

NOTICE OF MEETING

JOINT MEETING OF THE ALEXANDRA PARK & PALACE STATUTORY ADVISORY COMMITTEE AND THE ALEXANDRA PALACE AND PARK CONSULTATIVE COMMITTEE

**Monday, 4th October, 2021, 7.30 pm - Transmitter Hall, Alexandra Palace
Way, London, N22 7AY**

Statutory Advisory Committee Members:

Councillors Patrick Berryman, James Chiriyankandath, Josh Dixon, Scott Emery, Emine Ibrahim, Khaled Moyeed, Viv Ross, and Elin Weston.

Jane Hutchinson (Alexandra Residents' Association), Ken Ranson (Bounds Green and District Residents' Association), John Crompton (Muswell Hill and Fortis Green Residents' Association), Kevin Stanfield (Palace Gates Residents' Association), Elizabeth Richardson (Palace View Residents' Association), David Frith (The Rookfield Association), Jason Beazley (Chair, Three Avenues Residents' Association), and Jim Jenks (Vice-Chair, Warner Estate Residents' Association).

Consultative Committee Members:

Councillor Anne Stennett (Chair), Councillor Elin Weston (Vice-Chair), and Councillors Dana Carlin, Nick da Costa, Bob Hare, and Kirsten Hearn.

John Wilkinson (Alexandra Palace Allotments Association), Hugh Macpherson (Alexandra Palace Organ Appeal), John Thompson (Alexandra Palace Television Group), Dermot Barnes (Alexandra Residents' Association), Jacob O'Callaghan (Alexandra Park and Palace Conservation Area Advisory Committee), Ken Ranson (Bounds Green and District Residents' Association), Gordon Hutchinson (Friends of Alexandra Park), Nigel Willmott (Friends of the Alexandra Palace Theatre), Elen Roberts (Heartlands School), Rachael Macdonald (Hornsey Historical Society), Duncan Neill (Muswell Hill and Fortis Green Association), John Boshier (Muswell Hill Metro Group), Val Paley (Palace View Residents' Association), Calvin Henry (St Mary's CE Primary School), Jason Beazley (Three Avenues Residents' Association), and Richard Hudson (Warner Estate Residents' Association).

- 1. ELECTION OF A CHAIR FOR THE MEETING**
- 2. FILMING AT MEETINGS**

Please note this meeting may be filmed or recorded by the Council for live or subsequent broadcast via the Council's internet site or by anyone attending the meeting using any communication method. Members of the public participating in the meeting (e.g. making deputations, asking questions, making oral protests) should be aware that they are likely to be filmed, recorded or reported on. By entering the 'meeting room', you are consenting to being filmed and to the possible use of those images and sound recordings.

The Chair of the meeting has the discretion to terminate or suspend filming or recording, if in his or her opinion continuation of the filming, recording or reporting would disrupt or prejudice the proceedings, infringe the rights of any individual, or may lead to the breach of a legal obligation by the Council.

3. APOLOGIES FOR ABSENCE

To receive any apologies for absence.

4. DECLARATIONS OF INTEREST

A member with a disclosable pecuniary interest or a prejudicial interest in a matter who attends a meeting of the authority at which the matter is considered:

- (i) must disclose the interest at the start of the meeting or when the interest becomes apparent, and
- (ii) may not participate in any discussion or vote on the matter and must withdraw from the meeting room.

A member who discloses at a meeting a disclosable pecuniary interest which is not registered in the Register of Members' Interests or the subject of a pending notification must notify the Monitoring Officer of the interest within 28 days of the disclosure.

Disclosable pecuniary interests, personal interests and prejudicial interests are defined at Paragraphs 5-7 and Appendix A of the Members' Code of Conduct

5. URGENT BUSINESS

The Chair will consider the admission of any late items of Urgent Business. (Late items of Urgent Business will be considered under the agenda item where they appear. New items of Urgent Business will be dealt with under item X below).

6. MINUTES (PAGES 1 - 18)

- (i) To approve the minutes of the Joint Meeting of the Statutory Advisory and Consultative Committees held on 16 August 2021 as a correct record.
- (ii) To note the draft minutes of the Statutory Advisory Committee meeting held on 16 August 2021.
- (iii) To note the draft minutes of the Alexandra Palace and Park Board meeting held on 12 July 2021.

7. CHIEF EXECUTIVE OFFICER (CEO) UPDATE (PAGES 19 - 28)

To receive an update from the Chief Executive Officer (CEO) on current issues and projects at Alexandra Park and Palace and additional information on the events programme and a range of activities of the Charitable Trust.

8. NON-VOTING BOARD MEMBERS FEEDBACK

9. ITEMS RAISED BY INTERESTED GROUPS

10. NEW ITEMS OF URGENT BUSINESS

To consider any items admitted at item 5 above.

11. DATES OF FUTURE MEETINGS

To note the dates of future meetings:

30 November 2021
9 March 2022

Philip Slawther
Tel – 020 8489 2957
Email: Philip.slawther2@haringey.gov.uk

Fiona Alderman
Head of Legal & Governance (Monitoring Officer)
River Park House, 225 High Road, Wood Green, N22 8HQ

Friday, 24 September 2021

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MINUTES OF THE JOINT MEETING OF THE ALEXANDRA PARK & PALACE STATUTORY ADVISORY COMMITTEE AND THE ALEXANDRA PALACE AND PARK CONSULTATIVE COMMITTEE HELD ON MONDAY, 16TH AUGUST, 2021, 7.30 - 8.45 PM

PRESENT:

Statutory Advisory Committee Members:

Councillors Josh Dixon, Scott Emery, Emine Ibrahim, and Viv Ross.

Elizabeth Richardson (Palace View Residents' Association) and Jason Beazley (Chair, Three Avenues Residents' Association).

Consultative Committee Members:

Councillors Anne Stennett (Chair) and Dana Carlin.

Hugh Macpherson (Alexandra Palace Organ Appeal), John Thompson (Alexandra Palace Television Group), Jacob O'Callaghan (Alexandra Park and Palace Conservation Area Advisory Committee), Gordon Hutchinson (Friends of Alexandra Park), Nigel Willmott (Friends of the Alexandra Palace Theatre), Rachael Macdonald (Hornsey Historical Society), and Jason Beazley (Three Avenues Residents' Association).

At the start of the meeting, Jacob O'Callaghan noted that the Alexandra Palace and Park Consultative Committee used to have a separate meeting at least once a year and that this should be the first meeting after the Council Annual General Meeting

1. ELECTION OF A CHAIR FOR THE MEETING

RESOLVED

To elect Jason Beazley as the Chair for the meeting.

2. FILMING AT MEETINGS

The Chair referred to the notice of filming at meetings and this information was noted.

3. APOLOGIES FOR ABSENCE

Apologies for absence were received from:

Statutory Advisory Committee – Councillor Patrick Berryman, Councillor James Chiriyankandath, Councillor Khaled Moyeed, Councillor Elin Weston, John Crompton

(Muswell Hill and Fortis Green Residents' Association), and Jim Jenks (Vice-Chair, Warner Estate Residents' Association).

Consultative Committee – Councillor Elin Weston, Councillor Kirsten Hearn, John Wilkinson (Alexandra Palace Allotments Association), Duncan Neill (Muswell Hill and Fortis Green Association), John Boshier (Muswell Hill Metro Group), and Richard Hudson (Warner Estate Residents' Association).

4. DECLARATIONS OF INTEREST

Councillor Viv Ross noted that there were a number of issues on the agenda that related to licensing and planning and that he was a member of the Planning Sub-Committee and the Licensing Committee. Councillor Emine Ibrahim also noted that she was a member of the Planning Sub-Committee.

5. URGENT BUSINESS

There was no urgent business.

6. MINUTES

In relation to the minutes of the joint meeting on 15 March 2021, Jacob O'Callaghan, Alexandra Park and Palace Conservation Area Advisory Committee, drew attention to his comments that the Trustees could enforce the bylaws instead of the traffic enforcement proposals. The Chief Executive Officer noted that the bylaws could be used but explained that they were not considered to be the most cost effective measures and would require enforcement officers.

In relation to the Board minutes on 29 March 2021, Cllr Ibrahim asked about the policy for requests to light the mast. The Chief Executive Officer noted that there were restrictions on the number of days and times that the mast could be lit. It was explained that it had originally been done to celebrate Alexandra Palace commemorations but that there was an internal process in place to consider requests. It was added that this was a charitable resource that could only be used for charitable purposes. It was also noted that there were an increasing number of requests which could not all be honoured but that the Trustees were reviewing the policy for lighting the mast. Councillor Stennett stated that there had been a good discussion at the Board meeting and that the conclusion had been for the Trustees to look at the policy for lighting the mast. Members suggested that it would be beneficial to look at the lighting policies of other buildings in London.

RESOLVED

1. To approve the minutes of the Joint Meeting of the Statutory Advisory and Consultative Committees held on 15 March 2021 as a correct record.

2. To note the draft minutes of the Statutory Advisory Committee meeting held on 15 March 2021.
3. To note the draft minutes of the Alexandra Palace and Park Board meeting held on 29 March 2021.
4. To note the draft minutes of the Alexandra Palace and Park Panel meetings held on 15 March 2021 and 7 June 2021.

7. CHIEF EXECUTIVE OFFICER (CEO) UPDATE

Louise Stewart, Chief Executive Officer, introduced the report which provided an update on current issues and projects at Alexandra Park and Palace and additional information on the events programme and a range of activities of the Charitable Trust.

It was noted that there had been no substantial update in relation to car parking since the last meeting. It was explained that the procurement process was progressing and it was aimed to implement the new scheme from April 2022. It was added that the donate to park scheme would be continuing until then.

In relation to the Duke's Avenue Bridge, it was clarified that the Trust felt that 'permitted development rights' should not apply to any proposed changes to the bridge and that a full planning application process was required. However, since then, it was noted that Highways England had halted its programme of legacy bridge works across the country and was revising their approach after a significant amount of protest from a range of local and national interest groups and the general public.

It was enquired what sort of consultation would take place in relation to the charging for professional dog walkers. The Chief Executive noted that the Trust had been looking to introduce licensing for professional dog walking in Alexandra Park for several years. It was explained that a number of areas had introduced schemes for valid management reasons, primarily in order to meet costs. It was noted that there was no timetable for consultation but that the Trust would be approaching local professional dog walkers and active social media groups; it was added that any suggestions for consultees were welcomed.

It was enquired whether the slogans for Alexandra Park, such as 'Forever Yours', had been tested more widely in a focus group. The Chief Executive noted that there was no budget to conduct a focus group but that the feedback provided on the had been noted and that the wording of the slogans had been revised.

It was noted that the building, including the East Court, remained closed to the general public, other than for specific events. The Chief Executive explained that it was aimed to re-open to the public as soon as possible but that it was necessary to have appropriate cleaning regimes and arrangements in place.

In response to a question about flooding on the site near the Crouch End Playing Fields, the Chief Executive noted that the flooding had been a known issue for a number of years. It was explained that an application had been made to the Mayor's

Fund for sustainable drainage systems (SUDS); the whole area would need to be surveyed and the Community Infrastructure Levy (CIL) would be funding some of the surveys. It was added that this was being progressed with Haringey Council and that there would be a site visit with the Head of Planning shortly.

It was noted that a number of members and local residents responded positively to the set up for Kaleidoscope as it had been contained within the boarded area and the vehicles had not caused damage to the park or created risks for pedestrians. However, it was stated that the post-event process had not operated as smoothly. It was suggested that it would be beneficial if the post-event process could replicate the pre-event process. The Chief Executive noted that she would forward this feedback.

It was noted that the BBC would be commemorating its 100 year anniversary in 2022 and it was enquired whether there were any plans to offer support. The Chief Executive noted that discussions were ongoing with the BBC and that it should be possible to provide future updates.

Cllr Ibrahim noted that the Cyprus Wine Festival was no longer taking place at Alexandra Palace and it was enquired whether the diversity of events was being maintained. The Chief Executive explained that the team was now collecting more information relating to the diversity of events, including audiences and artists, in order to increase diversity. She noted that she could not discuss individual events in a public meeting but that the issue of diversity and overcoming any barriers to access could be further discussed outside of the meeting.

RESOLVED

To note the report.

8. NON-VOTING BOARD MEMBERS FEEDBACK

Nigel Willmott, Friends of the Alexandra Palace Theatre, noted that he had been unable to attend the last Board meeting. He explained that he had made a comment previously about new ways to create revenue streams using the theatre. It was added that the investment in regeneration had paid off.

9. ITEMS RAISED BY INTERESTED GROUPS

Jacob O'Callaghan, Alexandra Park and Palace Conservation Area Advisory Committee, noted that he would like to raise the issue of the efficiency, diversity, and powers of the Alexandra Palace and Park Consultative and Advisory Committees and the Alexandra Palace and Park Committee/ Board as representatives of users of the Palace and Park from London and beyond. He stated that he was part of a new group that wanted to apply to join the Consultative Committee. He added that it was difficult to explain to people how the various bodies and committees worked. He stated that there was duplication within the various meetings and that the representatives were not particularly representative of the community. He suggested that the governance of the various bodies should be reformed.

The Chief Executive agreed that the various committees might no longer be fit for purpose. It was explained that there had been a governance review in 2017 which had identified the need for changes to be implemented. However, it was noted that there were some practical limitations, including the fact that an Order would be required to make changes to the Statutory Advisory Committee. It was suggested that it would be beneficial to obtain the views of the members of the existing committees before embarking on any public consultation. It was noted that the Alexandra Park and Palace team was required to engage with stakeholders and had offered to approach people outside of the committee structures if this suited them better. The Chief Executive also noted that, due to the Covid-19 pandemic and the need to focus on financial recovery, the governance review was not currently a priority but she stated that it would be useful to consider modernising or replacing the existing committees to ensure that they were more representative.

10. NEW ITEMS OF URGENT BUSINESS

There were no new items of urgent business.

11. DATES OF FUTURE MEETINGS

To note the dates of future meetings:

- 4 October 2021
- 30 November 2021
- 9 March 2022

CHAIR:

Signed by Chair

Date

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MINUTES OF THE ALEXANDRA PARK AND PALACE ADVISORY COMMITTEE MEETING HELD ON MONDAY, 16TH AUGUST, 2021, 7.30 - 8.50 PM

PRESENT:

Statutory Advisory Committee Members:

Councillors Josh Dixon, Scott Emery, Emine Ibrahim, and Viv Ross.

Elizabeth Richardson (Palace View Residents' Association) and Jason Beazley (Chair, Three Avenues Residents' Association).

It was noted that the meeting was not quorate but would continue informally

1. ELECTION OF THE CHAIR FOR THE 2021-2022 MUNICIPAL YEAR

It was noted that one nomination had been received in advance of the meeting to elect Jason Beazley as Chair. It was stated that, as the meeting was not quorate, this item would be considered at the next meeting.

2. ELECTION OF THE VICE-CHAIR FOR THE 2021-2022 MUNICIPAL YEAR

It was noted that one nomination had been received in advance of the meeting to elect Jim Jenks as Vice-Chair. It was stated that, as the meeting was not quorate, this item would be considered at the next meeting.

3. FILMING AT MEETINGS

The Chair referred to the notice of filming at meetings and this information was noted.

4. APOLOGIES FOR ABSENCE

Apologies for absence were received from:

Councillor Patrick Berryman

Councillor James Chiriyankandath

Councillor Khaled Moyeed

Councillor Elin Weston

John Crompton (Muswell Hill and Fortis Green Residents' Association)

Jim Jenks (Vice-Chair, Warner Estate Residents' Association)

5. DECLARATIONS OF INTEREST

Councillor Viv Ross noted that there were a number of issues on the agenda that related to licensing and planning and that he was a member of the Planning Sub-Committee and the Licensing Committee. Councillor Emine Ibrahim also noted that she was a member of the Planning Sub-Committee.

6. URGENT BUSINESS

There was no urgent business.

7. MEMBERSHIP 2021-22

It was noted that the membership of the Statutory Advisory Committee was as follows:

Advisory Committee Nominated Members of:

| | |
|---|--|
| Alexandra Residents Association | Jane Hutchinson |
| Bounds Green and District Residents Association | <i>To be confirmed</i> |
| Muswell Hill and Fortis Green Association | John Crompton |
| Palace Gates Residents Association | Kevin Stanfield |
| Palace View Residents Association | Elizabeth Richardson |
| The Rookfield Association | David Frith |
| Three Avenues Residents Association | Jason Beazley (Chair & Trust Board observer) |
| Warner Estate Residents Association | Jim Jenks (Vice-Chair) |

Appointed Members

Alexandra Ward Cllr Josh Dixon
Bounds Green Ward Cllr Pat Berryman
Fortis Green Ward Cllr Viv Ross
Hornsey Ward Cllr Elin Weston
Muswell Hill Ward Cllr Scott Emery
Noel Park Ward Cllr Khaled Moyeed
Council-wide member Cllr James Chiriyankandath
Council-wide Member Cllr Emine Ibrahim

CONSULTATIVE COMMITTEE MEMBERSHIP

2020/21 Nominated Members:

| | |
|--|--|
| Alexandra Palace Allotments Association | John Wilkinson |
| Alexandra Palace Organ Appeal | Hugh Macpherson |
| Alexandra Palace Television Group | John Thompson |
| Alexandra Residents Association | Dermot Barnes |
| Alexandra Park & Palace Conservation Area Advisory Committee | Jacob O'Callaghan |
| Bounds Green and District Residents Association | <i>To be confirmed</i> |
| Friends of Alexandra Park | Gordon Hutchinson |
| Friends of the Alexandra Palace Theatre | *Nigel Willmott (Trust Board Representative) |
| Heartlands High School | Elen Roberts |
| Hornsey Historical Society | Rachael Macdonald |
| Muswell Hill and Fortis Green Association | *Duncan Neill (Trust Board Representative) |
| Muswell Hill Metro Group | John Boshier |
| Palace View Residents Association | *Val Paley (Trust Board Representative) |

St Mary's CE Primary School
Three Avenues Residents' Association
Warner Estate Residents Association

Calvin Henry
Jason Beazley
Richard Hudson

Appointed Members

Councillor Anne Stennett (Chair of APPCT Board)
Councillor Elin Weston (Vice Chair of APPCT Board)
Councillor Dana Carlin
Councillor Nick da Costa
Councillor Kirsten Hearn
Councillor Bob Hare

8. MINUTES

RESOLVED

1. To approve the minutes of the Statutory Advisory Committee meeting held on 15 March 2021.
2. To note the draft minutes of the Joint Meeting of the Statutory Advisory and Consultative Committees held on 15 March 2021 as a correct record.
3. To note the draft minutes of the Alexandra Palace and Park Board meeting held on 29 March 2021.
4. To note the draft minutes of the Alexandra Palace and Park Panel meetings held on 15 March 2021 and 7 June 2021.

9. CHIEF EXECUTIVE OFFICER (CEO) UPDATE

Louise Stewart, Chief Executive Officer, introduced the report which provided an update on current issues and projects at Alexandra Park and Palace and additional information on the events programme and a range of activities of the Charitable Trust. The report was presented and discussed and was set out in full in the minutes of the Joint Meeting of the Alexandra Park and Palace Advisory Committee and Alexandra Palace and Park Consultative Committee. The Advisory Committee had no further comments on the item and endorsed the comments made at the joint meeting.

RESOLVED

To note the report.

10. NON-VOTING BOARD MEMBERS FEEDBACK

There was no feedback from non-voting Board members.

11. ITEMS RAISED BY INTERESTED GROUPS

There were no additional items raised by interested groups.

12. NEW ITEMS OF URGENT BUSINESS

There were no new items of urgent business.

13. DATES OF FUTURE MEETINGS

To note the dates of future meetings:

- 4 October 2021
- 30 November 2021
- 9 March 2022

CHAIR: Jason Beazley

Signed by Chair

Date

MINUTES OF MEETING ALEXANDRA PALACE AND PARK BOARD HELD ON MONDAY 12 JULY 2021, 7.30-9.05PM

PRESENT:

Councillors: Anne Stennett (Chair), Elin Weston (Vice-Chair), Nick da Costa, Dana Carlin, Bob Hare and Kirsten Hearn

Non-voting Members: Jason Beazley and Val Paley

100. FILMING AT MEETINGS

The meeting was not filmed.

101. APOLOGIES FOR ABSENCE

Apologies for absence were received from Duncan Neill and Nigel Willmott.

102. URGENT BUSINESS

None.

103. DECLARATIONS OF INTERESTS

None.

104. QUESTIONS, DEPUTATIONS OR PETITIONS

The Chair advised that Mr Jacob O'Callaghan had submitted questions in advance of the meeting. Mr O'Callaghan raised his questions at the meeting, and responses were provided by the Chair as below:

1. To ask if the Board as the Charity's Charity Trustees, and as such with final responsibility for the Charity, will resolve to indeed in future take such final responsibility at meetings of the Alexandra Palace and Park Committee, for considering and agreeing on which days/evenings to light the Mast for commemorative, celebratory, and other non-commercial purposes (unless the Full Council as trustee resolves to do so itself)

The Board's role is to ensure the Charity is fulfilling its charitable purposes, by providing strategic direction. The Policy for lighting the mast is set by the Board in line with its duty to ensure the Trust's resources are used to deliver its charitable purposes.

The CEO is responsible for ensuring the activities of the Trust remain within the policies set by the Board. The Trustee Board would therefore not be consulted on individual applications to light the mast.

The Application Form states that lighting requests should align with our charitable purposes. We have been transparent in how such operational decisions are made. However, the Trustee Board will Review its policy and process to ensure that it is as clear and transparent as it can be.

2. To ask if the Board will resolve that (in line with the Palace's status as a charitable trust, and a Listed building) such purposes will have priority over coloured lighting for commercial purposes, and exceptions to this should be determined by the Board itself.

The Policy states that any lighting of the mast should be within the Trust's charitable purposes. The purposes include to provide recreation and entertainment. The activities of the Trust that provide recreation and entertainment, that are deemed commercial in nature are contained within its trading subsidiary Alexandra Palace Trading Ltd (APTL). The profits from APTL's activities are gifted by a charitable donation to the Trust and contribute, with the licence fee and restoration levy, over 50% of the Trust's operating costs annually. Requests by APTL to light the mast are therefore within the charitable purposes and in the Trusts best interests.

3. To ask if they will further resolve to obtain the assurances of officers that those who suggest occasions on which the mast be lit for non-commercial purposes, are in future always informed of the date and time of such meeting and be allowed to make representations to the Board should they wish.

The requests to approve the lighting of the mast are reviewed against the policy and if appropriate authorised by the CEO or the Deputy CEO, depending on availability. Ordinarily no meeting takes place as it is not required. A recent request was made for an annual commitment, as such the longer-term implications of such a commitment were reviewed, at the request of the CEO, by an internal group of senior staff to assess those consequences, although it should be pointed out that this request also fell outside the mast lighting policy.

4. To ask if the Board as Charity Trustees, will consider resolving to apply for a variation of planning permission to allow the mast to be lit (other than in a special colour, for particular occasions such as above) permanently at night (in line with Planning Guidelines, and in line with the practice of other landmark buildings in the capital and country), and also to consider improving the lighting for the purpose of enhancing the architectural features of the mast and Palace in accordance with Historic England guidelines.

The Trust has not identified any reasons why an extension to the planning permission is required to deliver its purposes. The planning permission was granted following the necessary consultation processes and is sufficient to meet our requirements. We do not have the resources to extend the lighting further and are mindful of our impact on the environment, which we are working hard to reduce across the site.

The reasons for the limits of the planning application are to protect the significance of the host property and other heritage assets.

5. To ask if the Chair of the Alexandra Palace Committee will ask the Democratic Services and Scrutiny Manager to take steps to ensure, with the co-operation of Alexandra Palace staff, that their meetings are open to the public, and ensure that their agendas, the time and place of meetings, and the fact that the beneficiaries of the charity (the public) are welcome to attend, are advertised prominently on the websites and social media of Alexandra Palace and Park, and in the entrances to the Palace itself. And that further, the governance and management structure should be better explained to the public on those sites, for instance by publishing a management structure chart to explain what entities are responsible for what functions and decisions.

All Board and Committee meetings are open to the public, and agendas (including time and place of meeting) are published five clear days before every meeting. The agendas, papers and minutes are published on the Council's website.

Internal staff meetings are not open to the public and it would be highly unusual for any organisation to adopt such an approach.

The Governance of the Charity is set out as required in the Annual Report. It is summarised on the AP website <https://www.alexandrapalace.com/about-us/the-charity/> and <https://www.alexandrapalace.com/about-us/our-people/>.

As part of our Governance Improvement Programme, we had plans to improve the information on these pages and will do so as soon as possible (within the resources available). This will include links to the AP meetings pages on Haringey's website and responsibility of functions can be included.

6. To ask if the Chair of the Alexandra Palace Committee and her colleagues will resolve to consider how the beneficiaries of the Charity, the people of London (not just Haringey), can be represented, or better represented on the Board of the Charity.

The Governance Change Programme, halted due to the pandemic and the need for all of the Trusts resources to be focussed on our response and recovery, proposed that the Governance of the Charity, whilst compliant with Charity Law and Regulation could be further improved. It was proposed that a Charitable Company Limited by Guarantee was possible and would provide the Charity with the opportunity to recruit openly to achieve the skills, expertise and diversity required of a modern charity.

In addition, it was proposed that the Consultative Committee should be opened into a wider stakeholder forum administered by the charity. This was set out in the Governance Report to the SAC/CC on 23 January 2018.

There were other members of the public in attendance who had also submitted questions, however these were not received by the deadline as set out in the Council's Constitution. It was noted that the Council's rules for submitting questions could be seen as complicated and bureaucratic, however, Louise Stewart, Chief

Executive Alexandra Palace, advised that questions could be emailed directly to her at any time

105. MINUTES

The minutes of the last meeting were unavailable for approval.

106. APPOINTMENTS TO COMMITTEES

RESOLVED

1. To note membership of the Alexandra Park and Palace Statutory Advisory Committee, as listed in Appendix 1 of the report;
2. To note the membership of the Alexandra Park and Palace Consultative Committee, as listed in Appendix 1 of the report;
3. To appoint Councillors Carlin, Hare, Stennett and Weston as Trustee Board members for the Finance, Resource, Risk and Audit Committee (FRRAC);
4. To agree that Councillor Weston will act as Chair of FRRAC;
5. To appoint Councillors da Costa, Carlin, Hearn and Stennett to act as APTL Company Directors;
6. To appoint Councillors Carlin and Hare to the Programme Board;
7. To appoint:
 - i. Councillor Weston as Lead Safeguarding trustee;
 - ii. Councillor Weston as Lead Whistleblowing trustee;
 - iii. Councillor Hearn as Lead Equity, Diversity and Inclusion trustee.

107. TO CONSIDER ANY ADVICE OR COMMENTS FROM RECENT SAC/CC MEETINGS

The contents of the minutes of the meetings held on 15 March 2021 were noted.

108. FRRAC CHAIR'S REPORT

Councillor Carlin introduced the report as set out. Work was underway on the rewiring and fire detection work following receipt of a grant from the Local Authority. The accounts were due to be completed and signed off in September 2021. Significant fundraising had been raised in difficult circumstances, and ticket sales for Kaleidoscope were doing well.

RESOLVED

- i To note the report;
- ii. To be mindful of the progress made on the governance improvements programme, when considering agenda item 7 (Appointments to Committees) and continues to appoint a FRRAC Chair who is not also Chair of the APPCT Board.
- iii. To consider for approval the 2020/21 End of Year Report and Accounts, when presented in September 2021, subject to there being no further queries or comments raised by FRRAC.

109. 2021/21 - END OF YEAR MONITORING REPORT

Louise Stewart, Chief Executive Alexandra Palace, introduced the report as set out.

In response to a question from a Board Member, it was noted that the Outdoor Events Monitoring report would likely skip a year, and the difficulty of linking impact on the Park with events was proved in the past year.

RESOLVED to note the report.

110. CEO'S REPORT

Louise Stewart, Chief Executive Alexandra Palace, introduced the report as set out, and responded to questions from Members:

- The Lateral Flow Test centre in the Transmitter Hall was in the process of closing down, but there was no information on how long the PCR test centre would remain in the Paddock (although they were aware that they would need to vacate by September for the first large event).
- Fundraising – because the full amount had not been raised, donations would be returned to the donors.

Dorota Dominiczak provided an update on the financial position:

Unrestricted reserves and cash flow

- 2021/22 was presented as a deficit revenue budget but in terms of bankrolling this budget there were cash resources brought to April 2021 of £1.270m. Based on end of June figures, the management accounts did not show any material difference.
- Income in total is £2.2m compared to last year income achieved of £5.2m, which included emergency grants and £615k Gift Aid. This year there would be no emergency funding or Gift Aid.
- The risk was in the 2021/22 cash flow. The current cash flow was showing a cash deficit of just under £200k in March 2022.

Capital projects

- Rewiring, alarms and lighting = £1.358m. This would be funded from a £858k special capital grant from LBH and £500k sustainability loan from Salix. Any overspend could be met from existing capital resources.

Risks beyond March 2022

- Unrestricted cash flow in 2022/23 – currently being modelled, assuming no additional unrestricted funding and no Gift Aid from Trading (means no profit made in 2021/22) so there would be an unbalanced cash flow from November/December 2022.
- It had been agreed with the Corporate Trustee that no loan repayments would be made until April 2022. If repayments were demanded in 2022/23, cash flow would be worse than predicted.

RESOLVED to note the report.

111. ANY OTHER UNRESTRICTED BUSINESS THE CHAIR CONSIDERS TO BE URGENT

None.

112. FUTURE MEETINGS

11 October 2021
13 December 2021
24 January 2022
15 March 2022

113. EXCLUSION OF THE PUBLIC AND PRESS

RESOLVED that the press and public be excluded from the meeting for the consideration of items 15-20 as they contain exempt information as defined in Section 100a of the Local Government Act 1972; Para 3 - information relating to the business or financial affairs of any particular person (including the authority holding that information).

114. EXEMPT - MINUTES

The minutes of the last meeting were unavailable for approval.

115. EXEMPT - EQUITY, DIVERSITY AND INCLUSION ACTION PLAN

The recommendations in the report were approved.

116. EXEMPT - APTL CHAIR'S REPORT

The recommendations in the report were approved.

117. EXEMPT - SAFEGUARDING / WHISTLEBLOWING

The recommendations in the report were approved.

118. EXEMPT - LEASED PROPERTIES

This item was deferred to a future meeting.

119. ANY OTHER EXEMPT BUSINESS THE CHAIR CONSIDERS TO BE URGENT

None.

CHAIR: Councillor Anne Stennett

Signed by Chair

Date

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ALEXANDRA PARK AND PALACE JOINT MEETING OF THE STATUTORY ADVISORY AND CONSULTATIVE COMMITTEES

4 OCTOBER 2021

Report Title: CEO's Report

Report of: Louise Stewart, Chief Executive Officer

Purpose: This report updates the committees on current issues and projects at Alexandra Park and Palace. It also provides additional information on the events programme and a range of activities of the Charitable Trust.

Local Government (Access to Information) Act 1985 - N/A

1. Recommendations

1.1 To note the content of this report.

2. Pandemic Update

2.1 The East Court reopened to the public mid-September and will be open seven days a week, 9am-5pm. There is currently no food or beverage offer in this space other than when theatre events are scheduled. Future provision is being planned.

2.2 The Phoenix Bar & Kitchen was refurbished and reopened in time for the first big large music concert on 23 September. The Terrace bar closed on 12 September.

2.3 The Covid testing centre in The Paddocks has now closed. The weekly Farmers Market and Parkrun have returned.

3. Park Update

3.1 Thank you to the Friends of the Park and our volunteers who conducted visitor surveys in the Park in August. The results will play a part in helping us to prioritise future projects and improvements as well as giving an overall insight into visitor satisfaction, perceptions and user demographics.

3.2 We continue to regularly assess the lighting across the site and have been working through the backlog of faulty lights in the parkland. We are working on lighting

network plan. The Trust does not have the resources to implement improvements and will be applying for funding to make the necessary improvements.

4. Repairs, maintenance and improvements

- 4.1 The West Hall rewire and lighting project is complete (see images at Appendix 1). The discharge lighting has been replaced with LEDs to reduce our energy consumption and electricity costs, making us a more environmentally friendly and cost-effective.. The project has been delivered thanks to additional grant funding from Haringey Council from its own resources and via an interest free loan from Salix, with the capital costs repaid through savings in our utility bills in the coming years.
- 4.2 Decisions on the external signage, composting toilet, and outdoor beer garden (advertising, planning and listed building) applications brought to the SAC/CC in March have been deferred until 7 October. Due to annual leave on both sides (the Charity and the Council's planners) further conversations around the proposed festoon lightings and a site visit had not been able to take place until September.
- 4.3 Fire Alarm upgrades to West Hall have been installed and rewiring/new devices to associated spaces including Palm Court, and progress on Great Hall systems are being installed with rewiring/new devices to follow to associated spaces. Old systems will remain live until the planned change over to the new enhanced installations.
- 4.4 Other maintenance and repairs:
- Transmitter Hall external access ramp substantially renewed
 - Roof leak repairs: NW Hall/BBC Tower/Panorama Room lobby/Palm Court entrance, including replacing broken arctic glass to curved window
 - East Court domes and atriums – Glazing repairs & part resealing vents
 - Palm Court domes and atriums – Glazing repairs & part resealing vents
 - Event Control Room spaces - Large and Small refurbished
 - Rewiring to Great Hall serveries
 - Redecoration of degraded front and back of house areas
 - Great Hall roof – Glazing service (2 bays out of 30no.)
 - SE Office Building Staircase – Scaffold access and investigations to defective beam
 - Preventative masonry repairs to Palm Court Entrance/Great Hall North elevations
 - CCTV Future Proofing Upgrade works. New decoders installed, coupled with the latest touch screen controllers
 - GSM (Global System for Mobile Communications) units installed in Passenger NW lift, Good NW lift, Area 7 lift and Marble Area 1 lift
 - PAVA fault investigation and rectification of Security Rack Controller fault
 - Replacement of Damaged Lamp post number 209.
 - Repair to Great Hall overhead door following insurance inspection.
- 4.5 At the last meeting we incorrectly reported that we had completed work on the Great Hall Bridge (renewed asphalt to steps/bridge landing, structural repairs to bridge arches, cast iron columns and beams). Work was not actually conducted but structural advice was obtained.

5. Creative Learning

- 5.1 Four week-long Summer Creativity Camps were held through the school holidays, with each week ending in a performance. This year's themes were: Theatre, Junkyard Orchestra, Outdoor sculptures and Breakdancing.
- 5.2 Artist Alix Smith has created a piece of art that is now displayed in a tree near the rose garden to launch the new 'Stories by Moonlight' project. The aim of the project is to inspire families to read bedtime stories together outside in nature and this is a soft launch through the autumn and will be rolled out in full next year.
- 5.3 A new partnership with Haringey's Global Cinema Club has been formed and is a volunteer led community cinema club that celebrates Haringey's cultural diversity. Their aim is to showcase some of the best non-English language films from around the world. The first film shown at Ally Pally was the Oscar nominated film Mustang on 16 September, which was attended by 47 members of the Turkish community.
- 5.4 In September the team also delivered a Park tour to a group of 15 people from an NHS Arts and Wellbeing group under the Social Prescribing scheme.
- 5.5 The Creative Learning Wellness Centre has reopened and is hosting a variety of events and activities.
- 5.6 Haringey Music Service returned this month, with a session on Diversity, Representation and Inclusion in Music Education.
- 5.7 More than 60 people attended the first 3 sessions Five Bells Computer Club, which will be running from the space every Tuesday. The initiative provides opportunities for older people and others to learn about accessing technology. Meanwhile, Singing for the Brain, a partnership between the Palace and the Alzheimer's Society, which runs a choir for people with memory issues, returns on 30 September.
- 5.8 Weekly workshops for young carers return to the Creativity Pavilion on Thursdays. The sessions are run in partnership between the Palace's Creative Learning team and Haringey's Early Help and Prevention team to provide a supportive and creative respite space for young carers from across the borough.
- 5.9 Culture Bubble webinar series has continued to provide opportunities for young people to debate key cultural issues and learn about careers in the creative sector. August's seminar was led by a panel of female backstage professionals. September's webinar will be an opportunity to hear from established artists working in Public Art.
- 5.10 120 Haringey school children participated in big tree climbing opera event, provided by The Great Big Tree Climbing Company, alongside expert singing leadership to explore simple folk songs of the forest as they climb.
- 5.11 Para Dance UK & Alexandra Palace partnered for the third year running for Youth Games Dance Competition 2021. Our theme this year is "Big Live Moments" celebrating the return of live performances and drawing from artists stand out live performances over time. 13 SEND schools have signed up with 257 learners with disabilities taking part in this year's event. Over the summer months we have been busy putting together lots of fun routines and creative content to get you all competition ready which launched in September.

- 5.12 A new group of Creative Learning Team volunteers have started monthly sessions in the Park, they are currently working on tidying up the Rose Garden.
- 5.13 In partnership with Haringey Council, the Ice Rink has seen a big take up of the subsidised ticket offer from the following groups:
- Early help Family Support workers – Work with vulnerable families
 - Adfam Family Support Co-ordinator – Families affected by a loved ones alcohol use
 - Haringey Gold – Community Safety youth intervention programme
 - Broadwater Farm Community Centre via Clasford Stirling MBE – part of youth intervention work for local young people
 - HR Sports Academy/Holiday Activity and Food Programme – Holiday initiative predominantly focusing on Family/young people on Free School Meals
 - Project 2020 – Homes for Haringey Youth centre based in Northumberland Park
 - Bruce Grove Youth Space – Haringey Council run Youth Centre in Bruce Grove
- 5.14 There have been 6 community group rehearsals in the Creativity Pavilion and Transmitter Hall.
- 5.15 Table of learning and participation events since the last meeting and upcoming (up to December):

| DATE | Event | Area/ Additional information |
|--------------------|--------------------------------------|------------------------------|
| 13 September | Stories and Moonlight installation | Park (near Rose Garden) |
| Tuesdays weekly | Five Bells Computer Club | Creativity Pavilion |
| 16 September | Haringey Global Cinema Club | Creativity Pavilion |
| Friday's weekly | Giant Tree climbing Song Sessions | Park |
| Thursdays (weekly) | Haringey Young Carers Event | Creativity Pavilion |
| Thursdays (weekly) | Singing for the Brain | Transmitter Hall |
| 27, 29, September | First Step Classes | Transmitter Hall |
| 29 September | Culture Bubble presents Artists Talk | Online |

6. Activities and Events

- 6.1 The Outdoor Events programme is included in the events schedule attached at Appendix 2. Currently scheduled are 3 events at 75db, 1 event at 70db and 1 event at 65db, which fall within the permitted events within the variations in the outdoor events licence.
- 6.2 The SAC/CC are asked to note the dates for Primal Scream (16 July 2022), Fat Freddy's Drop (22 July 2022) and Kaleidoscope Festival on Saturday (23 July 2022) over an 11 day period. There are also discussions for possible events on Sunday 17 July and Sunday 24 July 2022. Rather than spread these events out over many weekends across the summer, it was felt that holding these events over a 2 week consecutive period would minimise any impact on the park, park users and our neighbours.
- 6.3 A road closure would be required for 8 days (6 full days) over that 11 day period to allow the events to take place. A day-by-day breakdown is shown below. The south slope area itself would be unavailable throughout this period with it fully lifted on Wednesday 27 July 2022.

6.4 July 2022 events impact table:

| JULY 2022 MAIN PARK EVENTS PROGRAM | | | | | | | | | | |
|---|------------------------|----------------------|----------------------|----------------------|----------------------|------------------------|----------------------|-----------------------------|----------------------|----------------------|
| DATE | Thurs 14 th | Fri 15 th | Sat 16 th | Sun 17 th | Mon 18 th | Thurs 21 st | Fri 22 nd | Sat 23 rd | Sun 24 th | Mon 25 th |
| EVENT | Build up | Build up | Primal scream | TBC | Breakdown | Build up | Fat Freddy's Drop | Kaleidoscope | TBC | Break down |
| LOCATION | South Slope | South Slope | South Slope | South Slope | South Slope | South Slope | South Slope | South slope South Terr / WH | South slope WH | South slopes |
| ROAD CLOSURE | From midday | In place All day | In place all day | In place all day | Lifted at midday | From midday | In all day | In all day | In all day | Lifted at midday |
| DB LEVEL | n/a | n/a | 70db | 65db | n/a | n/a | 75db | 75db | 75db | n/a |

6.5 Table of noise complaints calendar year to date:

| Month | Event | No. of complaints |
|---|--------------|-------------------|
| July | Kaleidoscope | 0 |
| 7 August | Streatlife | 1 |
| 22 August | Streatlife | 2 |
| | | |
| Total number of noise complaints received (2020/21 1st Apr-31st March) | | 3 |

7. Legal Implications

- 7.1 The Council's Head of Legal & Governance has been consulted in the preparation of this report and has no comments.

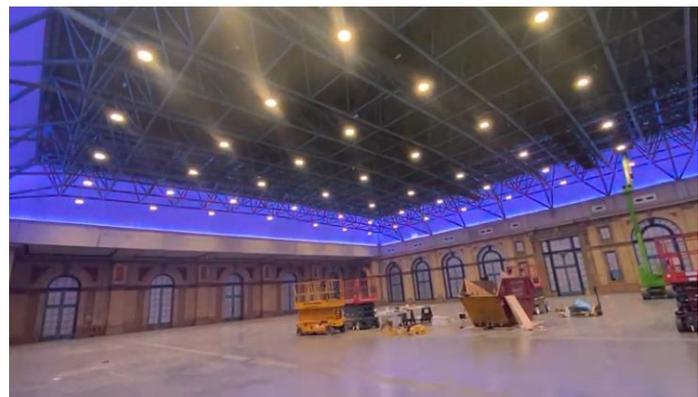
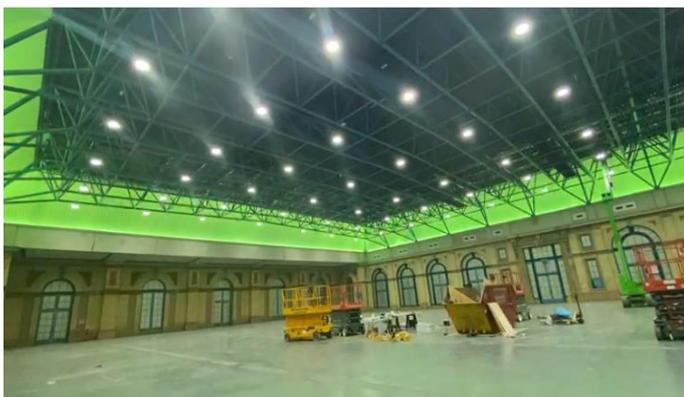
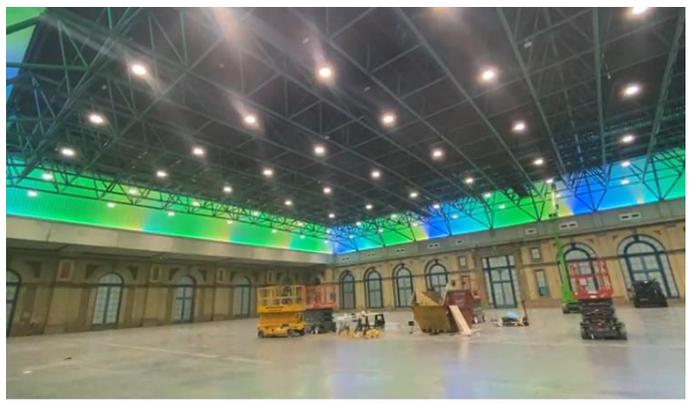
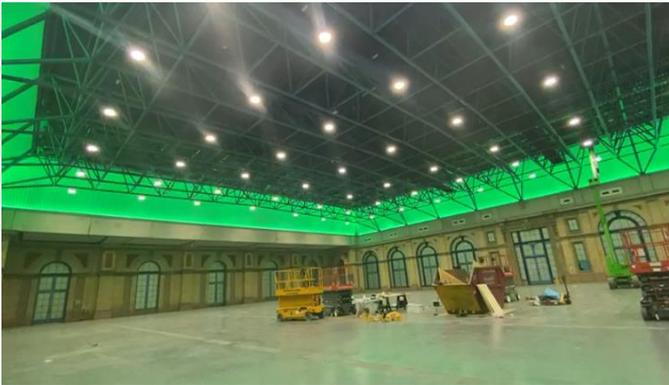
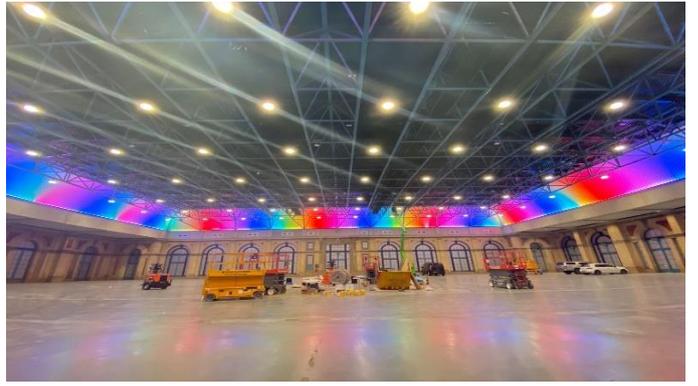
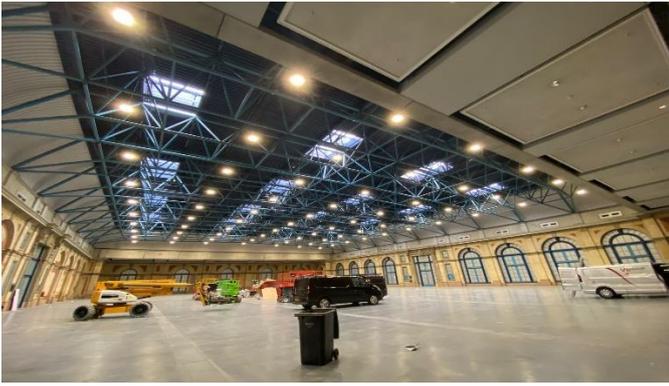
8. Use of Appendices

Appendix 1 – West Hall lighting images

Appendix 2 – Schedule of events

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Item 5 - Appendix 1 – West Hall Lights Complete



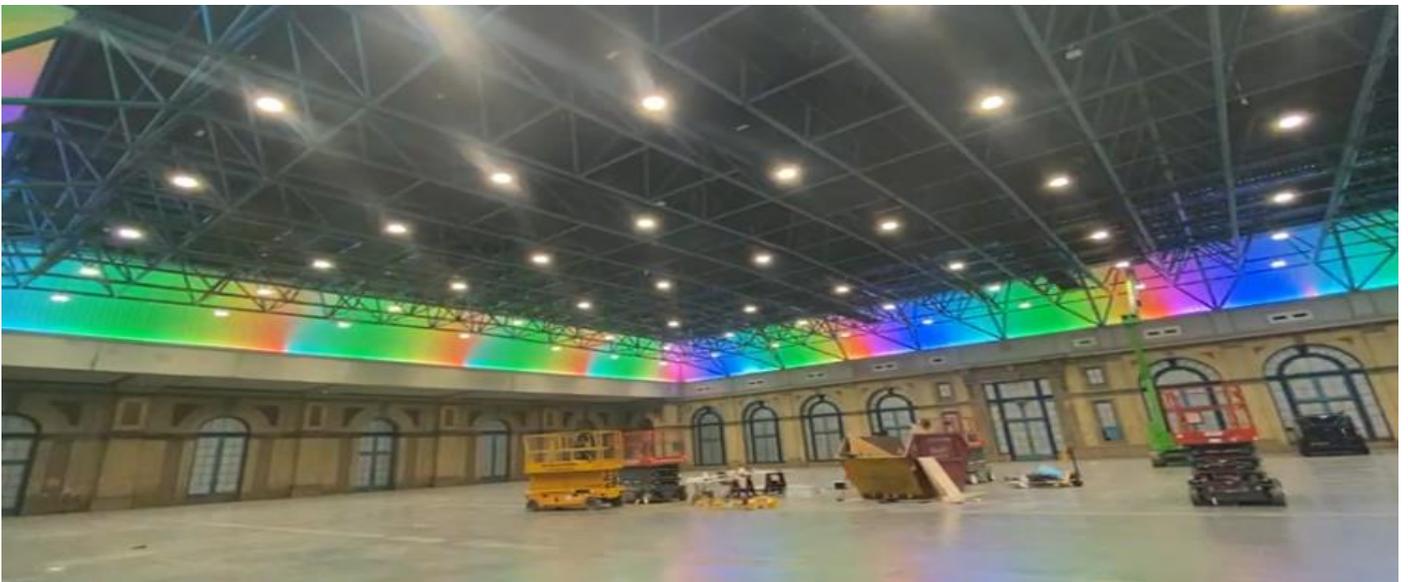
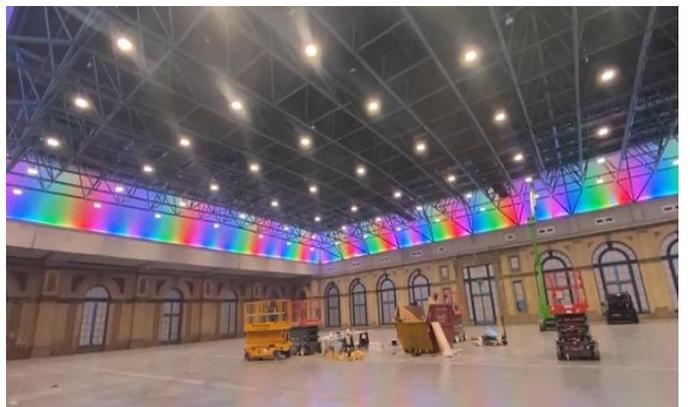
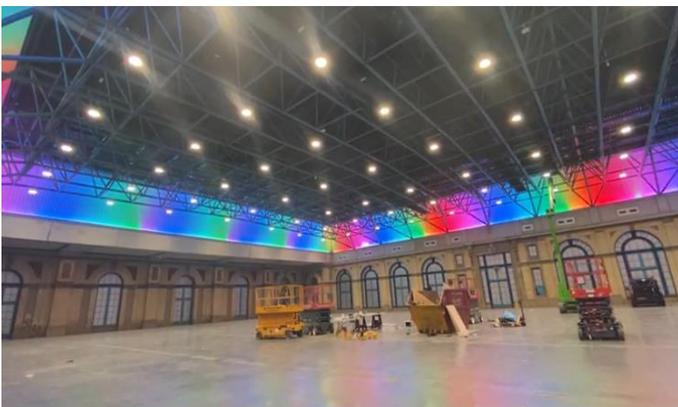


Table A Theatre shows

| | |
|---------------|---|
| 25 Sept | Adam Kay - This is Going to Hurt |
| 2 Oct. | Fi Glover and Jane Garvey |
| 3 Oct | An evening with Aldo Kane |
| 13-19 October | Earth Shot Awards |
| 12 October | Spoken word event |
| 21 Oct | Yotam Ottolenghi & Noor Murad (spoken word) |
| 22-23 Oct | Simon Amstell comedy |
| 24 Oct | Crouch End Festival Chorus |
| 30 October | Millionaire Makers Concert |
| 9 Nov | Lady Anne Glenconner |
| 11 Nov | Black Midi (concert) |
| 12 Nov | Yussef Dayes (concert) |
| 14 Nov | Iain Stirling: Failing Upwards (comedy) |
| 16 Nov | Rutherford & Fry - The Complete Guide to Everything |
| 17 Nov | Giovanna Fletcher(spoken word) |
| 20 Nov | Saint Etienne |
| 26 Nov-9 Jan | A Christmas Carol |
| 12 Feb 2022 | Whitney – Queen of the Night |
| | |

Table B – Confirmed Large Events

| DATE | Event | Location |
|----------------|-----------------------------------|------------------------|
| 23-25 Sept | Dermot Kennedy | Great Hall |
| 28 Sept | Freight in the City | Great Hall |
| 30 Sept | Tom Grennan (concert) | Great Hall & West Hall |
| 1 Oct | Yungblud (concert) | Great Hall & West Hall |
| 7-10 Oct | The Knitting and Stitching Show | Great Hall & West Hall |
| 23-24 Oct | Tattoo Show | Great Hall |
| 28 Oct | Fontaines DC concert | Great Hall & West Hall |
| 29 Oct | DMA's (concert) | Great Hall & West Hall |
| 30 Oct | Bauhaus (concert) | Great Hall & West Hall |
| 5-6 Nov | Fireworks | Park |
| 11 Nov | Suede (concert) | Great & West Hall |
| 12-13 Nov | London Grammar (concert) | Great & West Hall |
| 19 Nov | Glass Animals (concert) | Great & West Hall |
| 20-21 Nov | Sam Fender | Great Hall & West Hall |
| 4 Dec | Enter Shikari concert | Great Hall & West Hall |
| 6-9 Dec | Mosconi Cup | West Hall |
| 15 Dec – 1 Jan | Darts | Great & West Hall |
| 6-12 Dec | Christmas on Ice (The Nutcracker) | Ice Rink |
| 9-16 Jan 2022 | World Snooker Masters | Great Hall & West Hall |
| 25 Feb 2022 | Mogwai concert | Great Hall & West Hall |
| 4 March 2022 | Gojira | Great Hall & West Hall |
| 5 March 2022 | Disclosure | |

Table C – Park Events

| Date | Event | Areas |
|--------------------------|--------------------------------|---|
| Park Events 2021 | | |
| 8 - 11 March 21 | Unit Base (Filming) | Fairground, East Car Park |
| 12 April - 31 May 21 | Drive in | Pavilion |
| 12 April – 1 Sept.21 | Bar on the South Slope | Park |
| 12 April - 1 Sept. 21 | The Terrace | The terrace |
| 24 April 21 | Orienteering | Park |
| 8 June 21 | Stills shoot filming | Park |
| 11&25 June / 8&9 July 21 | Tree climbing song sessions | Park (near Go Ape) |
| 13 - 16 June | Unit Base | Pavilion |
| 18 - 21 June 21 | Segway | Park |
| 21 June 21 | Filming (by Hornsey gate) | South Terrace/ Lyme Avenue |
| 23 June 21 | Filming | South Terrace/ Skate Park/ Boating Lake |
| 23 June - 29 June | Unit Base | Fairground |
| 26 June (every Saturday) | Park Run | Park (lower Road) |
| 26 - 27 June 21 | Streatlife | Panorama Room, Park |
| 3 July | Park Run | Park (lower Road) |
| 5 - 9 July | Unit Base | Fairground |
| 10 July | Park Run | Park (lower Road) |
| 10 - 11 July 21 | Streatlife | Panorama Room, Park |
| 17 July | Park Run | Park (lower Road) |
| 23 July 21 | Provisional Music Park Concert | South and East Slope |
| 24th July | Park Run | Park (lower Road) |
| 24 July 21 | Kaleidoscope | All areas |
| 25 July 21 | Provisional Music Concert | South and East Slope |
| 24 - 25th July 21 | Streatlife back up | All areas/ Panorama Room, Park |
| 3 - 5 August (TBC) | Unit Base | Fairground |
| 6 August 21 | Corporate Sports Day | Upper Field |
| 6 - 9 August 21 | Segway | Park |
| 10 - 16 August 21 | Cycle Show | Pavilion, East side of the park |
| 18 - 20 August (TBC) | Unit Base | Fairground |
| 7 - 9 September 2021 | Private Drone event | Park - East Slope |
| 19 September 21 | YMCA Fun Run | Park |
| 1 - 4 October 21 | Segway | Park |
| 24 - 25th July 21 | Streatlife back up | All areas/ Panorama Room, Park |
| 1/2 day in Oct | Filming | South Slope |
| 5-6 November 21 | Fireworks | ALL AREAS |
| Park Events 2022 | | |
| 13 Feb 2022 | Running Event | Park |
| 19 - 24 April 2022 | Cycle Show | Great Hall, West Hall, Palace Suite, Londesborough Room, Park |
| 3 - 4 June 2022 | Streatlife | Panorama Room, Park |
| 18 - 19 June 2022 | | Panorama Room, Park |
| 29 - 30 July 2022 | | Panorama Room, Park |
| 30 June - 4 July 22 | Red Bull | ALL Areas |
| 16 July 2022 | Primal Scream music concert | South and East Slope |
| 17 July 2022 | Provisional Music Park Concert | South and East Slope |
| 22 July 2022 | Fat Freddy Drop | South and East Slope |
| 23 July 2022 | Kaleidoscope | All areas |
| 20 July 2022 | Summer Festival | South Slope |
| 25 - 28 August 2022 | Communion / FKP Summer Series | Pavilion, Park |
| 2-7 November 2022 | Fireworks | ALL AREAS |