

Chris Liasi - Principal
Committee
Coordinator

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12 March 2026

To: All Members of the Alexandra Palace and Park Board

Dear Member,

Alexandra Palace and Park Board - Thursday, 12th March, 2026

I attach a copy of the following reports for the above-mentioned meeting which were not available at the time of collation of the agenda:

6. MINUTES (PAGES 1 - 12)

To approve the APPB minutes from the previous meeting and note SAC and CC minutes.

13. EXEMPT MINUTES (PAGES 13 - 18)

To approve the exempt APPB minutes.

14. EXEMPT CHIEF EXECUTIVE REPORT (PAGES 19 - 22)

Yours sincerely

Chris Liasi - Principal Committee Coordinator
Principal Committee Co-Ordinator

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MINUTES OF THE MEETING Alexandra Palace and Park Board HELD ON Monday, 3rd November, 2025, 7.30 - 9.00 pm

PRESENT:

Trustees: Emine Ibrahim (Chair), Sarah Elliott, Anne Stennett and Lester Buxton, Jason Beazley, Duncan Neil and Nigel Wilmott.

ALSO ATTENDING:

Chris Liasi – Principle Committee Coordinator, Emma Dagnes – CEO of APP

75. FILMING AT MEETINGS

The Chair referred to the notice of the filming at meetings and this information was noted.

76. APOLOGIES FOR ABSENCE

Apologies of absence were received by the following Trustees: Cllr Nick Da Costa and Cllr Sean O'Donovan.

77. URGENT BUSINESS

There were none.

78. DECLARATIONS OF INTERESTS

There were none.

79. QUESTIONS, DEPUTATIONS OR PETITIONS

There were none.

80. MINUTES

- The unrestricted minutes of the Alexandra Park and Palace Charitable Trust Board held on 18th September were approved as an accurate record of the proceedings.
- The minutes of the Alexandra Park and Palace Advisory Committee held on 17th July 2025 were noted.
- The minutes of the Alexandra Park and Palace Consultative Committee held on 17th July 2025 (In Quorate) were noted.

81. FEEDBACK FROM THE ADVISORY COMMITTEE & CONSULTATIVE COMMITTEE VERBAL

The new elected Chair of the Consultative Committee (Duncan Neil) was congratulated.

82. FUNDRAISING REPORT

Alexandra Park and Palace Charitable Trust (APPCT), registered with the Fundraising Regulator and a signatory to its Code of Fundraising Practice, had reviewed its fundraising policies in preparation for the updated Code launching in November 2025.

The review led to proposed updates to the Fundraising Policy, particularly around donation acceptance and refusal, based on benchmarking with similar charities. Key changes included:

- Clearer criteria for due diligence, including raising the income threshold from £10,000 to £20,000 and setting renewal periods. Expanded guidance on the due diligence process for identifying potential risks or conflicts.
- Additional criteria will trigger due diligence assessment for donations under the £20,000 income threshold that pose risk to the charity.
- Trustees were no longer required to declare conflicts for all donations—only those escalated to the Board.
- The Fundraising Policy was removed from the website, with the public instead directed to the Fundraising Regulator's Code of Practice and Fundraising Promise.

These changes aimed to strengthen compliance in fundraising decision-making. Queries had been raised regarding fundraising and what might trigger due diligence assessment under the £20,000 threshold. Criteria include donations made as loans, from anonymous sources or originating from foreign accounts.

RESOLVED:

The Committee approved the contents of this report.

83. FINANCE REPORT

Alexandra Park and Palace Charitable Trust (APPCT) had faced significant challenges common to the cultural and heritage sectors, including economic uncertainty, rising costs, labour market pressures, and external shocks such as climate change and geopolitical instability. These factors made it difficult to maintain a balanced budget and grow Gift Aid contributions from its trading subsidiary.

The Trust had responded by aligning its operations with its Strategic Vision and Goals, which focused on sustainability, heritage protection, community engagement, and organisational resilience. A new Operational Business Plan introduced in 2024/25 was refined for 2025/26, with objectives including financial target achievement, strategic project delivery, and embedding organisational values.

Despite financial constraints, APPCT had achieved a balanced budget for 2025/26 through cost-saving measures and improved revenue forecasting. Key financial pressures included rising insurance premiums, increased National Insurance rates,

security costs, and general inflation. Mitigation strategies included recognising the Restoration Levy in-year, increasing car park charges, launching new fundraising initiatives, and expanding estate tenancy.

Operational efficiencies were pursued through resource sharing, cost reassignment, and potential recruitment freezes. Strategic investments continued in staff development, digital infrastructure, and essential estate maintenance to support high visitor numbers.

Queries had been raised regarding the loans and rate of repayment. According to the budget, the Trust was repaying approximately half a million pounds a year.

RESOLVED:

The Committee noted Forecast against Budget 25/26

84. ANY OTHER UNRESTRICTED BUSINESS THE CHAIR CONSIDERS TO BE URGENT

There were none.

85. EXCLUSION OF THE PUBLIC AND PRESS

Items 12-16 were subject of a motion to exclude the press and public from the meeting as they contain exempt information as defined in Section 100a of the Local Government Act 1972; Para 1 – information relating to any individual, Para 2 – Information which is likely to reveal the identity of an individual, Para 3 - information relating to the business or financial affairs of any particular person (including the authority holding that information), and Para 5 – Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.

86. EXEMPT MINUTES

The Committee considered the exempt information.

87. EXEMPT FINANCE REPORT

The Committee considered the exempt information.

88. EXEMPT HUMAN RESOURCES REPORT (PAY REVIEW)

The Committee considered the exempt information.

89. DECISION TRACKER & FUTURE MEETINGS - TABLED AT MEETING

The Committee considered the exempt information.

90. ANY OTHER EXEMPT BUSINESS THE CHAIR CONSIDERS TO BE URGENT

There were none.

CHAIR: Councillor Emine Ibrahim

Signed by Chair

Date

MINUTES OF THE Alexandra Park and Palace Statutory Advisory Committee HELD ON Monday, 2nd February, 2026, 7.30 - 8.20 pm

PRESENT:

Councillors: Emily Arkell, Emine Ibrahim, Cathy Brennan, Rossetti, Elin Weston, Mark Blake, Sarah Elliott, Elizabeth Richardson (Advisory Committee Member), Jason Beazley (Advisory Committee Member) and Joyce Rosser (Advisory Committee Member)

28. FILMING AT MEETINGS

It was stated that the meeting was not being filmed.

29. APOLOGIES FOR ABSENCE

Apologies of absence were received by Duncan Neill

30. DECLARATIONS OF INTEREST

There were no declarations of interest.

31. URGENT BUSINESS

There were no urgent business.

32. MINUTES

Agreed the minutes of the Statutory Advisory Committee held on 6th October 2025 as a correct record subject to the amendments on the attendance on meetings and crowd management to be added.

Noted the minutes of the Consultative Committee held on 6th October 2025.

Noted the minutes of the APPB held on 3rd November 2025

33. TRUST UPDATE REPORT

The report updated the Committee on progress made during the 2025/26 financial year, reflecting the Trust's vision to create a sustainable home for all its activities. Work under each strategic goal was highlighted based on developments since the previous Board report.

Provide Great Entertainment and Culture for All

A wide range of concerts took place, including performances by Dom Dolla, Amyl and the Sniffers, Turnstile, Jyoty, Wilkinson, Electric Callboy, Overmono, Four Tet, Bad Omens and The Hives, with five receiving 5-star reviews in the *Evening Standard*. The Fireworks & Drone Festival ran from 31 October to 1 November despite poor weather, and planning began for the 2026 event. The PDC World Darts Championship returned successfully, with confirmation it would remain at the Palace until at least 2031 and expand into the Great Hall. Theatre highlights included *Woman in Black* and *A Christmas Carol*. Additional events included concerts, comedy, squash tournaments, exhibitions, community shows, and the return of the Red Bull Soapbox in June 2026. The summer outdoor concert season was announced, and road closures for 2026 events were being prepared. Leisure activities such as ice skating and festive events continued, and the Boat House opened to the public with a new menu. The Phoenix Bar and Pizzeria maximised sales during busy event periods.

Build Climate Change Resilience

A funding application was submitted to Haringey's Community Carbon Fund to install secondary glazing at key buildings. The Theatre Green Book self-assessment was completed at basic level, demonstrating sustainable practices across departments. Work began with Mott MacDonald on the Zero Carbon Accelerator project to review clean-energy plans and develop a delivery strategy.

Protect Heritage Assets

Construction of the new rooftop attraction, *Summit: Alexandra Palace Rooftop Adventure*, was completed, with opening scheduled for February 2026. Conservation masonry works continued in East Court, including removal of inappropriate historic repairs and consultation on limewash colours. A Listed Building Consent application was submitted for lead capping to prevent water ingress.

Safeguard the Park

Volunteers and corporate groups carried out habitat management, built wildlife structures, and planted bulbs. A new bird-watching platform was constructed using partly recycled materials. Park maintenance teams completed seasonal tasks and removed over 37 tonnes of rubbish. The Park received multiple London in Bloom Gold awards, recognising high standards in landscape and habitat management.

Protect Archives and Share Stories

A Business Archives Council grant funded the recruitment of a project archivist, who surveyed 120 boxes by December. Archive images were used in the Boating Lake café, and heritage displays were created for major anniversaries. Additional heritage activities included tours, publications, and support for commercial projects.

Inspire and Engage Communities

The Creative Learning team developed partnerships, hosted screenings, supported Carers Rights Day, and delivered youth and arts programmes. Exhibitions, youth

events, book festivals, theatre productions, school visits, and volunteer activities continued throughout the autumn. The Talent Development Programme provided free creative space, and volunteers supported gardening, reading initiatives, and archive organisation.

The report outlined significant progress across the Trust's strategic goals during 2025/26. Key achievements included a strong programme of concerts, theatre, sports and community events; advancement of sustainability initiatives; major heritage conservation work; improvements to park habitats and facilities; expansion of archive and heritage engagement; and a wide range of community learning, arts, and volunteer activities. The organisation continued to broaden its cultural offer, strengthen environmental resilience, protect historic assets, and deepen community involvement.

RESOLVED: NOTED the report.

34. STATUTORY ADVISORY COMMITTEE FEEDBACK

There was no feedback.

35. NEW ITEMS OF URGENT BUSINESS

There was no urgent business.

36. DATES OF FUTURE MEETINGS

Noted the dates of future meetings:

CHAIR:

Signed by Chair

Date

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MINUTES OF THE Alexandra Palace and Park Consultative Committee HELD ON Monday, 2nd February, 2026, Times Not Specified

PRESENT:

Councillors: Sean O'Donovan, Lester Buxton, Nick da Costa, Sarah Elliott, Anne Stennett and Emine Ibrahim

Cooptees: Wilkinson (Alexandra Palace Allotments Association) (Consultative Committee Member), John Thompson (Alexandra Palace Television Group) (Consultative Committee Member), Nigel Willmott (Friends of the Alexandra Palace Theatre) (Consultative Committee Member), Duncan Neill (Muswell Hill and Fortis Green Association) (Consultative Committee Member) and Jason Beazley (Three Avenues Residents Association (TARA)) (Advisory Committee Member)

45. FILMING AT MEETINGS

It was stated that the meeting was not being filmed.

46. APOLOGIES FOR ABSENCE

Apologies of absence were received by Patricia Moody and Duncan Neill.

47. DECLARATIONS OF INTEREST

There were no declarations of interest.

48. URGENT BUSINESS

There were no urgent business.

49. MINUTES

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RESOLVED: the report was noted.

51. CONSULTATIVE COMMITTEE FEEDBACK

There was no feedback.

52. NEW ITEMS OF URGENT BUSINESS

There were no new items of urgent business.

53. DATE OF FUTURE MEETINGS

Noted the date of future meetings.

CHAIR:

Signed by Chair

Date

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of the Local Government Act 1972.

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