

## Place – Year 2 Delivery Plan

### Outcome 9: A healthier, active and greener place

#### Objective a) Protect and improve parks, open spaces and green space, promoting community use

| Delivery priorities  | Progress made in Year 1 (2019-20)  | Year 2 Delivery (2020-21)  |   | Plans for Years 3 and 4 (2021-23)  |
|--|--|--|---|--|
|  |  | High-level Milestones  | Comments/budget considerations  |  |
| <p><b>9.1 Develop a new Parks Strategy</b></p> <p>Cabinet Lead: Cabinet Member for Climate Change and Sustainability</p> <p>Officer Lead: Director of Environment and Neighbourhoods, and Head of Parks</p>  | <p>Scope of new Parks and Green Spaces Strategy agreed by Place Board</p> <p><b>Planned Activities</b><br/>Natural Capital Account commissioned (Jan 2020).</p> <p>Engagement with partners and stakeholders commenced (Jan 2020).</p> <p>Healthy Parks pilot report completed for Lordship Rec, Downhills Park, Chestnuts Park and Belmont Rec (Feb 2020).</p> <p>Access audits completed for Lordship Rec and Queens Wood (Mar 2020).</p>  | <p>Adoption of draft strategy by Cabinet December 2020.</p> <p>Public Consultation and Workshops: Oct – Mar 2020.</p> <p>Adoption of final strategy April -June 2021.</p>  | <p>Budget agreed, stakeholder engagement taking place during the development of the draft documents.</p>  | <p>Launch the Parks and Green Spaces Strategy and begin implementing the five-year action plan.</p>  |
| <p><b>9.2 Finsbury Park: Tri-borough consultation (management &amp; improvements)</b></p> <p>Cabinet Lead: Cabinet Member for Climate Change and Sustainability</p> <p>Officer Lead: Director of Environment and Neighbourhoods, and Head of Parks</p> | <p>Tri-borough consultation on management and improvements for Finsbury Park completed September 2019.</p> <p><b>Planned Activities</b><br/>Consultation report published (Feb 2020).</p> <p>Cabinet considered recommendations (Mar 2020).</p>  | <p>Lighting Improvements – June 2020 - £100k</p> <p>New Signage Strategy and implementation – Dec 2020 - £50k</p> <p>Installation of CCTV – Dec 2020 - £110k</p> <p>Parking Controls – Sep 2020 - £35k</p> <p>Changing Places Toilet – June 2020 - £35k</p> <p>Accessibility Improvements – Dec 2020 - £50k</p> <p>New Public Spaces Protection Order – Summer 2020.</p>   | <p>The funding for these improvements is in place for 2020; future funding is subject to commercial events taking place in future years.</p> <p>A small grant from the Children’s Team is helping to deliver the Changing Places Toilet. This will be the first one in a Haringey Park.</p> <p>Overall this represents an investment of £390,000 in Finsbury Park.</p>  | <p>This priority will be completed.</p>  |
| <p><b>9.3 Improvements to Finsbury Park</b></p> <p>Cabinet Lead: Cabinet Member for Climate Change and Sustainability</p> <p>Officer Lead: Director of Environment and Neighbourhoods, and Head of Parks</p>   | <p>Tennis courts upgrade with £400,000 external investment and delivered by Access to Sport.</p> <p>Sports courts refurbished at a cost of £70,000.</p> <p>First phase of play area renewal completed at a cost of £300,000 (including £100,000 from London Marathon Trust).</p> <p>Steel Warriors Gym installed which cost £80,000 and was funded by the Co-op.</p> <p>Dedicated on-site staff providing a visible presence and delivering horticultural, safety, and cleansing improvements (£270,000 per year).</p> | <p>The 2020/21 improvements to Finsbury Park will be largely focused on implementing the recommendations of the consultation in 2019 (see above). In addition:-</p> <p>Completion of phase two of the play area renewal – June 2020 - £300,000.</p> <p>Installation of a second arch to the McKenzie Garden – April 2020 - £10,000</p> <p>Improvements to path network – ongoing through the year - £50,000 - £100,000.</p> <p>Development of a building strategy for the park</p> | <p>The funding for these improvements comes from income already received in previous years’ events.</p> <p>The council is committed to reducing its carbon emissions and utility consumption. The council is also committed to supporting the sustainability of all the stakeholders occupying buildings in Finsbury Park. Therefore, during 2020 the Council will conduct a review of the buildings in the park to set out a strategy for carbon reduction and building rationalisation.</p> | <p>Improvements / redesigning / landscaping of the boundary and entrances.</p> <p>Improvements to path network.</p> <p>Landscape Improvements to improve safety.</p> <p>Depot and pavilion redesign / carbon reduction work.</p> |

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|  | <b>Planned Activities</b><br>Second phase of play area renewal £300,000.  | Nature Conservation improvements<br>Further activity programmes for all  |   |  |
| <b>9.4 Parks Improvement Projects</b><br><br>Cabinet Lead: Cabinet Member for Climate Change and Sustainability<br><br>Officer Lead: Director of Environment and Neighbourhoods, and Head of Parks | Design work completed on two Parkland Walk bridges (Upper Tollington and Vicarage Road). Renovation slipped to year 2 due to the need to retender works packages.<br><br>Planning and preparation of the Renovation of Down Lane Park, The Paddock, and Page Green Common: £6m over 4 years.<br><br>Crescent Gardens floodwater project: £200,000 | Renovation of Upper Tollington and Vicarage Bridges and access works - £500k<br><br>Improvement works to White Hart Lane Recreation Ground - £200k<br><br>New Play area in Woodside Park - £55k<br><br>New Play Area in Tower Gardens - £40k<br><br>New Play Area in Albert Recreation Ground - £60k<br><br>Year 2 Asset Management Improvements at various parks - £300k<br><br>Additional floodwater management projects subject to future external funding (Queens Wood and Chestnuts Park by April 21)<br><br>Year 1 planning for carbon and utilities reduction in Parks Depots and Pavilions | During 2020 the council will be developing its new Parks and Green Space Strategy. This will include a new Asset Management Plan which will set out a schedule of future priority projects for the Parks Service over the next 5 years. | Renovation of Stanhope Road and Stapleton Hall Road Bridges.<br><br>Year 3 and 4 Asset Management Improvements.<br><br>Additional floodwater management projects subject to future external funding<br><br>Year 2&3 new build and renovation works for carbon and utilities reduction in Parks Depots and Pavilions. |
| <b>9.5 Tree Planting</b><br><br>Cabinet Lead: Cabinet Member for Climate Change and Sustainability<br><br>Officer Lead: Director of Environment and Neighbourhoods, and Head of Parks              | <b>Planned Activities</b><br>A total of 265 new trees will be planted including the 40 on Wightman Road.<br><br>Ten year capital bid submitted combined with Defra and GLA will deliver 2000 new trees over ten years.  | Planting of at least 200 trees in Autumn/Winter 2020/21.<br><br>A further 400 trees subject to success of Defra and GLA funding bids.  | At least 600 trees will be planted this year. However, there are further funding and partnership opportunities that if confirmed will extend this to 1000 trees in 2020/21.   | With further funding opportunities and partners' support the council will seek to plant a further 1000 trees in 2021/22.<br>For year 4 onwards a total 300-400 new trees could be planted.   |

**Objective b) Increase the levels of physical activity across the borough**

| Delivery priorities   | Progress made in Year 1  | Year 2 Delivery  |   | Plans for Years 3 and 4  |
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|   |  | High-level Milestones  | Comments/budget considerations  |  |
| <b>9.6 Physical Activity and Sport Strategy</b><br><br>Cabinet Lead: Cabinet Member for Corporate and Civic Services<br><br>Officer Lead: Director of Environment and Neighbourhoods, and Head of Parks | Cabinet Approval of the new Physical Activity and Sport Strategy in June 2019.         | Confirm and implement Year 2 Physical Activity and Sport Implementation Plan | Can be done within budget. Pursuing a number of funding bids. E.g. GOGA disability Project        | Confirm and implement Year 3 & 4 Physical Activity and Sport Implementation Plan<br><br>Improvements to Play Areas |
| <b>9.7 New sports and play facilities</b>   | Markfield Park Bowls Green conversion to all weather multi use – opened December 2019. | Finsbury Park – Richard Hope Play Space refurbishment.                       | The funding for these projects comes from a mixture of internal council capital within the agreed | Progress tennis court gate upgrades and other refurb as required (Stationers, Priory)                              |

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| <p>Cabinet Lead: Cabinet Member for Climate Change and Sustainability</p> <p>Officer Lead: Director of Environment and Neighbourhoods, and Head of Parks</p>   | <p>Two new outdoor gyms – Downhills Park and Markfield Park.</p> <p>Brunswick Park – Multi Use Games Area (MUGA), Outdoor Gym.</p> <p>Finsbury Park over 8's play area refurbishment completed August 2019.</p> <p>Upgrade to Finsbury Park tennis and netball courts.</p> <p>Various Homes for Haringey and park play area upgrades.</p>              | <p>Master planning of play area and outdoor gym for White Hart Lane Recreation Ground.</p> <p>Bull Lane sports upgrade – master planning alongside Selby</p> <p>Other play upgrades – Woodside Park, Tower Gardens, Albert Recreation Ground, Elizabeth Place.</p> <p>Down Lane Park – all weather pitch (slightly delayed from 2019).</p> <p>Down Lane Park– upgrade tennis gate for swipe access</p> <p>Albert Road Recreation Ground outdoor gym - planning</p> | <p>capital programme. External funding from other funding bodies such as Sport England and London Marathon Charitable Trust. In addition, funding is made available through Section 106 Developer Contributions and potentially Neighbourhood Community Infrastructure Levy</p> | <p>Progress White Hart Lane Recreation Ground and Albert Recreation Ground</p> <p>Subject to funding – Chestnuts Park MUGA and tennis courts; progress Hartington Master Planning – outdoor gym and MUGA; Priory Park MUGA/bowling green, Stationers Park MUGA, Russell Park MUGA, Muswell Hill Pavilion Bull Lane – construction.</p> |
| <p><b>9.8 Improve participation rates in leisure centres by 2%</b></p> <p>Cabinet Lead: Cabinet Member for Corporate and Civic Services</p> <p>Officer Lead: Director of Environment and Neighbourhoods, and Head of Parks</p>   | <p>Fusion, the charity leisure management company which runs our Leisure Centres, has delivered a range of activities aimed at including participation, particularly in target groups (women, disabled, BME, under 16's and older people) such as Better with Age programme for older people.</p> <p>Participation has increased by 7% since 2018.</p> | <p>Participation increases by a minimum of 2%.</p> <p>Other improvements to target group participation, including concession card holder numbers.</p>  | <p>None</p>   | <p>Increase participation by a minimum of 2% each year.</p>  |
| <p><b>9.9 Business Case: Leisure Centre Wood Green</b></p> <p>Cabinet Lead: Cabinet Member for Corporate and Civic Services</p> <p>Officer Lead: Director of Environment and Neighbourhoods, and Head of Parks</p>   | <p>Business case for a leisure centre in Wood Green completed.</p>   | <p>Review Business Plan (Capital Costs finalised).</p> <p>Cabinet Report in summer 2020 alongside report on Council Accommodation</p>  | <p>Budget from Regeneration.</p>  | <p>If approved proceed to construction.</p>  |
| <p><b>9.10 Review Leisure centre pricing (inc: concessions &amp; pitch prices.)</b></p> <p>Cabinet Lead: Cabinet Member for Corporate and Civic Services, and Cabinet Member for Finance and Strategic Regeneration</p> <p>Officer Lead: Director of Environment and Neighbourhoods, and Head of Parks</p> | <p>Review of leisure centre pricing complete.</p>  | <p>Negotiation with Leisure Centre supplier Fusion in April 2020.</p> <p>Planning for implementation – September to December 2020.</p> <p>Implement Leisure Centre pricing changes – Jan 2021.</p>   | <p>Additional budget required for marketing £5 - £10K.</p> <p>Seeking to achieve Medium Term Financial Strategy savings of £190K.</p>   | <p>Implementation Jan 2021.</p>  |

| Objective c) Improve air quality, especially around schools   |   |  |  |  |
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| Delivery priorities   | Progress made in Year 1   | Year 2 Delivery  |  | Plans for Years 3 and 4  |
|   |   | High-level Milestones  | Comments/budget considerations   |  |
| <p><b>9.11 Air Quality Action Plan</b></p> <p>Cabinet Lead: Cabinet Member for Climate Change and Sustainability</p> <p>Officer Lead: Assistant Director for Planning, Building Standards and Sustainability</p>                                      | <p>Haringey's Air Quality Action Plan was consulted on and adopted.</p>   | <ul style="list-style-type: none"> <li>- To deliver a Schools Street Action Plan</li> <li>- Submit bids for Air Quality improvements to national / regional government including Liveable Neighbourhood bid to TfL.</li> </ul>   | <p>There is no Council budget for specific Air Quality Projects. Air Quality is linked into existing work streams (such as Transport / Regeneration).</p>  | <ul style="list-style-type: none"> <li>- To continue to support School Streets</li> <li>- Deliver new EV points</li> <li>- Incorporate air quality into the Tottenham High Rd project.</li> </ul>                              |
| <p><b>9.12 Adopt a school's streets action plan to improve air quality.</b></p> <p>Cabinet Lead: Cabinet Member for Climate Change and Sustainability</p> <p>Officer Lead: Assistant Director for Planning, Building Standards and Sustainability</p> | <p>The Council is developing an action plan to deliver Schools Streets around the boroughs' primary schools.</p>        | <ul style="list-style-type: none"> <li>- Adoption of the Schools Street Action Plan. In Spring 2020.</li> <li>- Start the delivery 2 schools streets.</li> </ul>   | <p>Budget of £3m over the next 5 years for school streets has been proposed. External funding is also being identified to increase the number of schools involved as opportunistic funding emerge. This combined funding will deliver approx. 20 School Streets.</p> | <ul style="list-style-type: none"> <li>- Deliver 4 new school streets per year.</li> <li>- Bid for external funding to support this</li> </ul>   |
| <p><b>9.13 Adopt an Ultra-Low Emission Vehicle Action Plan</b></p> <p>Cabinet Lead: Cabinet Member for Neighbourhoods</p> <p>Officer Lead: Assistant Director for Planning, Building Standards and Sustainability</p>                                 | <p>Haringey's Ultra-Low Emission Vehicle Action Plan was consulted on and adopted.</p>                                  | <ul style="list-style-type: none"> <li>- To deliver installation guidance for charging points – residents / developers / highways engineers etc</li> <li>- Increase the number of standard, and rapid charging points on the public highways and carparks</li> <li>- Increase private charging points through development</li> <li>- Include E-Cycle Hire within cycle hire programme</li> </ul> | <p>TfL have funded guidance and the private sector will fund new charging points across the borough on private land. Commercial partners will deliver points on the highway.</p>   | <ul style="list-style-type: none"> <li>- Delivery of a new public charging hub at the Marsh Lane Depot site.</li> <li>- Continue to increase the number of standard, and rapid charging points in line with demand.</li> </ul> |
| <p><b>9.14 Develop a new Parking strategy and Action Plan</b></p> <p>Cabinet Lead: Cabinet Member for Neighbourhoods</p> <p>Officer Lead: Assistant Director for Planning, Building Standards and Sustainability</p>                                  | <p>The Parking Action Plan is drafted in line with and supporting of Transport Strategy, AQAP and ULEV action plan.</p> | <p>Strategy + Action plan developed by April 2020</p>  |  |  |

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| <p><b>9.15 Expand Car Club submission</b></p> <p>Cabinet Lead: Cabinet Member for Climate Change and Sustainability</p> <p>Officer Lead: Assistant Director for Planning, Building Standards and Sustainability</p>        | <p>July 2019 Cabinet approved new flexible car club contracts for DriveNow and ZipCar, with the contracts taking effect on 1 December 2019</p> | <p>Completed December 2019</p>                                 | <p>Cost neutral (self-financing through parking permit income)</p> |   |
| <p><b>9.16 Walking &amp; Cycling Action Plan</b></p> <p>Cabinet Lead: Cabinet Member for Climate Change and Sustainability</p> <p>Officer Lead: Assistant Director for Planning, Building Standards and Sustainability</p> | <p>Transport Solutions consultants appointed to complete the draft Action Plan</p>   | <p>Public consultation by Autumn 2020 and adoption in 2021</p> |  | <p>Delivery and monitoring of the Action Plan</p> |

**Objective d) Reduce CO2 by 40% before 2020 and begin the journey to reduce to zero by 2015**

| Delivery priorities  | Progress made in Year 1   | Year 2 Delivery  |   | Plans for Years 3 and 4   |
|--|---|--|---|---|
|  |   | High-level Milestones  | Comments/budget considerations  |   |
| <p><b>9.17 Zero Carbon Borough Action Plan</b></p> <p>Cabinet Lead: Cabinet Member for Climate Change and Sustainability</p> <p>Officer Lead: Assistant Director for Planning, Building Standards and Sustainability</p> | <p>Development of the Haringey Climate Change Action Plan – to deliver a Zero Carbon Borough. Council has moved to reduce its investment portfolio into low carbon investments, currently over 70% is now in Low Carbon Investment Funds.<br/>Procure a green energy supplier for the Council supplies.</p> | <p>Engage the community on the boroughs Climate Change Action Plan.<br/>Submit the Councils lobbying ask to regional and national government to help the borough deliver Zero Carbon .<br/>Design the first 3 school streets and start consultation.<br/>Design a programme of retrofitting properties in the Homes for Haringey portfolio<br/>Launch the Home Information Web page on domestic retrofits for borough home owners.<br/>Deliver Tottenham Green Works Project with high standard of Carbon Reduction.</p> | <p>The Council has proposed funding for School Streets, improvements in its Assets Plan, and will embed Zero Carbon into future design of buildings. Other projects can be delivered once the Climate Change Action Plan is formally adopted.<br/><br/>The Domestic Energy Information is funded through national Government, and home owners will need to fund any interventions based from this advice.</p> | <ul style="list-style-type: none"> <li>- Embed Zero Carbon into all new Council build programmes</li> <li>- Work with community to increase renewable generation</li> <li>- Grow the DEN networks across the borough</li> <li>- Increase awareness and training on Active Travel</li> </ul> |
| <p><b>9.18 Zero Carbon Council Action Plan</b></p> <p>Cabinet Lead: Cabinet Member for Climate Change and Sustainability</p> <p>Officer Lead: Assistant Director for Planning, Building Standards and Sustainability</p> | <p>Closure of the Council’s Carbon Reduction Taxation accounts, with a positive “Green” Rating on the audit of the Councils process</p>   | <p>Develop the Zero Carbon Action Plan for the Council and schools on the Council Energy Contracts.<br/>Switch the Councils electricity supplier to a Renewable Tarif.<br/>Review the Parks, and Homes for Haringey Fleets and support them to switch and procure electric vehicles.<br/>Support the integration of Zero Carbon design across the Councils new buildings</p>   | <p>The Climate Change Action Plan has funding in place, and more will be identified once the policy is adopted and the business cases based on energy efficiency savings approved.</p>  | <ul style="list-style-type: none"> <li>- Continue delivery with schools and corporate buildings</li> </ul>  |

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| <p><b>9.19 Deliver 100 new charging bays by summer 2020</b></p> <p>Cabinet Lead: Cabinet Member for Neighbourhoods</p> <p>Officer Lead: Assistant Director for Planning, Building Standards and Sustainability</p>                         | <p>There are 104 charging points in the borough, with the majority installed in 2019. These range from 7-22kW.</p> <p>TFL have installed 5 rapid chargers on their roads in the borough.</p> | <p>The Council is working up proposals for 30 new on-street charging points.</p> <p>Private developments will also deliver points as part of planning gain.</p>   | <p>Private finance is in place to support the Council in delivery, which also generates income. The Council also has public funding in place to deliver a larger network.</p> | <ul style="list-style-type: none"> <li>- Further grow the network in line with demand and EV purchases.</li> <li>- Delivery of a new public charging hub at the Marsh Lane Depot site</li> </ul> |
| <p><b>9.20 Delivery Plan – Energy Efficiency measures in HFH stock.</b></p> <p>Cabinet Lead: Cabinet Member for Housing and Estate Renewal</p> <p>Officer Lead: Assistant Director for Planning, Building Standards and Sustainability</p> | <p>1115 boilers replaced and improved<br/>144 Loft insulated<br/>151 Double Glazing Units installed and replaced.</p>  | <p>Homes for Haringey will be delivering Energy Efficiency measures to Council owned stock.</p> <p>Develop a significant Energy Efficiency programme across estates.</p> <p>Review the EnergySponge Model to deep retrofits.</p>                      | <p>£101m is proposed in the HRA account to fund this programme</p>  | <ul style="list-style-type: none"> <li>- Start delivery of the Energy Efficiency programme</li> </ul>  |
| <p><b>9.21 Community Heating Network – Broadwater Farm</b></p> <p>Cabinet Lead: Cabinet Member for Housing and Estate Renewal</p> <p>Officer Lead: Assistant Director for Planning, Building Standards and Sustainability</p>              | <p>A new community heating system across Broad Water Farm has been delivered</p>   | <p>Set up a management system for the Community Heating System</p> <p>Set up a billing system for residents</p>   | <p>Funding is in place to set up the management of the network</p>  | <ul style="list-style-type: none"> <li>- Grow the network in surrounding development (schools etc)</li> <li>- Review the network and business cases to link this into other DENs</li> </ul>      |
| <p><b>9.22 Set up borough wide carbon offsetting projects</b></p> <p>Cabinet Lead: Cabinet Member for Climate Change and Sustainability</p> <p>Officer Lead: Assistant Director for Planning, Building Standards and Sustainability</p>    | <p>Haringey has collected £350,000 through Carbon Offsetting</p>   | <p>The Council will continue to collect Carbon Offsetting through planning.</p> <p>The Council will increase the cost of carbon (per tonne) through planning</p> <p>The Council will deliver a mechanism to spend this funding with the Community</p> | <p>Funding is secured on the back of developments that do not deliver Zero Carbon Standard and secured through s106 agreement</p>   | <ul style="list-style-type: none"> <li>- Review the cost and the process of Carbon Offsetting to encourage on site measures</li> <li>- Increase the cost of offsetting if needed</li> </ul>      |

## Outcome 10: A cleaner, accessible and attractive place

Objective a) provide safe accessible public spaces for everyone, especially children, young people and people with disabilities

| Delivery priorities  | Progress made in Year 1  | Year 2 Delivery  |   | Plans for Years 3 and 4   |
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|  |  | High-level Milestones  |   |   |
| <p><b>10.1 Highways improvement schemes – pedestrian &amp; Cyclist safety (£1.3m)</b></p> <p>Cabinet Lead: Cabinet Member for Neighbourhoods</p> <p>Officer Lead: Director of Environment and Neighbourhoods, and Head of Operations</p> | <p>Various measures from carriageway resurfacing to cycling parking to support people to walk and cycle more.</p> <p>In 2019/20 through the council's planned maintenance programmes significant improvements to the highway's assets were made. Over <b>20,000m<sup>2</sup></b> of carriageway and <b>22,000m<sup>2</sup></b> of footway were re-laid. The weak bridge on Station Road has been replaced, anti-suicide measures installed on Hornsey Lane Bridge and work has commenced on the replacement of a retaining wall on North Hill. Completed a multi-million-pound public realm scheme at White Hart Lane.</p> <p><b>The following schemes are funded via the LIP and spend by 31 March 2020 will be approximately 1.1 million.</b></p> <p>Lordship Lane Junction with the Roundway - Planned Maintenance and improvements to pedestrian crossing facilities February/March 2020</p> <p>The Avenue area Traffic Calming (TC) &amp; Local Safety Scheme (LSS) March 2020</p> <p>Cycle Parking – bikehangars – 11 by December 2019 – circa 50 by March 2020</p> <p>Improving Cycle Permeability - Albert Road carriageway resurfacing and improvements to the island and access to the Playing fields Feb/March 2010</p> <p>Local Cycle Measures - cycle accessibility on Buckingham Rd bridge. Feb/March 2020</p> <p>Westbury Avenue - Traffic calming measures: raised table at the existing signalised crossing near Leakfield Road, entry treatment on Boreham Road/Lordship Lane junction with footway resurfacing. Changes to existing island on Westbury Avenue/Boreham Road. Work will be completed by the end of 2020/21</p> <p>In 2020/21 a further <b>18,000m<sup>2</sup></b> of carriageway and <b>19,000m<sup>2</sup></b> of footway will be renewed.</p> | <p>Planned Maintenance and schemes for 2020/2021 will continue to deliver the outcomes of the adopted Haringey Transport Strategy (2018). This includes funding for schemes in the following areas:<br/>West Green Road/Langham Road/Belmont Road area</p> <ul style="list-style-type: none"> <li>• West Green Road/Spur Road</li> <li>• Weston Park N8</li> <li>• Ferme Park Study</li> <li>• Lordship Lane Study</li> <li>• Hamstead Lane Zebra Crossing</li> <li>• Perth Road</li> <li>• Cranley Gardens N10</li> </ul> <p>Bound Green Tube</p> <p>High Road N22 and Bounds Green Road Study</p> <p>Lordship Lane/Downhills Way Improvements</p> <p>Cycling and Pedestrian Improvements</p> | <p>Planned maintenance and schemes are funded from:</p> <ul style="list-style-type: none"> <li>• Transport for London</li> <li>• Council Investment:</li> <li>• Grant funding/developer funding</li> <li>• There is currently approximately 1.350 million for schemes (excluding sustainable transport schemes) in 2020/21 via the LIP</li> </ul> | <p>Indicative LIP funding for 2021/22 (approximately 1 million excluding sustainable transport schemes) will fund a range of schemes including a continuation of schemes from 2020/21 as well as in the following areas:</p> <p>Dowsett Road N17</p> <p>Elsden/Newly/Hartham/Pembury Roads N17 study</p> <p>Highgate Avenue</p> |

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| <p><b>10.2 Develop an accident reduction plan.</b></p> <p>Cabinet Lead: Cabinet Member for Neighbourhoods</p> <p>Officer Lead: Director of Environment and Neighbourhoods, and Head of Operations</p>          | <p>N/A</p>  | <p>2020: Consultation</p>   |   | <p>2020/21: Adoption</p>  |
| <p><b>10.3 Street lighting programme</b></p> <p>Cabinet Lead: Cabinet Member for Neighbourhoods</p> <p>Officer Lead: Director of Environment and Neighbourhoods, and Head of Operations</p>                    | <p>In 2019/20 through the council's planned maintenance programmes significant improvements to the highway's assets were made. Including the replacement of 210 street lighting columns, 490 energy efficient LED lanterns were installed.</p>  | <p>In 2020/21 a further 110 street lighting columns are expected to be replaced and 890 LED lanterns introduced.</p> <p>Annual Programme agreed March</p>   |   | <p>The Sustainable Transports Works Plan will include a provisional programme for projects beyond 2021.</p> |
| <p><b>10.4 Roll out of LED lighting – feasibility study</b></p> <p>Cabinet Lead: Cabinet Member for Neighbourhoods</p> <p>Officer Lead: Director of Environment and Neighbourhoods, and Head of Operations</p> | <p>Draft business case completed however being updated to reflect changes to the energy inflation profile provided by the energy team.</p>  | <p><b>Start date:</b> April 2018<br/><b>End date:</b> December 2019</p>   | <p>The Sustainable Transports Works Plan for 2020/21 is currently being finalised and will include a column and LED replacement programmes.</p> | <p>The Sustainable Transports Works Plan will include a provisional programme for projects beyond 2021.</p> |
| <p><b>10.5 Controlled parking zones</b></p> <p>Cabinet Lead: Cabinet Member for Neighbourhoods</p> <p>Officer Lead: Director of Environment and Neighbourhoods, and Head of Operations</p>                     | <p><b>Tottenham West, Tottenham East and Tower Garden Estate</b> statutory consultations completed October/November 2019. Secondary informal consultation planned for February 2020</p> <p><b>White Hart Lane</b>, consultation completed DA ready for signing.</p> <p><b>South Tottenham</b> – 21-day statutory consultation started 15<sup>th</sup> January 2020.</p> <p><b>Seven Sisters extension</b> 21-day statutory consultation started 15<sup>th</sup> January 2020.</p> <p><b>Bounds Green extension</b> additional consultation completed and DA Approved. Scheme implementation by 24 February 2020</p> <p><b>The Hale</b>, physical measures complete and live end of November 2019.</p> <p>Proposed go live dates as follows:</p> <p><b>Tottenham West, Tottenham East, Tower Garden Estate</b>, Spring 2020</p> <p><b>White Hart Lane extension</b> – March 2020</p> <p><b>South Tottenham, Seven Sisters extension</b> – March/April 2020</p> <p><b>Bruce Grove North, Bruce Grove and Alexandra Park</b></p> | <p>The following schemes/locations will form the CPZ programme for 2020/21:</p> <ul style="list-style-type: none"> <li>• Highgate CPZ Review</li> <li>• Seven Sisters CPZ Review</li> <li>• Finsbury Park CPZ Review</li> <li>• Finsbury Park CPZ B Review</li> <li>• Finsbury Park CPZ C Review</li> <li>• Tottenham North CPZ Review</li> <li>• Wood Green Inner &amp; Outer CPZ Review</li> <li>• Review of Hornsey North CPZ area including a review of Hornsey High Street</li> <li>• Bruce Castle CPZ Review to extend into Tottenham West</li> <li>• White Hart Lane CPZ Review</li> <li>• Waiting and loading review and Minor Parking Schemes</li> </ul> | <p>Budget on track approximately £500K for 2019/20 and £458k (£321k Capital - £137k S106) for 2020/21</p>                                       | <p>The programme for 2021 and beyond will be developed in 2020/21.</p>                                      |

|  |  |   |  |   |
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|  | <p><b>West</b> Consultation February March 2020</p> <p>The following CPZs will have all parking restrictions road markings refreshed by March 2020:</p> <ul style="list-style-type: none"> <li>• Crouch End A</li> <li>• Crouch End B</li> <li>• Green Lanes A &amp;B</li> <li>• Highgate</li> <li>• Highgate Station</li> <li>• Highgate Station Outer</li> <li>• Wood Green Inner &amp; Outer</li> <li>• Seven Sisters</li> <li>• Bounds Green</li> </ul>  |   |  |   |
| <p><b>10.6 Parking Transformation Programme</b></p> <p>Cabinet Lead: Cabinet Member for Neighbourhoods</p> <p>Officer Lead: Director of Environment and Neighbourhoods, and Head of Operations</p>   | <p><b>Parking Management IT System (PMIS)</b> Procured and now commencing mobilisation phase.<br/> <b>New Operating Model</b> – CEO numbers increased to c80 and now operating from two bases.<br/> <b>CPZ Programme</b> ongoing<br/> <b>CCTV</b> – cameras procured and programmed for installation.<br/> <b>Emissions based charging policies</b> being developed, due to go to Cabinet in April 2020.<br/> <b>Contactless/Chip &amp; Pin</b> parking machine sites being prioritised (considering emissions-based charging).<br/> <b>Nuisance Vehicle contract</b> – new contract has been procured and due to go live 1st Dec.<br/> <b>Dedicated disabled bay</b> policy approved by Cabinet in September.</p> | <p><b>PMIS</b> going live 1st July 2020.<br/> Roll out of additional <b>CCTV</b> sites across the borough commencing April 2020<br/> <b>Emissions based charging</b> to be rolled out (subject to Cabinet approval) once PMIS goes live (July 2020).<br/> <b>Contactless &amp; Chip &amp; pin</b> parking sites to be installed March/April 2020 and monitored to establish use.<br/> <b>Nuisance Vehicle</b> contract awarded in October 2019.<br/> <b>Dedicated disabled bays</b> – continued conversation on existing generic bays to dedicated Jan 2020</p> | <p>Across all the Parking Transformation Programme workstreams, we are projected to spend £2,354,700 of service revenue, in delivering £6,006,100 of Gross savings.<br/> The programme will also need Transformation Revenue, carry forward and Capital investments of £881,800, £378,300 and £4,365,200 (this includes £1.2m IT capital funding) over the entire programme.</p> | <p><b>Electric Vehicle (EV) Charging</b> – Roll out of Electric Vehicle Charging Points (EVCP's) across the borough – 120 per year).<br/> <b>Debt Recovery</b> - Dedicated resource to proactively chase payment of outstanding debts from unpaid PCN's.<br/> <b>CCTV enforcement of weight limits</b> - Through ANPR cameras and DVLA checks.</p> <p>All the above will help in discouraging private car use and improve air quality across the borough.</p> |
| <p><b>10.7 Flood Risk Management Strategy</b></p> <p>Cabinet Lead: Cabinet Member for Climate Change and Sustainability</p> <p>Officer Lead: Assistant Director for Planning, Building Standards and Sustainability</p>  | <p>This project is complete.</p> <ul style="list-style-type: none"> <li>• <b>Consultation:</b> June/July 2018</li> <li>• <b>Cabinet:</b> July 2019</li> <li>• <b>Uploaded to the website:</b> August 2019</li> </ul>   |   |  |   |
| <p><b>10.8 Reduce flood risk across the borough</b></p> <p>Cabinet Lead: Cabinet Member for Climate Change and Sustainability, and Cabinet Member for Neighbourhoods</p> <p>Officer Lead: Assistant Director for Planning, Building Standards and Sustainability</p> | <p><b>Sustainable Drainage System (SUDS) Chesnut Road</b>– complete October 2019.</p> <ul style="list-style-type: none"> <li>• <b>Queens Wood NFM</b>–Design</li> <li>• <b>Chestnut Park</b>–Feasibility Study</li> <li>• <b>Crescent Gardens SuDS Scheme</b>–complete</li> <li>• <b>Victoria Crescent</b>–complete</li> <li>• <b>Cyclical Gulley Cleansing</b></li> <li>• <b>Footway Maintenance SuDS Schemes</b></li> </ul>  | <p>In 2020/21 significant investment will also take place in the council's drainage system to help reduce the likelihood of flooding in the borough.</p> <p>Annual Programme to be agreed in March 2020.</p>  | <p>The Sustainable Transports Works Plan for 2020/21 is currently being finalised and will include more detailed information about Sustainable Drainage System schemes for 2020/21 and beyond.</p>   |   |

| Objective b) Improve cleanliness and reduce the levels of fly tipping  |  |   |  |  |
|--|--|---|--|--|
| Delivery priorities  | Progress made in Year 1  | Year 2 Delivery   |  | Plans for Years 3 and 4  |
|  |  | High-level Milestones   | Comments/budget considerations   |  |
| <p><b>10.9 Implement the Fly Tipping Strategy</b></p> <p>Cabinet Lead: Cabinet Member for Neighbourhoods</p> <p>Officer Lead: Director of Environment and Neighbourhoods and Head of Commissioning and Client</p>                              | <p>Enhanced communications including social media feeds and “wall of shame”.</p> <p>CCTV and other enforcement to target hotspots.</p> <p>Banners used in fly tipping hotspots</p> <p>Design out of hotspots (e.g. Moorefield and Lawrence Roads)</p> <p>Recruitment to a dedicated Fly Tipping Officer post – December 19</p>   | <p>Reduce fly tips by 2,400 in Year 2</p> <p>We will review/monitor all enforcement/fly tipping hotspots on a monthly basis to evaluate and consider further actions including use of re-deployable CCTV to deter further offending and use of the “wall of shame” to help to identify perpetrators.</p>  | <p>£8,000 on additional communications to discourage fly-tipping and new containers for on-street waste.</p>                 | <p>Reduce fly tips by a further 2,400 in Year 3 and 2,400 in Year 4</p>                          |
| <p><b>10.10 Waste Services Transformation Programme</b></p> <p>Cabinet Lead: Cabinet Member for Neighbourhoods</p> <p>Officer Lead: Director of Environment and Neighbourhoods and Head of Commissioning and Client</p>                        | <p>Agreed a programme of savings for next year and the following year.</p>   | <p>Reduce disposal costs for green and food waste and increase efficiency of collections – from April 2020</p> <p>Reschedule bank holiday collections – from April 2020</p> <p>Charge hirers of bulk bins for second or additional collections – from April 2020</p> <p>Charge schools for bin hire – from April 2020</p> <p>Review street cleansing operations on High Streets – by March 2021</p> | <p>Medium Term Financial Strategy savings target of £500K in 2020/21</p>   | <p>Veolia contact centre efficiencies</p> <p>Implement revised street cleansing arrangements</p> |
| <p><b>10.11 Establish a new litter &amp; commercial waste enforcement team</b></p> <p>Cabinet Lead: Cabinet Member for Neighbourhoods</p> <p>Officer Lead: Director of Environment and Neighbourhoods and Head of Commissioning and Client</p> | <p>Project team established – Sep 19</p> <p>Sprint (internal exercise for project planning) – October 19</p> <p>Draft operating models produced – Nov 19</p> <p><b>Planned activity:</b></p> <p>Consult stakeholders (models) – Dec 19</p> <p>Agree Operating Model – Jan 20</p> <p>Commence recruitment – Feb 20</p> <p>Fixed Penalty Notice online payment system introduced April 2020</p> <p>Brief Stakeholders – March 20</p> | <p>Team in place April 20</p> <p>Team training – April 20</p> <p>Public Communication campaign – April 20</p> <p>Launch team - May 20</p>   | <p>Transformation funding agreed - £105,000.</p> <p>Annual operating costs of £332,000 – self-financing from FPN income.</p> |  |

| Objective c) Minimise the amount of waste generated by our residents and businesses and increase levels of recycling |  |  |   |  |
|--|--|--|---|--|
| Delivery priorities  | Progress made in Year 1  | Year 2 Delivery  |   | Plans for Years 3 and 4  |
|  |  | High-level Milestones  | Comments/budget considerations  |  |
| <p><b>10.12 Reduction and Recycling plan</b></p> <p>Cabinet Lead: Cabinet Member for</p>                             | <p>Draft report agreed with Mayor and presented Cabinet for approval – Dec 19</p> <p>Progressed trials to reduce contamination of recycling- November 2019 to March 2020</p> | <p>Implement action plans to increase recycling, reduce waste and reduce contamination.</p> <p>Promotion of food waste recycling service, green garden waste and bulky waste collections -</p> | <p>Decreased disposal costs from separate collection of food and garden waste for 2020/21 onward.</p> <p>Decreased disposal costs from further achievements against the recycling target.</p> | <p>Continue to implement action plans to increase recycling, reduce waste and reduce contamination.</p> <p>Improvements to communications, campaigns</p> |

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| <p>Neighbourhoods</p> <p>Officer Lead: Director of Environment and Neighbourhoods and Head of Commissioning and Client</p>   |   | <p>January 2020 and onward</p> <p>Further work and monitoring with North London Waste Authority to determine and reduce contamination levels - January 2020 and onward</p> |             | <p>and design and layout of bin and other disposal sites.</p> <p>Further food waste promotion.</p>                        |
| <p><b>10.13 Require new development to have integrated, well-designed waste and recycling facilities, recognising the scale and nature of housing growth in the borough</b></p> <p>Cabinet Lead: Cabinet Member for Climate Change and Sustainability</p> <p>Officer Lead: Director of Environment and Neighbourhoods and Head of Commissioning and Client</p> | <p>Ongoing implementation through existing planning policies and guidance</p> | <p>Local Plan Issues &amp; Options consultation – during 2020</p> <p>Recommendation for any refinements to waste Supplementary Planning Documents</p>                      | <p>None</p> | <p>Continue to work with developers for major developments to design innovative waste disposal to maximise recycling.</p> |

## Outcome 11: A Culturally Engaged Place

Objective a) Foster strong and diverse cultural activities

| Delivery priorities   | Progress made in Year 1  | Year 2 Delivery  |  | Plans for Years 3 and 4  |
|---|--|--|--|--|
|   |  | High-level Milestones  | Comments/budget considerations   |  |
| <p><b>11.1 Develop an Arts and Culture Strategy</b></p> <p>Cabinet Lead: Cabinet Member for Corporate and Civic Services</p> <p>Officer Lead: Assistant Director for Commissioning</p>                                | <p>Council's Position Statement developed for wider discussion and adoption by the end of Year 1</p> <p>Haringey shortlisted for London Borough of Culture award – with focus on partnership Arts and Culture Strategy development.</p> <p>Feb 2020 – outcome of London Borough of Culture Bid.</p>  | <p>Continue to build and develop the Culture Board as a borough-wide partnership to drive the Arts and Culture Strategy for Haringey Council</p> <p>Grow partnership Arts &amp; Culture Strategy through the year.</p> <p>Subject to the outcome of London Borough of Culture Bid, a programme of events will be agreed in partnership with Partners and community groups. – April 2020.</p> | <p>Success in the LBoC will bring some funding to the borough, but there will remain a need to confirm the invest to save opportunities which an accessible arts and culture offer, firmly based in our communities, can bring</p> |  |
| <p><b>11.2 Deliver a sustainable future for the Cultural Education Partnership</b></p> <p>Cabinet Lead: Cabinet Member for Corporate and Civic Services</p> <p>Officer Lead: Assistant Director for Commissioning</p> | <p>Business planning and engagement on the Cultural Education Partnership has identified opportunities to pursue</p>   | <p>Regular events with schools and children and young people planned through the year</p>  | <p>Sustainability remains challenging</p>  |  |
| <p><b>11.3 Develop a new Libraries Strategy</b></p> <p>Cabinet Lead: Cabinet Member for Corporate and Civic Services</p> <p>Officer Lead: Assistant Director for Commissioning</p>                                    | <p>Proposal for a New Library Strategy for Haringey was presented to Corporate Board on the 1<sup>st</sup> August.</p> <p>This began to set out the vision and direction of travel for the service over the next 5 years (2020-2025). The proposal was closely aligned to the Borough Plan and set out libraries as an enabler of the council's broader outcomes for Early Help and Prevention. There was also an emphasis on partnership working to help improve customer outcomes by working in a more joined-up way and expanding the use of our community assets.</p> <p>It was agreed that further work would be completed including two pilots to take place in libraries at the start of 2020. The planning for this is currently taking place.</p> | <p>March 2020: Final proposals for the pilots to be presented to Corporate Board for approval. The aim is to start the pilots in April 2020 with the view to begin implementation of new delivery models during year 2.</p>  | <p>Transformation Budget Secured<br/>£130k 2019/20<br/>£100k 2020/21</p>   | <p>Further implementation and evaluation of the Strategy and new models of delivery in line with the outcomes of the pilots.</p> |
| <p><b>11.4 Enable Community Groups to celebrate heritage</b></p> <p>Cabinet Lead: Cabinet Member for Corporate and Civic Services</p> <p>Officer Lead: Assistant Director for Commissioning</p>                       | <p>Secured £25K external funding in 2019/20.</p> <p>Through the community arts grants made possible from the Windrush Grant and a similar approach adopted to Black History Month, there has been a focus on enabling community arts programmes to flourish, reflecting the borough's diversity</p>  | <p>Community Arts Programme will be run again during Windrush</p> <p>Local community arts programme being scoped for delivery in Year 2</p>  | <p>Bid to national Windrush Grants programme submitted</p> <p>Develop Arts Grant Programme.</p>  | <p>Annual programme to be scoped.</p>  |

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| <p><b>11.5 Community Engagement – development of Bruce Castle &amp; Bruce Castle Park</b></p> <p>Cabinet Lead: Cabinet Member for Corporate and Civic Services</p> <p>Officer Lead: Assistant Director for Commissioning</p>                         | <p>Major engagement was carried out over the summer of 2019 with local residents of all ages, communities and other stakeholders to develop proposals for the future of Bruce Castle and Bruce Castle Park</p> <p>Membership of the Bruce Castle Museum Steering Group has been widened to reflect the fuller community engagement process and stakeholders keen to become more involved</p>       | <p>We will continue to work with a range of stakeholders to develop the plans for the Castle and Park, and to seek sustainable financing for ensuring improvements are delivered</p>  | <p>Further focus in order to finalise the revenue business is now being worked through</p>                                   |   |
| <p><b>11.6 Deliver the Libraries Capital Programme</b></p> <p>Cabinet Lead: Cabinet Member for Corporate and Civic Services, and Cabinet Member for Finance and Strategic Regeneration</p> <p>Officer Lead: Assistant Director for Commissioning</p> | <p>In 2019/2020 we identified the following Libraries for improvement work: Wood Green, Coombes Croft, Stroud Green, Highgate, Alexandra Park, Muswell Hill and St Ann’s.</p> <p>The cost of the work to improve the libraries was identified and an outline programme developed to deliver the programme.</p>   | <p>Qrt 1 2020 -Establish scope of work for Wood Green Library.</p> <p>Establish scope of work for the remaining libraries based on current funding and deliver <i>by 4<sup>th</sup> Quarter 2020</i> with exception of <i>Muswell Hill Library which should be delivered by the end of 2<sup>nd</sup> Quarter 2021. (subject to Listed Building Consent)</i></p> <p>Review overall delivery programme should additional funding become available <i>to implement works that improve accessibility to the libraries. Decision expected in 1<sup>st</sup> Quarter 2020.</i></p> | <p>Prepare as necessary the business case to support the requested £1.23M additional funding should that be granted.</p>     | <p>Complete site works at Muswell Hill library.</p>   |
| <p><b>11.7 Upgrade computers and develop IT systems in libraries</b></p> <p>Cabinet Lead: Cabinet Member for Corporate and Civic Services</p> <p>Officer Lead: Assistant Director for Commissioning</p>  | <p>Public network &amp; computers upgraded. Library self-service quotes requested. Library management system made DPA compliant. Integrated library joiner eform live. Library self-service, immersive, audio-visual &amp; digital displays’ procurement scoped</p>  | <p>Procure all scoped equipment. Commence roll out to refurbished libraries - self-service systems, immersive, audio-visual, &amp; digital displays.</p> <p>Cleanse library management system to reflect current stock</p>  |  | <p>Year 3 Continue to roll out to remaining refurbished libraries self-serve systems, immersive, audio visual &amp; digital displays.</p> |
| <p><b>11.8 Develop approach to ensure that residents benefit from community assets in the borough</b></p> <p>Cabinet Lead: Cabinet Member for Communities and Equalities</p> <p>Officer Lead: Assistant Director for Commissioning</p>               | <p>We are currently mapping community assets (which includes a wide range of community facing premises and facilities) in partnership with other public sector and voluntary sector stakeholders and will be looking to articulate a localities based approach by the summer of 2020. We will be developing a plan which will enable better use of these assets to deliver community benefits.</p> | <p>A localities based approach agreed by Summer 2020.</p>   |  |   |
| <p><b>11.9 Deliver Community and commercial events in Parks</b></p> <p>Cabinet Lead: Cabinet Member for Climate Change and Sustainability</p>  | <p>As of Dec 19 - 79 community events and 24 commercial events have taken place.</p>   | <p>Continued programme of community and commercial events across Haringey’s parks</p>   | <p>Commercial events generate income which supports the running of the parks service and investment into the parks sites</p> | <p>Continue to develop and deliver a varied programme of events</p>   |

| Officer Lead: Director for Environment and Neighbourhoods, and Head of Parks   |  |  |   |  |
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| <b>Objective b) Improve connectivity</b>   |  |  |   |  |
| Delivery priorities  | Progress made in Year 1  | Year 2 Delivery  |   | Plans for Years 3 and 4  |
|  |  | High-level Milestones  | Comments/budget considerations  |  |
| <b>11.10 Crouch End Liveable Neighbourhood Project</b><br><br>Cabinet Lead: Cabinet Member for Climate Change and Sustainability<br><br>Officer Lead: Director of Environment and Neighbourhoods, and Head of Operations                       | Pre-engagement undertaken with community: January 2019<br>Design workshops held with community: April 2019<br>On-going engagement with key stakeholders such as TfL, Schools, Haringey Cycle Campaign, businesses<br>Road closure trials complete on Sunday 20 <sup>th</sup> October. The survey information gathered from the trials will inform the project design process.<br>Further engagement with the community is being undertaken 13 <sup>th</sup> Dec-26 <sup>th</sup> January | Start date: October 2018<br>Road Closure Trials: October 2019<br>Further Engagement: January 2020<br>Design option development: March 2020<br>Submission of gateway 2 to TfL: April 2020<br>Approval by TfL: June 2020<br>Formal consultation on options June-July 2020<br>Detailed design development: August onwards | Currently on target with re-profiled budget submitted to TfL October 2019. The programme total funding is £5 million. | Contractor procurement: January 2022<br>Works: Summer 2022-Summer 2023 |
| <b>11.11 Improve cycling infrastructure – inc: cycle future route 2.</b><br><br>Cabinet Lead: Cabinet Member for Climate Change and Sustainability<br><br>Officer Lead: Assistant Director for Planning, Building Standards and Sustainability | Spring 2019: Cycle Future Route 2 public consultation  | July 2020: Cycle Future Route 2 further public consultation on detailed designs  | Funded by TfL – approximate budget: £25m  | Completion in 2023/24  |

## Outcome 12: A Safer Borough

Objective a) Improve community confidence and reduce fear of crime using our relationships with partners and communities as well as our physical assets including the built environment and CCTV stock.

| Delivery priorities | Progress made in Year 1 | Year 2 Delivery       |                                | Plans for Years 3 and 4 |
|---------------------|-------------------------|-----------------------|--------------------------------|-------------------------|
|                     |                         | High-level Milestones | Comments/budget considerations |                         |

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| <p><b>12.1 Community Safety Strategy</b></p> <p>Cabinet Lead: Cabinet Member for Communities and Equalities</p> <p>Officer Lead: Assistant Director for Stronger Communities</p>                            | <p>A communications campaign focussing on serious youth violence, robbery and burglary has been developed, (funded through the Performance Reward Grant), and is on track to be implemented in early 2020.</p> <p>Several Community Conversations have taken place across the borough during year 1. Feedback from the conversations that have taken place so far are being evaluated in order to ensure that we are listening and responding to the community's concerns.</p> <p>Implemented April 2019. The Haringey and Enfield North Area Violence Reduction Group, (NAVRG).</p> <p>The Rescue and Response, service which tackles County Lines and Child Criminal Exploitation and Child Sexual Exploitation is now fully embedded and in operation Pan-London.</p> <p>Advance Minerva, to reduce female offending is now fully embedded and in operation across north west London boroughs.</p> <p>Young Londoners Funding 1-1 million secured to deliver 8 key community-based interventions via Haringey Community Gold. 2019-2021.</p> <p>The IOM review is on track for completion by March 2020</p> | <ul style="list-style-type: none"> <li>• There were several knife crime and awareness programmes being delivered in schools via Haringey Community Gold, IGU. We are also working with Schools to develop a PHSE programme for transitional aged school children. which will be rolled out to several key schools in 2020</li> <li>• The NAVRG Action Plan is due to be reviewed by the Violence Reduction Unit in April 2020. Funding remains in place until June 2020 and will continue subject to Met Police approval.</li> <li>• Project Future continues to be supported and has now moved into phase 2 with phase 1 evaluation due for completion by March 2020. Funding has now been secured until 2022.</li> </ul> | <ul style="list-style-type: none"> <li>• Subject to Council and MOPAC funding.</li> <li>• Performance Reward Grant capital and revenue funding from MOPAC 2018-2020, to fund two-year community confidence campaign. This funding will cease from March 2020. Full grant spend on track.</li> <li>• Projects delivered with funding from MOPAC the Home Office, the GLA, and the Big Lottery Fund. MOPAC crime prevention funding, (including Young Londoners funding), will be in place until March 2021. No confirmation that funding will continue after that date.</li> <li>• Additional funding streams will continue to be identified on an ongoing basis. We have just secured further Violence Reduction Funding of 400K over two years 2019-2021 and critical incident funding of 20kfor 2020</li> </ul> | <ul style="list-style-type: none"> <li>• Review priorities annually with MOPAC and other key funders.</li> </ul>  |
| <p><b>12.2 Review and refresh the Council's CCTV infrastructure</b></p> <p>Cabinet Lead: Cabinet Member for Communities and Equalities</p> <p>Officer Lead: Assistant Director for Stronger Communities</p> | <p>Contracts for new servers and camera refresh awarded as part of two-year programme of cameras refresh, new control room and server replacement</p> <p>Finalise initial programme of works for fixed camera refresh – January – March 20</p> <p>Supply 20 new re-deployable cameras – January – March 20</p>   | <p>Procure fit out of new control room – April 20</p> <p>Commence roll out of fixed camera refresh – During 2020</p>   | <p>£4.1m capital programme of which £2m programmed spend in 2019/20.</p>  | <p>Year 3: Continue roll out of fixed camera refresh. Install new control room.</p> <p>Year 4: Conclude roll out of fixed camera refresh – anticipated doubling number of cameras to 150 and increased stock of redeployable cameras to 30.</p> |
| <p><b>12.3 Implement a new Enforcement Policy</b></p> <p>Cabinet Lead: Cabinet Member for Neighbourhoods</p> <p>Officer Lead: Assistant Director for Stronger Communities</p>                               | <p>The New Enforcement Policy was completed and approved in Feb 2019.</p>  | <p>-During Year 2 we will adopt the Enforcement Policy and Procedures and will</p> <ul style="list-style-type: none"> <li>• Utilise our new Offence Report process which has been updated to reflect the new policy and ensure that this is implemented across service-April 2020.</li> <li>• Review all service standards to include enforcement policy outcomes-July 2020</li> <li>• Ensure training and induction of all new staff to ensure alignment and consistency</li> </ul>   | <p>Enforcement Policy covers services with Regulatory Services and Enforcement which have existing budgets to ensure compliance with the Policy and statutory provisions</p>  | <p>Use of civil penalties as an option for Enforcement when considering prosecution</p>   |

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|---|--|---|---|--|
|   |  | <p>of practice. September 2020</p> <ul style="list-style-type: none"> <li>Agree procedures and process for Civil Penalties</li> </ul>   |   |  |
| <p><b>12.4 Implement an ASB Policies and Procedures</b></p> <p>Cabinet Lead: Cabinet Member for Communities and Equalities</p> <p>Officer Lead: Assistant Director for Stronger Communities</p>                           | <p>Work has been completed EIA is being completed and Legal have been consulted.</p> <p>Due to go to Cabinet in March 2020.</p>  | <p>During 2020 we will implement and adopt the three-year revised Anti-Social Behaviour Policy and Procedures.</p> <p>Timescales as follows:</p> <ul style="list-style-type: none"> <li>Cab Mem 1-1: <b>22<sup>nd</sup> Jan</b></li> <li>Place Board <b>28<sup>th</sup> Jan:</b></li> <li>Corporate Board <b>30<sup>th</sup> Jan:</b></li> <li>CAB: <b>4<sup>th</sup> Feb</b></li> <li>Cabinet: <b>10<sup>th</sup> March</b></li> </ul> | <p>The ASB policy and procedures outlines the service standards regarding the delivery of ASB interventions in Haringey in conjunction with Homes for Haringey.</p> <p>Budget is from the General fund and Homes for Haringey</p> | <p>The annual review and the collective implementation will contribute to a continually improving the service. The policy will be reviewed in 2023</p> |
| <p><b>12.5 Ensure that hate crime and radicalisation has no place in Haringey</b></p> <p>Cabinet Lead: Cabinet Member for Communities and Equalities</p> <p>Officer Lead: Assistant Director for Stronger Communities</p> | <p>Prevent dedicated, multi-agency advisory group introduced July 2019.</p> <p>Multi-agency delivery group to tackle and combat hate crime in our borough introduced June 2019.</p> <p>Improved awareness training of frontline staff (council and partners) to recognise and support individuals at risk of radicalisation. Training programme – April 2019 to December 2019.</p> <p>Somali outreach worker Introduced to work with hard to reach communities. January 2020</p> <p>Mothers/parents safeguarding programme set up to support parents in recognising risks to their children around grooming and radicalisation. January 2020).</p> <p>Projects delivered in schools to build the resilience of young people to divert them away from extremist messages and build critical thinking. April 2019 to March 2020</p> <p>Prevent (WRAP) workshops delivered to over 600 professionals working in Haringey in 2019/20</p> <p>Prevent has received funding to deliver workshops delivered during 2019/20 directly to young people by St Giles Trust and Equaliteach to de-glamorise gangs and challenge stereotypes.</p> | <p>During year 2 we will develop policies and procedures which will focus on:</p> <ul style="list-style-type: none"> <li>Venue hire policies which tackle hate speech</li> <li>Risk assessment frameworks for Haringey based risk for hate crime and Prevent end June 2020.</li> </ul> <p>Delivery date June 2020.</p>  | <p>Prevent is funded fully by the Home Office and there is a commitment for funding to remain in place until at least April 2021.</p> <p>2020/21 budget will be confirmed in February 2020.</p>                                   | <p>Review priorities annually.</p>   |