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## Full Council

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To: The Mayor and Councillors of Haringey Council.

Dear Sir/Madam,

A meeting of the Council of the London Borough of Haringey will be held at the Civic Centre, High Road, Wood Green, N22 8LE on MONDAY, 4TH APRIL, 2011 at 19:30 HRS, to transact the following business:

### **AGENDA**

- 1. TO RECEIVE APOLOGIES FOR ABSENCE**
- 2. TO ASK THE MAYOR TO CONSIDER THE ADMISSION OF ANY LATE ITEMS OF BUSINESS IN ACCORDANCE WITH SECTION 100B OF THE LOCAL GOVERNMENT ACT 1972**
- 3. DECLARATIONS OF INTEREST**

A member with a personal interest in a matter who attends a meeting of the authority at

which the matter is considered must disclose to that meeting the existence and nature of that interest at the commencement of that consideration, or when the interest becomes apparent.

A member with a personal interest in a matter also has a prejudicial interest in that matter if the interest is one which a member of the public with knowledge of the relevant facts would reasonably regard as so significant that it is likely to prejudice the member's judgment of the public interest and if this interest affects their financial position or the financial position of a person or body as described in paragraph 8 of the Code of Conduct and/or if it relates to the determining of any approval, consent, licence, permission or registration in relation to them or any person or body described in paragraph 8 of the Code of Conduct.

4. **TO APPROVE AS A CORRECT RECORD THE MINUTES OF THE MEETING OF THE COUNCIL HELD ON 24 FEBRUARY 2011 (PAGES 1 - 22)**
5. **TO RECEIVE SUCH COMMUNICATIONS AS THE MAYOR MAY LAY BEFORE THE COUNCIL**
6. **TO RECEIVE THE REPORT OF THE CHIEF EXECUTIVE**
7. **TO RECEIVE THE REPORT OF THE MONITORING OFFICER AND HEAD OF LEGAL SERVICES**
8. **TO MAKE APPOINTMENTS TO OUTSIDE BODIES**
9. **TO CONSIDER REQUESTS TO RECEIVE DEPUTATIONS AND/OR PETITIONS AND, IF APPROVED, TO RECEIVE THEM**
10. **TO RECEIVE A PRESENTATION IN RESPECT OF HARINGEY CREDIT UNION**
11. **TO CONSIDER OPPOSITION BUSINESS SUBMITTED IN ACCORDANCE WITH COUNCIL PROCEDURE RULE NO.12**
12. **TO ANSWER QUESTIONS, IF ANY, IN ACCORDANCE WITH COUNCIL RULES OF PROCEDURE NOS. 9 & 10**

**ORAL QUESTION 1 - TO THE CABINET MEMBER FOR NEIGHBOURHOODS FROM COUNCILLOR WILSON:**

What has the Council done to increase the number of battery recycling points in the last 12 months?

**ORAL QUESTION 2 – TO THE CABINET MEMBER FOR CHILDREN’S SERVICES FROM COUNCILLOR STEWART:**

Can the Cabinet Member outline the Council's position in relation to Alexandra Park School's consultation on academy status?

**ORAL QUESTION 3 - TO THE CABINET MEMBER FOR PLANNING AND REGENERATION FROM COUNCILLOR SOLOMON:**

Why has Haringey not taken the trouble to send any information to its own residents about the proposal for the Pinkham Way waste disposal facility?

**ORAL QUESTION 4 - TO THE CABINET MEMBER FOR HOUSING FROM COUNCILLOR DEMIRCI:**

What is the impact on Haringey tenants of the coalition government's decision to slash the Decent Homes programme by 75 per cent?

**ORAL QUESTION 5 – TO THE LEADER OF THE COUNCIL FROM COUNCILLOR GORRIE:**

What steps will the Leader of the Council be taking to publicly correct her misrepresentation of the facts contained in her written introduction to the Council Guide recently mailed to all residents with their Council Tax Bills which refers specifically to a budget reduction over three years of more than £83 million when her own budget papers show funding, including Council Tax, last year of £307.8m and forecast funding for 2013/14 of £273.0m, a reduction of £34.8m?

**ORAL QUESTION 6 – TO THE CABINET MEMBER FOR NEIGHBOURHOODS FROM COUNCILLOR PEACOCK:**

What measures is the council taking to protect children and young people from under age alcohol sales ?.

**ORAL QUESTION 7 - TO THE CABINET MEMBER FOR CHILDREN'S SERVICES FROM COUNCILLOR ALLISON:**

How will Children's Services be scrutinised under the proposed new governance arrangements?

**ORAL QUESTION 8 - TO THE CABINET MEMBER FOR PLANNING AND REGENERATION FROM COUNCILLOR EJIOFOR:**

To the Cabinet Member for Planning and Regeneration: What difference do you think the new Haringey credit union will make to those on low incomes in the borough?

**13. TO RECEIVE REPORTS FROM THE FOLLOWING BODIES (PAGES 23 - 36)**

- a) Alexandra Palace and Park Board Report No.1 - 2010/11 (ATTACHED)

b) Governance Review Delivery Group Report No. 1 – 2010/11 (TO FOLLOW)

**14. TO CONSIDER THE FOLLOWING MOTIONS IN ACCORDANCE WITH COUNCIL RULES OF PROCEDURE NO. 13**

Motion U (2010/11)

Councillor Scott has given notice that he will move in the following terms:

Fair Votes Motion

This Council supports moves to change our parliamentary voting system, which will see Haringey's Members of Parliament elected under a fairer system.

Council calls on the Head of Electoral Services to take steps to promote participation in the Referendum.

Motion V (2010/11)

Councillor Gorrie has given notice that he will move in the following terms:

Rogue Landlord Motion

This Council notes:

- A recent survey by the Chartered Institute of Environmental Health (CIEH) showing that of those officers working on housing enforcement in the private rented sector, nine out of ten had encountered landlords engaging in harassment or illegal eviction, and 78% had dealt with landlords who persistently refuse to maintain their property to a safe condition
- It is only a minority of private landlords that are threatening and abusive to their tenants
- The damage rogue landlords can have on vulnerable tenants and the wider community
- The lack of protection for tenants if they make a complaint against a landlord
- Local authorities can serve an improvement notice or prohibition order where housing conditions fall below an acceptable standard. If the landlord fails to comply they can be prosecuted.
- Harassment and illegal eviction are criminal offences. Local authorities can prosecute landlords who commit these crimes.
- Shelter's recent survey with the CIEH, shows 66% of Environmental Health Officers working in the private rented sector said that in their area no landlords had been prosecuted in the last 12 months for failure to comply with an order under the 2004 Housing Act, although over 40% said that under a quarter of such orders issued by their local authority had been complied with.

The Council resolves

- To take a zero tolerance approach to rogue landlords
- To use the full range of tools and powers at our disposal to tackle rogue landlords
- To carry out regular housing conditions surveys, focusing on areas in which the stock is poorly maintained and the level of private renting is highest.
- To use in instances where the Councils becomes aware of rogue landlords operating in low demand areas, to consider using power to introduce a selective licensing scheme.
- To back up their enforcement policies with adequate resources to make them enforceable as the cost of rogue landlords' activities will be picked up in other ways, such as a higher number of tenants requiring homelessness assistance.
- To take advantage of the provisions of the 2004 Housing Act, which allows a recoup of costs by charging the landlord.

#### Motion W (2010/11)

Councillor Goldberg has given notice that he will move in the following terms:

#### Sustainable Transport

- Cuts of £1.7bn to London's bus services and £16m cut to London Underground.
- Boris Johnson's decision to axe plans to make London Underground step free and close 400 ticket offices across the capital.
- Under Tory Mayor of London, Boris Johnson, bus fares have already increased by 20% last year, with further planned Tube and bus fares increases of approximately 7%.
- The Coalition's decision to impose revenue savings of 21% to the Department of Transport, 28% cuts to TFL budgets, reduction of the bus subsidy by 20% and cuts of local government resource grants by 28%.
- The scrapping of the Western Congestion Charge resulting in a Transport for London revenue loss of £55 million per annum
- The low car ownership in the east of borough, and the subsequent importance of public transport
- The successful completion of Labour's manifesto pledge to establish a Sustainable Transport Commission.
- The Labour manifesto commitment to continue educational and awareness raising work on sustainable transport.
- Ongoing work to extend the successful car club, to reduce private car use in the borough.

This Council Believes:

- That cuts to transport funding do not represent a "soft cut" and severely undermine our capacity to tackle climate change.
- Increased costs of public transport will place residents under greater financial strain.
- Reducing private car usage should continue to be a priority.

- Income from the Western Congestion Charge could have been invested in services or used to keep bus and tube fares down

This Council Resolves:

- To lobby the Tory Mayor of London, and Coalition Ministers to reconsider these plans.
- To continue to work towards our goal of reducing carbon emissions in spite of swingeing cuts to Local Government funding.

Kevin Crompton  
Chief Executive  
River Park House  
225 High Road  
Wood Green  
London N22 8HQ

Friday, 25 March 2011

**MINUTES OF THE FULL COUNCIL  
THURSDAY, 24 FEBRUARY 2011**

Councillors Griffith (Mayor), Adamou, Allison, Amin, Basu, Beacham, Bevan, Bloch, Brabazon, Browne, Bull, Butcher, Canver, Christophides, Cooke, Davies, Demirci, Dogus, Egan, Ejiofor, Engert, Erskine, Gibson, Goldberg, Gorrie, Hare, Jenks, Khan, Kober, Mallett, McNamara, Meehan, Newton, Peacock, Reece, Reid, Reith, Rice, Scott, Solomon, Stanton, Stennett, Stewart, Strang, Strickland, Vanier, Waters, Watson, Weber, Whyte, Williams, Wilson and Winskill

Apologies Councillor Adje, Alexander, Diakides and Schmitz

<b>MINUTE NO.</b>	<b>SUBJECT/DECISION</b>	<b>ACTION BY</b>
<b>CNCL74.</b>	<b>DELAYED START OF MEETING</b>  Due to a public disturbance, the start of the meeting was delayed until 9pm.	
<b>CNCL75.</b>	<b>TO RECEIVE APOLOGIES FOR ABSENCE</b>  Apologies for absence were received from Councillors Adje, Alexandra, Diakides, and Schmitz.	
<b>CNCL76.</b>	<b>TO ASK THE MAYOR TO CONSIDER THE ADMISSION OF ANY LATE ITEMS OF BUSINESS IN ACCORDANCE WITH SECTION 100B OF THE LOCAL GOVERNMENT ACT 1972</b> See Minutes 84 & 90.	
<b>CNCL77.</b>	<b>DECLARATIONS OF INTEREST</b>  The Chief Executive advised of the following advance notice of declarations of interests:  Councillor Davies declared a personal interest in Items 12 & 13 as he was an employee of the housing charity – Shelter, and his partner was a Chair of Governors at a Primary School in Haringey, and a prejudicial interest in Item 16 Motion T as he was employee of the housing charity – Shelter.  Councillors Reith and Winskill declared personal interests in Item 13 as Haringey Leaseholders.  Councillor Strang declared a prejudicial interest in Item 16 Motion R as an Employee of Transport for London.  Councillor Engert declared a prejudicial interest in Item 16 Motion R as a	

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	<p>Board Member of London Travel Watch which came under the Greater London Assembly.</p> <p>Councillors Adamou, Basu, Brabazon ,Egan, Engert, Griffith, Jenks, Khan, Meehan, Peacock, Rice, Scott, Stanton, Vanier and Waters declared an interest in Item 12 as they were Freedom Pass Holders.</p>	
<b>CNCL78.</b>	<p><b>TO ASK MEMBERS WHETHER THEY NEED TO MAKE A DECLARATION IN ACCORDANCE WITH SECTION 106 OF THE LOCAL GOVERNMENT FINANCE ACT 1992 IN RELATION TO UNPAID COMMUNITY CHARGE OR COUNCIL TAX LIABILITY WHICH IS TWO MONTHS OR MORE OUTSTANDING.</b></p> <p>Members were reminded of the need to consider whether they needed to make a declaration in accordance with Section 106 of the Local Government Finance Act 1992 in relation to unpaid community charge or council tax liability which was two months or more outstanding.</p> <p>No such declarations were made.</p>	
<b>CNCL79.</b>	<p><b>TO APPROVE AS A CORRECT RECORD THE MINUTES OF THE MEETING OF THE COUNCIL HELD ON 17 JANUARY 2011 RESOLVED:</b></p> <p style="text-align: center;">That the minutes of the meeting of the Council held on 17 January 2011 be signed as a true record.</p>	
<b>CNCL80.</b>	<p><b>TO RECEIVE SUCH COMMUNICATIONS AS THE MAYOR MAY LAY BEFORE THE COUNCIL</b></p> <p>Item not considered</p>	
<b>CNCL81.</b>	<p><b>TO CONSIDER A "STATE OF THE BOROUGH" REPORT BY THE LEADER OF THE COUNCIL.</b></p> <p>The Leader of the Council, Councillor Claire Kober, gave the following "State of the Borough" address:</p> <p>Mr Mayor, the state of the borough is typically an occasion to reflect on the successes of the past year, and consider the opportunities for the one ahead and how together as 'one borough' we will grow.</p> <p>But I approach this year's address lacking the positivity that typically marks the occasion. That is not to say that we have lost our way or forgotten our vision but rather that the scale of the challenges before us clouds almost everything we are striving for.</p> <p>Earlier this week I was thinking about my speech this evening and pulled out the previous two state of the borough addresses I have made. What struck me was the things that I'd trumpeted on previous occasions, things that we could rightly be proud of:</p>	

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The Decent Homes programme - £200 million pounds of investment in our housing stock, giving tenants the dignity that comes from a refurbished home. More than new kitchens, bathrooms, windows and roofs, the programme gave families a renewed sense of optimism in the circumstances and futures.

And what of the Decent Homes programme today? Before Christmas the Tory led coalition government announced a 75 per cent reduction in the programme. Nothing short of decimation. And despite the hard work of our officers, which has seen Haringey receive the highest allocation in London, our allocation is reduced by £50 million pounds – 25 per cent of the value of the entire Haringey programme – in the next two years alone. As ward councillors we all know how vital these works are, and our tenants have been promised that they will go ahead. They have been badly let down by this government.

Last year I spoke with pride of the Future Jobs Fund bringing 221 real jobs to the borough – for young people struggling to get a foothold on the employment ladder and those who had been unemployed for more than six months. Over the last year I've met tens of Future Jobs Fund workers – in the council, and in the community. Each of them has been doing valuable work, making a real contribution while in many cases gaining back the self confidence that can be badly knocked when you're out of the job market.

But in a move that echoes previous Tory administrations, the government has deemed the programme to be unaffordable. They believe, as they always have done, that unemployment is a price worth paying.

The result? One million young people out of work. The utter waste of human talent. And the economic bankruptcy of an approach that says it's preferable to have young people on the dole queue than in work, paying taxes. Nothing short of a national scandal.

I also spoke about the brilliant success of our schools in driving up pupil achievement, closing the national attainment gap and doing so in buildings that were being transformed as part of £212 million investment in the building schools for the future programme. Another programme that the coalition government has brought to an abrupt halt through a series of botched, inaccurate announcements in the House of Commons. No consultation, no negotiation, the programme scrapped and with it the belief that our young people deserve to be taught in the very best facilities we can provide. Even a high court judge deemed the decision, and I quote, 'so unfair as to amount to an abuse of power'.

Thankfully we have been spared these abuses of power. We had managed to get our schools into an earlier wave of the programme. Our work was completed. In September we opened Heartlands, a new co-ed community school in the heart of our borough. It may be one of the last of its kind following the government's recent pronouncement that all new

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schools will have to be either academies or faith schools.

I've spoken about pupil attainment. Another considerable success of recent years has been the massive reduction we've achieved in young people not in education, employment or training. A key aspect of this success was the Educational Maintenance Allowance, a payment of £30 a week to young people from disadvantaged backgrounds who committed to staying on in education.

The decision to axe the EMA has not received as much attention as the massive hike in tuition fees but don't think for a moment that it won't have a devastating effect in our borough. At the college of north east London 3,300 learners received the EMA; 2,800 qualified for the full £30 a week.

The majority of students spend this money on food, or often to help out their families, and travel. But from September that money is gone. Axed. £3.5 million pounds from the pockets of young people in low income families. And if that was not bad enough the government has also slashed the colleges welfare fund by 80 per cent – from £2 million to just £400,000.

Mr Mayor, as I believe these examples demonstrate, we face some of the toughest times ever seen in our borough. Health, the police, the fire service and the voluntary sector all face swingeing cuts.

The response from the government is the rhetoric of the big society – that charities and volunteers will step in to fill the breach left by the state. But this neglects the fact that the funders of the voluntary sector are the very organisations – local councils, health authorities and police services – that are facing huge cuts to their budgets.

And on top of this we are seeing draconian changes to our benefits system – over £18 billion pounds of the deficit reduction strategy is based on reducing benefits to those on low incomes. It is the case that the poor and the vulnerable of our country are paying the price for failure in the global financial markets. How can anyone claim that we are all in this together?

The cumulative effect on the borough is difficult to gauge but I am sure will be nothing short of devastating. In cash terms we know it's over a third of a billion pounds. This though will not capture the profound and disastrous social impact on communities across Haringey.

Let me be clear:

- These cuts will have an undoubted impact on all frontline council services, including care services to the vulnerable.
- Rather than assist the country's recovery in a way that can protect local economies and the frontline, the cuts are so structured that they will do the opposite.

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- Instead of chastising and denigrating local authorities through the media, the Government should deploy all its efforts to help councils minimise the impact on vulnerable communities and frontline services.

Not my words but the words of 90 Liberal Democrat group leaders in a letter to the Times earlier this month. The letter was signed by a number of group leaders in London including the Lib Dem leaders in Islington, Waltham Forest, Barnet and Lewisham. But not the leader in Haringey.

Instead, at council meeting after council meeting, all we've heard from the benches opposite is a defence of the speed and depth of the government's cuts.

Eric Pickles little helpers.

Only too happy to support the dogmatic ideology which lies at the heart of this coalition government's attempt to dismantle public provision.

And the MP for Hornsey and Wood Green, who is busy designing petitions against service closures when she isn't voting in the Tory lobby for the obliteration of public provision, has shared with us her words of wisdom.

She's currently circulating an email to local people telling us that the Liberal Democrats in Haringey are extremely concerned about some of the cuts. Well not concerned enough to vote against them, or sign up to a letter in the Times against them.

Her email goes on to justify the speed of the government's spending cuts, repeats the lie that our funding has been reduced by 7.9 per cent when independent observers accept its 13 per cent. She even trumpets the freedoms that we've been given with funding ringfences having been removed. It beggars belief.

But our local MP has underestimated the public she serves. Scores of people in Hornsey and Wood Green are aghast at this gross hypocrisy being attempted in their name. Let us be absolutely clear, to the Minister for Equalities and members opposite - this is your government, these are your cuts.

Mr Mayor I would like to make clear I am incredibly proud of the successes of the Council in recent years, reductions in poverty, improvements in educational attainment, and a rise in employment. Within the economic constraints I have outlined, my aspirations and ambitions as Leader of this Council are undeterred. I remain committed to One Borough One Future, our ambition for tackling inequality and developing a better society for our residents to live, thrive and work.

The Leader of the Opposition spoke in response.

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	<p><b>RESOLVED:</b></p> <p>That the Leader of the Council's "State of the Borough" report be received and agreed.</p>	
<p><b>CNCL82.</b></p>	<p><b>TO RECEIVE THE REPORT OF THE CHIEF EXECUTIVE ON "RETHINKING HARINGEY"</b></p> <p>The Chief Executive reported proposals to re-organise the top three tiers of staff within the Council, as detailed in the circulated report entitled "Rethinking Haringey".</p> <p>The Chief Executive advised that resulting from the re-organisation it would be necessary to reallocate some of the officer delegated powers so that they reflect the new structure, which would require express authorisation to effect the change. A "Reallocation Schedule" would be prepared for sign off and it was therefore suggested that an additional recommendation be added to the report to effect this, as follows:</p> <p>3.3 "That, arising from the adoption of these recommendations, (i) Members note that the Leader will approve, with respect to "executive-side" functions, a schedule reallocating all existing powers delegated to officers to be added to Appendix E to the Council's Constitution and (ii) Members agree that the Chief Executive and Monitoring Officer be delegated authority to approve the same schedule with respect to "non-executive-side" functions."</p> <p>Councillor Kober moved the resolution as set out below and it was:</p> <p><b>RESOLVED</b></p> <ol style="list-style-type: none"> <li>1. That the proposals attached at appendix one of the report to restructure the top three tiers of Council staff be noted, and that subject to any significant amendments arising from consultation, that the proposals be implemented.</li> <li>2. That the consultation with staff taking place during February 2011 be noted and that should any amendments other than minor administrative changes arise, that it be agreed that General Purposes Committee consider and approve the staffing structure.</li> <li>3. That, arising from the adoption of resolutions (i) and (ii), that it be noted that the Leader will approve, with respect to "executive-side" functions a schedule reallocating all existing powers delegated to officers to be added to Appendix E to the Council's Constitution and that authority be delegated to the Chief Executive and Monitoring Officer to approve the same schedule with respect to "non-executive-side" functions.</li> </ol>	
<p><b>CNCL83.</b></p>	<p><b>TO RECEIVE THE REPORT OF THE MONITORING OFFICER AND HEAD OF LEGAL SERVICES</b></p>	

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	There were no matters to consider.	
<b>CNCL84.</b>	<p><b>TO MAKE APPOINTMENTS TO OUTSIDE BODIES</b></p> <p>The Mayor agreed to admit the report as urgent business. The report could not be circulated earlier as information was awaited from Party Groups. The report was urgent to permit changes to be made to outside body memberships.</p> <p><b>RESOLVED</b></p> <p>That appointments to outside bodies as set out in the attached Appendix 1 be approved.</p>	
<b>CNCL85.</b>	<p><b>TO CONSIDER REQUESTS TO RECEIVE DEPUTATIONS AND/OR PETITIONS AND, IF APPROVED, TO RECEIVE THEM</b></p> <p>There were three deputations to address the meeting.</p> <p>The first deputation was received from Dave Morris of Haringey Alliance for Public Services.</p> <p>Members asked questions of the deputation and received responses thereto.</p> <p>The Leader of the Council responded to the deputation.</p> <p>The second deputation was received from Symeon Brown - Save Haringey Youth Centres.</p> <p>Members asked questions of the deputation and received responses thereto.</p> <p>Councillor Reith, Cabinet Member for Children's Services responded to the deputation.</p> <p>The third deputation was received from Funmi Abari - Haringey Youth Council.</p> <p>Members asked questions of the deputation and received responses thereto.</p> <p>Councillor Reith, Cabinet Member for Children's Services responded to the deputation.</p> <p>The Mayor thanked the deputations for attending.</p>	
<b>CNCL86.</b>	<p><b>SUSPENSION OF COUNCIL PROCEDURE RULE 7</b></p> <p>The meeting agreed to suspend Council Procedure Rule 7 to permit the</p>	

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	<p>meeting to continue beyond 10pm, due to the earlier disruption and consequential late start.</p>	
<p><b>CNCL87.</b></p>	<p><b>TO RECEIVE REPORTS FROM THE FOLLOWING BODIES</b></p> <p><b>A. Cabinet Reports 7 and 8 - 2010/11</b></p> <p>Councillor Kober introduced Cabinet Reports 7 and 8- 2010/11 – Medium Term Financial Planning 2011/12 to 2013/14, and moved the recommendations contained therein, noting the earlier debate on the ‘state of the borough’. Councillor Goldberg seconded.</p> <p>Councillor Gorrie, seconded by Councillor Wilson moved the following 5 budget amendments:</p> <p><b>BUDGET AMENDMENT 1</b></p> <p><u>Action on Crime</u></p> <p>The Council’s budget consultation showed that crime was the biggest concern among local residents. The Labour budget proposes cuts to anti-crime initiatives such as funding for police overtime used to tackle high priority targets and local crime fighting projects. The Labour budget cuts funding for Metropolitan Police cover in Haringey’s parks and volunteers for British Trust for Conservation Volunteers. Overall these come to £400,000.</p> <p>Liberal Democrats consider action on crime to be a priority and therefore propose reversing Labour’s cuts to the front-line community safety budget. Liberal Democrats would use £40,000 of this budget to maintain the Neighbourhood Watch Co-ordinator post in Haringey.</p> <p>We propose that the balance of the investment should be spent priorities set by area committees in partnership with the local Police.</p> <p style="text-align: right;">Revenue cost:           £400,000</p> <p>To fund this action on crime we would challenge officers to deliver a further 4% saving on management costs in a full year. The annual cost of senior managers, on salaries over £50,000, is more than £20million per year. This proposal would save £800,000 in a full year, £400,000 in a part year</p> <p style="text-align: right;">Management revenue saving           £400,000</p> <p><b>BUDGET AMENDMENT 2</b></p> <p><u>Investing in our young people</u></p> <p>In a borough such as Haringey youth services are vital and much-valued by our young people and families. Labour plans a disproportionate 75%</p>	

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cut in this budget for these services.

Liberal Democrats would reverse £900,000 of the cuts proposed by Labour.

This investment will be paid for by improvements in our fostering service and reductions in spending on IT.

It is well known that outcomes for children in foster care are better if they are placed close to their home. Haringey Council has relied on expensive out-of-borough agency foster placements which cost twice the amount of a Council foster placement. Liberal Democrats believe that a £300,000 first year investment in the fostering service would reduce the need to rely on expensive foster agencies would improve the outcomes for our vulnerable children could deliver gross savings of £700,000.

We accept this will be a challenge but we feel it is one worth setting given the service benefits it could achieve.

Haringey currently spends £16.5million a year on running its IT. Labour is proposing less than a 6% real cut to this budget. Liberal Democrats believe that youth services are a greater priority than corporate IT and would take out further £500,000 from the IT budget.

	Cost	Saving
Youth Service revenue cost	£900,000	
Foster care revenue cost	£300,000	
Foster care revenue saving		£700,000
IT revenue savings		£500,000
Total	£1,200,000	£1,200,000

**BUDGET AMENDMENT 3**

Action on the local economy and jobs

Long-term unemployment remains a major problem in Haringey. Labour is cutting £700,000 of funding from projects to tackle worklessness. Liberal Democrats believe that the Council should be committed to helping residents back into work. We would therefore invest £350,000 for job creation projects.

Job creation cost	£350,000
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Liberal Democrats believe that the Council should fund the creation of real jobs for residents by removing the notional cost of vacant posts in its own hierarchy. At the end of the year there were 640 of these posts in the Council. We propose deleting the budget for 20 to make further staffing savings in non-front line services.

Vacant post revenue saving	£675,000
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Credit card fees cost the Council £100,000 a year. We propose that these costs should be covered by the card users when purchasing services.

Credit Card revenue saving           £100,000

Labour are going to increase the cost of parking for shoppers in our local high streets by 115%. This threatens the viability of local businesses and the jobs they provide. Liberal Democrats would use the balance of money saved from deleting vacant posts and charging for credit card use to reduce Labour's increase in parking income.

Parking charges revenue cost   £425,000

**BUDGET AMENDMENT 4**

Protecting our vulnerable older people

Labour will close front-line services for older people such as the drop-in centres at Willoughby Road, Abbysinia Court, the Irish Centre and Woodside House. Labour is also planning to close the luncheon club at Jackson's Lane and cut funding for Day Centres. Liberal Democrats believe that this is a short-sighted decision which targets the most vulnerable older residents and will also place extra strain on the NHS and other Council services.

Liberal Democrats would reverse Labour's cuts to older people's day centres, drop-in centres and luncheon clubs.

Revenue cost                               £171,000

Labour spends £500,000 on paying union officials. Liberal Democrats, whilst understanding the benefit to staff of union representation, believe that this cost is too high. We would reduce spending by 50%.

Revenue savings                       £158,000

The Council currently spends more than £4million on "policy and performance". The balance needed to protect older people's services would be generated by increasing the proposed savings on "policy and performance" by 1%.

Revenue saving                           £13,000

To provide a sustainable future for these older people's service we propose a further reduction of £254,000 in policy and performance spending would be required in 2012/13.

**BUDGET AMENDMENT 5**

Protecting the Voluntary Sector

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Liberal Democrats believe that the voluntary sector is crucial to supporting vulnerable people in our borough.

Labour is choosing to substantially cut voluntary sector funding. Liberal Democrats will invest £700,000 in a new fund to protect the voluntary sector.

Voluntary sector cost	£700,000
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Labour currently spends nearly £2million on communications. Liberal Democrats believe that, whilst the proposed budget has reduced spending, more needs to be done to cut the waste of taxpayers' money on unnecessary glossy publications and Council propaganda. We would reduce the communications budget to £1million.

Revenue saving	£529,000
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Alexandra Palace currently receives a subsidy of over £2million per year. A reduction of 2% in its operating costs would enable the Council to reduce its subsidy by £171,000.

Saving in Alexandra Palace	Revenue Saving	£171,000
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A debate ensued and other Members contributed to the discussion.

Councillor Goldberg, Cabinet Member for Finance and Sustainability responded to the proposals.

The amendments to the Motions were then voted on individually.

Budget amendment 1, on being put to the vote there were 21 in favour of the amendment and 31 against. The amendment was declared LOST.

Budget amendment 2, on being put to the vote there were 21 in favour of the amendment and 31 against. The amendment was declared LOST.

Budget amendment 3, on being put to the vote there were 20 in favour of the amendment and 32 against. The amendment was declared LOST.

Budget amendment 4, on being put to the vote there were 20 in favour of the amendment and 31 against. The amendment was declared LOST.

Budget amendment 5, on being put to the vote there were 21 in favour of the amendment and 31 against. The amendment was declared LOST.

In respect of the Cabinet reports 7 & 8 2010/11 as MOVED by Councillor Kober - On a vote there being 31 for, 21 against, and 0 abstentions it was:

**RESOLVED**

1. That the Cabinet Report 7 - 2010/11 be received and adopted;

**MINUTES OF THE FULL COUNCIL  
THURSDAY, 24 FEBRUARY 2011**

2. That the Cabinet Report 8 - 2010/11 including –Medium Term Financial Planning 2011/12 to 2013/14 be received and adopted, and that the following recommendations contained in the appendix to report number 8 be agreed:
  - I. that the outcome of the consultation process on the Budget set out in Section 17 of the report be noted together with the ongoing consultation covering the proposals set out in Appendix 6;
  - II. that approval be given to the overall Medium Term Financial Plan as set out in Appendices 1 and 2 of the report;
  - III. that approval be given to the new investment proposals set out in Appendix 3 of the report;
  - IV. that approval be given to the changes and variations set out in Appendix 4 of the report;
  - V. that approval be given to revisions to previously agreed investment and savings proposals set out in Appendices 5.1 and 5.2 of the report;
  - VI. that approval be given in principle to the new savings proposals set out in Appendix 6 of the report with each of the proposals representing a decision which would in the future be considered by the responsible Directorate and, where appropriate, the responsible Cabinet member, and that where appropriate certain of these would be the subject of consultation and of equality impact assessment when they come to be considered and a decision as to whether or not to proceed would be taken at that time; in the event that the relevant decision-maker decides not to proceed, with the result that savings were not realised, there would be an enquiry as to whether equivalent savings could be found elsewhere in the budget. Accordingly, Cabinet with the Leader's agreement delegated final decisions on the savings to be adopted to Directorates and where appropriate to the relevant Cabinet members within their portfolio responsibilities, following appropriate consideration of the results of any consultation and with due regard to the Council's duties under the Equality Act 2010;
  - VII. that it be noted that significant savings were still required to be identified to deliver a balanced budget in 2012-13 and 2013-14;
  - VIII. that approval be given to the level of un-earmarked general fund reserves of £10.5million and specific and

**MINUTES OF THE FULL COUNCIL  
THURSDAY, 24 FEBRUARY 2011**

other reserves as set out in Appendix 7.1 of the report;

- IX. that approval be given to the proposals for the Children and Young People's Service Dedicated Schools Grant budget set out in Section 13 and Appendix 8 of the report;
  - X. that approval be given to the proposals for the Housing Revenue Account budget set out in Section 14 and Appendix 10 of the report;
  - XI. that approval be given to the housing rent increases at an average of £5.36 per week (6.5%);
  - XII. that approval be given to the housing tenant service charge changes set out in Section 14.13 of the report;
  - XIII. that approval be given to proposals for the capital programme and funding set out in Section 15 and Appendix 11 of the report;
  - XIV. that approval be given to proposed general fund budget requirement for 2011-12 of £286.169m net of Dedicated Schools Grant, subject to the decisions of precepting and levying authorities;
  - XV. that approval be given to the indicative criteria set out in Appendix 8 of the report to be applied by all Directorates both in the consultation concerning and in the determination of the future funding of Third Sector organisations, and other organisations where appropriate.
3. That the North London Waste Plan be approved for publication and subsequent submission to the Government.
  4. That authority to submit changes to the Plan in the run up to and during the public examination of the document in response to objectors' submissions, requests from the Planning Inspector and any emerging evidence, guidance or legal advice be delegated to the Director of Urban Environment in consultation with the Cabinet Member for Planning and Regeneration and in conjunction with the other North London Boroughs.
  5. That Haringey's Core Strategy and supporting documents including the schedule of proposed minor amendments and further changes to housing and employment land be submitted to the Secretary of State for examination by an Independent Planning Inspector.

**B) General Purposes Committee – Report Nos. 03 & 4 /2010 -**

**MINUTES OF THE FULL COUNCIL  
THURSDAY, 24 FEBRUARY 2011**

	<p style="text-align: center;"><b>11</b></p> <p>Councillor Meehan moved the recommendations contained in General Purposes Committee – Report Nos. 03 &amp; 4 /2010 -11.</p> <p><b>RESOLVED</b></p> <p>That the General Purposes Committee – Report Nos. 03 &amp; 4 /2010 -11 be received and adopted, and that the recommendation concerning the Treasury Management Statement for 2011/12 be approved.(Cabinet concur with this recommendation) The version at appendix 6 of the Medium Term Financial Planning report incorporates the updated version.</p>	
<p><b>CNCL88.</b></p>	<p><b>TO CONSIDER THE REPORT OF THE DIRECTOR OF CORPORATE RESOURCES IN RESPECT OF MEDIUM TERM FINANCIAL PLANNING FOR 2011/12 - 2013/14 AND TO AGREE THE COUNCIL TAX FOR 2011/12</b></p> <p>Councillor Goldberg moved the budget report and it was:</p> <p><b>RESOLVED:</b></p> <ol style="list-style-type: none"> <li>1. That the earlier debate on the ‘state of the borough’ and the proposed budget package agreed by Cabinet on 8 February 2011 be noted.</li> <li>2. That approval be given to the Medium Term Financial Plan to March 2014 as attached in Appendices 1 and 2 of the report.</li> <li>3. That the final housing rent subsidy determination be noted and the proposed Housing Revenue Account budget and average rent increase of £5.36 per week (6.5%) be agreed.</li> <li>4. That the Greater London Authority precept be noted.</li> <li>5. That the reserves policy attached at appendix 3 of the report be agreed.</li> <li>6. That the level of un-earmarked general fund reserves of £10.5 million and specific and other reserves as set out in Appendix 4.1 be approved.</li> <li>7. That the budget scrutiny recommendations made by the Overview and Scrutiny Committee, and the responses of the Cabinet as set out in Appendix 12 to the Cabinet report of 8 February 2011 be noted.</li> <li>8. That the budget resolution in the specified format as set out in the attached appendix 5 of the report and the consequent freeze in council tax be agreed.</li> </ol>	

**MINUTES OF THE FULL COUNCIL  
THURSDAY, 24 FEBRUARY 2011**

	9. That the revised Treasury Management Strategy Statement attached at appendix 6 of the report be agreed.	
<b>CNCL89.</b>	<b>TO CONSIDER OPPOSITION BUSINESS SUBMITTED IN ACCORDANCE WITH COUNCIL PROCEDURE RULE NO.12</b> Item not considered	
<b>CNCL90.</b>	<b>TO ANSWER QUESTIONS, IF ANY, IN ACCORDANCE WITH COUNCIL RULES OF PROCEDURE NOS. 9 &amp; 10</b> Item not considered	
<b>CNCL91.</b>	<b>TO CONSIDER THE FOLLOWING MOTIONS IN ACCORDANCE WITH COUNCIL RULES OF PROCEDURE NO. 13</b> Due to the hour Motions R, S, T (2010/11) were not considered.	

COUNCILLOR EDDIE GRIFFITH

Mayor

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**Proposed Appointments to Outside Bodies****24 February 2011  
Report for Council**

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**Body name**Fin Future

Term of Office:

1 Year

Category: Trust

**Representatives**

Councillor Dhiren Basu

25/05/10

23/05/11

Councillor Sheila Peacock

24/02/11

23/05/11

**Deputy appointment**

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**COUNCIL TAX RESOLUTION**

1. That it be noted that on 13 January 2011 the Director of Corporate Resources in consultation with the Cabinet Member for Resources agreed the amount of 86,567 as the council tax base for the year in accordance with regulation 3 of the Local Authorities (Calculation of Council Tax base) Regulations 1992 made under Section 33(5) of the Local Government Finance Act 1992.
2. That the following amounts now be calculated by the Council for the year 2011/12 in accordance with the Sections 32 to 36 of the Local Government Finance Act 1992.
  - (a) £1,037,226,280 being the aggregate of the amounts which the Council estimates for the items set out in Section 32(2) of the Act.
  - (b) £781,505,280 being the aggregate of the amounts which the Council estimates for the items set out in Section 32(3) of the Act.
  - (c) £255,721,000 being the amount by which the aggregate at 2(a) above exceeds the aggregate at 2(b) above, calculated by the Council, in accordance with the Section 32(4) of the Act, as its budget requirement for the year.
  - (d) £153,221,233 being the aggregate of the sums which the Council estimates will be payable for the year into its general fund in respect of redistributed non-domestic rates, revenue support grant, additional grant, or SSA reduction grant increased by the amount of the sums which the Council estimates will be transferred in the year from its collection fund to its general fund in accordance with Section 97(3) of the Local Government Act 1998 or reduced by the amount of sums which the Council estimates will be transferred in the year from its general fund to its collection fund in accordance with Section 97(4) of the Local Government Finance Act 1998 and increased by the amount of any sum which the Council estimates will be transferred from its collection fund to its general fund pursuant to the Collection Fund (Community Charges) directions under Section 98(4) of the Local Government Finance Act 1998 made on 7 February 1994 or reduced by the amount of any sum which the Council estimates will be transferred from its general fund to its collection fund pursuant to the Collection Fund (Community Charges) directions under Section 98(5) of the Local Government Finance Act 1998 made on 7 February 1994.
  - (e) £1,184.32 being the amount at 2 (c) above less the amount at 2(d) above, all divided by the amount at 1 above, calculated by the Council, in accordance with Section 33(1) of the Act, as the basic amount of its council tax for the year.

(f) Valuation Bands

	£
A	789.56
B	921.14
C	1,052.73
D	1,184.32
E	1,447.39
F	1,710.70
G	1,973.87
H	2,368.65

Being the amounts given by multiplying the amount at 2(e) above the number which, in the proportion set out in Section 5(l) of the Act, is applicable to dwellings listed in a particular valuation band divided by the number in which that proportion is applicable to dwellings listed in valuation band D, calculated by the Council, in accordance with Section 36(l) of the Act, as the amounts to be taken into account for the year in respect of categories of dwellings listed in different valuation bands.

3. That it be noted that for 2011/12 the amounts in precepts issued to the Council, in respect of the Greater London Authority and its functional bodies, in accordance with Section 40 of the Local Government Finance Act 1992, for each of the categories of dwellings shown below:

Valuation Bands

	£
A	206.55
B	240.97
C	275.40
D	309.82
E	378.67
F	447.52
G	516.37
H	619.64

4. That having calculated the aggregate in each case of the amounts at 2(f) and 3 above, the Council, in accordance with Section 30(2) of the Local Government Finance Act 1992, hereby sets the following amounts as the amounts of Council Tax for the year 2011/12 for each of the categories of dwellings shown below.

Valuation Bands

	£
A	996.11
B	1,162.11
C	1,328.13
D	1,494.14
E	1,826.06
F	2,158.22
G	2,490.24
H	2,988.29

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## Proposed Appointments to Outside Bodies

**24 February 2011**  
**Report for Council**

---

**Body name**

Fin Future

Term of Office: 1 Year

Category: Trust

Representatives

Councillor Dhiren Basu

25/05/10 23/05/11

Councillor Sheila Peacock

24/02/11 23/05/11

**Deputy appointment**

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Chair:  
Councillor Pat Egan

Vice Chair:  
Councillor Alan Strickland

## 1. INTRODUCTION

- 1.1 This report covers matters considered by the Alexandra Palace and Park Board (SEE ATTACHED ) at our meeting on 6 September 2010 in relation to the recruitment and selection of Independent Advisors to our Board as part of our continuing strategy for the master planning and future vision of Alexandra Palace and Park.

## ITEM FOR CONSIDERATION

### 2. ALEXANDRA PALACE GOVERNANCE UPDATE

- 2.1 As part of our Governance review at Alexandra Palace over the past 18 months, we have had a number of number of Stakeholder Forums and focus meetings where the concept of having Independent Advisors appointed to our Board. We discussed the role of the Independent Advisors in terms how they would work with our Board to assist in developing a future strategy and vision. We commented on the terms of engagement, job description and recruitment process for the Independent Advisors.
- 2.2 In particular we gave a steer as to the role, and expertise of the Independent Advisor particularly:
- attracting persons with particular historic interest or ability to fund raise and an understanding of commerciality/fund raising, or high profile notoriety
  - not limiting the number of advisors but this be dependent on the specific criteria and skill set
  - the criteria for expertise falling into 3 main categories – fund raising, heritage, hospitality
  - the Independent Advisors not receiving any monetary stipend for the role but be able to claim reasonable expenses
  - the role to be seen in an ambassadorial capacity with a whole range of abilities and that

### 3. RECOMMENDATION

- 3.1 We ask that powers be delegated to our Alexandra Palace and Park Board to commence the recruitment, selection and appointment of the proposed independent advisors.

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<b>Alexandra Palace &amp; Park Board</b>	<b>on 6<sup>th</sup> September 2010</b>
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<b>Report Title:</b>	<b>The Way Ahead – Governance and the Future Vision</b>
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<b>Report of:</b>	<b>Rebecca Kane, Project Manager for the above</b>
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### **1. Purpose**

- 1.1 To report back on progress, following the decisions taken at Board on 29 June, and the subsequent actions arising for Project Steering Group (PSG) in the following areas:
- a) Financial Independence
  - b) Structural changes to streamline processes and systems
  - c) Timeframe and process mapping
  - d) Master planning and the future of AP
- 1.2 (A) To seek endorsement of the financial focus recommended by PSG across AP&P.
- 1.3 (B) To seek endorsement of the ‘interim’ model proposed by PSG for structural change and seek the Board’s guidance on the terms of engagement, job description and recruitment process for the Independent Advisors.
- 1.4 (C) To present updated key milestones for governance reform and highlight those changes requiring Full Council approval.
- 1.5 (D) Following the Board’s decision to create a “master planning” working group, to seek the Board’s approval for the terms of reference and membership of the Alexandra Park & Palace Regeneration Working Group.

**PLEASE NOTE: a verbal update will also be provided at the meeting following a Q&A session to be held (24.8.10) with stakeholders on these proposals.**

### **2. Recommendations**

- 2.1 That the Board supports the financial focus in the short term for APPCT, APTL and the Regeneration Working Group.
- 2.2 That the Board endorses the ‘interim’ model for structural change, which includes a review of the Statutory Advisory Committee (SAC) and Consultative Committee (CC), as the most appropriate phased approach towards the longer term aspiration of legal/financial independence.
- 2.3 That the Board considers the terms of engagement, job description and recruitment process for the Independent Advisors and provides guidance to officers on its preferences thereon.
- 2.4 That the Board notes the key milestones and that each Trustee agrees to act as a champion for these, in a bid to help secure Full Council approval.
- 2.5 That the Board considers the draft terms of reference and proposed membership of the Alexandra Park & Palace Regeneration Working Group.

- 2.6 That the Board either approves the draft terms of reference and proposed membership of the Alexandra Park & Palace Regeneration Working Group or provides guidance to officers to amend them according to the wishes of the Board.
- 2.7 That the Board recommends the full Council to delegate to the Board the recruitment, selection and appointment of the independent advisers to the Board

Report Authorised by: **Rebecca Kane, Managing Director, APTL on behalf of Andrew Gill, Interim General Manager for APPCT**

Contact Officer: **Rebecca Kane, Managing Director, Alexandra Palace & Park, Alexandra Palace Way, Wood Green N22 7AY Tel No. 020 8365 4343**

### **3. Executive Summary**

- 3.1 The Project Steering Group (PSG) for Governance and Future Vision met on 26 July 2010 and it considered the actions arising from the Board meeting on 29 June 2010.
- 3.2 PSG now recommends key actions and decisions relating to the governance and future vision project which include: defined areas for financial focus and an 'interim' model of governance which provides a phased approach to total independence in the longer term.
- 3.3 It is recommended that the SAC and CC undertake a review of their own function and effectiveness as part of the governance reform.
- 3.4 A Q&A session with key stakeholders will be held on 24.8.10 where the changes outlined in this paper will be presented and comments sought which will be relayed to Trustees at their Board meeting.
- 3.5 The Board has decided to appoint Independent Advisors and the Board is now asked to provide guidance to the Interim General Manager regarding the role, terms of engagement and recruitment of Independent Advisors to the Board.
- 3.6 The key milestones for securing the required support for undertaking changes to the governance of AP&P include presentations to member groups, briefings for the Leader/Opposition Leader of LBH, ongoing stakeholder engagement, terms for appointing the independent advisers to the Board and Full Council approval by year end.
- 3.7 The decision to appoint independent advisers to the Board of Trustees requires Full Council approval. Full Council will be asked to delegate the recruitment and selection of the advisors to the Board of Trustees.
- 3.8 The Board has decided to create a Master Planning working group and the PSG has recommended that this group be called the Alexandra Park & Palace Regeneration Working Group (APPRWG).
- 3.9 This report details the proposed terms of reference as approved by PSG, membership and reporting lines for the APPRWG.

### **4. Reasons for any change in policy or for new policy development (if applicable)**

- 4.1 Decisions taken by the Board on 29 June 2010.

**5. Local Government (Access to Information) Act 1985**

5.1 N/A

**6. Description**

6.1 The Project Steering Group (PSG) for Governance and Future Vision met on 26 July 2010 and it considered the actions arising from the Board meeting on 29 June 2010.

6.2 **A) Financial independence** has been agreed as a longer term aspiration of the Trustees. In the meantime the following immediate focus is recommended by PSG:

APTL: increase profit and drive commercial activity  
APPCT: fundraise  
Master Plan: identify untapped investment sources/funding  
(to include quick wins as well as longer term investment)

6.2.1 **B) Structural changes to streamline processes and systems** – PSG recommends that an 'interim' model is adopted by the Trustees. The main features of this model are proposed as follows:

- Combined and more effective stakeholder forum: SAC and CC
- Appointment of independent advisors to the Board

See diagram at Appendix 1

6.2.2 PSG concluded that the organisation is too far removed from the ultimate solution of legal and financial independence but that both should remain longer term aspirations of the Board. It is recommended that the 'interim' model provides a phased approach in the meantime.

6.2.3 The Chair, Interim GM and the MD met with the Chair of the SAC to explore these proposals and agreed the following: SAC and CC to be requested to hold an inaugural joint meeting at which both groups need to agree a process for 'holding a mirror to themselves', as the Trustees have done, and identify actions to streamline their processes and improve effectiveness; including consideration of the necessity of having two separate groups. Pending approval by the Board of Trustees to the 'interim' model proposed, this action will be tabled for approval at both the SAC (7 Sept) and the CC's (14 Sept) forthcoming meetings.

6.2.4 It was recognised that whilst the SAC is constituted by an Act of Parliament, like the Board of Trustees, there could be means of enhancing its current remit/membership and that this should not be ruled out without thorough investigation.

6.2.5 The SAC will also be asked, via the Park Manager for APPCT, to undertake a review of the AP byelaws.

6.2.6 In an effort to continue the positive and transparent dialogue between Trustees and stakeholders, a Q&A session will be held on 24 August where a governance update will be presented and stakeholders will have an opportunity to ask questions and provide feedback to the Trustees on the 'interim' model and next steps contained within this paper. A verbal update will be provided to trustees at Board.

6.2.7 With regard to the role of Independent Advisors to the Board, the PSG agreed that the Interim General Manager would be asked to identify the skills required and to draft a suitable Job Description, terms of engagement and the recruitment process.

6.2.8 The Interim General Manager requests further guidance from the Board regarding its preferences for the Independent Advisors, including;

- The terms of engagement (it is suggested that the role is unpaid but that reclaiming of reasonable expenses is allowed),
- The Job Description, in terms of what the Board expects an Independent Advisor to actually do in support of the Board’s strategies and objectives.
- The recruitment process, in terms of how many Independent Advisors the Board wishes to appoint, where and how the Board wishes to advertise the posts and the membership of the Appointment Panel.

**6.3 C) Time frame and process mapping**

6.3.1 At PSG it was agreed that a detailed note regarding the historic background to AP&P was required. This will be circulated to both Lib Dem and Labour group members before face to face presentations are made in September (dates TBA). The aim of these sessions is to ensure groups are aware of the challenges faced at AP&P and understand the governance changes and regeneration work to be undertaken in advance of Full Council approval.

6.3.2 The decision to appoint independent advisors to the Board of Trustees requires Full Council approval. Full Council will be asked to delegate the recruitment and selection of the advisors to the Board of Trustees.

6.3.3 The table below highlights the key milestones and time frame for the next steps:

<b>JULY</b>	
	Examine best practice from other trusts e.g. Eden and Bexley
<b>AUGUST</b>	
24 August	<b>Feedback to stakeholders / seek input</b>
<b>SEPTEMBER</b>	
6 Sept.	<b>APPCT Board</b> Trustees to approve ‘interim’ model Input into TOR/JDs for Independent Advisors
7 and 14 Sept.	<b>Engage SAC and CC</b> 1. Review: streamline processes, improve efficiencies, joint meetings 2. Approach to undertake review of AP byelaws
Date TBA	Present overarching strategy for change to: <b>Lib Dem Group</b> <b>Labour Group</b>
Throughout period	<b>Leader of Council and Opposition Leader briefings – ongoing</b> <b>Cabinet made aware of Trust decision re structural change and SAC/CC work</b> <b>Charity Commission and stakeholders updated</b>
<b>OCTOBER</b>	
5 Oct	<b>APPCT Board</b>

	Approval of JDs, TOR and recruitment of Independent Advisors Update from SAC/CC review
18 Oct	<b>FULL COUNCIL</b> approval sought: <ul style="list-style-type: none"> <li>- delegation of recruitment, selection and appointment of independent advisers to Board of Trustees</li> <li>- Inform re creation of the AP&amp;P Regeneration Working Group</li> </ul>

#### 6.4 D) Master planning and the future of AP&P:

- 6.4.1 With regard to the Alexandra Park & Palace Regeneration Working Group (APPRWG), the PSG considered a draft Terms of Reference document which sets out;
- the context for the creation of the APPRWG
  - the role and responsibilities of the APPRWG and its Chair
  - the reporting arrangements for the APPRWG
  - the arrangements for meetings of the APPRWG
  - the process for decision making and recommendations to APPB
  - membership of the APPRWG
- 6.4.2 The primary purpose of the APPRWG is to develop, manage and coordinate an integrated regeneration strategy and master plan for the Palace and surrounding park.
- 6.4.3 The governance structure of the Trust allows for the creation of Working Groups to focus on specific issues and to advise the Board accordingly e.g. the Theatre Working Group which was created some years ago.
- 6.4.4 Given that the Trustees are solely accountable for strategic decisions affecting the Charity, the role of a Working Group is limited by its terms of reference and the need to refer decisions for approval by the Board.
- 6.4.5 The process for referring matters from a Working Group to the Board is via the Trust's Chief Officer, currently the Interim General Manager.
- 6.4.6 Board members will note that the Chair of the APPRWG will be required to report to the Council's Regeneration Stream Board (and CEO's Management Board if appropriate).
- 6.4.7 The matter of master planning for Alexandra Park & Palace is clearly of utmost importance to the Trust and it is also a spatial planning matter for the Council, which is currently holding the sum of £50K on behalf of the Trust in order to 'pump prime' the master planning process.
- 6.4.8 Alexandra Palace has liaised with the Council's Planning & Regeneration service in preparing for the creation of the APPRWG and it is hoped that the link between the Trust and the Council's Planning & Regeneration service via the APPRWG should enable the Council to assist the Trust by deploying the Council's resources as necessary.
- 6.4.9 The APPRWG's initial priorities will be to devise an outline plan for its work including key milestones etc. and to address any 'quick wins' which could generate income without hindering the longer term delivery of the eventual master plan.

#### 6.5 Consultation

6.5.1 Extensive consultation has taken place between the Board of Trustees and a myriad of local and business stakeholders regarding the work to date on both governance and the need to formulate a future vision for AP&P.

6.5.2 This consultation includes:

OCTOBER 2009	Stakeholder Forum
DEC 2009	Feedback invited from groups on outputs
MARCH 2010	Exhibition Road Show
MAY 2010	Open Day

6.5.3 A Q&A for stakeholders is planned for 24 August 2010 where attendees will be presented with an update on this project and have a chance to ask questions. Feedback from the session will be presented to trustees by way of a verbal update when this paper is presented.

## 7 Recommendations

7.1 That the Board supports the financial focus in the short term for APPCT, APTL and the Regeneration Working Group.

7.2 That the Board endorses the 'interim' model for structural change, which includes a review of the Statutory Advisory Committee (SAC) and Consultative Committee (CC), as the most appropriate phased approach towards the longer term aspiration of legal/financial independence.

7.3 That the Board considers the terms of engagement, job description and recruitment process for the Independent Advisors and provides guidance to officers on its preferences thereon.

7.4 That the Board notes the key milestones and that each Trustee agrees to act as a champion for these, in a bid to help secure Full Council approval.

7.5 That the Board considers the draft terms of reference and proposed membership of the Alexandra Park & Palace Regeneration Working Group.

7.6 That the Board either approves the draft terms of reference and proposed membership of the Alexandra Park & Palace Regeneration Working Group or provides guidance to officers to amend them according to the wishes of the Board.

7.7 That the Board considers the terms of engagement, job description and recruitment process for the Independent Advisors and provides guidance to officers on its preferences thereon.

7.8 That the Board recommends the full Council to delegate to the Board the recruitment, selection and appointment of the independent advisers to the Board

## 8 Legal Implications

8.1 The Trust Solicitors comments are as follows:

### Change to remit and membership of the SAC

8.1.1 Paragraph 6.2.1 refers to "a combined and more effective stakeholder forum : SAC and CC. Paragraph 6.2.4 recognises the fact that the SAC is constituted by an Act of Parliament and that enhancing its current remit and membership should not be ruled out without thorough investigation. The Alexandra Park and Palace Act 1985 does contain provisions at Schedule 1 which enable certain amendments to be made, subject to the approval of the Charity Commission or the High Court. The amendments relate to membership.

Amendment to the remit may be more difficult but can be given further consideration if appropriate.

### **Appointment of independent advisers to APP Board**

8.1.2 As recognised at paragraph 6.3.2 the appointment of independent advisors to the Board requires full Council approval. The relevant provision is in Part Four Section B of the Council's constitution which provides as follows:

"The Council may resolve that non-voting members, assessors and advisers shall also be appointed to any such committee or other body, and shall hold office until the annual meeting in the year following their appointment or for so long as the Council deem appropriate, whichever is the earlier; and if they resolve to make such appointments, shall specify the number of appointments to be made and the functions in relation to the body that each person so appointed may exercise."

8.1.2 Board members will need to have this provision in mind, particularly the functions in relation to the Board that each independent adviser is to exercise, when they formulate the guidance requested by the Interim General Manager at paragraph 6.2.8 of the Report.

### **Master Planning**

8.1.4 The issue of master planning is bound in with the issue of the charity's strategy and objective. They are inextricably linked in the sense that without knowing what can be done in a planning context the trustees cannot decide upon and adopt an amended strategy and objective. Board members should bear in mind that the master planning debate will inform their further deliberations upon strategy and objective. It may be helpful for the Board to be reminded that on 12 January 2010, at Resolution APBO008 (iv) they resolved:

"that it be agreed that the current strategic objective to granting a long lease to a single developer no longer be the Board's primary objective and that this strategic objective be abandoned, pending agreement on and the adoption of a new objective by the Board."

8.1.5 Within this context the Board should be clear that the role of the working group is to bring forward recommendations upon a planning and regeneration strategy rather than on the strategy and objective of the charity. Further the role of the group is an advisory one; it is not a decision making group and the Board must ensure that it retains the decision making role and does not seek to delegate it. In due course once the Board has received recommendations upon the planning and regeneration strategy it will need to consider and decide upon its future strategy and objective.

## **9 Financial Implications**

9.1 In 2010/11 a budget allocation of £30,000 was approved by the Trustees to complete this work. Actual spend YTD is £14k. No additional budget is anticipated at this stage. If additional funding were required, Trustees would be asked to redirect funds from other revenue budgets.

9.2 The LB Haringey CFO comments are as follows:

The Council has set aside £50k as a contribution towards the cost of Master Planning and it is intended that this money is used to lever in additional funds for this exercise. The review of the governance arrangements is an important piece of work and the Council notes the work to date that has been achieved in this and that the momentum is being maintained. Any proposals that are taken forward, including costs arising from changes to the board, new advisors etc. must be contained within the overall budget for AP&P Trust.

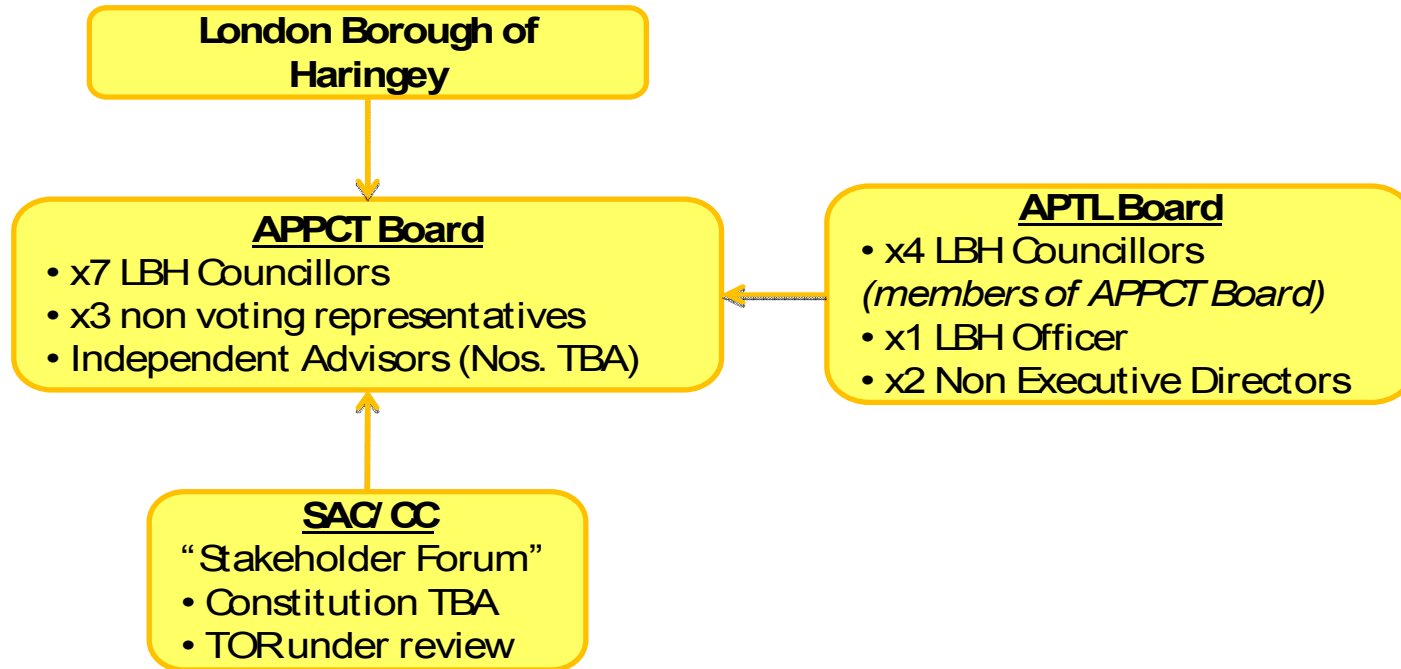
## **10 Use of Appendices/Tables/Photographs**

11.1 Appendix 1 – Interim model

11.2 Appendix 2 - Draft Terms of Reference for Alexandra Park & Palace  
Regeneration Working Group

## Interim Model

APPENDIX ONE



## **Alexandra Park & Palace Regeneration Working Group**

### Terms of Reference

#### **Context**

Alexandra Park & Palace is an iconic, cultural and leisure destination for domestic and international visitors. Its' rich historic background and unique setting have resulted in both the palace and grounds being protected by heritage listings and parliamentary acts, preserving the status of this important Haringey landmark.

Haringey Council currently provides an annual funding packaging of £2 million to the Trust. Additionally, approximately £500,000 is raised by Alexandra Palace Trading Limited (APTL) through commercial activities. It is estimated that the annual maintenance costs for the building (if 100% operational) is approximately £4 million per annum.

A sizable portion of the Palace is in a poor state of disrepair and it is estimated that within 12 to 24 months major failings are likely to occur to the fabric of the building. This will have a further detrimental impact on the cultural, commercial and community activities that take place within the building and grounds.

The 196 acre Park benefitted recently from HLF funding and has won the Green Flag award for several consecutive years.

At present approximately 50% of the available space within the Palace building itself is in use. The remaining areas including the Theatre, basement area and former BBC studios are either underused, derelict, or in need of significant investment in order to bring them back into a usable condition.

#### **Role**

*The role of the Working Group will to oversee and give direction to the design, formulation and adoption of a sustainable regeneration strategy for Alexandra Park & Palace. This will include the delivery of a strategic master plan which will provide an integrated framework for future commercial and development delivery.*

#### **APPRWG Responsibilities**

- To be responsible for overall management, co-ordination and delivery of an integrated regeneration strategy and master plan for the Palace and surrounding park.
- To approve and commission work and/or agencies to undertake work as required in order to deliver the overall objectives.

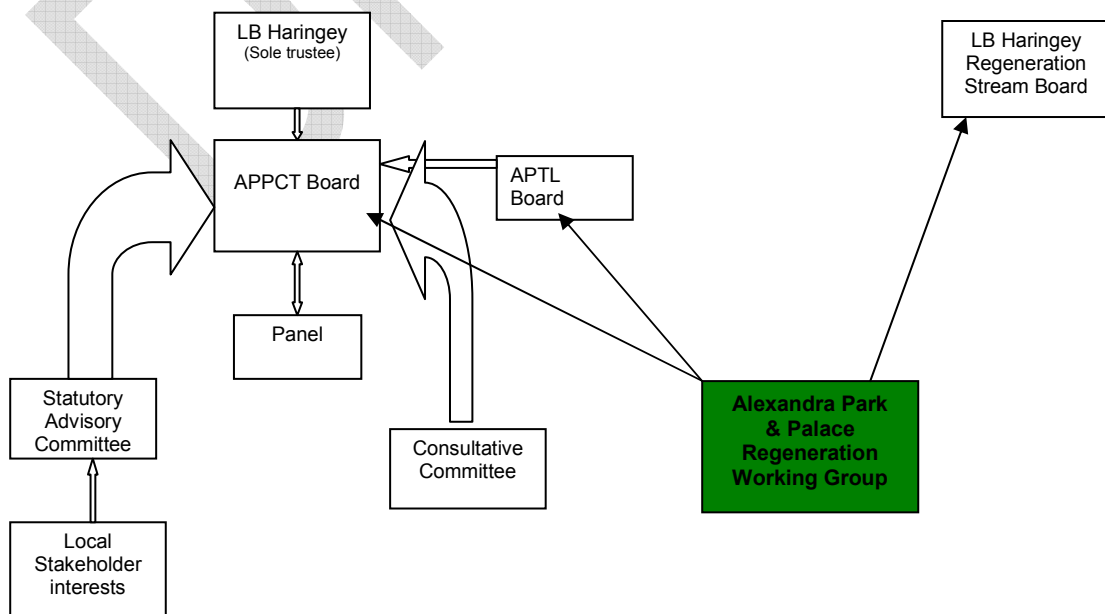
- To support and challenge key work streams within the programme and monitor agreed outputs via a common project management framework approach.
- To resolve risks and issues as identified by either members or related project/steering groups
- To agree change requests escalated to the board. Significant change requests must be discussed and approved by the chair before requesting approval from the board
- To promote, disseminate and showcase the project to potential strategic partners
- To seek endorsement from and lobby external agencies for technical, resource and funding support
- To provide strategic insight, manage dependencies and ensure coherence between strategic partners and stakeholders
- To commit resources across as appropriate to enable the delivery of project elements or work streams
- To be accountable for the overall budgetary control of the project, including funding raised, and associated work .

**Role of the Chair**

- To oversee and direct the strategic objectives of the working group.
- To report to the Alexandra Park & Palace Board of Trustees via the General Manager.
- To report to the LB Haringey’s Regeneration Stream Board (and CEO’s Management Board if appropriate).

**Reporting arrangements**

**Alexandra Palace Regeneration Project Board Reporting Lines**



**Meetings**

- The Working Group will meet once a month.
- The agenda papers will be sent out prior to the meeting and agreed at each meeting.

### Decision Making and Recommendations

- Wherever possible, decisions will be made on the basis of consensus. However, to make decisions, the agreement of the chair or vice chair must be given.
- The working group will make recommendations to the APPB where decisions by trustees are made.
- The working group has the authority to escalate any relevant issues for discussion where it feels necessary.
- Ultimate authority for the working group is derived from the APPB who have created this working group.

### Membership

The Membership of the Working Group is agreed and confirmed by the group as set out below. The Group may, as and when appropriate, agree to invite new members if appropriate and beneficial to achieve the strategic objectives of the project.

Name	Position	BHPB Role
Niall Bolger	Director of Urban Environment	Chair and Council Sponsor
Julie Parker	Director of Corporate Resources	Member
Rebecca Kane	Managing Director - Alexandra Palace Trading Ltd	Member
Andrew Gill	Interim General Manager - Alexandra Park & Palace Charitable Trust	Member
Rick Wills	Non Executive Director – Alexandra Palace Trading Ltd	Vice Chair and Member
Kumar Muthalagappan	Non Executive Director – Alexandra Palace Trading Ltd	Member
Mark Hopson	Physical Regeneration – Planning and Regeneration	Member
External Rep (TBC as and when required)		
TBA	Independent Advisors to APPB to be invited once appointed by the Trust	