

Overview and Scrutiny Committee

MONDAY, 5TH JANUARY, 2009 at 18:30 HRS - CIVIC CENTRE, HIGH ROAD, WOOD GREEN, N22 8LE. **PLEASE NOTE START TIME**

MEMBERS: Councillors Bull (Chair), Adamou (Vice-Chair), Aitken, Alexander, Dodds, Egan and Winskill

Co-Optees: Ms F. Kally plus 2 Vacancies (parent governors), L. Haward plus 1 Vacancy (church representatives)

AGENDA

1. WEBCASTING

Please note: This meeting may be filmed for live or subsequent broadcast via the Council's internet site - at the start of the meeting the Chair will confirm if all or part of the meeting is being filmed. The images and sound recording may be used for training purposes within the Council.

Generally the public seating areas are not filmed. However, by entering the meeting room and using the public seating area, you are consenting to being filmed and to the possible use of those images and sound recordings for webcasting and/or training purposes.

If you have any queries regarding this, please contact the Committee Clerk at the meeting.

2. APOLOGIES FOR ABSENCE

3. URGENT BUSINESS

The Chair will consider the admission of any late items of urgent business. (Late items will be considered under the agenda item where they appear. New items will be dealt with at item 8 below).

4. DECLARATIONS OF INTEREST

A member with a personal interest in a matter who attends a meeting of the authority at which the matter is considered must disclose to that meeting the existence and nature of that interest at the commencement of that consideration, or when the interest becomes apparent.

A member with a personal interest in a matter also has a prejudicial interest in that matter if the interest is one which a member of the public with knowledge of the relevant facts would reasonably regard as so significant that it is likely to prejudice the member's judgment of the public interest **and** if this interest affects their financial position or the financial position of a person or body as described in paragraph 8 of the Code of Conduct **and/or** if it relates to the determining of any approval, consent, licence, permission or registration in relation to them or any person or body described in paragraph 8 of the Code of Conduct.

5. DEPUTATIONS/PETITIONS/PRESENTATIONS/QUESTIONS

To consider any requests received in accordance with Part 4, Section B, paragraph 29 of the Council's constitution.

6. BUDGET SCRUTINY - REVIEW OF PRE-BUSINESS REVIEW 2009/10 TO 2011/12 - CHILDREN AND YOUNG PEOPLE (PAGES 1 - 24)

(Report of the Chief Financial Officer and Director of Corporate Resources) To update Members on the financial planning position and to consider the Pre Business Plan Reviews (PBPR) 2009/10 to 2011/12 in respect of the portfolio for Children & Young People.

7. BUDGET SCRUTINY - CAPITAL PROGRAMME 2009/10 TO 2011/12 (PAGES 25 - 48)

(Report of the Chief Financial Officer and Director of Corporate Resources) To consider Capital Programme proposals for 2009/10 to 2011/12 in respect of all Cabinet portfolios of the authority.

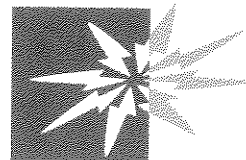
8. NEW ITEMS OF URGENT BUSINESS

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23 December 2008

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Head of Local Democracy and Member Services Yuniea Semambo

Haringey Council

Please find attached the Overview and Scrutiny Budget report for the Children and Young People's (CYP) Service. This report is an update to the report that was the late despatch for the meeting of 15th December 2008. That report excluded certain Children and Families Business Unit savings due to the identified need for the incoming Director to review the allocation of resources within the Directorate. Other than these omissions, the remainder of the items for consideration are unchanged from the original and first despatch to Overview and Scrutiny for CYP budget proposals. This report additionally includes details of the Dedicated Schools Grant proposals that have now been considered by the Haringey Schools Forum.

The second agenda item is the Capital Programme Budget scrutiny report which includes both bids for corporate Council resources (mainly capital receipts) and additionally this year externally funded programmes such as Building Schools for the Future and Decent Homes.



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Haringey Council

Agenda item:

[No.]**Overview and Scrutiny Committee****5th January 2009**

Budget Scrutiny – Review of Pre Business Plan Review 2009/10 to 2011/12 – Children and Young People

Report of the **Chief Financial Officer and Director of Corporate Resources**

Report authorised by : **Gerald Almeroth, Chief Financial Officer**

Contact Officer : Kevin Bartle, Head of Corporate Finance

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Wards(s) affected: **ALL**

Report for: **Non key decision**

1. Purpose of the report

- 1.1. To update Members on the financial planning position and to consider the Pre Business Plan Reviews (PBPR) 2009/10 to 2011/12 in respect of the portfolio for Children and Young People.

2. Recommendations

- 2.1. To note the latest financial planning position as set out in the report.
- 2.2. To consider and make recommendations to the Cabinet on the Pre-Business Plan Review documents, in particular the new savings and investment proposals. The recommendations of the Overview and Scrutiny Committee will be considered by the Cabinet in agreeing the Council's final budget for 2009/10 to 2011/12.

3. Reason for recommendation(s)

3.1. This is part of the statutory budget making process.

4. Summary

4.1. The report provides an update on the financial planning process and Pre-Business Planning documentation for scrutiny.

5. Background

5.1. The Cabinet on 15 July 2008 considered a comprehensive report on financial strategy for the period 2009/10 to 2011/12 and agreed a business planning and budget-setting process. At that time an overall budget gap of £7.6m was reported over the full three year planning period. This assumes the achievement of pre-agreed savings proposals of £14.8m in the first two years. The previous planning assumption for council tax was an increase of 3.0% in each of the three years. The Local Government grant settlement figures for the first two years are known (1.75% and 1.5%) as part of the multi-year settlement.

5.2. A further report was considered by the Cabinet on 18 November 2008 to release the pre-business plan reviews for scrutiny and a number of national and local updates were considered. Attached at Appendix 1 is the budget trail as reported to Cabinet in November.

5.3. As part of the pre-business plan review process, targets were set for directorates to identify potential savings opportunities. The targets took account of the level of savings already identified in current financial plans and previous years. The savings proposals will be required to fund the budget gap identified above and any additional investments that are agreed as part of this budget setting process. The final budget proposals will depend on the level of formula grant received from government, which is expected to be in line with the stated three-year settlement.

6. Pre Business Plan Reviews

6.1. Members will recall that the purpose of the Pre-Business Plan Review process is to :

- Ensure that the financial planning process is clearly linked with, and reflects, the full strategic agenda of the Council;
- Ensure that all budget options support the achievement of community strategy objectives;
- Ensure that proposals are considered in conjunction with the impact on service performance;
- Ensure that budget options enhance the achievement of value for money;
- Identify savings and investment opportunities both within and between business units;
- Support consultation activity with key stakeholders;

- Support the budget scrutiny process;
- Gather information to support a number of planning processes.

- 6.2. The reviews have been prepared in conjunction with relevant Cabinet Members and have been released for scrutiny.
- 6.3. Attached to this report at Appendices 2 and 3 are high level summaries of the savings and investments proposed analysed in Portfolios and Business Units respectively. Appendix 4s list relevant pre-agreed investments and Appendix 5s are extracts from the PBPRs summarising all new revenue investment and savings proposals and pre-agreed savings. The summaries show the proposals over the three year planning period to give Members a view of the overall scale of the proposals.
- 6.4. Members are asked to consider all revenue proposals in relation to 6.1 above.
- 6.5. The following sections of the report summarise the key service issues and objectives and highlight key revenue PBPR proposals over the planning period.

7. CHILDREN AND YOUNG PEOPLE

Issues and Budget Proposals

- 7.1 The CYP Service continues to face wide ranging issues across both capital and revenue aspects of its operation as it strives to meet its vision and objectives.
- 7.2 This report focuses on revenue and a report later on this agenda will deal with capital. This includes progress to implementation phase of the secondary schools Building Schools for the Future programme and the Primary School Capital Programme.
- 7.3 In the light of the recent inspection report on Children's Services within the Borough, the Council's immediate priority is to ensure that robust safeguarding arrangements are in place.
- 7.4 A number of actions are already in place and the incoming Director will amongst other things be reviewing the allocation of resources in the Children and Families Business Unit.
- 7.5 A decision has been taken therefore to remove the previously presented savings from the Children and Families Business Unit until the overall resource assessment has been completed. The other savings and investment proposals for the department are still going forward as planned.
- 7.6 A key area for priority investment is in the area of placements budgets for Looked After Children where budget pressures in 2008-09 are being seen and where, given

the inspection report findings, it is to be expected that further additional resources may be necessary. The original investment bid has been retained at this stage although further consideration of the likely pressures in this area is also likely to be a key part of the incoming Director's review.

- 7.7 A number of proposals for the use of the Dedicated Schools Grant (DSG) were considered by the Schools Forum as part of their budget strategy meeting on the 11 December 2008; these included the pre-opening costs associated with the new Heartlands High School; demographic and inflationary pressures in the provision of SEN placements; the creation of additional Autism places at Moselle School and the devolution of resources to schools as part of the Keys to Wellbeing project which is designed to reduce exclusion. The paper considered by the Schools Forum is attached as Appendix 6.
- 7.8 It should be noted that the Schools Forum largely supported the recommendations in the DSG budget report with the exception of the pre-opening costs associated with the new Heartlands High School. The Forum asked for officers to reconsider this bid with a view to making a significant reduction to it. The result of any reduction to be used to enhance 'headroom' in the delegated schools budgets.
- 7.9 More generally across the Children and Young People's Service they will continue to seek efficiencies through optimising grant resources, through the integration of services through the Children's Network proposals and by the outsourcing of transport services.

8. Head of Legal Services Comments

- 8.1. The Council is under a statutory duty to set a balanced budget having regard to the report of its Chief Financial Officer as to the robustness of the estimates and the adequacy of proposed financial reserves. This must be preceded by robust and comprehensive financial planning.

9. Equalities & Community Cohesion Comments

- 9.1. This is considered as part of the individual pre-business plan review documents.

10. Consultation

- 10.1. This is part of the consultation of the business and financial planning process.

11. Use of appendices /Tables and photographs

- Appendix 1 – Budget trail
- Appendix 2 – Portfolio summary
- Appendix 3 – Business Unit summary

Appendix 4 – Pre-agreed investments

Appendix 5 – Pre-agreed savings, new savings and investments

Appendix 6 – DSG paper to Schools Forum on 11th December 2008

12. Local Government (Access to Information) Act 1985

12.1. The following background papers were used in the preparation of this report:

Report of the Chief Financial Officer and Director of Corporate Resources to the Cabinet on 15 July 2008 – Financial Planning 2009/10 to 2011/12;

Report of the Chief Financial Officer and Director of Corporate Resources to the Cabinet on 18 November 2008 – Financial Planning 2009/10 to 2011/12 (including the detailed PBPR documents).

Gross Budget Trail	2009/10 £'000	2010/11 £'000	2011/12 £'000
Budget brought forward	399,578	410,511	422,208
<u>Changes and variations</u>			
Inflation	8,090	8,510	8,900
Changes agreed in previous years budget process	(1,402)	4,495	0
Changes and variations agreed 15 July 2008	0	0	1,000
<u>Investments</u>			
2007/08 process	0	40	0
2008/09 process	1,030	530	0
Proposed investment fund	1,500	1,500	0
	2,530	2,070	0
<u>Savings</u>			
2007/08 process	(3,847)	(2,745)	0
2008/09 process	(4,512)	(3,722)	0
	(8,359)	(6,467)	0
<u>Dedicated schools grant (DSG)</u>			
Passporting of DSG	5,603	6,538	6,047
Prior year adjustment for actual pupil numbers			
	5,603	6,538	6,047
<u>Balances</u>			
Contribution to / (from) balances 2007/08 process	5,725	(2,645)	
Contribution to / (from) balances 2008/09 process	246	696	
Gross Council budget requirement	412,011	423,708	438,155
Less dedicated schools grant (specific grant)	(166,220)	(172,758)	(178,805)
Net Council budget requirement	245,791	250,950	259,350
Funding			
Council tax (see below)	101,771	104,825	107,968
Government support - formula grant and NNDR	142,520	144,625	146,795
	244,291	249,450	254,763
Resource shortfall/(excess)	1,500	1,500	4,587
Council tax			
	£	£	£
Council tax (LBH)	1,196.51	1,232.41	1,269.38
Council tax base (after provision for non-recovery)	85,056	85,056	85,056
Precept	101,770,355	104,823,865	107,968,385
Rate of council tax increase (Haringey element)	3.0%	3.0%	3.0%
GLA rate of council tax increase	n/a	n/a	n/a
Combined council tax increase	n/a	n/a	n/a
£ per week increase (Haringey element)	£0.67	£0.69	£0.71

Resource Shortfall Tracker	2009/10 £'000	2010/11 £'000	2011/12 £'000	Total £'000
Position at end of 2008/09 process	0	0	0	0
<u>Update for 2009/10 process</u>				
- inflation			8,900	8,900
- increase assumption in formula grant at 1.5%			(2,169)	(2,169)
- increase assumption in council tax at 3%			(3,144)	(3,144)
			<u>3,587</u>	<u>3,587</u>
<u>Changes and variations 15 July 2008</u>				
- pension fund employers contributions			1,000	1,000
	<u>0</u>	<u>0</u>	<u>1,000</u>	<u>1,000</u>
Proposed investment fund	1,500	1,500	0	3,000
Position as at 18 November 2008	1,500	1,500	4,587	7,587
Net savings target	(1,500)	(1,500)	(4,587)	(7,587)
Projected balanced position	0	0	0	0

London Borough of Haringey
2009-10 PBPR Revenue Savings and Investments
Portfolio Summary

Appendix 2

Portfolio	Councillor	Pre-Agreed		Total New Revenue Savings Proposals £'000	Total Savings Submitted £'000	Pre-Agreed		Total New Revenue Investment Bids £'000
		Submitted Savings 2009/10 - 2011/12 £'000				Revenue Investments £'000		
Leader	Cllr. Kober	456		205	661	300		424
Community Cohesion and Involvement	Cllr. Cooke	1,169		142	1,311	0		0
Enforcement and Safer Communities	Cllr. Canver	272		65	337	0		150
* Children and Young People	Cllr. Reith	1,060		932	1,992	160		1,240
Environment and Conservation	Cllr. Haley	2,979		581	3,560	(105)		574
Resources	Cllr. Adje	2,244		1,152	3,396	(55)		(100)
Housing Services	Cllr. Bevan	536		165	701	(100)		0
Leisure, Culture and Lifelong Learning	Cllr. Basu	746		636	1,382	0		265
Enterprise and Regeneration	Cllr. Amin	225		286	511	0		60
Adult Social Care and Wellbeing	Cllr. Harris	1,940		982	2,922	1,400		922
Total Portfolio		11,627		5,146	16,773	1,600		3,535

* Portfolio to be discussed at the Overview & Scrutiny meeting on 5th January, 2009

London Borough of Haringey
Summary of Savings and Investments by Business Unit
2009/10 - 2011/12

London Borough of Haringey - 2009/10 to 2011/12 PBPR Revenue Savings and Investments					
Business Unit	Pre-Agreed Submitted Savings	Total Proposed Savings Submitted	Pre-Agreed Investments	Total Proposed Revenue Investments	
	£'000	£'000	£'000	£'000	£'000
CORPORATE RESOURCES					
CR01 Director of Corporate Resources	0	0	0	0	0
CR02 Benefit & Local Taxation	292	239	0	0	0
CR03 Corporate Finance (inc. IA)	217	70	0	0	0
CR04 Corporate Procurement	115	20	0	0	0
CR05 Property	702	460	(55)	0	0
CR06 Legal Services	353	95	0	0	300
CR07 Access & Customer Focus	1,070	325	0	0	(100)
Total for Corporate Resources	2,749	1,209	(55)	0	200
PEOPLE & ORGANISATIONAL DEVELOPMENT					
PD01 Director of People & Organisational Development	0	0	0	0	0
PD02 Human Resources	228	68	0	0	0
PD03 Organisational Development & Learning	68	45	0	0	0
PD04 Local Democracy	65	17	0	0	0
Total for People & Organisational Development	361	130	0	0	0
ADULTS CULTURE & COMMUNITY SERVICE					
AC01 Director of Adults Culture & Community Service	0	0	0	0	0
AC02 Adult Social Care	1,762	365	1,400	922	922
AC03 Recreation Services	660	400	0	0	265
AC04 Adult Learning, Libraries & Culture	86	236	0	0	0
AC05 Strategic Services	178	617	0	0	0
Total for Adults Culture & Community Service	2,686	1,618	1,400	1,187	1,187
POLICY PERFORMANCE PARTNERSHIP & COMMS.					
PP01 Policy Performance & Partners	0	0	0	0	0
PP02 Community Safety	10	0	0	0	150
PP03 Partnerships	413	0	0	0	0
PP04 Performance & Policy	87	107	0	0	110
PP05 Communications	242	50	0	0	0
Total for Policy Performance Partnership & Comms.	752	157	0	0	260

London Borough of Haringey
Summary of Savings and Investments by Business Unit
2009/10 - 2011/12

London Borough of Haringey - 2009/10 to 2011/12 PBPR Revenue Savings and Investments					
Business Unit	Pre-Agreed Submitted Savings £'000	Total Proposed Savings Submitted £'000	Pre-Agreed Investments £'000	Total Proposed Revenue Investments £'000	
CHILDREN & YOUNG PEOPLE'S SERVICE					
CY01 Director of Children & Young People's Service	117	62	0	0	
CY02 Children & Families	21	608	160	1,240	
CY03 School Standards & Inclusion	477	125	0	0	
CY04 Business Support & Development	445	137	0	0	
Total for Children & Young People's Service	1,060	932	160	1,240	
URBAN ENVIRONMENT					
UE01 Director of Urban Environment	0	0	0	0	
UE02 Planning Policy & Development	141	120	0	0	
UE03 Economic Regeneration	84	166	0	60	
UE06 Housing Services	536	165	(100)	0	
UE08 Frontline Services	3,241	646	(105)	574	
Total for Urban Environment	4,002	1,097	(205)	634	
CHIEF EXECUTIVE					
CE01 Chief Executive	17	3	300	14	
CE02 Electoral Services	0	0	0	0	
Total for Chief Executive	17	3	300	14	
SUB-TOTAL OF BUSINESS UNITS	11,627	5,146	1,600	3,535	

Children and Young People

London Borough of Haringey
 Pre-Agreed Investments 2009/10 - 2011/12
Children and Young People

Appendix 4

B PRE-AGREED INVESTMENTS		Business Unit	Item	Area / Service	As Agreed by Council			Revised (if required)		Total	Variance (Agreed - Revised)
					2009/10 over 2008/09 £'000	2010/11 over 2009/10 £'000	Total £'000	2010/11 over 2009/10 £'000	2011/12 over 2010/11 £'000		
Children & Young People	CY02 Children & Families	B-1	Increase investment in direct payments	80	80	160	80	0	160	0	
				Planned Impact APA indicator. Haringey were judged to have a low level of DP in the JAR. By supporting families DP reduces the need for residential placements of children. Budget constraints have hindered progress of the year.			Progress Good progress is being made in this area; the number of DP has increased and is projected to continue to do so by the end of the year.				

Children and Young People

C PRE-AGREED SAVINGS														
Directorate	Business Unit	Details of Efficiency	As Agreed by Council			Progress	Revised (if required)			Total £'000	Variance 2009/10 over 2008/09 £'000	Variance 2010/11 over 2009/10 £'000	Variance 2011/12 over 2010/11 £'000	Cumulative Variance (Agreed - Revised)
			2009/10 over 2008/09 £'000	2010/11 over 2009/10 £'000	Total £'000		2009/10 over 2008/09 £'000	2010/11 over 2009/10 £'000	2011/12 over 2010/11 £'000					
Children & Young People's Service	CY01 Children's Networks	Play Service	62	62	62	62 Will be achieved but spread over 2 years rather than one year	29	33	0	29	(29)	0	0	
Children & Young People's Service	CY01 Children's Networks	Review of staffing levels in the policy & performance team	55		55	55 Will be achieved	55	0	0	0	0	0	0	
Children & Young People's Service	CY01 Children's Networks	Some initial cost of setting up children's networks relate to high levels of statutory training, awareness raising, & external evaluation of newly integrated services. The need for this reduces as practice becomes embedded	29	45	74	74 Will not be achieved but an alternative has been put forward	0	0	0	(29)	(45)	0	(74)	
Children & Young People's Service	CY02 Children & Families	Relocation of staff from Pulford Rd and sale of building to release capital.		21	21	Accommodation for staff including the voluntary sector will need to be identified.		21	0	0	0	0	0	
Children & Young People's Service	CY03 Schools Standards and Inclusion	Professional Development Centre (PDC) training income target to be increased	20		20	20 Will be achieved	20		0	0	0	0	0	
Children & Young People's Service	CY03 Schools Standards and Inclusion	Voluntary grants to playgroups reviewed and to be funded via General Sure Start Grant	100		100	100 Will be achieved	100		0	0	0	0	0	
Children & Young People's Service	CY03 Schools Standards and Inclusion	Integration of services as Children's Networks develop	216	141	357	357 Will be achieved	216	141	0	0	0	0	0	
Children & Young People's Service	CY04 Business Support & Development	Premature Retirement Costs for Schools - no new commitments	10	10	20	Paper in draft for Schools Forum	10	10	0	0	0	0	0	
Children & Young People's Service	CY04 Business Support & Development	PRC Residual Further Education - (i.e. ex-College of North East London employees) historical year on year reduction	7	7	14	Assumes current trends continue	7	7	0	0	0	0	0	
Children & Young People's Service	CY04 Business Support & Development	Student Support Serv Mgt - Administration. Further reduction of SF staff (SO1) as front line services are nationalised.	60	110	170	The phasing of savings proposals are revised due to a large increase in the volume of new applications.	17	70	(43)	(40)	83	83	0	
Children & Young People's Service	CY04 Business Support & Development	Outsourcing of efficiency saving within the Transport Service	150		150	Outsourcing of service in November 2008 should achieve this saving	150	0	0	0	0	0	0	
Children & Young People's Service	CY04 Business Support & Development	Redundancies / retirement on the grounds of efficiency	33	58	91	Expected to be achieved in 2009/10 through transport and 2010/11 is still to be identified	33	58	0	0	0	0	0	
		Grand Total	923	1,211	2,134		880	955	(43)	(256)	83	83	(216)	

Children and Young People

D - NEW INVESTMENTS										
Directorate	Business Unit	Proposed Use of Investment	Which Council priority does this support?	2009/10 over 2008/09 £'000	2010/11 over 2009/10 £'000	2011/12 over 2010/11 £'000	Total £'000	No. of Staff Affected	Posts Affected (FTE)	Impact on Service / Performance
Children & Young People's Service	CY02 Children & Families	Commissioning budget for Looked After Children - demand above original assumptions	Encouraging lifetime well-being	1,240	0	0	1,240	0	0	If agreed this growth will relieve the current budget pressures on the children's commissioning budget brought about by the number of children in care increasing rather than decreasing.
Grand Total				1,240	0	0	1,240	0	0	

Children and Young People

E - NEW SAVINGS PROPOSALS											
Directorate	Business Unit	Proposed Efficiency Saving	2009/10 over 2008/09 £'000	2010/11 over 2009/10 £'000	2011/12 over 2010/11 £'000	Total £'000	No. of Staff Affected	Posts Affected (FTE)	Impact on Performance (Service Delivery)	Impact on other Services	Dependent on Capital Investment?
Children & Young People's Service	CY01 Children's Networks	Review of staffing levels and service efficiency within Change for Children	0	0	62	62			This reduces the resources available for change for children	Reduction in services which affect change for children, thus impacting on progress made	No
Children & Young People's Service	CY02 Children & Families	Charge 'short break' costs against Aiming high for disabled children grant		75		75			May impact on service delivery	Reduction of expansion in an area of shortage and government priority	No
Children & Young People's Service	CY02 Children & Families	Externalisation of passenger transport routes	217	6		223	17	17	At the time of writing, we anticipate achieving this from November 2008.	Potential impact on SEN, school swimming and one or two other services.	No
Children & Young People's Service	CY02 Children & Families	SEN Transport 'Savings' against DSG			300	300	0	0			No
Children & Young People's Service	CY02 Children & Families	Income generation opportunities at Red Gables		10		10			None		No
Children & Young People's Service	CY03 Schools Standards and Inclusion	Establishment of the multi-disciplinary teams is anticipated as providing additional capacity to support children and their families - thereby releasing some of the need for some specialist posts e.g. EWO's (Scales P01)	0	50	0	50	1.25	1.25	None	None	No
Children & Young People's Service	CY03 Schools Standards and Inclusion	Grant funding to replace a core funded post in School Standards & Inclusion, therefore reducing the additionality of the grant and reducing services	0	75	0	75	1	1	This reduces the resources available for school improvement, and gives less flexibility for service delivery as grant requirements have to be met rather than service priorities. Puts improving standards in jeopardy.	Reduction in services which effect school improvement, and will impact on the progress made on school improvement.	No
Children & Young People's Service	CY04 Business Support & Development	Efficiencies in Personnel staffing; increased income generation within the Personnel and ICT Service and further efficiency gains in Publications print and promotional items budgets	86	5	0	91	0	0	1 Possible implications on service delivery with a staffing review. Some competitor pressure with increased service charges. Publications print savings achievable with online alternatives	No impact on other services	No
Children & Young People's Service	CY04 Business Support & Development	Property & Contracts: staff restructure.		31		31	0	0	1 Minimal since post is currently vacant and workload is covered by existing staff	No impact on other services	No
Children & Young People's Service	CY04 Business Support & Development	Increase in vacancy factor across Business Support & Development		15		15	0	0	Saving of £142k met by vacancy factor increase across the directorate with BSD contributing £15k. Medium risk in terms of service delivery due to part year vacant posts being held to achieve this target	No impact on other services	No
Grand Total			522	682	362	1,566	25.05	27.05			



Haringey Council

APPENDIX 6

The Children and Young People's Service

Report to Haringey Schools Forum – 11th December 2008.

Report Title: Dedicated Schools Budget Strategy 2009-10.

Authors:

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1. Executive Summary.

This report considers the Dedicated Schools Budget (DSB) Strategy for 2009-10 including the proposed distribution of DSG in that year. It forms part of the Authority's formal consultation process with Schools.

2. Recommendations:

- a) That the estimated increase in DSG be noted together with the factors that might change it. (Paragraphs 9-14)
- b) That the estimated cost of the MFG of £2.160m be noted (Paragraph 16)
- c) That the estimated effect of the formula changes (£0.2 -£0.4m be noted as a call against available headroom (Paragraph 17)
- d) That the additional requirement for pre-opening costs of £0.4m be agreed (Paragraph 19)
- e) That inflationary pressures in Central Expenditure of £0.5m be

agreed (Paragraph 20)

- f) That the increased cost of SEN Placements of £0.2m be agreed (Paragraph 21)
- g) That the transfer of resources to the ISB in recognition of new autism places at Moselle School (£0.3m) be agreed together with the associated transport costs (£0.1m) being a charge against DSG (Paragraph 22).
- h) That the Forum notes the proposed devolution of resources to schools as part of the Keys to Wellbeing project.
- i) The Forum makes recommendations on the above proposals to Cabinet.

Background

1. The Dedicated Schools Grant (DSG) is a government grant that must be used fully in support of an authority's Dedicated Schools Budget (DSB).
2. The School Forum has a key advisory role in setting the strategy for the DSB. The Forum is reminded that, in 2008, a multi-year settlement for DSG was announced by the government covering the period 2008-11.
3. The first consideration is determining the size of the DSG, after which there are five main components relating to the distribution of the DSG:
 - 3.1. The Minimum Funding Guarantee (MFG).
 - 3.2. Effects of Formula Changes on the ISB
 - 3.3. Budget Pressures in 'Central Expenditure'.
 - 3.4. Headroom.
 - 3.5. Other Issues.
4. These items are considered further below following a review of the overall strategy set in 2008. A summary is set out at Appendix A.

Overall Strategy

5. The School Forum agreed its strategy for 2008-09 and, subject to changes in pupil numbers, this strategy remains broadly unchanged for 2009-10 although the paragraph below describes the effect of changes to the behaviour support project.

6. In particular there is a continuation of the policy, agreed by the Forum and endorsed at Cabinet on 18 December 2007, of allocating any residual headroom towards AEN/ Deprivation factors within the Haringey Formula for Financing Schools.
7. In the previous budget strategy for 2009-10 it was assumed that resources in respect of the behaviour teams and the Pupil Support Centre (PSC) would be delegated to schools as part of the headroom and consequently through mechanisms allied to the AEN/ Deprivation formula proposals. For a number of reasons including the outcomes of the recent JAR report, the increasing number of children who are identified as having very complex mental health, social and other needs requiring targeted and specialist intervention, in the first instance it is proposed that resources will be devolved.
8. Schools will need to be made aware that previous budget exemplifications have included these resources as delegated and that, therefore, in order to undertake a like for like comparison delegated and devolved resources would need to be aggregated.

Estimated DSG 2009-10

9. In November 2007 the government announced the latest multi-year settlement information for the DSG covering the period 2008-11. This information set out a Guaranteed Unit of Funding together with an estimate of pupil numbers for each of the three years covered by the settlement to give indicative amounts of DSG.
10. The final cash amount of DSG is set by reference to the actual pupil numbers recorded at the January census immediately prior to the financial year in question i.e. for 2009-10 the January 2009 Pupil Level Annual School Census (PLASC) data.
11. Because of concerns over the accuracy of estimated numbers produced by the Department for Children's Schools and Families (DCSF), the authority has adopted a more prudent view of pupil numbers in budgeting for DSG and is therefore predicting no growth in numbers above 2008-09.
12. Final confirmation of the DSG is received in June, three months after the start of the financial year, to allow for a 'data cleansing' exercise. To the extent that the actual pupil numbers differ from that used to set the DSG there will be corresponding adjustments, generally to schools' individual budgets, with a provision within regulations to accommodate any residual variance in later years' allocations.
13. The final pupil numbers for 2008-09 were lower than predicted at 32,084 and, in continuing to adopt a conservative approach to the setting of the DSG; this lower number has been reflected in setting the 2009-10 DSB.

Table 1. 2008/09 DSG and Predicted DSG for 2009/10.

Year	Per Pupil £	Increase over prev. year %	Pupil Numbers	DSG/ DSB £m
2008-09 (Actual)	4,987	4.1	32,084	159.997
2009-10 (est.)	5,161	3.5	32,084	165.575

14. It should be noted that Haringey's per pupil increases for 2009-10 is below the London average of 3.8% and also below the England average increase of 3.7%.

The Minimum Funding Guarantee (MFG)

15. Schools are guaranteed a minimum funding increase based upon the government's assessment of inflationary pressures, although for each of the years covered by the multi-year funding settlement a 1% efficiency was also assumed. The Minimum Funding Guarantee (MFG) has been set at 2.1% per pupil for 2009-10 and forms the first call against any increase in the DSG.

16. The estimated cost of the MFG, in respect of schools' delegated budgets (The ISB) has been determined at £2.960m. This cost can vary depending on a number of factors such as:

- 16.1. Changes in pupil numbers at individual schools;
- 16.2. The per pupil funding unit at individual schools determined in accordance with the Guarantee; and
- 16.3. Changes affecting the formula budget of individual schools e.g. formula changes.

Effects of Formula Changes on the ISB

17. Schools are currently being consulted on a small number of changes to the Formula for Financing Schools. One of the proposals, changing the value of the Minimum Basic Allocation for 1 FE primary schools, is estimated to require additional resources of between £0.2 and £0.4m. This cost will form a further call on the remaining headroom although may, depending on the particular schools affected, also affect the cost of the MFG.

Budget Pressures in Central Expenditure

18. There are a number of pressures in the Central Expenditure block that form a call against those resources available following the application of the Minimum Funding Guarantee. These are described further below.

19. The Forum received a report at its meeting held on 18 September 2008 from the Deputy Director School Standards and Inclusion in connection with the pre-opening costs associated with the new Heartlands High School. That report considered that a further £0.4m was necessary in 2009-10, together with additional sums in later years. The Forum at the time it considered the report was inquorate so was not able to vote on the specific proposals but agreed to consider this item as part of its budget strategy in the light of the overall resources available.
20. Inflationary pressures within central expenditure budgets have been recognised both in respect of general inflation pressures and specifically in respect of SEN placements. Estimated inflationary pressures amount to £0.5m.
21. The existing Special Needs budget is insufficient to meet the costs of out-borough day placements in independent and voluntary Special Schools. A bid of £0.2m has been made for increased resources in 2009-10 to address this shortfall.

Other Issues

22. It is proposed to transfer £0.3m to the ISB to enable increased autism provision to be created at Moselle school, allied to this proposal it is permissible, with the approval of the Schools Forum, to charge the corresponding transport costs for these pupils against central expenditure within the DSG; this recognises the efficiency of using in-house provision.
23. It is possible to charge the costs for increasing the availability of 3 & 4 year provision against the pathfinder grant where schools are currently being funded through the DSG for comparable services. This equates to the additional 2.5hours of provision for certain schools and would release in the order of £0.2m of DSG resources into the available headroom. Ultimately the pathfinder grant will be subsumed into the DSG.
24. As set out above it is proposed to proceed with proposals in respect of the 'Keys to Wellbeing' project which seeks to promote inclusive activities within schools and reduce exclusions. In 2009-10 it is proposed to devolve resources, which will therefore continue to count as Central Expenditure. In the past these resources have been included as part of headroom resources.
25. Whilst not an issue for 2009-10 the Authority wishes to draw the Forum's attention to the implications of creating Inclusive Learning Campuses (ILC) for Primary and Secondary provision. During 2009-10 a working group will be set up to consider the impact of this development and in particular the impact upon and need to consider Special Schools Placed Funding mechanisms.

26. A further final consideration before the strategy can be agreed is the calculation of the Central Expenditure Limit (CEL) which limits by regulation the increase in Central Expenditure to no more, in percentage terms, than the increase in the ISB (Schools' delegated budgets). This calculation cannot be done until the final DSG is known and, should a breach of the limit be indicated, the specific approval of the Forum will need to be sought.

Recommendation.

27. That the estimated increase in DSG be noted together with the factors that might change it. (Paragraphs 9-14)
28. That the estimated cost of the MFG of £2.160m be noted (Paragraph 16)
29. That the estimated effect of the formula changes (£0.2 -£0.4m be noted as a call against available headroom (Paragraph 17)
30. That the additional requirement for pre-opening costs of £0.4m be agreed (Paragraph 19)
31. That inflationary pressures in Central Expenditure of £0.5m be agreed (Paragraph 20)
32. That the increased cost of SEN Placements of £0.2m be agreed (Paragraph 21)
33. That the transfer of resources to the ISB in recognition of new autism places at Moselle School (£0.3m) be agreed together with the associated transport costs (£0.1m) being a charge against DSG (Paragraph 22).
34. That the Forum notes the proposed devolution of resources to schools as part of the Keys to Wellbeing project.

		2009/10		
Children's Service Budget Analysis Pupil Numbers 32,084	2009/10 Uplift	Dedicated Schools Grant		
	%	ISB £	Non ISB £	Total £
Prior Year Reported DSG		141,955,013	18,661,883	160,616,896
Adjustment for Final Pupil Numbers for 2008/09		(1,011,276)	391,380	(619,896)
Prior Year Final DSG		140,943,737	19,053,263	159,997,000
Increase in DSG				
Personalised Learning and other earmarked funding	0.6	950,000	31,000	981,000
Basic Uplift	2.9	4,049,227	547,389	4,596,615
Indicative DSG for Year	3.5	145,942,964	19,631,652	165,574,615
Budget Changes for year	3.5	4,999,227	578,389	5,577,615
Inflation and uplift to Minimum Funding Guarantee	2.1	2,959,818	400,119	3,359,937
Estimated Inflation above the level of the MFG			70,000	70,000
Increased resources for earmarked funding incl. personalised learning		950,000	31,000	981,000
New Revenue Investments				
New School Opening/Formula Costs		394,000		394,000
Increased numbers of Out Borough/ Independent Special Needs Placements.			150,000	150,000
Increased inflation attributable to Independent / Out borough placements			75,000	75,000
Transport costs attributable to Autism Places at Moselle School			116,000	116,000
New Delegations				
Autism Places at Moselle School		264,000	(264,000)	0
Headroom		431,678		431,678
Additional DSG/Budget Requirement		4,999,496	578,119	5,577,615
Summary				
DSG 2008-09		140,943,737	19,053,263	159,997,000
Increase in Resources		4,735,496	842,119	5,577,615
Transfer from Non ISB to ISB		264,000	(264,000)	0
Indicative DSG 2008/09		145,943,233	19,631,382	165,574,615
Percentage Increase		3.5	3.0	3.5



Haringey Council

Agenda item:

[No.]**Overview and Scrutiny Committee****5th January 2009****Budget Scrutiny – Capital Programme 2009/10 to 2011/12**Report of the **Chief Financial Officer and Director of Corporate Resources**Report authorised by : **Gerald Almeroth, Chief Financial Officer**

Contact Officer : **Kevin Bartle, Head of Corporate Finance**

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Wards(s) affected: **ALL**Report for: **Non-Key Decision****1. Purpose of the report**

- 1.1. To consider Capital Programme proposals for 2009/10 to 2011/12 in respect of all Cabinet portfolios of the authority.

2. Recommendations

- 2.1. To consider and make recommendations to the Cabinet on capital programme proposals. The recommendations of the Overview and Scrutiny Committee will be considered by the Cabinet in agreeing the Council's final budget for 2009/10 to 2011/12.

3. Reason for recommendation(s)

- 3.1. This is part of the statutory budget making process.

4. Summary

4.1. The report provides an update on the financial planning process for the capital programme 2009/10 to 2011/12.

5. Background

5.1 The budget process has considered capital programme bids for corporate resources (mainly capital receipts) and draft programmes for the externally funded areas including HRA capital and Education.

5.2 The current summary position for the period 2009/10 to 2011/12 is that there are estimated corporate resources of £32m. Capital programme proposals for these corporate resources together are set out in Appendix 1. Brief capital project descriptions are set out in Appendix 2. Schemes that are bidding for external funding or have external funding or other government funding in place are set out in Appendix 3. Where external funding has yet to be confirmed, schemes are marked with an asterisk in Appendix 3.

5.3 The bids for corporate resources set out in Appendix 1 total £41.869m over 2009/12. As the total potential calls on corporate resources of approximately £41.9m exceed available resources of £32m, the Overview and Scrutiny Committee are invited to comment on the priority of schemes listed in Appendix 1. These views will be taken into account in determining the final Capital Programme to be submitted to Council.

5.4 The bids for corporate resources set out in Appendix 1 of £41.869m are put forward with proposals for attracting external and other funding of almost £156m, giving a total capital cost of £197.808m. Other capital schemes included within Appendix 3 are wholly or largely reliant on external funding.

Resources

5.5 The position on capital receipts is difficult to predict given the current market conditions. The Council ended 2007/08 with surplus receipts above the plans (albeit some of that surplus related to disposals achieved ahead of time), however, market conditions have worsened significantly in 2008/09 and there is projected to be a shortfall this year. Usable right to buy receipts are projected to be £0.5m against a target of £2m. The overall position for 2008/09, also taking into account the approved carry forwards from 2007/08 that require funding, is that there will be sufficient receipts to fund the current year commitments.

5.6 The estimates for receipts this year show a decrease in value and a higher risk of not achieving sales in the short term. Overall, a prudent assessment of the next three years produces a total figure of £26m. This is significantly reduced when compared to the £43m estimated to be available a year ago.

5.7 The estimated capital receipts, which still have to be finally verified include:

- right to buy receipts of £2.25m down from £6m previously;
- strategic site disposals to deliver £8.75m compared to £16m over the three year period previously, and;
- other receipts of nearly £12m including the sale of a number of hostel properties.

5.8 Other one-off resources identified for allocation to fund the capital programme are:

- approved revenue contribution for capital financing from 2008/09 budget process of £2.6m;
- one-off contribution from the excess available in the insurance reserve of £3m.

5.9 A number of additional housing properties and land were put forward last year and it was agreed by Members to earmark a significant sum to be spent on housing projects. A significant proportion of that spend is in the current year. The key remaining assets for disposal are a number of hostels that have been declared as surplus to requirements. These are programmed to be sold over the first two years of the programme.

5.10 In line with the approved policy for capital resource allocation, specific external Education and Housing resources are ring-fenced for those services. Separate and substantial resources for highways schemes are available through Transport for London and an estimate has been made in the main programme of the position for that as listed in Appendix 3. All capital receipts are available for corporate allocation to priority schemes as part of the business planning process and for final Member decision.

5.11 The HRA draft capital programme includes the resources available for the Decent Homes programme. The DCLG have confirmed resources of £100m up to and including 2010/11. An indicative allocation in total of £198m has been provided, with resources after 2010/11 being subject to future review.

6. Pre Business Plan Reviews

6.1. Members will recall that the purpose of the Pre-Business Plan Review process is to :

- Ensure that the financial planning process is clearly linked with, and reflects, the full strategic agenda of the Council;
- Ensure that all budget options support the achievement of community strategy objectives;
- Ensure that proposals are considered in conjunction with the impact on service performance;
- Ensure that budget options enhance the achievement of value for money;
- Identify savings and investment opportunities both within and between business units;

- Support consultation activity with key stakeholders;
- Support the budget scrutiny process;
- Gather information to support a number of planning processes.

6.2. The reviews have been prepared in conjunction with relevant Cabinet Members and have been released for scrutiny.

Investment bids for corporate resources

6.3. The detailed position of corporate resource bids is shown in the attached schedule at appendix 1. Each bid has been assessed as part of the PBPR process taking into account strategic importance, financial return, ability to attract external funding and the Council Plan.

6.4. Members are asked to consider these proposals in relation to 6.1 above.

6.5. The following sections of the report summarise the key issues in respect of the proposed capital programme and are arranged by Directorate in the order that they are scheduled for consideration by the Overview and Scrutiny Committee.

7. ADULTS, CULTURE AND COMMUNITY SERVICES

7.1 Leisure, Culture and Lifelong Learning

Culture and Lifelong Learning capital investments include the following:

- Bruce Castle Museum: Restoring our Heritage. It is proposed that this is funded both from a Heritage Lottery Fund application together with minimal match funding from capital receipts. Bids will also be made to a number of other large funding bodies to a total expenditure of some £6m.
- Muswell Hill Library Development: current scheme proposes an accessible toilet, a lift to the second floor and repairs to the fabric of the building.

Recreation service priorities include:

- Encouraging Lifetime Wellbeing at home, work, play and learning/Healthier people with a better quality of life
- Making Haringey one of London's Greenest Boroughs/Creating a Better Haringey: 'Cleaner, Greener, Safer'
- Delivering excellent, customer focused, cost effective services/People and Customer focused

Capital investments required to support these priorities indicating the total cost over the next 3 financial years are:

- Parks and small open space improvement programme (£2.1m)
- Improved Parks tennis facilities (£0.69m of which £0.415m external sources)
- Falkland and Fairfax open space renewal (£0.25m of which £0.1m external sources)
- Borough wide tree planting programme (£0.3m of which £0.1m external sources)
- Biodiversity/Conservation site improvement project (all externally funded)
- Strategic sports pitches improvement programme (£4.2m of which £3.3m external sources)
- Parks fitness trails and facilities (£0.4m of which £0.2m external sources)
- Lordship recreation ground restoration programme (£6.85m of which £6.15m external sources)
- Burial village (£0.812m prudential borrowing)
- Leisure centres strategic renewals programme (£0.995m of which £0.422m prudential borrowing)
- Improving the quality and range of outdoor play facilities (£1.55m of which £1m external sources)

7.2 Adult Social Care and Wellbeing

- Capital funding is requested to extend the provision of disabled facilities adaptations, in particular for non-council properties. This will be funded in part from the Disabled Facilities Grant, HRA funding and Corporate Resources.
- Capital funding is required to upgrade the Community Alarm Lifelines. It is proposed that this upgrade is funded from Corporate Resources.

8. CHILDREN AND YOUNG PEOPLE

8.1 For Children's Services the strategic focus for the secondary school estate remains through the Building Schools for the Future (BSF) Programme which will, during 2009-10, move firmly into the implementation phase. An ICT Managed Service through Research Machines (RM) also now provides services to secondary schools as a part of this package.

8.2 During late 2008 financial approval was received for the BSF programme with the consequent confirmation of the substantial government grant support associated with it. The pre-construction stage for all projects within the programme and certain enabling works have been progressing steadily during the current year and a number of main contract works packages either have, or are in the process of, being let ready for construction to start in 2009-10 and spanning several years thereafter.

8.3 For the primary sector the new Primary Capital Programme (PCP) funding follows the successful submission of the Authority's Primary Strategy for Change (PSfC)

which was accepted, largely unchanged, by the Department for Children Schools and Families (DCSF). This funding together with other complementary funding streams such as Basic Need, Modernisation and Access funding has been used to create a cohesive package of works across a range of objectives set out in the PSfC document. In total these works are estimated to cost in the region of £12m over the period 2009-11.

- 8.4 Schools' individually continue to have access to Formula Capital Allocations in order to carry out capital improvement works to their premises and the authority has worked hard to ensure that these both complement or enhance the other funding streams available for schools.
- 8.5 In addition a range of other projects are planned to bring about infrastructure improvements for the wider Children's Service, for example through the Quality and Access funds for the Early Years Service.

9. CORPORATE RESOURCES

- 9.1 **IT Services** - IT continue to work with business units via their business partners to assess emerging IT requirements and to ensure that proposed expenditure is joined up and directed to provide maximum payback in terms of increased process efficiencies, support improved customer experience and build on investment previously made. This has resulted in a proposed IT capital programme of £4.9m over the next 3 years detailed in Appendix 4. Key projects for 2009/10 are the deployment of IP telephony required to replace the current switchboard system that is now obsolete, further investment in mobile working appliances and on going investment in SAP to ensure full realisation of previous investment is realised. Clearly if the proposed investment is reduced, decisions will have to be made on prioritising expenditure.
- 9.2 **Property Services** - Capital bids have been submitted over the 3 year period for the maintenance and improvement of the property asset portfolio to ensure fitness of purpose and to safeguard the value of the assets.
- 9.3 **Accommodation Strategy** - The second phase of the Accommodation Strategy further builds on the rationalisation of the Council's property portfolio undertaken during the first phase with a view to reducing the overall cost of office accommodation by appropriate disposals and acquisitions and releasing significant on-going revenue savings. Further it supports flexible working practices from the SMART working programme such as reduced desk:staff ratios and home / flexible working and will provide accommodation flexible enough to accommodate changing customer needs into the medium to long term. As part of the previously approved report to Cabinet on the accommodation strategy, it was agreed that £4m of prudential borrowing would be used to finance this programme.

9.4 **Hornsey Town Hall** - The proposed capital expenditure will focus on the refurbishment of the Town Hall enabling it's proposed use as a community facility to progress ahead of the development & regeneration of the surrounding site. This project is dependent on earmarked capital receipts.

10. URBAN ENVIRONMENT (incl. Housing)

10.1 Environment and Conservation

To deliver recycling target

Making Haringey one of London's greenest boroughs - to improve the management of environmental resources

Capital investment over 2009/12 is proposed for Lifting equipment for recycling vehicles (£230k), recycling vehicles investment (£295k), replacement wheeled bins & recycling containers (£132k) and re-provision of a recycling centre (£950k).

Creating a Better Haringey – cleaner, greener and safer - to improve road condition and street infrastructure

Capital investment over 2009/12 is proposed for planned road & footway re-surfacing & planned reconstruction for non-principal roads (£6m), planned maintenance of highways bridges & other structures (£765k), and local road safety improvements (£740k).

Creating a Better Haringey – cleaner, greener and safer - to contribute to the reduction of crime and the fear of crime

Capital investment over 2009/12 is proposed for street lighting investment programme (£4m).

Delivering excellent, customer focussed, cost effective services - to improve customer satisfaction, perception and service performance

Capital investment over 2009/12 is proposed for the upgrade, purchase & implementation of the Civica Enforcement System (£229k), and the Parking Plan (£1.8m).

10.2 Regeneration and Enterprise

- Investment in Tottenham town centre will continue for the next three years with heritage and conservation interventions that aim to deliver economic regeneration through the improvement and restoration of historic buildings in the town centre.
- In addition, there is the ongoing Heritage Lottery funded THI (Townscape Heritage Initiative) programme which, by programme completion, would have secured almost £1 million in HLF external funds; a bid of £140K for Council capital to

deliver the last phase is included in Appendix 1.

- A PSICA programme has also been confirmed for Myddleton Road with an in principle agreement of £300K English Heritage funding which is matched by Haringey capital funding (£300K over 3 years from 2008/09). This will deliver much needed restoration upgrades to this once vibrant commercial area which has experienced economic decline. It is hoped the intervention will boost investment and attract new businesses to the area.

10.3 Housing revenue account capital programme

The funding for the HRA capital programme is as follows:

- supported capital expenditure (SCE borrowing approval);
- major repairs allowance (grant);
- decent homes funding (borrowing approval).

Outside of the decent homes funding, broadly the mainstream HRA funding is the same in 2009/10 as the current year.

The outline programme is included in Appendix 3. Key changes from last year are increases in planned preventative maintenance and the lift improvement programme.

Key elements of the programme remain, including provision for:

- aids and adaptations of £1.45m pa;
- major works voids of £1m pa;
- transferable discount scheme of £250k pa;.
- energy conservation measures of £100k pa.

11. Head of Legal Services Comments

11.1. The Council is under a statutory duty to set a balanced budget having regard to the report of its Chief Financial Officer as to the robustness of the estimates and the adequacy of proposed financial reserves. This must be preceded by robust and comprehensive financial planning.

12. Equalities & Community Cohesion Comments

12.1. This is considered as part of the individual pre-business plan review documents.

13. Consultation

13.1. This is part of the consultation of the business and financial planning process.

14. Use of appendices /Tables and photographs

- Appendix 1 – Corporate resource bids
- Appendix 2 – Capital Project Descriptions
- Appendix 3 – Total Draft Capital Programme
- Appendix 4 – Draft IT Capital Programme

15. Local Government (Access to Information) Act 1985

The following background papers were used in the preparation of this report:

Report of the Chief Financial Officer and Director of Corporate Resources to the Cabinet on 15 July 2008 – Financial Planning 2009/10 to 2011/12;

Report of the Chief Financial Officer and Director of Corporate Resources to the Cabinet on 18 November 2008 – Financial Planning 2009/10 to 2011/12 (including the detailed PBPR documents).

Ref No.	Portfolio	Directorate	Business Unit	Capital Project Title	Capital Project Description
1	Leisure, Culture & Lifelong Learning	Adults, Culture & Community Services	Recreational Services	Strategic Sports Pitches Improvement Programme	Strategic Sports Pitches Improvement Programme to improve the quality of sports and outdoor pitch provision to better provide for school and community needs, particularly football. Sites targeted for investment are at Downhills Park, White Hart Lane Recreation Ground, White Hart Lane Community Sports Centre, Albert Road Recreation Ground and Alexandra Park, with significant funding potentially available from the Football Foundation. Objectives are to increase participation in regular volunteering, increase young people's participation in positive activities, sustain and increase children and young people's participation in high quality PE and sport, reduce obesity levels in primary school age in year 6, increase satisfaction with parks and open spaces provision, increase adult participation in sport and physical activity, and reduce the mortality rate from all circulating diseases at ages under 75.
2	Leisure, Culture & Lifelong Learning	Adults, Culture & Community Services	Recreational Services	Improving The Quality And Range Of Play Provision	Improving The Quality And Range Of Play Provision in parks and on housing estates across the Borough but with a focus on areas of deprivation. Potential funding may be available from Homes for Haringey for environmental improvement works and from Lottery funding. Planned outcomes are to increase usage of play facilities, increase satisfaction with play provision, increase activity levels amongst younger people, and increase levels of satisfaction with Landlord services and the local area.
3	Leisure, Culture & Lifelong Learning	Adults, Culture & Community Services	Recreational Services	Tennis Court Refurbishment Programme	Tennis Court Refurbishment Programme to provide improved tennis facilities to increase participation. Sites targeted for investment are at Priory Park, Bruce Castle Park, Downhills Park and Albert Road Recreation Ground, with match funding from the Tennis Foundation. Improved tennis provision will make a significant contribution to the Local Area Agreement target to increase participation in sport and physical activity by 2010. It will also contribute to increasing resident satisfaction with parks and open spaces, and assist the Council to meet the target of 12 Green Flag parks by 2010.
4	Leisure, Culture & Lifelong Learning	Adults, Culture & Community Services	Recreational Services	Parks Outdoor Trim Trails / Facilities	Parks Outdoor Trim Trails / Facilities at a number of parks across the Borough. Suitable sites are Finsbury Park, Ducketts Common, White Hart Lane Community Sports Centre, Lordship Recreation Ground, Muswell Hill Playing Fields, Albert Road Recreation Ground, Parklands Walk South (trim trail), Markfield Park, Chestnuts Park, Down Lane (trim trail), Bruce Castle Park, and Downhills Park. Planned outcomes are to support the achievement of the local area agreement target for 12 Green Flags by 2010, increase adult participation in sports and physical activity, and increase resident satisfaction with parks and open spaces.
5	Adult, Social Care & Well-Being	Adults, Culture & Community Services	Adult Services	Upgrade Of Community Alarm Lifelines For Compatibility With BT Century 21	Upgrade Of Community Alarm Lifelines for compatibility with BT Century 21. In Haringey 1,000 lifelines are currently used to support 4,600 service users who either live at home or in Sheltered Housing and rely on the service for support to carry on living at home as independently as possible. The Community Alarms Service is a preventative service which helps people to live independently avoiding residential and other expensive care packages.
6	Leisure, Culture & Lifelong Learning	Adults, Culture & Community Services	Recreational Services	Lordship Recreation Ground	Lordship Recreation Ground including opening up the currently culverted River Moselle, a new city farm, a new Environmental Centre, refurbishment of the Shell Theatre and Lordship Lane toilet block buildings, and extensive landscaping works including both the park and the grounds of the Broadwater Community Centre, with significant potential funding from the GLA and the Heritage Lottery Fund. Principal outcomes are to increase physical and mental health, increase participation in regular volunteering, reduce the numbers of 16-18 years who are not in education, employment or training, improve local biodiversity, increase the number of green flag award parks, and increase the percentage of residents satisfied with parks and open spaces.

Ref No.	Portfolio	Directorate	Business Unit	Capital Project Title	Capital Project Description
7	Leisure, Culture & Lifelong Learning	Adults, Culture & Community Services	Recreational Services	Falkland And Fairfax Community Space Re-Development Project	Falkland And Fairfax Community Space Re-Development Project including a new play ground for younger children, improved older children's activity area and a new events space, with potential contributions to funding from Landfill funding sources and Charitable Trusts such as the London Marathon Trust. Improvements to the park, improved accessibility and designated areas for different age groups will help to create a sense of well being and mitigate the fear of crime amongst the local community.
8	Adult, Social Care & Well-Being	Adults, Culture & Community Services	Adult Services	Council Contribution To Disabled Facilities Adaptations (DFG) programme	Aids and Adaptations for those in privately owned properties assessed as a priority for the service to enable the client independence to continue with every day activities both in the home and in the community. The project will also support carers in maintaining their caring role with people with disabilities, and supports the safe moving and manual handling of people with disabilities.
9	Leisure, Culture & Lifelong Learning	Adults, Culture & Community Services	Recreational Services	Strategic Renewals Of Leisure Centres (SRLC)	Strategic Renewals Of Leisure Centres (SRLC) including addressing outstanding items proposed in 2005 for repair and maintenance, and a further £150k prudential borrowing to develop a health and fitness suite and associated facilities at White Hart Lane Community Sports Centre. The overriding objective is to increase attendance and thus utilisation of space in leisure centres by all sectors of the community which will in turn lead to positive increase in perception and satisfaction.
10	Leisure, Culture & Lifelong Learning	Adults, Culture & Community Services	Recreational Services	Open Space Improvement Programme (OSIP)	Open Space Improvement Programme (OSIP) . Combined Bid For Green Flag (£500K) and Green Pennant (£200K) Programme to bring all Haringey's Parks up to Green Flag standard to further increase resident satisfaction ratings, and to achieve top quartile performance for maintenance and presentation of parks.
11	Leisure, Culture & Lifelong Learning	Adults, Culture & Community Services	Recreational Services	Tree Planting Strategy	Tree Planting Strategy . Plant 1,000 trees over a three year period and to reinstate trees already removed to increase the overall stock, particularly in the east of the Borough, in order to improve the presentation, cleanliness and overall quality of existing Parks and Open Spaces, Communal Housing and the Street scene.
12	Leisure, Culture & Lifelong Learning	Adults, Culture & Community Services	Adult Learning, Libraries & Culture	Bruce Castle Museum - Restoring Our Heritage	Bruce Castle Museum - Restoring Our Heritage . To restore, conserve and enhance the historic fabric and heritage value of Bruce Castle Museum and Park; increase community and educational access to the building, museum and archive collections and its services; and refurbish features in the surrounding parkland and improve recreational and leisure facilities. Substantial funding of 90% of total costs potentially available from external bodies, including the Heritage Lottery Fund.
13	Leisure, Culture & Lifelong Learning	Adults, Culture & Community Services	Adult Learning, Libraries & Culture	Muswell Hill Library Development	Muswell Hill Library Development to repair and refurbish the existing building which is in a poor state of repair. The intended outcome is the maintenance and improvement of levels of customer usage and satisfaction.

Ref No.	Portfolio	Directorate	Business Unit	Capital Project Title	Capital Project Description
14	Children and Young People	Children and Young People Service	Business Support & Development	Building Schools For The Future Programme	Building Schools For The Future represents a national programme led by Partnership for Schools. Haringey has developed a programme of work to design and develop tailored design and build and ICT programmes to enable real improvement in educational standards through the delivery of transformational objectives, with substantial projects forecast to start in the current financial year. Planned outcomes are to improve teaching, learning and standards, to extend inclusion, to establish an ICT rich environment, to support the establishment of extended schools, and to improve health and wellbeing. The corporate resources bid of £2.08m is required to support the overall BSF Programme.
15	Resources	Corporate Resources	Corporate Property Services	Repair & Maintenance Of Operational Building Portfolio	Repair & Maintenance Of Operational Building Portfolio which comprises 113 corporately managed operational buildings, rising to 120 building during 2009, and Landlord's responsibilities for 43 community buildings. The proposed programme addresses non-compliance and high priority repairs. The capital bid seeks to provide additional funding and continuity past 2010/11 for monies to be made available to address further dilapidations and service conditions within the operational buildings, and takes into account the reduction in the office portfolio. The bid seeks to ensure the operational portfolio continues to be fit for purpose, enhances services availability and community facilities, and to protect the Council's capital investment in Community buildings for the longer term.
16	Resources	Corporate Resources	Corporate Property Services	Ashley Road Depot - Urgent Repair & Maintenance	Ashley Road Depot - Urgent Repair & Maintenance to maintain the existing site to an operational standard whilst the replacement site is developed. This will comprise minimal urgent works only to meet Haringey's operational business requirements.
17	Resources	Corporate Resources	Corporate Property Services	Customer Service Centre Upgrade	Customer Service Centre Upgrades to the public areas of Wood Green and North Tottenham customer service centres, including replacement of flooring, decorations and furnishings as appropriate in order to retain a quality environment. These high use areas require regular upgrade to ensure the visitor experience is in line with Haringey's commitment to customer service.
18	Resources	Corporate Resources	Benefits and Local Taxation	Laserserve	Laser Serve . This bid is initially for the design and amendment of Benefits and Local Taxation documentation and facilitation of electronic billing, and has the potential to be more widely used across the Council. Replacing paper bills with e-bills will reduce stationary and storage, contributing to the objective of making Haringey one of London's greenest boroughs.
19	Resources	Corporate Resources	IT Services	Information Technology Capital Programme	Information Technology Capital Programme – the key objectives of the proposed investment is to ensure that proposed expenditure on IT is joined up and directed to provide maximum payback in terms of increased process efficiencies, support improved customer experience and build on investment previously made. Key projects for 2009/10 are the deployment of IP telephony required to replace the current switchboard system that is now obsolete, further investment in mobile working appliances and on going investment in SAP to ensure full realisation of previous investment is realised.
20	Resources	Corporate Resources	Corporate Property Services	Refurbishment & Upgrading Of Industrial Estates	Refurbishment & Upgrading Of Industrial Estates in the Commercial portfolio to carry out identified repairs and renovations, prioritising items of compliance and Health and Safety, to protect the Council's capital investment in these properties for the long term. The buildings will be in good repair and hence encourage retention of existing tenants and help to reduce voids in industrial estates.

Appendix 2

Ref No.	Portfolio	Directorate	Business Unit	Capital Project Title	Capital Project Description
21	Housing Services	Urban Environment	Strategic & Community Housing Services	Transferable Discount Scheme (Homes For Haringey HRA)	Transferable Discount Scheme to enable 13 households to move to become home owners and thereby free-up their council properties to be re-let to homeless and overcrowded households. The Council has a target to reduce the number of households in temporary accommodation to 50% of the current level by 2010. This proposal will contribute to this.
22	Housing Services	Urban Environment	Strategic & Community Housing Services	Private Sector Grants Programme	Private Sector Grants Programme to influence the private sector, especially in relation to the more vulnerable groups within the authority, including small grants to landlords to convert to Assured Shorthold Tenancies, top up money for vacant property grants, top up to Warmfront grants, and to provide grants to vulnerable owner occupiers to install heating systems, replace faulty boilers, and insulation measures. These schemes will contribute significantly to a number of council objectives, including: reduction of temporary accommodation strategy; Greener Haringey and CO2 reduction; Fuel Poverty strategy; crime reduction and perception of safety; income maximisation and wellbeing of vulnerable clients.
23	Enterprise & Regeneration	Urban Environment	Planning And Regeneration	Partnership Schemes In Conservation Areas (PSICA) - Tottenham High Rd	Partnership Schemes In Conservation Areas (PSICA) - Tottenham High Rd. To improve the Tottenham Town Centre conservation areas through historic building improvements to 7 to 10 properties, with match funding from English Heritage. This will contribute to the physical and environmental building improvements made as part of a wider regeneration strategy for the borough.
24	Environment & Conservation	Urban Environment	Frontline Services	Relocation of Hornsey Re-use and Recycling Centre	Relocation of Hornsey Re-use and Recycling Centre - Acquisition of a suitable site in the west of the borough and the development of a modern re-use and recycling centre on the acquired site to provide a higher quality service, and to improve recycling rates from 28% to 32%, (LAA stretch target NI 192 for household waste recycled or composted). This will help achieve the Council's greenest borough strategy, release the Hornsey depot site for residential/mixed use development, and also release the Western Road site in Haringey Heartlands, both in line with the Heartlands master plan.
25	Enterprise & Regeneration	Urban Environment	Planning And Regeneration	Bruce Grove Townscape Initiative (THI)	Bruce Grove Townscape Initiative (THI). Final phase of programme to improve the Tottenham Town Centre through historic building improvements to 5 properties, with substantial funding from the Heritage Lottery Fund and other partners. This will contribute to the physical and environmental building improvements made as part of a wider regeneration strategy for the borough.
26	Environment & Conservation	Urban Environment	Frontline Services	Lifting Equipment For Recycling Vehicles	Lifting Equipment For Recycling Vehicles to equip all vehicles in the same way to improve performance and reduce sickness levels. This will contribute to achieving the Local Area Agreement stretch target for 32% of household waste to be recycled or composted in 2009/10 (NI 192).
27	Environment & Conservation	Urban Environment	Frontline Services	Recycling Vehicles Investment	Recycling Vehicles Investment to provide mixed recycling service to around 2,500 properties on narrow-access roads, introduce a tenth full-sized mixed recycling service, and to pilot food waste collections from ten schools. This will contribute to achieving the Local Area Agreement stretch target for 32% of household waste to be recycled or composted in 2009/10 (NI 192).
28	Environment & Conservation	Urban Environment	Frontline Services	Replacement Wheeled Bins And Recycling Containers	Replacement Wheeled Bins And Recycling Containers which are coming towards the end of their effective life to enable effective storage and collection of refuse and recycling by residents. This will result in cleaner streets through better containerisation of waste and recycling, and improved residents' satisfaction with recycling, refuse and street cleaning services.

Ref No.	Portfolio	Directorate	Business Unit	Capital Project Title	Capital Project Description
29	Environment & Conservation	Urban Environment	Frontline Services	Planned Road Resurfacing	Planned Road and Footway Resurfacing and Reconstruction for non-principal roads to reduce the length where structural repairs must be considered, as set out in the annual Highways Works Plan, in order to improve their condition, to improve residents' perception of service delivery, improve the walking environment and accessibility and reduce reactive maintenance and the occurrence of insurance claims.
30	Environment & Conservation	Urban Environment	Frontline Services	Planned Maintenance Highway Bridges & Other Structures	Planned Maintenance Highway Bridges & Other Structures where there are significant safety risks, including urgent works to the retaining wall at The Bank, Highgate Hill and re-opening of road and footway. This will improve the condition of the bridge network with a view to reducing reactive maintenance activities and reduce the occurrence of insurance claims.
31	Enterprise & Regeneration	Urban Environment	Planning And Regeneration	Partnership Schemes In Conservation Areas (PSICA) - Myddleton Road	Partnership Schemes In Conservation Areas (PSICA) - Myddleton Road. To improve the retail area in the conservation area of Bowes Park along Myddleton Road through historic building improvements to 7 to 10 properties, with match funding from English Heritage. This will contribute to the physical and environmental building improvements made as part of a wider regeneration strategy for the borough.
32	Housing Services	Urban Environment	Strategic & Community Housing Services	Aids and Adaptations	Aids and Adaptations for those in Council Housing assessed as a priority for the service to enable the client independence to continue with every day activities. This reduces the client's dependence on a carer and reduce the likelihood for accidents and injury which may lead to higher dependency and higher costs otherwise.
33	Environment & Conservation	Urban Environment	Frontline Services	Street Lighting Investment Programme	Street Lighting Investment Programme of £2m in 2009/10 to provide 1,400 new columns and lights in poorly lit areas. This represents about 23% of the current number needing to be replaced. This will bring street lighting up to modern European Union standards, improve residents' perception of street lighting, contribute to cleanliness and reduce fear of crime.
34	Environment & Conservation	Urban Environment	Frontline Services	The Upgrade, Purchase & Implementation Of The Civica Civil Enforcement System	The Upgrade, Purchase & Implementation Of The Civica Civil Enforcement System for parking management to provide a faster processing system, enabling use of the internet for payment and evidence management and online appeal. It will provide increased access for the citizen and reduce the need for residents to visit council offices.
35	Housing Services	Urban Environment	Strategic & Community Housing Services	Saltram Close	Saltram Close. Relocation of the recreation area from the north side of the Saltram Close Estate as part of a play area for the under 5's within the main communal area of the Estate.

Ref No.	Portfolio	Directorate	Business Unit	Capital Project Title	Capital Project Description
36	Environment & Conservation	Urban Environment	Frontline Services	Parking Plan	Parking Plan to extend existing Car Parking zones and consider new zones in Bruce Grove, Stamford Hill, St Ann's and at Alexandra Palace station; provide pay and display facilities where demand for short stay parking is high; review waiting/loading restrictions and bay markings; upgrade Hornsey Town Hall car park for public use. Expected outcomes are to: better manage parking in areas where residents are in conflict with non-residents due to parking pressures; provide short stay parking at locations where demand is high; encourage more sustainable modes of transport through the introduction of parking management schemes; and improve safety through better parking management.
37	Housing Services	Urban Environment	Strategic & Community Housing Services	Major Works (HRA)	Major Works (Homes for Haringey) to refurbish void properties for reletting, which would ordinarily be deemed as not economic to repair, and to extend a number of void properties through the building of extensions or loft conversions. This will reduce the time families spend in temporary accommodation before being given a permanent home. It will enable a number of households to stay in their existing accommodation through its extension. It also promotes sustainable communities and reduces the risk of vandalism and unauthorised occupation by bringing vacant stock back into use.
38	Environment & Conservation	Urban Environment	Frontline Services	Local Road Safety Improvements	Local Road Safety Improvements to introduce waiting restrictions at junctions, to support the work of the Road Safety Partnership Group, to investigate accident data, and provide funding for reactive safety improvements. This will maintain our existing performance and ensure we exceed the targets in the Mayor's Transport Strategy of a 50% reduction in the number of people killed or seriously injured by 2010, based on the 1994-98 average.

Draft Capital Programme 2009/10 to 2011/12 - Total Planned Expenditure Budget Appendix 3
(Based On External And Other Funding - Excludes Corporate Resources Bids)

Draft Summary Capital Programme 2009/10 to 2011/12				
Draft Expenditure Budget	Proposed Budget 2009/10 £'000	Indicative Budget 2010/11 £'000	Indicative Budget 2011/12 £'000	Total £'000
Urban Environment (including Housing General Fund)	6,514	15,812	6,000	28,326
Adults, Culture and Community Services	3,235	8,316	8,566	20,117
Corporate Resources	7,280	7,435	5,750	20,465
Children & Young People	117,766	57,451	22,634	197,851
Housing Services (HRA)	47,814	57,814	61,814	167,442
Total Capital Programme	182,609	146,828	104,764	434,201
Draft Capital Financing				
1 Capital grants from central government departments (inc SCE(C))	111,005	50,397	16,458	177,860
2 Grants from European Union Structural Funds	400	0	0	400
3 Grants and contributions from private developers & leaseholders	2,253	0	0	2,253
4 Grants & contributions from non-departmental public bodies	470	2,445	3,345	6,260
Capital grants from the National Lottery	847	5,155	4,505	10,507
5 Capital funding from GLA bodies	3,815	6,000	6,000	15,815
6 Use of capital receipts	0	0	7,730	7,730
Capital expenditure financed by the Major Repairs Reserve (MRR) - Govt Grant	11,581	11,581	11,581	34,743
Capital expenditure financed from the General Fund Revenue Account	5,830	5,935	100	11,865
7 SCE (R) Single Capital Pot	12,086	13,303	10,845	36,234
8 SCE (R) Separate Programme Element	30,000	40,000	44,000	114,000
Other borrowing & credit arrangements not supported by central government	3,422	11,812	0	15,234
Financing From Reserves	900	200	200	1,300
Total Capital Financing	182,609	146,828	104,764	434,201
Notes				
1 Include capital expenditure financed by capital grants from all central government departments (including BSF). Exclude capital expenditure financed by Major Repairs Reserve (MRR).				
2 Include contributions from any European Union Structural Funds i.e. the European Regional Development Fund, The European Social Fund, the European Agricultural Guidance and Guarantee Fund, and the Financial Instrument for Fisheries Guidance.				
3 Include contributions from private developers. Include leaseholders contributions made specifically towards the cost of capital works on the premises of which the leaseholder's property forms part.				
4 Include capital grants from all non-departmental public bodies such as the Sports Council, English Heritage, Arts Council, Museums and Galleries Commission and the Countryside Agency.				
5 Include capital funding from the Greater London Authority (GLA), including capital funding from its four functional bodies i.e. TFL, London Development Agency, Metropolitan Police Authority and London Fire and Emergency Planning Authority.				
6 Include all capital expenditure financed by applying capital receipts. Exclude capital receipts applied to make payments to the Secretary of State under sections 11 (2) (b) and 11 (3) of the Local Government Act 2003.				
7 SCE(R) Single Capital Pot - include capital expenditure financed by borrowing and other credit that will attract central government support through RSG or HRA subsidy i.e. Supported Capital Expenditure (Revenue) - SCE(R) Single Capital Pot.				
8 SCE(R) Separate Programme Element Include capital expenditure financed by borrowing and other credit that will attract central government support through RSG or HRA subsidy i.e. Supported Capital Expenditure (Revenue) - SCE(R) Separate Programme Element. For e.g. BSF / Decent Homes				

**Draft Capital Programme 2009/10 to 2011/12 - Total Planned Expenditure Budget
(Based On External And Other Funding - Excludes Corporate Resources Bids)**

Draft Capital Programme 2009/10 to 2011/12		Total Planned Expenditure Budget (Based On External And Other Funding)						
Ref. No.	Name of Capital Scheme	Bid For Corporate Resources Also Made (✓)	Total Estimated Projected Spend Up To 31.3.09 (where stated) £'000	Proposed Original Budget 2009/10 £'000	Indicative Original Budget 2010/11 £'000	Indicative Original Budget 2011/12 £'000	Total £'000	Total Funding Including Pre 2009/10 Spend (where stated) £'000
	Urban Environment							
1	Principal Road Renewal			400	0	0	400	
2	London Bus Priority Network			1,000	0	0	1,000	
3	Bus Stop Accessibility			80	0	0	80	
4	London Cycle Network Plus			300	0	0	300	
5	Cycling			200	0	0	200	
6	Walking			100	0	0	100	
7	Local Safety Schemes			600	0	0	600	
8	20 mph Zones			400	0	0	400	
9	Environment			70	0	0	70	
10	Accessibility			70	0	0	70	
11	School Travel Plans			300	0	0	300	
12	Travel Awareness			20	0	0	20	
13	Workplace Travel Plans			10	0	0	10	
14	Town Centres			100	0	0	100	
15	Transport Priorities - More Flexible Approach			100	0	0	100	
16	North London Transport Forum*			100	0	0	100	
17	Local Implementation Plan Submission*			65	0	0	65	
18	Marsh Lane*			0	6,000	6,000	12,000	
19	Section 106 - 70 Milton Road			2,188	9,812	0	12,000	
20	Section 106 - 725-733 Lordship Lane, N22			10	0	0	10	
21	Section 106 - Sainsbury's, Williamson Road, N4			25	0	0	25	
22	Section 106 - Units 2, 4 & 5 103-149 Cornwall Road, 2 Falmer Road, N15			97	0	0	97	
23	Section 106 - Wood Green Shopping City, High Road, N22			5	0	0	5	
24	Section 106 - Lynx Depot, Coppetts Road, N10			100	0	0	100	
25	Section 106 - Wood Green Shopping City, High Road, N22			50	0	0	50	
26	Bruce Grove Townscape Initiative	✓		50	0	0	50	
				174	0	0	174	
	Total Urban Environment*		0	6,514	15,812	6,000	28,326	0

Appendix 3

Draft Capital Programme 2009/10 to 2011/12 - Total Planned Expenditure Budget
(Based On External And Other Funding - Excludes Corporate Resources Bids)

Draft Capital Programme 2009/10 to 2011/12		Total Planned Expenditure Budget (Based On External And Other Funding)					Total Funding Including Pre 2009/10 Spend (where stated) £'000
Ref. No.	Name of Capital Scheme	Bid For Corporate Resources Also Made (N)	Total Estimated Projected Spend Up To 31.3.09 (where stated) £'000	Proposed Original Budget 2009/10 £'000	Indicative Original Budget 2010/11 £'000	Indicative Original Budget 2011/12 £'000	Total £'000
Adults, Culture and Community Services							
27	Contribution For Disabled Facilities Adaptations (DFG) Programme*	✓		716	716	716	2,148
28	Bruce Castle Museum - Restoring Our Heritage*	✓		0	2,200	3,200	5,400
29	Falkland and Fairfax Community Space Re-Development Project*	✓		100	0	0	100
30	Tennis Court Refurbishment*	✓		415	0	0	415
31	Tree Planting Strategy*	✓		20	0	0	20
32	Biodiversity - Conservation Site Infrastructure*	✓		0	150	0	150
33	Strategic Sports Pitches Improvement Programme*	✓		0	1,650	1,650	3,300
34	Improving The Quality And Range Of Play Provision*	✓		500	500	0	1,000
35	Burial Village*	✓		812	0	0	812
36	Strategic Renewal Of Leisure Centres*	✓		422	0	0	422
37	Parks Outdoor Trim Trails/Facilities*	✓		100	100	0	200
38	Lordship Recreation Ground*	✓		150	3,000	3,000	6,150
Total Adults, Culture and Community Services*			0	3,235	8,316	8,566	20,117
			0	3,235	8,316	8,566	20,117

**Draft Capital Programme 2009/10 to 2011/12 - Total Planned Expenditure Budget
(Based On External And Other Funding - Excludes Corporate Resources Bids)**

Draft Capital Programme 2009/10 to 2011/12		Total Planned Expenditure Budget (Based On External And Other Funding)				Total Funding Including Pre 2009/10 Spend (where stated) £'000
Ref. No.	Name of Capital Scheme	Total Estimated Projected Spend Up To 31.3.09 (where stated) £'000	Proposed Original Budget 2009/10 £'000	Indicative Original Budget 2010/11 £'000	Indicative Original Budget 2011/12 £'000	Total £'000
	Bid For Corporate Resources Also Made (✓)					
	Corporate Resources					
	Accommodation Strategy Programme:					
39	Cumberland Road - Refurbishment		100	600	1,700	2,400
40	Alexandra House - Level 10 refurbishment		250	0	0	250
41	River Park House - Refurbishment		900	300	0	1,200
42	48 Station Road - Refurbishment		0	270	1,100	1,370
43	Dilapidations		0	0	300	300
44	Civic Centre		100	100	800	1,000
45	Staff Relocations & Provision of SMART working offices		500	1,000	1,400	2,900
46	Specialist Refurbishment		500	900	100	1,500
47	Costs of Disposal/Strategic Sites - Project management		250	250	250	750
	Accommodation Strategy Programme Sub total		2,600	3,420	5,650	11,670
48	Hornsey Town Hall redevelopment project		4,680	4,015	100	8,795
	Total Corporate Resources		0	7,280	7,435	20,465
						0

**Draft Capital Programme 2009/10 to 2011/12 - Total Planned Expenditure Budget
(Based On External And Other Funding - Excludes Corporate Resources Bids)**

Draft Capital Programme 2009/10 to 2011/12		Total Planned Expenditure Budget (Based On External And Other Funding)					Total Funding Including Pre 2009/10 Spend (where stated) £'000
Ref. No.	Name of Capital Scheme	Total Estimated Projected Spend Up To 31.3.09 (where stated) £'000	Proposed Original Budget 2009/10 £'000	Indicative Original Budget 2010/11 £'000	Indicative Original Budget 2011/12 £'000	Total £'000	
	Bid For Corporate Resources Also Made (√)						
75	St Thomas More	1,111	3,425	2,037	0	5,462	
76	Woodside High	3,355	10,573	11,563	1,565	23,701	
77	6th Form Centre	27,603	0	0	0	27,603	
78	New School	4,475	24,244	5,133	0	29,377	
79	Pupil Support Centre	690	4,476	0	0	4,476	
80	Alexandra Park	629	2,801	0	0	2,801	
81	Fortismere/Blanche Neville	835	3,570	0	0	3,570	
82	Hightgate Wood	769	4,101	0	0	4,101	
83	Hornsey Girls	1,048	3,672	0	0	3,672	
84	Gladesmore Sports Hall	1,391	0	0	0	1,391	
	Sub-total BSF School Projects*	51,040	82,860	26,077	1,995	110,932	
	(B) Other Building Schools For The Future Projects						
85	ICT	2,747	7,529	5,398	3,119	16,046	
86	BSF Contingency	1,751	7,085	1,949	94	9,128	
87	New School Land	7,349	0	0	0	7,349	
88	BSF Other	10,079	1,348	1,136	100	2,584	
	Sub-total BSF Other*	21,926	15,962	8,483	3,313	27,758	
	Total Building Schools for the Future* (A+B)	72,966	98,822	34,560	5,308	138,690	
	Total Children & Young People	72,966	117,766	57,451	22,634	197,851	
						211,656	

**Draft Capital Programme 2009/10 to 2011/12 - Total Planned Expenditure Budget
(Based On External And Other Funding - Excludes Corporate Resources Bids)**

Draft Capital Programme 2009/10 to 2011/12		Total Planned Expenditure Budget (Based On External And Other Funding)					Total Funding Including Pre 2009/10 Spend (where stated) £'000
Ref. No.	Name of Capital Scheme	Total Estimated Projected Spend Up To 31.3.09 (where stated) £'000	Proposed Original Budget 2009/10 £'000	Indicative Original Budget 2010/11 £'000	Indicative Original Budget 2011/12 £'000	Total £'000	
	Housing Services (HRA)						
89	Transferable Discount Scheme*		250	250	250	750	
90	Major Works Voids*		1,000	1,000	1,000	3,000	
91	Decent Homes Works*	29,990	30,000	40,000	44,000	114,000	
92	Capitalised Repairs*		4,363	4,363	4,363	13,089	
93	Professional Fees*		1,200	1,200	1,200	3,600	
94	Aids & Adaptations*		1,450	1,450	1,450	4,350	
95	Boiler Replacement*		1,600	1,600	1,600	4,800	
96	Lift Improvements*		2,262	1,950	1,950	6,162	
97	Essential Capital Works*		200	200	200	600	
98	Structural Works*		600	600	600	1,800	
99	Mechanical & Electrical Works*		1,539	1,851	1,851	5,241	
100	Energy Conservation*		100	100	100	300	
101	Planned Preventative Maintenance*		3,000	3,000	3,000	9,000	
102	Asbestos Removal*		200	200	200	600	
103	Sewage & Drainage Works*		50	50	50	150	
	Total Housing Services (HRA)	29,990	47,814	57,814	61,814	167,442	
	Total Capital Programme	102,956	182,609	146,828	104,764	434,201	
	Schemes marked (*) are estimates. Funding TBC						

IT CAPITAL PROGRAMME

APPENDIX 4

Capital Project Title	PBPR Submission				Summary of projects
	2009-10	2010-11	2011-12	Total	
	£'000	£'000	£'000	£'000	
Mobile working	120	100		220	Introducing hand held PCs for street based Officers
Harinet redevelopment programme	175	350		525	Updating and renewing the Council's Intranet so that internal information can be accessed more efficiently
e-payments (incl parking, kiosks)	36			36	Upgrade the Council's Website payment system to allow a broader range of payments and payment types to be processed
Programme Management & project resources	350	350	350	1,050	Project management costs for the IT Capital programme
SAP Strategic roadmap	1,114	1,000	1,000	3,114	Project costs for implementing the SAP application and sub-modules / reducing the number of IT applications that the Council uses.
Corporate GIS	64			64	Improving decision making by having a single system for storing, analysing and sharing data linked to locations (spatial data)
TMA - asset valuation	150			150	Changes required in the asset management system as a result of the Traffic Management Act (TMA)
Parking upgrade and e-payment integration	35			35	Upgrade of the Parking system to keep it fit for purpose
Paperless parking permit solution	110			110	Feasibility project on the delivery of paperless controlled parking zone permits for vehicles
IP Telephony deployment	1,000			1,000	To replace the end of life telephone switch and associated components
e-benefits	78			78	Reduce the cost of processing Housing Benefit Claims by introducing e-forms linked to the new Customer Relationship Management system (CRM).
Electronic Document and Records Management	180	250		430	Reduce the cost of accessing and storing paper records / files. Making information in records / file more accessible to staff and customers.
Performance Management (Tactical)	25			25	Implementing a system for capturing and reporting on the Council's and its partners performance.
Application integration	100			100	Integrating Council systems so that they are easier for staff to use and give customers a consistent experience
Allowance for other projects	403			403	Allocation for new projects in scoping / feasibility phase
Total Capital Bids	3940	2050	1350	7340	
Less carry forward from 2008/09 - approved as a virement	(2,440)			(2,440)	
Revised Total	1,500	2,050	1,350	4,900	