359	78	359	0	
<b>UE0731 Retained Services Expenditure</b>	<b>93,605</b>	<b>10,479</b>	<b>93,605</b>	<b>0</b>	
H25600 Housing Delivery Team	0	502	0	0	At this early stage (p.3) of the 2021/22 financial year the Budget eoy Forecast for all HRA RETAINED Services Expenditure is to Budget.
H38002 Anti Social Behaviour Service	611	0	611	0	
H39601 Interest Receivable	(304)	0	(304)	0	
H40112 Corporate democratic Core	601	0	601	0	
H40301 Leasehold Payments	(142)	(39)	(142)	0	
H40305 Landlords Insurance - Tenanted	326	0	326	0	
H40306 Landlords - NNDR	138	0	138	0	
H40308 Landlords Insurance - Leasehold	1,939	0	1,939	0	
H40501 Capital Financing Costs	16,242	0	16,242	0	
H40601 Depreciation - Dwellings	20,197	0	20,197	0	
H40805 ALMO HRA Management Fee	39,271	9,772	39,271	0	
H40900 Community Benefit Society (CBS)	0	33	0	0	
H49000 Housing Revenue Account	8,784	2	8,784	0	
H60002 GF to HRA Recharges	3,265	0	3,265	0	
H60003 Estate Renewal	1,370	210	1,370	0	
H60004 HIERS/ Regeneration Team	1,307	0	1,307	0	

## APPENDIX 3

Appendix 3 provides progress on savings 2021-22 delivery on a more detailed level.

MTFS Savings Ref	Saving proposal	Description	2021/22 £'000s	Detail on forecast saving has been achieved YTD	2021/22 Saving achieved YTD £'000s	2021/22 Projected Full Year Savings £'000s	2021/22 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2020/21 Saving)
<b>People - Children</b>								
PC2	Reduce operational costs	Reduce operational costs through streamlining management and staffing and improving efficiency in teams	(250)			(250)	0	Amber
20/25-PE03	Invest to Save - Edge of Care	Savings Approved at July 2019 Cabinet	(241)			(241)	0	Amber
20/25-PE04	Invest to Save proposal - In-House Fostering		11	-		11	0	Green
20/25-PE05	Invest to Save - SEND Transport		(216)	-		(216)	0	Green
20/25-PE06	Invest to Save - Pause Project		(1)	-		(1)	0	Green
20/25-PE09	0-19 year old public health commissioned services - a new integrated commissioned service delivery model		Public Health is working with the commissioned service provider to change the current service provision of three separate services into one integrated service model. Currently three commissioned services are within the Council's Section 75 Agreement with the CCG. These are the Health Visiting Service (including the HENRY programme), the School Nursing Service and the Family Nurse Partnership programme. All services are provided by Whittington Health NHS Trust.	125	-		125	0
20/25-PE12	Reduce operational costs in Schools and Learning and Commissioning	Identify any residual discretionary spend in Schools and Learning and reduce to deliver savings. Identify and reduce operational costs in Commissioning.	25	-		25	0	Green
CH102	Maya Angelou Assessment and Contact Centre Traded Service	This proposal identifies an opportunity to develop a traded service and provide contact facilities for children and parents. We are currently the only local-authority run contact centre in North London and there is significant demand identified through partners for use of this type of facility, particularly at peak times (Saturdays and Sundays). The centre provides good facilities with activities for children. Parents would be required to pay for the use of the facility and these parents would be those in private law who were divorcing and needing to make arrangements for contact. This would be achieved initially by extending hours to allow flexibility for external service provision and room bookings, then by developing a virtual offer for supervised contact online.	82	-		82	0	Amber
CH103	Delivering residential mother and baby assessments	The service set up the Maya Angelou Family Assessment Centre as part of the previous programme of Invest to save projects. Through this facility the service is undertaking parenting assessments in the community as planned. This project brought the service in-house and reduced spot purchasing of speciality parenting assessments. Assessments completed by the team of skilled social workers are now of a higher quality and there are fewer repeat assessments required as a result. As of the end of August this service has commenced 45 parenting capacity assessments in-house, with 17 closed in the current financial year. The service is on track to avoid costs in the region of £480K.	239	0		239	0	Amber
<b>Total: People (Childrens)</b>			<b>(226)</b>	<b>0</b>	<b>0</b>	<b>(226)</b>	<b>0</b>	

MTFS Savings Ref	Saving proposal	Description	2021/22 Target £'000s	2021/22 Saving achieved £'000s	2021/22 Variance £'000s	RAG Status (Delivery of 2021/22 Saving)
<b>People (Adults)</b>						
B2.7	Haringey Learning Disability Partnership	The Haringey Learning Disability Partnership, working jointly with Children's Services and with key partners such as the Clinical Commissioning Group and the London Borough of Islington, will implement a coherent strategy that aims to bring Haringey's demand and spending on adults with learning disabilities in line with our statistical neighbours and limit growth in spending in line with population growth.	1,340	236	(1,104)	Amber
B2.8	Mental Health	Working with our delivery partner, BEHMT, CCG and our communities to strengthen the prevention and 'enablement' pathways for mental health and to ensure the support we provide minimises the long-run dependency of adults with mental health issues. For those whose needs require a social care intervention, we will develop the market and look at new commissioning arrangements to improve value for money as well as promoting choice and control for the service user.	490	0	(490)	Red
B2.9	Adults OP / PS / SS	Working with the CCG, acute providers and primary care to extend independence, choice and control to those with physical support needs and further strengthen the pathways that prevent, reduce and delay the need for social care.	1,454	317	(1,137)	Amber
PA4	Transfer of High Cost Day Opps	Lease three ex-day centre premises to a local provider to support 15-20 service users at reduced cost, and closer to their existing support networks (Ermine Road).	426	0	(426)	Amber
	Fast Tracking Financial Assessments	Generating additional income through client contributions and charging for services through more timely discussions with client & processing.	1,082	0	(1,082)	Amber
			<b>4,792</b>	<b>553</b>	<b>(4,239)</b>	

MTFS Savings Ref	Saving proposal	2021/22 £'000s	2021/22 Saving achieved YTD £'000s	2021/22 Projected Full Year Savings £'000s	2021/22 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2020/21 Saving)
<b>Place</b>	<b>Place</b>					
PL9	Leisure centre concessions	50			50	Red
PL13	Parking Transformation Programme to deliver significant improvements to this service over the coming three years. Includes a CPZ rollout programme taking the borough to 100% coverage, and extending parking permit charging models to tackle emissions from Diesel vehicles	500	0	450	50	Amber
20/25-PL03	CCTV enforcement of weight limits and emissions through ANPR/DVLA check. Use of new technology cameras to record vehicle reg plates and immediately look up DVLA database to establish vehicle weight and emissions. Will require significant investment in infrastructure and back office arrangements.	280	0	140	140	Amber
20/25-PL04	Increase permit charges for highest emitting 'petrol' vehicles. A flat fee increase in Permit charge for the most polluting petrol emission band(s).	25	0	25	0	Green
20/25-PL06	Contact Centre Efficiencies	50	0		50	Red
20/25-PL07	Mechanisation of High Street Cleansing	150	0		150	Red
20/25-PL09	Hybrid Mail proposal	77	0	77	0	Amber
20/25-PL11	New Lease Income v2	20	20	20	0	Green
20/25-PL14	Parking Transformation Programme. Various workstreams - contactless £376, diesel n 2nd subsequent vehicle £300k and escalated essential permits, suspensions, carparks £164k MHCLG escalated 2021-22	840	0	500	340	Red

PL20/9	Full Cost recovery of services	130	0	20	110	Red
PL20/18	Crematorium Lease and Parks Property	20	20	20	0	Green
PL20/21	Review of Events team	45	45	45	0	Green
PL20/22	Visitors Vouchers Pricing Structure change	198	0	99	99	Amber
PL20/31	Concessionary Fares	1,200	0	1,200	0	Green
PL20/32	Diesel surcharge - Pay for Parking	(10)	0	(10)	0	
PL20/35	Night Time Enforcement	(5)	0	(5)	0	
PL20/39	Management and Support structure review	160	160	160	0	Green
PL20/3	Management of ASB Enforcement & Remodel of ASB & Waste Enforcement and Waste Services	78	78	78	0	Green
PL20/25	Pay for Parking - Introduce a minimum 30 minute purchasable sessions, (currently 15 minutes)	250	0	125	125	Red
PL20/27	Back office services efficiencies.	100	0	44	56	Red
PL20/28	Introduce Sunday charges - Car Park Pricing Structure	27	0	14	14	Amber
PL20/29	Introduce Sunday charges - Pay for Parking Pricing Structure	63	0	32	32	Amber
PL20/30	Targeted recovery of PCNs issued to persistent evaders. Dedicated resources introduced as part of new operational model and PMIS	80	0	80	0	Green
20/25-YC09	Maximising income from filming and venue management. This proposal is in two parts. The first is to make Haringey more attractive to film companies by identifying vacant buildings for meanwhile use as production bases, and by making parking easier in order to generate income. The second is to consider employing staff, as an invest to save bid, to market the council's venues for events (currently uncosted).	6	0	6	0	Green
YC104	Highway Searches	24		16	8	Amber
<b>Total: PARKING</b>		<b>4,358</b>	<b>323</b>	<b>3,135</b>	<b>1,223</b>	

MTFS Savings Ref	Saving proposal	Description	2021/22 £'000s	2021/22 Saving achieved YTD £'000s	2021/22 Projected Full Year Savings £'000s	2021/22 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2020/21 Saving)
<b>Economy</b>							
20/25-EC08	Strategic Property Unit – New Income Outdoor Media	This proposal comprises an opportunity to achieve new income potential by securing rental payments from outdoor media companies. This includes digital billboards and an innovative building wrap with a digital display for advertising purposes and council messages.	(100)			(100)	
PL8	Soft FM Efficiency	Re-commissioning of soft FM services and services delivered through Amey contract (e.g. efficiencies in postage & franking, front of house, security).	(25)			(25)	
20/25-PL08	FM Transformation	Terminating the Amey contract for FM Services and bringing Soft FM back in-house, and transferring Hard FM to Homes for Haringey. Approximately 100 staff will be in scope for a TUPE transfer. The proposed saving will be achieved through improved efficiency and returning Amey overhead and profit to the council. The transformation will include purchase of a new Property IT system, and service improvements particularly relating to building repairs and maintenance.	(150)			(150)	
EC101	Additional Recharge to Housing Services		300			300	Green
EC102	Additional Planning income from introducing new charges		200			200	Amber
EC103	Reduction in Energy Consumption on corporate buildings		50			50	Amber
<b>Total: Economy</b>			<b>275</b>	<b>0</b>	<b>0</b>	<b>275</b>	

MTFS Savings Ref	Saving proposal	Description	2021/22 £'000s	2021/22 Saving achieved YTD £'000s	2021/22 Projected Full Year Savings £'000s	2021/22 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2020/21 Saving)
<b>Housing</b>							
HO1	Temporary accommodation reduction plan	Reduce TA costs, as detailed in the TA Reduction Plan. Proposals include initiatives to prevent homelessness, improve economic position of those in TA, and help support those in TA to move on. Revenue costs covered by the Flexible Homelessness Support Grant. Plan also includes proposals to increase supply of low cost TA through new purchase, repair and management joint venture partnership, and capital investment in new Community Benefit Society. Please note that due to the additional costs incurred due to unforeseen works at BWF, it may not be possible to meet the projected savings.	573			573	Green
20/25-HO01	Transferring PSLs to HfH	Private Sector Leasing properties are leased by the Council from private landlords for between one and five years with a guaranteed rent for the term of the lease. Leases are mainly based on 90% of the 2011 LHA plus a £40 a week management fee (the latter being a transfer from FHSG). The CBS has been established to lease properties purchased by the Council to use them as TA or to discharge homelessness. Unlike the Council, the CBS can charge the current (2019) Local Housing Allowance (LHA) for the area the property is located in. Therefore moving these leases could mean total additional rental income of £1.19m if all leases were transferred. This would require, in each case, the landlords agreement to do so and additional incentives may be required. A reduction in savings of 25% has thus been included to account for this and additional costs	272			272	Amber
HO101	Housing Team Salaries - increase HRA contribution		274			274	Green
HO102	HfH taking over the lease of PSL properties on their expiry		209			209	Amber
<b>Total: Housing</b>			<b>1,328</b>	<b>0</b>	<b>0</b>	<b>1,328</b>	<b>0</b>

MTFS Savings Ref	Saving proposal	Description	2021/22 £'000s	2021/22 Saving achieved YTD £'000s	2021/22 Projected Full Year Savings £'000s	2021/22 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2020/21 Saving)
<b>Your Council (incl Council-Wide)</b>							
A6.2	Audit and Risk Management	Reduction in the value of the externally procured internal audit contract; potentially changing the assurance model, or reducing the number of audits completed.	20		0	20	Amber
YC1	Out of home advertising income generation	The proposal is to recommission the street furnishing advertising contract. Moving to digital display to ensure communication messages can be updated quickly, and to remove printing costs.	5		5	0	Green
20/25-YC02	Income from joining the London Counter Fraud Hub	The London Counter Fraud Hub, managed by CIPFA, is a counter fraud service developed to supply data analytics, investigations and recoveries service for London local authorities and the City of London Corporation. Unlike traditional data matching hubs, this project is an end-to-end service providing expert advice and operational support around sophisticated analytics. The overarching objective for the service is to increase fraud and corruption detection, and improve fraud prevention, share common risks across London, minimise losses and maximise recovery, so that fraud and corruption does not pay. Three data sources (Council Tax - Single Person Discount, Housing Tenancy and Non Domestic Rate records are entered into the analytics part of the Hub through a secure transfer. Using sophisticated technology, the Hub will analyse the data to identify frauds against the 32 London local authorities and the City of London Corporation.	25		25	0	Green
20/25-YC10	Additional sites for on street digital advertising	The proposal is to generate an income from the advertising opportunities in the borough. While we have recently awarded contract for our digital on street advertising, we are now looking at other forms of advertising, which are sympathetic to the surroundings and maximise the councils commercial returns. This is in the form of street advertising, out of home advertising, and libraries/customer services advertising.	52		26	26	Amber
YC106	Reduction in Legal Services Support		163		163	0	Green
YC105	Digital Services - Establishment Savings		250		250	0	Green
YC101	Finance Savings		202		202	0	Green
YC109	HR Savings		105		105	0	Green
<b>Total: Your Council</b>			<b>822</b>	<b>0</b>	<b>776</b>	<b>46</b>	<b>0</b>
	Digital Together	Cross-Cutting Saving Proposal	750	757	758	(8)	Amber/ Red

## Appendix 4

2021/22 Capital Monitoring, @ Quarter One (June 2021) Projection Sheet		Scheme Description	21/22 Full year Revised Budget (after Framework Budget adjustment )	2021/22 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend
SCHEME REF	SCHEME NAME		£,000	£,000	£,000
101	Primary Sch - repairs & maintenance	A range of repairs to various schools covering boiler replacement, rewiring and other items.	6,845	5,753	(1,091)
102	Primary Sch - mod & enhance (Inc SEN)	A range of larger, substantial repairs to schools such as re roofing works, new windows, and major fabric replacement	24,126	24,075	(51)
103	Primary Sch - new places	To fund expansion of schools if required	362	51	(311)
104	Early years	To provide funding to increase/secure early years places	205	0	(205)
109	Youth Services	This budget is provision for the borough's Youth Services projects.	229	57	(172)
110	Devolved Sch Capital	This is passed 100% to schools	531	531	0
114	Secondary Sch - mod & enhance (Inc SEN)	A range of larger, substantial repairs to schools such as re roofing works, new windows, and major fabric replacement	5,029	3,110	(1,919)
117	Children Safeguarding & Social Care	This scheme is designed to increase the capacity to retain LAC in-borough	495	(15)	(510)
118	Special Educational Needs Fund (New Provision Fund)	This scheme is to fund the SEND programme and the budget has been transferred scheme 102.	0	0	0

121	Pendarren House	Works to the facility to bring it to a high standard of repair	858	857	(1)
122	Alternative Provision Strategy	To fund capital works that increase the number of AP places in the borough	1,300	1,300	0
123	Wood Green Youth Hub	This budget is provision for the new W.G Youth Hub	1,263	1,263	(0)
199	P1 Other (inc Con't & Social care)	This is a small programme contingency budget.	98	125	27

### People - Children's

<b>41,340</b>	<b>37,107</b>	<b>(4,233)</b>
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The Children's Services capital programme has reprofiled resources of £5.138m into future years. The significant budgets that have been reprofiled are the primary school modernisation and enhancement budget which has reprofiled £2.627m into the next financial year and the secondary school modernisation and enhancement budget which has reprofiled £0.968m into the next financial year. The Pendarren project is only anticipated to spend £0.86m in this financial year so £1.4m of resources have been reprofiled into next year.

The quarter 1 forecast outturn is showing a an under budget position of £4.2m which is largely due to the Primary School repairs & maintenance budget at £1.1m variance. This budget has not been reprofiled as the spend in this area is unpredictable and it would not be prudent to reduce the budget along with the secondary school budget.

2021/22 Capital Monitoring, @ Quarter One (June 2021) Projection Sheet		Scheme Description	21/22 Full year Revised Budget (after Framework Budget adjustment )	2021/22 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend
SCHEME REF	SCHEME NAME		£,000	£,000	£,000
201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	Grant funded programme of aids and adaptations to enable people to remain in their home	3,581	3581	0
207	New Day Opp's Offer	This budget is funding for The Haven/Roundways project	66	41	(24)

208	Supported Living Schemes	Funding to convert property to supported living schemes reducing high cost placements with no loss of quality of service	456	0	(456)
209	Assistive Technology	The funding for AT will provide a greater range of Assistive Technology interventions that will enable individuals to live independently and safely for longer in their own homes, as well as greater opportunity for improved outcomes through better information and proactive intervention.	1,759	980	(779)
211	Community Alarm Service	This is the funding for the capital element of the service	177	177	0
212	Linden House Adaptation	This project is complete with a minor retention	35	53	18
213	Canning Crescent Assisted Living	This project is to provide a number of assisted living places	3,581	3,581	(0)
214	Osborne Grove Nursing Home	The scheme is in development to provide a 70 bed nursing home.	1,783	1,776	(6)
217	Burgoyne Road (Refuge Adaptations)	This project is to provide a new women's refuge	736	233	(502)
218	Social Emotional & Mental Health Provision	This budget is to provide funding to provide additional in borough provision	900	0	(900)
221	Social Care System Implementation	This budget is to provide funding for the implementation of a new social care system	1,600	500	(1,100)
<b>People - Adults</b>			<b>14,673</b>	<b>10923</b>	<b>(3750)</b>

The Adults Services capital programme has reprofiled resources of £26.3m into future years. The Osborne Grove Nursing Home budget has reprofiled resources of £16m into future years. This will more closely reflect the extended co design and co development of the scheme. The Burgoyne Road scheme is being redesigned in the light of the feasibility study which concluded that the original aspiration of a 16 unit facility was not possible.

A 10 unit facility is now proposed and design development is underway. As there will be limited spend this financial year of £2.0m have been reprofiled into next year. The Canning Crescent project is now on site with a contractor appointed and a revised budget of £3.6m for this financial year has been set.

The supported living scheme is a framework budget to enable the service to respond to opportunities as they present themselves. 57 White Hart Lane has been identified as a suitable building for this programme and a budget of £3.65m has been set for the scheme. At this stage of development, it is not anticipated that there will be very much spend this financial year so £6m of resources have been reprofiled into future years.

The quarter 1 forecast is showing an under budget position of £3.75m. The single largest variance is in relation to the Social Care System Implementation (formerly the Mosaic Implementation) budget variance of £1m. There are a range of minor underspends across the rest of the programme. It is anticipated that these two budgets will increase expenditure during the year.

2021/22 Capital Monitoring, @ Quarter One (June 2021) Projection Sheet		Scheme Description	21/22 Full year Revised Budget (after Framework Budget adjustment )	2021/22 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend
SCHEME REF	SCHEME NAME		£,000	£,000	£,000
301	Street Lighting	This is the annual investment in capital maintenance	1,513	1,513	0
302	Borough Roads	This is the annual investment in capital maintenance	4,716	4,716	(0)
303	Structures (Highways)	This is the annual investment in capital maintenance	526	526	(0)

304	Flood Water Management	This is the annual investment in capital maintenance	734	734	(0)
305	Borough Parking Plan	This funding underpins the borough parking plan	714	545	(169)
307	CCTV	This funding underpins the borough CCTV plan	1,784	1,784	0
309	Local Implementation Plan(LIP)	This funding is provided by TfL for infrastructure works called the Local Implementation Plan (LIP)	284	284	(0)
310	Developer S106 / S278	This funding is provided by developers to offset the deleterious effect of their development so that it is acceptable in planning terms	869	650	(219)
311	Parks Asset Management:	This is the annual investment in capital maintenance	433	433	0
313	Active Life in Parks:	This is the annual investment in capital maintenance	1,014	914	(100)
314	Parkland Walk Bridges	Investment in the refurbishment of a number of bridges	1,133	1,133	0
317	Down Lane MUGA	This budget is to cover investment in Down Lane Park	57	57	0
321	MOPAC - Crime & Disorder Reduction	This is a grant funded scheme	49	0	(49)
322	Finsbury Park	This budget is to cover investment in Finsbury Park funded through the events income	135	100	(35)
323	Parking Strategy	This funding underpins the borough parking strategy	1,160	1,160	(0)
325	Parks Vehicles	This budget is to be used for the procurement of energy efficient park vehicles. It is self-funding and is aimed to reduce carbon emissions.	720	0	(720)

328	Street & Greenspace Greening Programme	This is an annual programme of investment in street & greenspace tree planting programme. The programme is used to match fund other external funds and sponsorship opportunities to deliver circa 200-250 trees per year. The current programme is much greater than this due to a large grant from the Urban Tree Challenge Fund and NCIL funding in four wards.	283	283	0
329	Park Building Carbon Reduction and Improvement Programme	A four year programme to improve the quality of the parks operational estate (13 buildings) including reducing the energy consumption and water usage by installing new technologies to reduce the carbon emissions to Zero in line with the Climate Action Plan targets for 2027.	1,050	1,050	0
331	Updating the boroughs street lighting with energy efficient Led light bulbs	This budget supports the upgrade of the borough's lighting to LED bulbs	4,151	4,151	0
332	Disabled Bay/Blue Badge	The scheme is to fund new disabled bays and to upgrade existing ones.	552	300	(251)
333	Waste Management	To upgrade waste infrastructure in the public realm	270	270	0
334	Parks Depot Reconfiguration	A one off programme to facilitate the rationalisation of the parks operational depots across the borough.	400	400	0
335	Streetspace Plan	This scheme is to improve the street environment within Haringey.	5,100	5,100	0
419	NPD Phase 2 LBH Match Funding	This scheme is now concluded.	5	0	(5)
119	School Streets	The funding is to support the roll out of the schools streets initiative	1,105	1,105	(0)
444	Marsh Lane	The scheme is to provide a new depot on Marsh Lane, to be completed by November 2021	8,754	8,460	(294)

447	Alexandra Palace - Maintenance	The funding is made up of a regular £470k capital maintenance budget for the upkeep of the palace. In addition there are two projects underway	1,328	1,328	0
472	JLAC Match Fund	The scheme is to refurbish elements of Jackson Lane Arts Centre	880	880	0
606	Hornsey Library Refurbishment	This scheme is now concluded.	16	16	0
621	Libraries IT and Buildings upgrade	This is a programme of upgrades to the libraries in the borough	1,996	929	(1,067)
623	Wood Green Library	The funding is to undertake upgrades to Wood Green library	1,000	0	(1,000)
652	Libraries - Re-imagining our Libraries offer for a better future	This is a self funding budget to drive greater use in the libraries	0	0	0
<b>Place - Safe &amp; Sustainable Places</b>			<b>42,730</b>	<b>38,822</b>	<b>(3,907)</b>

The Place capital programme has had reprofiled resources of £3.47m. The Parkland Walk Bridges project has slipped £1.1m due to extended design development, the Finsbury Park capital programme is dependent on the achievement of event income. As there have been few events the income cannot support the capital expenditure plan, so this budget has been reduced by £1m. The Libraries Reimagining budget of £0.65m has been reprofiled to future years.

The quarter 1 forecast is showing an under budget position of £3.9m. The two largest variances relate to the branch libraries programme, £1.1m, and the Wood Green Library scheme, £1m. There have been delays to the branch libraries programme as upon investigation additional condition works have been identified that would be best corrected as part of the upgrade programme. The Wood Green Library repairs are being specified and may take place later this year and so the forecast may improve.

2021/22 Capital Monitoring, @ Quarter One (June 2021) Projection Sheet	Scheme Description	21/22 Full year Revised Budget (after Framework Budget adjustment )	2021/22 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend
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SCHEME REF	SCHEME NAME		£,000	£,000	£,000
401	Tottenham Hale Green Space	This budget is to deliver improvements to Down Lane Park and the Paddock green spaces	1,352	1,338	(13)
402	Tottenham Hale Streets	This budget is to deliver public realm improvements in Tottenham Hale	1,759	1,759	(1)
404	Good Economy Recovery plan	This scheme is to provide interventions in high streets, to promote economic activities.	1,637	1,055	(582)
406	Opportunity Investment Fund	The budget is provided by the GLA and is used to provide loans to businesses	542	542	0
411	Tottenham Heritage Action Zone (HAZ)	This budget funded by Historic England is to deliver shop front improvements, heritage restoration and public realm improvements within Bruce Grove Conservation Area	1,579	1,578	(1)
415	North Tott Heritage Initiative	This budget funded by National Heritage Lottery Fund is to deliver shop front improvements in Northumberland Park Conservation Area	360	322	(38)
418	Heritage building improvements	This scheme is largely grant-funded, to undertake works to private properties, to safeguard heritage buildings.	1,589	1,589	(0)
421	HRW Acquisition	The budget is for the acquisition of properties as part of the HRW redevelopment. The costs will be met by the developer.	8,297	8,297	0
429	Site Acq (Tott & Wood Green)	The budget is to provide the capacity to respond to opportunities to acquire properties. The spending of the budget is subject to a business case.	14,780	14,780	0
430	Wards Corner CPO	The budget is to provide resources to undertake the CPO process on Wards Corner.	3,500	3,500	0
435	Wood Green Station Road	this scheme is to undertake master planning on WG station road.	0	2	2

438	Vacant possession Civic Centre (Woodside House Refurbishment)	This is a retention budget for this completed scheme.	22	22	(0)
452	Low Carbon Zones	This budget is used to undertake works pertaining to the neighbourhood of the future projects, which is solely funded by TfL	50	51	0
453	New workspace scheme at Stoneleigh Road car park	This budget is for the provision of mixed use workspace and housing. This budget is for the workspace element	0	0	0
454	HALS Improvement Programme	The scheme is to improve the physical environment of the service and to improve its on line offer	125	209	84
455	Replacement Cloud based IT solutions for Planning, Building Control & Land Charges	The funding is to be used for a replacement IT solution for planning	642	412	(230)
457	Future High Street Project	This budget funded by MHCLG is to deliver site acquisition, public realm improvements, workspace, market, community spaces and CCTV investments in Seven Sisters, Tottenham Green and Bruce Grove.	6,302	223	(6,079)
458	SIP - Northumberland PK BB & WorkSpace/Biz Support	This is a grant funded project to deliver broadband and Workspace/business support.	30	26	(4)
459	Wood Green Regen Sites	This scheme is to deliver the WG cultural quarter, WG central and Turnpike lane improvement plan.	788	788	0
464	Bruce Castle	The funding it to match fund eternal funding (should there be any) and spend is subject to a successful business case	557	0	(557)
465	District Energy Network (DEN)	The funding is to support the creation of a decentralised energy network and is subject to a successful business case	560	560	(0)
470	Wood Green HQ, Library & Customer Service Centre	This budget is for the development of the WG headquarters and associated works	7,788	0	(7,788)

471	Tailoring Academy Project	This is a grant to the Tailoring Academy	15	9	(5)
473	Enterprising Tottenham High Road (ETHR)	This budget funded by GLA is to invest in workspace in Bruce Grove	1,181	1,181	(0)
474	Tottenham High Road Strategy	The budget is the LBH contribution to support delivery of projects within Tottenham High Road strategy area	807	740	(67)
475	Heart of Tottenham (HOT)	This budget is for the delivery of the Tottenham Green phase two works, which entails the creation of a new public square (behind the old town hall), hard & soft landscaping and a new Library garden.	173	124	(49)
478	Wood Green Good Growth Fund	This is a GLA funded scheme to promote growth in WG area.	277	291	14
479	54 Muswell Hill Health Centre	The Council is leasing the property to the NHS and the funding is to undertake some remedial works to the property and cover professional fees	100	100	0
480	Wood Green Regen (2)	This budget is to facilitate the wider regeneration of the WG area.	696	696	(0)
481	Strategic Investment Pot	This is funding provided the Corporation of London for economic development purposes	2,031	0	(2,031)
482	Strategic Property	This is funding for works to the commercial portfolio	5,202	3170	(2032)
483	Production Valley Fund (SIP)	This budget provides loans to businesses and is funded by the Corporation of London	643	643	0
488	Liveable Seven Sisters (LSS)	This budget is to deliver public realm and parks improvements in Seven Sisters	0	0	0
493	Bruce Grove Yards (BGY)	This budget is to deliver public realm improvements in Bruce grove	0	0	0
4001	Maintenance of Tottenham Green Workshops	This is to undertake landlord works at the site	681	679	(2)
4002	Northumberland Park estate area public realm	This funding is to improve the public realm in this area	500	500	0

4003	Tottenham Hale Housing Zone Funding	This budget funded by GLA is to invest in public realm within the Tottenham Hale Housing Zone	500	500	0
4005	SME Workspace Intensification	The funding is to intensify use of the Council's industrial estate and spend is subject to a successful business case	684	683	(1)
4006	Acquisition of head leases	The funding is to acquire headleases and any acquisition will be subject to a successful business case	0	0	0
4007	Tottenham Hale Decentralised Energy Network (DEN)	The funding is to support the creation of a decentralised energy network and is subject to a successful business case	685	685	0
4008	Wood Green Decentralised Energy Network (DEN)	The funding is to support the creation of a decentralised energy network and is subject to a successful business case	1,085	1,085	0
4009	Additional Carbon Reduction Project	This budget is to assist other capital schemes to become more carbon efficient and it is self-funded.	500	0	(500)
4010	Selby Urban Village Project	The funding is to support the redevelopment of the Selby Centre and associated works	1,197	448	(748)
4011	Commercial Property Remediation	Funding to undertake landlord obligations.	109	53	(56)
4993	Pride in the High Road (PITHR)	This budget is to deliver placemaking / identity projects along Tottenham High Road	0	0	0

### **Economy - Growth & Employment**

**69,326      48,697      (20,629)**

The Economy capital programme has reprofiled resources of £43.4m into future years. The schemes that have been reprofiled are: acquisition of headleases, £13m. The early engagement with the head lessors has not been encouraging as they are seeking to command premium prices to give up their interests so the budget has been reprofiled.; the Wood Green budget has been reprofiled by £8.5m; the Tottenham Housing Zone funding is a GLA grant programme and has been reprofiled by £7.4m as it is not anticipated that all the payments will be made this year; the Bruce Castle budget, which is a self-financing budget, has reprofiled £5.0m into future years as the level of spend is going to be lower than previously thought; the additional carbon reduction project budget, a self-financing budget, has had £4.0m of its budget reprofiled to future years; the Selby Urban Village project budget, a self-financing budget, has had £4.1m of its budget reprofiled into future years.

The quarter 1 forecast is for an under budget position of £20.6m. The significant variances relate to the Wood Green HQ scheme, £7.8m, DEN projects, £5.7m, slippage on the Future High Streets Fund projects, £6.1m, Strategic Property commercial property repairs, £2m. There are range of other smaller slippages.

2021/22 Capital Monitoring, @ Quarter One (June 2021)Projection Sheet		Scheme Description	21/22 Full year Revised Budget (after Framework Budget adjustment )	2021/22 Full year Forecast Outturn	Budget Variance (Underspen d) / Overspend
SCHEME REF	SCHEME NAME		£,000	£,000	£,000
509	CPO - Empty Homes	The budget is to allow the Council to undertake CPO on properties should it be required	0	0	0
512	Wholly Owned Company	The funding is to enable the establishment of a company should it be decided to establish one.	0	0	0
<b>Housing (GF) Homes &amp; Communities</b>			<b>0</b>	<b>0</b>	<b>0</b>
<p>The Housing General Fund budget is reporting no spend and no forecast spend. The budgets contained within this area are framework budget, the CPO budget, £8.1m and the budget for the Wholly Owned Company, £5m.</p>					
2021/22 Capital Monitoring, @ Quarter One (June 2021)Projection Sheet		Scheme Description	21/22 Full year Revised Budget (after Framework Budget adjustment )	2021/22 Full year Forecast Outturn	Budget Variance (Underspen d) / Overspend

SCHEME REF	SCHEME NAME		£,000	£,000	£,000
601	Business Imp Programme	This budget is funding IT development to support the new ways of working	122	48	(74)
602	Corporate IT Board	This budget is funding IT development to support the new ways of working	1,396	1,056	(341)
604	Continuous Improvement	This budget delivers upgrade to the council's IT infrastructure.	1,245	714	(531)
605	Customer Services (Digital Transformation)	This budget is to provide capital works at the WG Customer Services centre.	471	471	(0)
607	Financial Management System Replacement	The budget is to fund upgrades to the existing SAP system to enhance functionality	2,522	1,806	(716)
622	Customer First	This budget is to support the delivery of the councils Customer First strategy.	2,101	694	(1,407)
639	Ways of Working	This budget is to support the delivery of the councils accommodation strategy.	483	56	(427)
640	Accommodation Move	This budget supports capital expenditures associated with office moves.	0	0	0
650	Connected Communities	This budget provides capital funds to support the Connected Communities initiative.	1,258	0	(1,258)
653	Capital Support for IT Projects	This budget provides IT support to other schemes in the programme and it's self-funding.	784	400	(384)
698	Responsiveness Fund	The budget is to allow the Council to respond to in year match funding opportunities	2,000	2,000	0
316	Asset Management of Council Buildings	This scheme funds works to the council's operational buildings.	9,222	7,348	(1,874)
330	Civic Centre Works	This scheme is for the Civic centre refurbishment works	7,703	7,703	(0)

699	P6 - Approved Capital Programme Contingency	This is the approved capital programme contingency.	2,926	2,926	0
<b>Your Council</b>			<b>32,233</b>	<b>25,223</b>	<b>(7,011)</b>
<p>The Your Council capital programme has reprofiled £2.4m to future years and transferred £0.874m from the contingency to the Alexandra Palace and Park capital maintenance budget.</p> <p>The quarter 1 forecast is an adverse variance of £7m. The main contributors to the variance are slippage on the following programmes: replacement of the financial management system, £0.7m, the connected communities programme, £1.3m, and the customer first programme, £1.4m. The asset management of council buildings budget is projecting to underspend by £1.9m. However, there it is possible that expenditure will improve throughout the year. Within this area the current forecast is that both the responsiveness fund and the approved capital programme contingency will spend to budget.</p>					
<b>TOTAL GF CAPITAL PROGRAMME</b>			<b>200,302</b>	<b>153,334</b>	<b>(46,968)</b>
<b>Housing (HRA) Housing Revenue Account</b>					
<b>2021/22 Capital Monitoring, @ Quarter One (June 2021) Projection Sheet</b>		<b>Scheme Description</b>	<b>21/22 Full year Revised Budget (after Framework Budget adjustment)</b>	<b>2021/22 Full year Forecast Outturn</b>	<b>Budget Variance (Underspend) / Overspend</b>
<b>SCHEME REF</b>	<b>SCHEME NAME</b>		<b>£,000</b>	<b>£,000</b>	<b>£,000</b>
202	HRA - P2 Aids, Adap's & Assist Tech -Council	Adaptations capital works for Council HRA properties to enable identified residents to help live an independent life.	1,100	1100	0
550	New Homes Acquisition	Acquisition of new homes to supplement the existing HRA housing stock	75,441	43,766	(31,675)
551	Existing Home Acquisitions - TA	Acquisition of existing homes to supplement existing HRA housing stock	33,877	31,292	(2,585)

552	HRA – P5 Carbon Reduction	HRA capital programme contribution to the authorities overall climate change action plan to substantially reduce carbon emissions in the housing stock (managed by HfH)	5,892	5,220	(672)
553	HRA – P5 Fire Safety	HRA capital programme fire safety essential compliance works to the housing stock. (managed by HfH)	15,329	6,131	(9,198)
554	Broadwater Farm Project	Demolition and re-building of identified blocks within the Broadwater Farm estate due to urgent health & safety issues.(managed by HfH)	14,529	8,929	(5,600)
590	HRA - P5 Homes for Haringey (HFH)	HRA housing stock original capital existing stock programme , includes internal and external major , legacy decent homes and Noel park pods works programmes. (managed by HfH)	64,178	43,029	(21,149)
599	New Homes Build Programme	Building of new homes to supplement and increase the existing HRA housing stock	66,687	41,721	(24,966)
<b>TOTAL HRA CAPITAL PROGRAMME</b>			<b>277,033</b>	<b>181,188</b>	<b>(95,845)</b>
<p>The overall HRA Capital programme is reporting a projected total underspend of £96m. The significant variances relates to New Homes build &amp; Acquisitions, and Existing stock maintenance programme. These are caused by programme slippages due to the impacts Covid and Brexit have had on supply of materials and building costs. These led to delays on some onsite activity and procurement processes. Additionally, Covid has impacted on resources in the various teams tasked with delivering the programmes, as well as supporting Teams.</p>					
<b>OVERALL CAPITAL PROGRAMME</b>			<b>477,335</b>	<b>341,960</b>	<b>(135,375)</b>

## 2021/26 REVISED GF CAPITAL MTFS BUDGET (INCLUDING 2020/21 C/F's) AS AT QUARTER ONE

		2021/22 Revised Budget	2021/22 (IN-YEAR) Budget Virement	2021/22 (FUTURE YEARS) Budget Virement	2021/22 Revised Budget (after Virement)	2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/26 Budget	2021/22 - 25/26 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
101	Primary Sch - repairs & maintenance	5,091	1,754		6,845	1,000	1,000	1,000	1,000	10,845
102	Primary Sch - mod & enhance (Inc SEN)	28,755	(2,002)	(2,627)	24,126	20,152	17,480	15,000	8,000	84,758
103	Primary Sch - new places	362			362	0	0	0	0	362
104	Early years	205			205	0	0	0	0	205
109	Youth Services	229			229	0	0	0	0	229
110	Devolved Sch Capital	531			531	531	531	531	531	2,655
114	Secondary Sch - mod & enhance (Inc SEN)	5,997		(968)	5,029	1,078	0	0	0	6,107
117	Children Safeguarding & Social Care	495			495	0	0	0	0	495
121	Pendarren House	2,276		(1,418)	858	2,243	2,913	70	0	6,084
122	Alternative Provision Strategy	1,300			1,300	2,500	3,500	3,500	1,200	12,000
123	Wood Green Youth Hub	1,015	248		1,263	0	0	0	0	1,263
199	P1 Other (inc Con't & Social care)	223		(125)	98	125	0	0	0	223
<b>People - Children's</b>		<b>46,478</b>	<b>0</b>	<b>(5,138)</b>	<b>41,340</b>	<b>27,629</b>	<b>25,424</b>	<b>20,101</b>	<b>10,731</b>	<b>125,225</b>
201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	3,095	486		3,581	2,193	2,193	2,193	2,200	12,360
207	New Day Opp's Offer	66			66	0	0	0	0	66
208	Supported Living Schemes	6,456		(6,000)	456	4,500	3,000	3,000	0	10,956
209	Assistive Technology	1,759			1,759	500	0	0	0	2,259
211	Community Alarm Service	177			177	177	177	177	177	885
212	Linden House Adaptation	35			35	0	0	0	0	35
213	Canning Crescent Assisted Living	6,390		(2,809)	3,581	100	0	0	0	3,681
214	Osborne Grove Nursing Home	17,783		(16,000)	1,783	6,036	34,504	2,545	1,094	45,962
217	Burgoyne Road (Refuge Adaptations)	2,736		(2,000)	736	2,250	0	0	0	2,986
218	Social Emotional & Mental Health Provision	900			900	600	600	600	0	2,700
221	Social Care System Implementation	1,600			1,600	1,600	0	0	0	3,200
<b>People - Adults</b>		<b>40,996</b>	<b>486</b>	<b>(26,809)</b>	<b>14,673</b>	<b>17,956</b>	<b>40,474</b>	<b>8,515</b>	<b>3,471</b>	<b>85,089</b>

		2021/22 Revised Budget	2021/22 <u>(IN-YEAR)</u> Budget Virement	2021/22 <u>(FUTURE YEARS)</u> Budget	Revised Budget (after Virement)	2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/26 Budget	2021/22 - 25/26 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
119	School Streets	1,105			1,105	600	600	600	0	2,905
301	Street Lighting	1,513			1,513	1,300	1,300	1,300	1,300	6,713
302	Borough Roads	4,716			4,716	4,769	6,044	6,924	6,924	29,377
303	Structures (Highways)	526			526	0	0	0	0	526
304	Flood Water Management	734			734	680	710	0	0	2,124
305	Borough Parking Plan	714			714	321	321	321	321	1,998
307	CCTV	1,784			1,784	1,000	550	0	0	3,334
309	Local Implementation Plan(LIP)	1,949	(1,665)		284	1,000	1,000	1,000	1,000	4,284
310	Developer S106 / S278	869			869	250	250	250	250	1,869
311	Parks Asset Management:	433			433	300	300	300	300	1,633
313	Active Life in Parks:	1,014			1,014	230	230	230	230	1,934
314	Parkland Walk Bridges	2,252		(1,119)	1,133	1,615	85	0	0	2,833
317	Down Lane MUGA	57			57	0	0	0	0	57
321	MOPAC - Crime & Disorder Reduction	49			49	0	0	0	0	49
322	Finsbury Park	1,135		(1,000)	135	600	600	1,000	0	2,335
323	Parking Strategy	960	200		1,160	0	0	0	0	1,160
325	Parks Vehicles	720			720	0	0	0	0	720
328	Street & Greenspace Greening Programme	283			283	100	100	100	0	583
329	Park Building Carbon Reduction and Improvement Programme	1,050			1,050	800	800	0	0	2,650
331	Updating the boroughs street lighting with energy efficient Led light bulbs	4,151			4,151	0	0	0	0	4,151
332	Disabled Bay/Blue Badge	552			552	0	0	0	0	552
333	Waste Management	270			270	200	0	0	0	470
334	Parks Depot Reconfiguration	400			400	0	0	0	0	400
335	Streetspace Plan	5,370	(270)		5,100	0	0	0	0	5,100
419	NPD Phase 2 LBH Match Funding	5			5	0	0	0	0	5
444	Marsh Lane	8,754			8,754	266	0	0	0	9,020
447	Alexandra Palace - Maintenance	470	858		1,328	470	470	470	470	3,208
472	JLAC Match Fund	880			880	0	0	0	0	880
606	Hornsey Library Refurbishment	0	16		16	0	0	0	0	16
621	Libraries IT and Buildings upgrade	1,996			1,996	0	0	0	0	1,996
623	Wood Green Library	1,000			1,000	1,000	0	0	0	2,000
652	Libraries - Re-imaging our Libraries offer for a better future	650		(650)	0	650	0	0	0	650
<b>Place - Safe &amp; Sustainable Places</b>		<b>46,360</b>	<b>(861)</b>	<b>(2,769)</b>	<b>42,730</b>	<b>16,151</b>	<b>13,360</b>	<b>12,495</b>	<b>10,795</b>	<b>95,530</b>

		2021/22 Revised Budget	2021/22 (IN-YEAR) Budget Virement	2021/22 (FUTURE YEARS) Budget	2021/22 Revised Budget (after)	2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/26 Budget	2021/22 - 25/26 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
401	Tottenham Hale Green Space	810		542	1,352	4,406	2,055	4,849	0	12,661
402	Tottenham Hale Streets	11,221		(9,461)	1,759	9,143	800	1,319	0	13,021
4003	Tottenham Hale Housing Zone Funding	6,735		460	7,195	4,326	0	3,203	0	14,724
404	Good Economy Recovery plan	1,637			1,637	500	100	0	0	2,237
406	Opportunity Investment Fund	542			542	0	0	0	0	542
411	Tottenham Heritage Action Zone (HAZ)	1,319	260		1,579	2,000	1,200	0	0	4,779
415	North Tott Heritage Initiative	360			360	0	0	0	0	360
418	Heritage building improvements	1,589			1,589	0	0	0	0	1,589
421	HRW Acquisition	107,738			107,738	3,940	6,830	6,000	4,600	129,108
429	Site Acq (Tott & Wood Green)	57,072			57,072	14,000	10,000	12,000	0	93,072
430	Wards Corner CPO	10,000			10,000	0	0	0	0	10,000
435	Wood Green Station Road	0			0	0	0	0	0	0
438	Vacant possession Civic Centre (Woodside House Refurbishment)	22			22	0	0	0	0	22
452	Low Carbon Zones	50			50	0	0	0	0	50
453	New workspace scheme at Stoneleigh Road car park	400	(400)		0	1,000	0	0	0	1,000
454	HALS Improvement Programme	125			125	0	0	0	0	125
455	Replacement Cloud based IT solutions for Planning, Building Control & Land Charges	642			642	0	0	0	0	642
457	Future High Sreet Project	0	6,302		6,302	0	0	0	0	6,302
458	SIP - Northumberland PK BB & Workspace/Biz Support	0	1,520	(1,490)	30	1,490	0	0	0	1,520
459	Wood Green Regen Sites	0	788		788	0	0	0	0	788
464	Bruce Castle	5,557		(5,000)	557	6,000	8,500	5,000	0	20,057
465	District Energy Network (DEN)	2,331		(1,771)	560	6,500	3,500	1,771	0	12,331
471	Tailoring Academy Project	15			15	0	0	0	0	15
473	Enterprising Tottenham High Road (ETHR)	1,907	(726)		1,181	451	0	0	0	1,632
474	Tottenham High Road Strategy	484	323		807	587	0	0	0	1,394
475	Heart of Tottenham (HOT)	773	(600)		173	0	0	0	0	173
478	Wood Green Good Growth Fund	50	227		277	0	0	0	0	277
479	54 Muswell Hill Health Centre	100			100	0	0	0	0	100
480	Wood Green Regen (2)	9,269	(946)	(7,627)	696	8,000	7,750	8,664	7,627	32,736
481	Strategic Investment Pot	2,831	(800)		2,031	1,950	0	0	0	3,981
482	Strategic Property	5,202			5,202	254	3	0	0	5,459
483	Production Valley Fund (SIP)	643			643	0	0	0	0	643
488	Liveable Seven Sisters (LSS)	1,704	(1,704)		0	2,250	1,019	0	0	3,269
493	Bruce Grove Yards (BGY)	1,326	(1,326)		0	1,670	218	0	0	1,888
4001	Maintenance of Tottenham Green Workshops	681			681	0	0	0	0	681
4002	Northumberland Park estate area public realm	1,000		(500)	500	500	0	0	0	1,000
4005	SME Workspace Intensification	2,116	(1,432)		684	3,500	4,000	0	0	8,184
4006	Acquisition of head leases	19,981		(13,000)	6,981	12,000	13,000	0	0	31,981
4007	Tottenham Hale Decentralised Energy Network (DEN)	1,814		(1,129)	685	3,129	5,000	7,000	7,500	23,314
4008	Wood Green Decentralised Energy Network (DEN)	1,614		(529)	1,085	2,529	2,500	7,500	7,500	21,114
4009	Additional Carbon Reduction Project	4,500		(4,000)	500	3,000	3,000	3,000	4,000	13,500
4010	Selby Urban Village Project	5,297		(4,100)	1,197	25,000	25,000	15,000	21,416	87,613
4011	Commercial Property Remediation	109			109	0	0	0	0	109
4993	Pride in the High Road (PITHR)	696	(696)		0	432	0	0	0	432
<b>Economy - Growth &amp; Employment</b>		<b>270,263</b>	<b>790</b>	<b>(47,606)</b>	<b>223,447</b>	<b>118,556</b>	<b>94,474</b>	<b>75,306</b>	<b>52,643</b>	<b>564,426</b>

		2021/22 Revised Budget	2021/22 <u>(IN-YEAR)</u> Budget Virement	2021/22 <u>(FUTURE YEARS)</u> Budget	Revised Budget (after Virement)	2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/26 Budget	2021/22 - 25/26 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
509	CPO - Empty Homes	8,050			8,050	1,000	1,000	0	0	10,050
512	Wholly Owned Company	5,000			5,000	0	0	0	0	5,000
<b>Housing (GF) Homes &amp; Communities</b>		<b>13,050</b>	<b>0</b>	<b>0</b>	<b>13,050</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>15,050</b>
316	Asset Management of Council Buildings	9,222			9,222	4,331	1,381	4,000	4,000	22,934
330	Civic Centre Works	7,703			7,703	5,500	4,500	5,000	1,250	23,953
470	Wood Green HQ, Library & Customer Service Centre	7,788			7,788	6,400	7,000	6,000	0	27,188
601	Business Imp Programme	122			122	0	0	0	0	122
602	Corporate IT Board	2,796		(1,400)	1,396	1,400	0	0	0	2,796
604	Continuous Improvement	2,245	(1,000)		1,245	950	950	950	950	5,045
605	Customer Services (Digital Transformation)	471			471	0	0	0	0	471
607	Financial Management System Replacement	2,522			2,522	650	0	0	0	3,172
622	Customer First	2,101			2,101	0	0	0	0	2,101
639	Ways of Working	483			483	0	0	0	0	483
640	Accommodation Move	0			0	0	0	0	0	0
650	Connected Communities	1,258			1,258	0	0	0	0	1,258
653	Capital Support for IT Projects	784			784	450	450	450	450	2,584
698	Responsiveness Fund	2,000			2,000	0	0	0	0	2,000
699	P6 - Approved Capital Programme Contingency	3,800	(874)		2,926	0	1,250	1,250	0	5,426
<b>Your Council</b>		<b>43,295</b>	<b>(1,874)</b>	<b>(1,400)</b>	<b>40,021</b>	<b>19,681</b>	<b>15,531</b>	<b>17,650</b>	<b>6,650</b>	<b>99,533</b>
<b>TOTAL GF CAPITAL PROGRAMME</b>		<b>460,441</b>	<b>(1,459)</b>	<b>(83,722)</b>	<b>375,260</b>	<b>200,973</b>	<b>190,263</b>	<b>134,067</b>	<b>84,290</b>	<b>984,853</b>

## APPENDIX 6

### Virements for Cabinet Approval – all within the Council's Financial Framework

#### Transfers from Reserves & Contingencies - for noting

Period	Priority	Service/AD Area	Rev/ Cap	In year	Next year	Reason for budget changes	Description
4	People	Adults	Revenue	506,006		Budget Funding Allocation	Drawdown from Transformation Reserve to fund the ASC Transformation Programme

#### Virements for Approval (2021/22)

3	Place	Environment and Neighbourhood	Revenue	5,296,023	4,574,023	Budget Realignment	Realignment of the Parking & Highways Budget for 21/22 in line with Parking Restructure & Other Changes
3	Your Council	Dedicated Schools Grant (DSG)	Revenue	15,057,920	15,057,920	Budget Realignment	Realignment of the 21-22 DSG budget to match the DfE allocation
4	Economy	Corporate Landlord	Revenue	300,000	300,000	Budget Allocation	Allocation of growth funding to cover staffing costs
4	People	Childrens	Revenue	815,000		Budget Allocation	Stonecroft childrens centre budget allocation for 2021-22.
4	People	Childrens	Revenue	2,437,100	2,437,100	Budget Allocation	Park Lane, Triangle and Woodside childrens centres budget allocations for 2021-22.
4	People	Adults	Revenue	525,390	525,390	Budget Realignment	Budget realignment to reflect Sec 75 funding being applied to respite care purchasing.
5	Your Council	Human Resources (HR)	Revenue	376,580	376,580	Budget Adjustment	Adjustments include moving the recruitment advertising budget to salaries; transferring job boards to consultant fees; transferring agency support costs to consultant fees

**Total 2021/22**

**25,314,019**

**23,271,013**

## Proposed Capital Virements for Quarter One (2021/22)

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£)	Scheme Description
People - Children's	101	Primary Sch - repairs & maintenance	1,754,092	Budget realignment
People - Children's	102	Primary Sch - mod & enhance (Inc SEN)	(1,754,092)	Budget realignment
People - Children's	123	Wood Green Youth Hub	248,000	Budget realignment
People - Children's	102	Primary Sch - mod & enhance (Inc SEN)	(248,000)	Budget realignment
People - Children's	114	Secondary Sch - mod & enhance (Inc SEN)	(968,000)	Budget reprofiled to future years
People - Children's	121	Pendarren House	(1,418,000)	Budget reprofiled to future years
People - Children's	199	P1 Other (inc Con't & Social care)	(125,000)	Budget reprofiled to future years
People - Children's	102	Primary Sch - mod & enhance (Inc SEN)	(2,627,000)	Budget reprofiled to future years
			<b>(5,138,000)</b>	
People - Adults	201	Aids, Adap's & Assistive Tech - Home Owners (DFG)	485,851	2021/22 DFG award budget reconciliation / realignment
People - Adults	208	Supported Living Schemes	(6,000,000)	Budget reprofiled to future years
People - Adults	213	Canning Crescent Assisted Living	(2,809,000)	Budget reprofiled to future years
People - Adults	214	Osborne Grove Nursing Home	(16,000,000)	Budget reprofiled to future years
People - Adults	217	Burgoyne Road (Refuge Adaptations)	(2,000,000)	Budget reprofiled to future years
			<b>(26,323,149)</b>	
Place	447	Alexandra Palace - Maintenance	858,000	Budget transfer from capital contingency - Alexander Palace & Park Emergency Capital Works
Place	323	Parking Strategy	200,000	Weight restriction cameras budget financed by Flexible capital receipt
Place	309	Local Implementation Plan(LIP)	(1,665,000)	2021/22 TfL funding adjustment/reduction based on limited funding information
Place	335	Streetspace Plan	(270,000)	Budget reduction/deletion
Place	606	Hornsey Library Refurbishment	15,553	Budget transfer from capital contingency
Place	314	Parkland Walk Bridges	(1,119,000)	Budget reprofiled to future years
Place	322	Finsbury Park	(1,000,000)	Budget reprofiled to future years
Place	652	Libraries - Re-imaging our Libraries offer for a better future	(650,000)	Budget reprofiled to future years
			<b>(3,630,447)</b>	

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£)	Scheme Description
Economy	481	Strategic Investment Pot	(800,000)	Budget transfer from scheme 481 to scheme 458
Economy	458	SIP - Northumberland PK BB & WorkSpace/Biz Support	800,000	Budget transfer to scheme 458 from scheme 481
Economy	458	SIP - Northumberland PK BB & WorkSpace/Biz Support	720,000	SIP2 Workspace and Business Support programme grant award
Economy	459	Wood Green Regen Sites	788,000	Budget realignment
Economy	478	Wood Green Good Growth Fund	226,739	Budget realignment
Economy	480	Wood Green Regen (2)	(945,762)	Budget realignment
Economy	480	Wood Green Regen (2)	(7,627,000)	Budget reprofiled to future years
Economy	401	Tottenham Hale Green Space	541,575	Budget realignment
Economy	402	Tottenham Hale Streets	(9,461,441)	Budget reprofiled to future years
Economy	4003	Tottenham Hale Housing Zone Funding	459,600	Budget reprofiled to future years
Economy	458	SIP - Northumberland PK BB & WorkSpace/Biz Support	(1,490,000)	Budget reprofiled to future years
Economy	464	Bruce Castle	(5,000,000)	Budget reprofiled to future years
Economy	4002	Northumberland Park estate area public realm	(500,000)	Budget reprofiled to future years
Economy	4006	Acquisition of head leases	(13,000,000)	Budget reprofiled to future years
Economy	4009	Additional Carbon Reduction Project	(4,000,000)	Budget reprofiled to future years
Economy	4010	Selby Urban Village Project	(4,100,000)	Budget reprofiled to future years
Economy	411	Tottenham Heritage Action Zone (HAZ)	260,000	Budget realignment
Economy	453	New workspace scheme at Stoneleigh Road car park	(400,000)	Budget realignment
Economy	457	Future High Street Project	6,302,000	Budget realignment
Economy	473	Enterprising Tottenham High Road (ETHR)	(726,000)	Budget realignment
Economy	474	Tottenham High Road Strategy	322,894	Budget realignment
Economy	475	Heart of Tottenham (HOT)	(600,000)	Budget realignment
Economy	488	Liveable Seven Sisters (LSS)	(1,704,000)	Budget realignment
Economy	493	Bruce Grove Yards (BGY)	(1,325,947)	Budget realignment
Economy	4005	SME Workspace Intensification	(1,432,000)	Budget realignment
Economy	465	District Energy Network (DEN)	(1,770,596)	Budget reprofiled to future years
Economy	4007	Tottenham Hale Decentralised Energy Network (DEN)	(1,129,000)	Budget reprofiled to future years
Economy	4008	Wood Green Decentralised Energy Network (DEN)	(529,000)	Budget reprofiled to future years
Economy	4993	Pride in the High Road (PITHR)	(696,012)	Budget realignment
			(46,815,951)	

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£)	Scheme Description
Your Council	699	P6 - Approved Capital Programme Contingency	80,000	Elections Polling Both Replacement
Your Council	699	P6 - Approved Capital Programme Contingency	(80,000)	Elections Polling Both Replacement
Your Council	699	P6 - Approved Capital Programme Contingency	(858,000)	Alexander Palace & Park Emergency Capital Works
Your Council	699	P6 - Approved Capital Programme Contingency	(15,553)	Budget transfer to Hornsey Library budget to mitigate overspend
Your Council	604	Continuous Improvement	(1,000,000)	Budget reduction/deletion
Your Council	602	Corporate IT Board	(1,400,000)	Budget reprofiled to future years
			<b>(3,273,553)</b>	
		<b>OVERALL TOTAL =</b>	<b>(85,181,100)</b>	

**Write off Summary Report Quarter 1**

All Council debt is considered recoverable; the Corporate Debt Recovery Team will make every necessary effort to collect charges due to the Council. However, there are some circumstances when it is appropriate to write off a debt once all forms of recovery action have been exhausted.

Council Debt is written off in line with the instructions set out within the Financial Regulations, following Court instruction or in accordance with the Limitations Act 1980.

This quarterly summarised report is for information purposes only and, the debts that have been written off for the Financial Period 1<sup>st</sup> April 2021 – 30<sup>th</sup> June 2021 (Qtr. 1) relate to delinquent accounts, where all forms of recovery action have now been fully exhausted. The sums approved for write off by the Director of Finance under his delegated authority have been adequately provided for in the Council’s Bad Debt Provision.

**Quarter 1 Summary: -**

The table below summarises the write offs by service type, financial value and volume.

Quarter 1 Write Off, Financial Period 1st April 2021 - 30th June 2021									
Service	Council Tax	NNDR	HBOP	HRA Rent	Leaseholder	Commercial Rent	Sundry Debt	Parking	Total
Under £50k	£19,529.93	£34,273.51	£197,674.60				£309,444.02		£560,922.06
Volume	32	24	59				23		138
Over £50k									£0.00
Volume									0
Total Value									£560,922.06
Total Volume	32	24	59	0	0	0	23	0	138

The Council Wide write off for Quarter 1 relates to Council Tax, Business Rates, Housing Benefit Overpayments & Sundry Debt.

The Quarter 1 **Council Tax** write off for this period comprises of approximately 37% ‘*Absconded Charge Payers*’, 34% ‘*Insolvency*’ with the remaining 29% being made up of ‘*Petty Amounts*’ and ‘*Deceased*’. This is a lower amount than previous financial years and is mainly due to the restrictions placed on Court proceedings from the onset of Covid.

**Business Rate** write offs for Quarter 1 comprises mainly of 54% ‘*Insolvency*’ with the remaining 46% being made up of ‘*Absconded Charge Payers*’ and ‘*Petty Amounts*’. Once again, this is a lower amount than previous financial years and is mainly due to the arrears team’s continued work on the Business Grants.

**Housing Benefit Overpayment** write off for Qtr. 1 of **£197k**, this was split over four areas with the largest two being ‘*Deceased*’ and ‘*Statute Barred*’, although the cases in the second instance are all for low value debt.

The Quarter 1 **Sundry Debt** write offs are all for ‘*Deceased*’ accounts, this is part of an ongoing review that the team are carrying out within the Adults Social Care accounts. This review will continue throughout the year.

All the accounts were reviewed to ensure that all methods of recovery had been exhausted.

## APPENDIX 7A

### **Debt Write off Greater than £50,000.**

All large businesses or organisations expect a certain level of income to become irrecoverable and therefore plan for some levels of write-offs. Occasionally, for a variety of reasons, debts do arise which become irrecoverable. Under Haringey's constitution debts of £50,000 or more require the approval of the Cabinet member for finance or Cabinet.

Details of the 3 debts over £50,000 presented for write off in this quarter are set out below. The Council's bad debt provisions are sufficient to cover the full value of these write-offs.

#### **B Ltd - £79,901.03**

The former lessee's & guarantors of commercial premises in the borough fell into rent arrears following a dispute over the rental amount. A number of court hearings were scheduled and postponed between 2008-2013 due to delays on the part of the owners, however possession was finally obtained in 2013, following which unsuccessful attempts were made to recover the debt, which has since become statute barred.

#### **K Ltd - £124,185.73**

The former lessee's of commercial premises in the borough fell into rent arrears and defaulted on a number of payment plans which were put in place between 2011-2016. The Council successfully obtained possession of the premises in 2019, and **£32,274.16** was recovered and paid towards the debt, however the company has now been dissolved and the Council is unable to recover any further amounts.

#### **I Ltd - £282,000.00**

In September 2016 Haringey Council granted an Opportunity Investment Fund (OIF) loan to I Ltd for the amount of £327,000.00 inclusive of interest. The company defaulted on their loan and Insolvency Practitioners were instructed, and the company went into liquidation. The Council has sought independent advice regarding potential further recovery steps, however there is now no prospect of further recovery.

**APPENDIX 8**

**Covid 19 Grants Allocated 2021/22**

<b>Grant Name</b>	<b>Grant Type</b>	<b>£m</b>
C19 Unringenced Grant (Local Authority Support Grant)	Emergency Funding	9.12
Contain Outbreak Management Fund (COMF)	Track & Trace / Outbreak Mgt	2.35
Local Council Tax Support Scheme	Welfare	3.61
ASC Infection Control Fund 21/22 (Round 3)	Track & Trace / Outbreak Mgt	0.31
ASC Rapid Testing Fund (2) 21/22	Track & Trace / Outbreak Mgt	0.25
C19 Unringenced Grant (Local Authority Support Grant)	Welfare	0.09
Welcome Back Fund (former RHSSF - Reopening High Streets Safely Fund)	Business Support	0.48
Business Restart Grant	Business Support	11.22
C-19 Winter Grant Tranche 3 (17 April to 20 June)	Welfare	0.23
C-19 Winter Grant Tranche 3 (21 June to 30 Sept)	Welfare	0.93
Self Isolation support Framework (March-June21)	Welfare	0.08
Self Isolation support Framework (July 21)	Welfare	0.09
Clinically Extremely Vulnerable Support Funding (CEV)	Welfare	0.33
Clinically Extremely Vulnerable Support Funding (CEV)	Welfare	0.20
		<b>29.29</b>