



Local Area Agreement

Second Draft December 2006

List of Contributing Partners

Haringey Council
Haringey Teaching Primary Care Trust (HTPCT)
Job Centre Plus
Learning and Skills Council (London North)
Metropolitan Police
Middlesex University
College of North East London
Metropolitan Housing Trust (RSL)
The Bridge, New Deal for Communities (NDC)
Homes for Haringey (ALMO)
Haringey Peace Alliance
Race Equality Joint Consultative Committee
Haringey Community Empowerment Network
Haringey Association of Voluntary and Community Organisations
Barnet, Enfield and Haringey Mental Health Trust (BEHMHT)

CONTENTS

Introduction	5
Children and Young People Block	19
Safer and Stronger Communities Block	27
Healthier Communities and Older People Block.....	51
Economic Development Block.....	67
Reward Targets	75
Enabling Measures	93

Introduction

Councillor George Meehan – Chair of the Haringey Strategic Partnership

The Haringey Strategic Partnership (HSP) has worked hard to deliver better services. Residents have seen improvements and they agree that things are getting better in the borough. The challenge for us is to continue to improve the borough and the delivery of public services and, at the same time, provide services which offer value for money across both the public and private sectors. This Local Area Agreement (LAA) provides a framework through which we can meet this challenge and coordinate our effort to tackle our biggest issues.

Alongside the development of the LAA, the HSP has embarked upon a process to renew the existing Sustainable Community Strategy. The Partnership has put local people at the heart of this process. There is an ambitious but achievable framework to engage residents and other key stakeholders throughout the development of Haringey's next Sustainable Community Strategy. Local people will be at the heart of setting the long-term ambitions and priorities for the borough. The HSP recognises that for the LAA to deliver improvements in Haringey, residents and communities must be integral to its delivery.

A successful LAA demands good partnership working with both local partners and partners in central government. Achieving the objectives of the LAA will also depend upon the government departments' abilities to respond to local needs. We are hopeful that much has been learnt from Rounds 1 and 2 and that in Round 3 LAAs there will be greater flexibility in reflecting local requirements to help ensure the success of our delivery plans.

Proposed Overarching Focus

Haringey's new Sustainable Community Strategy

The current Community Strategy for Haringey reaches the end of its lifecycle in March 2007. It set out the following priorities:

- Improve services
- Narrow the gap between the east and west of Haringey
- Create safer communities
- Improve the environment
- Raise achievement in education and create opportunities for lifelong success

The next Sustainable Community Strategy is under development and is currently being consulted upon with the local community. The HSP launched the consultation process at a conference held in May 2006. This conference came up with the following key issues for the HSP to address via its new Sustainable Community Strategy:

- How can the HSP better address the key challenges facing Haringey?
- How do we best target inequalities and deprivation?
- How can we increase confidence in Haringey with residents, agencies, business and encourage new investment?
- How do we increase social capital, empower and engage local people and increase the both the numbers of volunteers and the value that is placed upon them?
- How do we make better use of shared intelligence and information to support and inform decisions?
- How does the HSP understand and harness the potential of the private sector to improve Haringey the borough?
- How do we address sustainability and the environmental agenda?

All of these have been, and will continue to be, considered in the development and delivery of the LAA.

Following the conference the HSP began to consult residents, businesses and the community on their views for inclusion in the next Sustainable Community Strategy. Whilst this consultation continues through the autumn, the main public consultation campaign ended on 25 August 2006. Consultation so far reveals that a majority of respondents believe that the borough's cultural diversity is one of the best things about living in Haringey. Other 'good things' are:

- The number and quality of our parks and open spaces
- The high standard of retailers and the opportunities for shopping
- The good transport links and proximity to central London
- The flourishing cultural and arts events, and the borough's heritage.

These are amongst the things that we wish to ensure that the Haringey LAA builds on, for example, partners share our residents' view that cultural diversity is a strength in the borough. Therefore, for the LAA as a whole, but particularly in the Stronger Communities element, the Partnership is seeking to ensure that residents continue to have a positive attitude to the place where they are part of a cohesive community. That this is based on mutual respect and responsibility and where diversity is celebrated (see safer and stronger communities block).

There are also concerns that need to be addressed:

- A majority of respondents were concerned about crime
- Many respondents recognise the many improvements in the borough but they want those improvements to continue – particularly around cleanliness and education.

Other major themes arising from this public consultation are:

- A desire for greater prosperity and economic vitality
- A need to improve the life chances of young people

- A need to tackle wider environmental concerns such as air quality
- A desire to create greater opportunities for involvement in their community and to raise a sense of social responsibility in people
- The need for value for money public services.

The Partnership will consider the results of this consultation, alongside other key drivers and imperatives, at a special meeting to be held in October 2006. This meeting will set the priorities and vision for the Sustainable Community Strategy 2007-2011.

From the consultation findings so far, coupled with the wider contextual evidence and other relevant intelligence at the disposal of the Partnership, it would appear that there will not be an abrupt change in the direction of Haringey's next Sustainable Community Strategy. The focus on crime and the environment, service improvement and educational attainment will continue. There will, however, be changes in emphasis and fresh themes emerging to meet the new challenges we face. These challenges include how we encourage greater levels of resident engagement, social capital, cohesion, prosperity, opportunity and economic vitality and working together for a healthier Haringey. All of these themes will be integral to the success of the LAA and the new Sustainable Community Strategy will provide the high level direction and vision for this.

Overarching themes of the Local Area Agreement

The Partnership recognises that many of the outcomes in the LAA are interdependent. Therefore, to bring coherence to the LAA, the Partnership has identified the following overarching themes:

Increasing Employment and Creating Prosperity

The residents of the borough are one of its greatest asset but sometimes because of circumstance people are not able to exploit the opportunities available to them from living in one of the world's wealthiest cities. This is particularly true in relation to employment and business opportunities. Increasing employment and reducing barriers to employment is therefore one of the key priorities of our LAA.

This priority was reflected in the development of last year's neighbourhood element of the Safer and Stronger Communities Fund (SSCF). The SSCF strongly mirrors the Safer and Stronger Communities Block of the LAA. In developing the SSCF the HSP made the decision to invest the neighbourhood element funding on tackling worklessness in three wards. These are the wards with the three percent most deprived Super Output Areas (SOAs). Within the ward the programme focuses on key groups of people known to experience the difficulties in accessing the employment market. The Partnership has looked at how this targeted approach can be further supported through the LAA and therefore the Economic Development Block expands the focus of the SSCF neighbourhood element's approach to tackling worklessness to other deprived areas of the borough. In addition, a number of stretch targets are being proposed to improve the employment rates and the skills base of Haringey residents. Similarly, the Local Enterprise Growth

Initiative (LEGI) proposal will focus on increasing enterprise in these deprived areas. Haringey's LEGI will have identified opportunities to achieve a step change in enterprise activity and culture, unlocking the areas economic potential and reducing deprivation. This will create opportunities for residents and business and attract further growth.

The Healthier Communities and Older People block is supporting a proposed stretch target on the number of disabled people and people with mental health problems, who gain sustainable employment and a further proposal is to address fuel poverty by improving the energy efficiency in homes with vulnerable adults as part of the decent homes standard.

The Children and Young People's block is supporting economic prosperity and vitality through a focus on raising attainment levels, proposed stretch targets on increasing NVQ levels 2 and 3 for 19 year olds and also by concentrating efforts on reducing the numbers of young people not in education, employment or training (NEET).

Enabling Young People (14-24) to Make Positive Choices

Enabling young people to make a success of their lives has been a priority for the Partnership over the last four years and a major focus of the Neighbourhood Renewal Fund (NRF). The LAA continues to emphasise this priority. The 14-24 age group represents just over 10% of Haringey's population and it is an age when young people are in transition from childhood to adulthood. It is a life stage at which important choices are made that can have an impact on a young person's future life. For this reason a number of partner priorities relate to this age group. These include GCSE attainment, the move from school to the world of work, training and further education, work to reduce teenage pregnancy, activity with young offenders, and helping young people to make healthier choices.

Across the four blocks a number of outcomes and interventions relate to young people. These include:

- increasing young people's participation particularly through the volunteering initiative,
- reducing the numbers of NEETs,
- raising skill levels of 19 year olds,
- improving the health and well being of young people through healthy schools and, encouraging increased levels of physical activity.
- The LAA focus on this age group will bring coherence to these areas of activity and provide added value and better outcomes for young people.

Building on Success – A Targeted approach to areas and communities to accelerate progress

Good progress is being made across the neighbourhood renewal targets but there is still much that can be done to perform over and above the minimum standards. Nevertheless, there have been encouraging increases in performance in relation to:

- Key Stages 2, 3 and 4
- Enterprise (self-employment and VAT registered enterprises)

- Road casualties

However, Haringey is the 10th most deprived district in England as measured by both the average of ward ranks and the extent of deprivation and we are aware that there is some distance to travel with the following Floor Targets:

- Worklessness
- Decent Homes
- Liveability (litter and detritus)
- Teenage pregnancy
- Life expectancy and infant mortality

The Partnership believes that a concentrated effort in key Super Output Areas (SOAs) and wards, and or with specific populations, where appropriate, can contribute greatly to improving outcomes across the borough. In doing this, the LAA seeks to ensure that no one is disadvantaged because of where they live or because of their background. This is also an important part of our commitment to promoting social inclusion and sustaining the positive community cohesion that exists in the borough. The Partnership's commitment to neighbourhood working will enable services to better respond to local needs and for residents to influence how services are delivered in their area. This commitment was reflected in the decision last year to support the roll out of neighbourhood management across the borough. Other examples of this targeted approach to joined up local area working are:

The “**People, Places, Prevention and Participation**” Project, which has come into being as a result of the LAA, is a further example of joined up local area working. This Project seeks to understand how targeted partnership working in Northumberland Park can achieve better outcomes for residents in that ward. The lessons learnt through this project will be extended to other appropriate areas.

Another example of this is the work started last year through the Safer and Stronger Communities Fund Agreement in those wards with the three percent most deprived SOAs. The targeted area work started through the SSCF informs the Safer and Stronger Communities block of the LAA. This includes the following:

- Work on environmental improvement through the Cleaner Safer Greener work in Bruce Grove, Noel Park and Northumberland Park
- The **Haringey Guarantee** to tackle worklessness will be continued and extended beyond the SSCF neighbourhood element to include other NRF wards
- Focusing crime reduction interventions in the most deprived SOAs
- The area based approach is also being utilised by the Healthier Communities and Older People block, which is targeting initiatives through its proposed stretch targets:
- The proposed stretch target around increasing energy efficiency, safety and security in the home is targeted at NRF areas.

- We will be focussing our smoking cessation target at those living in White Hart Lane, Bruce Grove, and Northumberland Park.

The **New Deal for Communities** (NDC) in Seven Sisters continues to be a major area based programme in South Tottenham. The NDC Board is in the process of developing its 2007 delivery plan. The plan will where appropriate align the NDC delivery plan with the Haringey LAA.

Active listening and Increasing Community Participation and Cohesion

Increasing resident participation and involvement is a key theme emerging from all of the four blocks of the LAA. The sense of community cohesion and an appreciation of the diversity of the borough is strong in Haringey and we intend to build on this. The partners recognise that increasing active resident engagement is a vital part of creating stronger communities. The proposals for Haringey's LAA endeavour to increase levels of civic participation, trust, co-operation and respect within the community. These themes are reflected throughout the LAA. In particular the Partnership is keen to see an increase in volunteering and it is proposed as one of our stretch targets, it will be jointly delivered across the partnership led by the voluntary and community sector.

Improving Health and Well-being in Haringey

The HSP recognises that substantial differences in health between different neighbourhoods are determined by broader inequalities. Tackling these will have a beneficial impact on the overall health and well-being of our residents. The LAA provides an opportunity to focus plans and resources to improve the determinants of health, particularly in deprived areas, and to develop opportunities to enable people to adopt more healthy choices and ways of living.

These inequalities are evident locally as the life expectancy experienced by our population remains lower than for England as a whole. Whilst overall people in Haringey are living longer, healthier lives than they did 20 years ago, this is not enough to close the gap on national figures.

The Healthier Communities and Older People partnership is leading on this work with a focus on decreasing smoking, promoting physical activity, improving homes for vulnerable people and increasing access to health and social care services. In addition, the other blocks of the LAA are contributing to improved health and well-being for Haringey residents, for example, the following are proposed:

- The Children and Young People's block - Increasing the number of schools achieving healthy school status.
- The Economic Development block - Creating sustained job opportunities for people with disabilities and people with mental health problems.

Links to Regional and Sub-regional Priorities

Partners, through Council block leads and partner block champions, regularly consult with regional and sub-regional partners on an ongoing basis to ensure that Haringey's plans and wider regional and sub-regional priorities augment

one another. Some of the key bodies include the Strategic Health Authority, London Development Agency, North London Limited and the Greater London Authority. Haringey also works very closely with the North London Strategic Alliance at the sub-regional level. The Haringey LAA therefore reflects the outcomes of these interactions.

The Haringey LAA structure

As required by Round 3 Guidance, the Haringey LAA contains three elements:

- The Outcomes Framework for each of the 4 blocks
- The Reward Element
- Request for Enabling Measures

Outcomes Framework

The outcomes framework for each of the blocks contains a list of mandatory outcomes, optional outcomes and indicators identified by partners as local priorities, some of which are proposed as stretch targets.

Partners have worked and will continue to work through the thematic partnerships and the HSP itself to find innovative and cross-cutting approaches to delivering the outcomes agreed in the Haringey LAA. Existing delivery plans and mechanisms and nationally pooled funding and NRF programmes will be reviewed and re-aligned in light of the outcomes agreed in the LAA. There will be a delivery framework which will sit under the LAA to inform how the partners will work together to deliver the outcomes of the LAA.

Many of the perception indicators, particularly in the Safer and Stronger Communities block, will be base lined in December when results of the MORI survey will be available. This is the first time that these specific perception questions (see Safer and Stronger Communities Block) will have been included in the survey.

Reward Element

Proposed Stretch Targets

The following table provides a list of stretch targets agreed by the Partnership to be put forward for negotiation. In total we will be seeking to agree 12 targets by the end of the negotiation process. The list of 14 targets in the table below represents targets that cut across the four blocks. They have been selected because they link with Haringey's overall priorities and achievement of targets will depend upon successful partnership work. All HSP partners will consider how, through the delivery of their services, they can help to meet the stretch targets being proposed.

Reward Element Stretch targets

	Blocks	Overarching Theme	Lead Partner(s)
	Children and Young People		
1	Number of schools achieving "healthy school" status	14-24 year olds Healthier Haringey	Children's Service / HTPCT
2	% of 19 yr olds with level 2 and 3 qualifications	14- 24 year olds and Economic Prosperity/ Targeted Approach	Children's Service/ Connexions/ CoNEL/ LSC
3	Reducing the proportion of young people aged 16 to 18 not in education, employment or training (NEET)-	14- 24 year olds and Economic Prosperity	
	Safer and Stronger Communities		
4	Reduction in Robbery (personal) by 14.3%		Police
5	Sanctioned detection rate for Domestic Violence		Police
6	Reduction of litter & detritus in super output areas-	Targeted approach	Environmental Services
7	Increase in the number of green flag award parks and green space and public satisfaction		Environmental Services
8	Recycling participation within super output areas	Targeted approach Increasing Participation	Environmental Services
9	Number of people recorded as or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the last year	Increasing Participation Economic Prosperity/ 14-24 year olds/ Healthier Haringey	VCS and others
	Healthier Communities and Older People		
10	Increase the number of smoking quitters in deprived areas	Improving Health and Well-being/ Targeted Approach	HTPCT
	Improve the health and well-being of people by helping them to lead more physically active lifestyles	Improving Health and Well-being/ 14-25 year olds	HTPCT/Environmental Services
12	Improving living conditions for vulnerable people by ensuring that housing is made decent, energy efficient and safe	Improving Health and Well-being/ Targeted Approach	Environmental Services/Social Services/Fire Services
	Economic Development		
13	Number of people from the 12 'worst wards' helped into sustained work.	Economic Prosperity	Economic Regen
14	Number of people on Incapacity Benefits more than 6 months into sustainable employment.	Economic Prosperity/ Targeted Approach/ Healthier Haringey	Economic Regen

Request for Enabling Measures

The partnership is requesting three enabling measures. Listed below are those freedoms and flexibilities which are being considered for negotiation with government departments through GOL. The fourth measure requested has been noted by GOL and they intend to peruse this although not through the formal enabling measure process.

Economic Development Block

Enabling Measure: Extending in work support especially Housing Benefit and Council Tax Benefit for 8 weeks

This enabling measure involves extending benefit support (including housing benefit) for new job entrants to 8 weeks. It would remove a major barrier to work and would greatly increase the numbers able to take and maintain sustained employment.

Enabling Measure: Extended work placements with benefit support for 8 weeks

Currently people can undertake 3-week “work trials” with the agreement of JCP and still be entitled to their full benefit. However for people from disadvantaged areas and communities, 3 week work trials are not sufficient for them to gain the discipline, aptitudes and skills to enable them to successfully return to or enter work. Therefore agreeing extended work placements (where participants would still be entitled to benefits) to 8 weeks would remove a major barrier to maintaining sustained employment.

Safer and Stronger Communities Block

Cleaner Safer Greener Element

Enabling Measure: Recycling funding restrictions

Under the Community Recycling and Economic Development (CRED) funding rules for recycling on estates, the application for funding is only open to voluntary and community sector organisations. We are requesting that local authorities should also be eligible to apply for these funds.

Sub-regional/district approach to accessing Department of Works and Pensions (DWP) and Job Centre Plus(JC+)

The HSP is keen to tackle worklessness as an issue in the borough. We believe that the DWP approach on a regional (pan-London) basis does not take into account particular and specific local issues relating to worklessness and therefore acts as a barrier to local delivery. We are proposing a number of stretch targets on employment and believe these will be aided by closer working with DWP to address local issues. We are requesting that GOL broker this between Haringey and the DWP. This enabling measure has been noted by GOL and will be considered separately to the enabling measure negotiation process.

Strengthening Partnership Working

Since the inception of HSP there has been a gradual but positive and constructive move by partners to bring their planning and work together. We have been rated an amber-green strategic partnership by GOL for the past three years and the ambition of all the partners is to be a green partnership.

We believe that the LAA provides a tool through which we can move towards meeting our ambition. The Haringey LAA development is being overseen by the LAA Partnership Group which has brought together key partners (see list of contributing partners) including the community and voluntary sector. The five thematic partnerships have had input into the development of the relevant LAA blocks. This process was also supported by the identification of block leads (from the Council) and block champions by other partners. Close working between the two for each block and wider engagement of partners has been a successful outcome of the LAA process. The success of this process is reflected in the agreement on key overarching themes and through a set of optional outcomes (including stretch targets), which reflect our collective understanding of the borough; we will deliver the results that local people have asked for and are expecting.

Statement of Community Involvement

For this first iteration of the Local Area Agreement the community involvement statement has two strands:

Direct involvement in the design and development of the LAA

The community and voluntary sector organisations have been directly involved through the participation of the umbrella organisations HAVCO and HarCEN as well as the Peace Alliance (representing the faith organisations) in the LAA Working Group.

Indirect community involvement

Alongside the development of the LAA the partnership has been consulting and involving the community in the renewal of the Sustainable Community Strategy. The LAA is viewed as providing an essential part of the delivery mechanism for the Sustainable Community Strategy. The objectives and targets of the LAA will reflect the priorities emerging from this and other consultation on specific issues such as the consultation on the Children and Young People's Plan.

The consultation process is extensive and has been developed in line with the following plan.

Consultation undertaken	Outcomes expected
HSP Partner consultation including HAVCO, HARCEN and Peace Alliance	Identifying partner themes and priorities
Public consultation throughout the summer at shopping centres, festivals, through the Haringey magazine, user forums, community groups, competitions, neighbourhood structures and through community and voluntary organisations	Identifying public concerns, aspirations and priorities
Consultation themes report	At the heart of the new Sustainable Community Strategy reflecting the results of the consultation with the community
HSP Partners' conference	Development by the partners including CVS umbrella organisations of Sustainable Community Strategy vision, priorities and delivery mechanisms through the LAA
Area Assemblies, web site, theme boards	Public consultation on the draft Sustainable Community Strategy and LAA
Opportunity for further comment and the platform for the next public and community consultation	Borough wide dissemination of the Sustainable Community Strategy

The community and voluntary sector have, through their LAA Roundtable Meetings, successfully coordinated the Voluntary and Community Sector (VCS) voice for the LAA. In all the five thematic boards they have played a major part in formulating the delivery mechanisms of the strategy which will be the basis of the LAA and through briefings and their status as HSP board members they have contributed to the overall aims of the LAA. In addition **The Compact** will be useful in coordinating service delivery to support the implementation of the Haringey's Local Area Agreements (LAA) and the **Change UP's** sub-regional agenda will improve and strengthen the infrastructure of voluntary and community so that the sector is well placed to support the delivery of the LAA.

Future development of more extensive statement of community involvement

It is intended to develop a more extensive statement of community involvement in the next 12 months. The plan for this is still being formulated however it will be predicated on consulting the residents, business people and communities in the borough as to which is the most effective and robust way of engaging with them. This will include using the new neighbourhood

management structures to engage wider sections of the community and the VCS structures to make sure we talk directly to the hard to reach groups in Haringey. We will also use the extensive range of service user forums to approach groups including people with disabilities, people with learning difficulties, BME and faith groups. This ongoing development will enable continuing community involvement in the Local Area Agreement.

Respect Agenda in Haringey

Haringey is very well placed to implement the Respect Agenda across the piece and already has a multi-agency partnership group, which has taken ownership of this programme.

We will be building on a firm basis in relation to peer mentoring which is already widespread in Haringey's schools. This LAA has a cross-cutting target to improve volunteering and will focus efforts on young volunteers. Significant importance and investment is already being allocated to physical and health activity for those at greatest risk of offending. The Positive Futures and Leaders in Training programmes have been particularly successful locally.

Haringey is part of the national Behaviour Improvement Programme which focuses on four secondary and eight primary schools. The Safer Communities Partnership as a whole is supportive of parenting and would like to see more investment in this area with support programmes for parents and carers more closely linked to any parenting orders and contracts. Work is well underway involving schools and our Children and Young People's Service to develop plans to provide for excluded pupils within the context of Building Schools for the Future.

A Workforce Strategy is under development and we have secured additional funding to add value to the existing Youth Inclusion Support Panel. The new workers will work closely with the Anti-social Behaviour Action Team, which has an excellent record of success with early intervention and Acceptable Behaviour Contracts.

Haringey has signed up to the Respect Standard for Housing Management following extensive consultation with tenants and leaseholders. Further involvement with relevant communities is required in setting standards and feeding back progress. We are piloting Good Neighbour Agreements and we will be focusing on how best to reward improved behaviour and looking at how we can offer effective support to families.

Enforcement powers are being used rigorously in Haringey and Probation is running a well-developed local Community payback Scheme. The full implementation of the Respect Agenda is, of course, subject to available resources.

Diversity and Equalities

The Partnership is committed to reflecting the full diversity of the community and promoting equal opportunities for everyone. We will represent the needs of the borough's diverse communities and make equal opportunities a key guiding principle in all the work of the partnership. We are committed to eliminating discrimination on the grounds of:

- Age
- Disability
- Ethnic origin, nationality, national origin, race
- Gender
- Religion or belief
- Sexual orientation

We have completed an Equalities Impact Assessment on the second draft to assess the effects the Local Area Agreement may have on the above equalities groups.

The assessment found that there would be no adverse impact on any of the equalities groups as a result of the implementation of the LAA. In fact the LAA went a step further by addressing the specific local needs of particular equalities groups and reducing the barriers to equality in Haringey.

The Haringey LAA Equality Impact Assessment can be found at Annex 2 (not available at present).

Governance

The HSP board has been responsible for providing an overview of the Local Area Agreement process and will continue to oversee the LAA and ensure its implementation.

As the HSP currently meets quarterly, a sub-set of board members, the LAA Partnership Group, meet monthly to provide the process with consistent direction from the Partnership.

The HSP is also supported by the five thematic partnership boards which focus on planning interventions and will performance manage the LAA. As set out in the HSP's governance handbook, the thematic partnerships take direction from and are responsible to the HSP board.

Haringey Council will be the accountable body and is providing project management – co-ordinating partner's involvement during the development and negotiation of the agreement and as it moves towards implementation.

Performance Management

Partners recognise that key to the delivery of the LAA is robust performance management. Monitoring progress against the LAA targets will form part of the overall HSP performance management framework. This framework will bring together the monitoring of the floor targets as well as the SSCF and NRF commitments and any other key local indicators. Above all the purpose of the

HSP performance management framework will be to ensure that the Sustainable Community Strategy priorities are achieved.

It is proposed that the HSP board will receive quarterly reports showing progress against outcomes and spend. Performance will be illustrated using a traffic light system with trend analysis and progress against planned trajectories. The HSP will identify a dedicated resource for collating, analysing and reporting performance information to the various boards. Information will be broken down and monitored at a local level that will enable partners to review how the gap is being narrowed and what the impact of joint action is at a local level. A GIS system will be a tool used in this process.

Partners clearly understand that it is a joint responsibility to provide performance information to act where targets are not being met. Clear accountability for performance will be allocated to partner agencies for each stretch target and mandatory outcomes.

Partner agencies will ensure that joint targets are reflected in their respective business plans to ensure that resource implications are considered within each organisation. A delivery plan will be produced bringing together projects and action plans aimed at delivering the various targets including floor (PSA) targets, LAA mandatory outcomes and stretch targets. This delivery plan will be monitored by the HSP boards alongside performance. Partners are committed to using good robust data as part of the overall performance management of the LAA and the delivery of the Sustainable Community Strategy. Therefore the partners have agreed to use LAA funding to invest in a GIS system which will enable them to be better informed about service delivery at a local level.

Next steps

Partners will continue to use the LAA through the thematic partnerships and the HSP to re-examine existing delivery plans. We will examine our capacity to deliver the outcomes agreed in the LAA and how partnership working can add value. The outcome of this will be reflected in the final draft of the LAA.

Children and Young People Block

The Children and Young People's Block has drawn on priorities in *Changing Lives* (Haringey's Children and Young People's Strategic Plan 2006-2009). The mandatory outcomes and indicators of the Children and Young People Block are already included as priorities in *Changing Lives*. In addition to the mandatory targets shown on the next pages the working group has considered optional and stretch targets as follows:

Optional indicators being considered are:

- The percentage of 11 year olds achieving level four in English and Maths at Key Stage Two (*Changing Lives priority 14*)
- Percentage of 16 year olds achieving 5 or more GCSE's at grades A*-C & A-G (*Changing Lives priority 14*)
- The percentage of looked after children achieving 5 or more GCSEs at grades A*-G (*Changing Lives priority 2 and 14*)
- The percentage of initial assessments completed in timescales (*Changing Lives priority 1*)
- Participation of LAC at reviews (PAF C63] (*Changing Lives priority 2*)
- The number of looked after children adopted during the year as a percentage of the number of children looked after (excluding Unaccompanied Minors) who had been looked after for 6 months or more on that day [PAF C23]. (*Changing Lives priority 2*)
- Either the percentage of young people aged 10 and under 16 looked after at 31 March (excluding those placed with parents) fostered or placed for adoption [PAF B79] or the percentage of children aged under 16 at March 31 who had been looked after continuously for at least 2.5 years, who were living in the same placement for at least 2 years, or are placed for adoption [PAF D78] (*Changing Lives priority 2*)
- Infant mortality - as measured through reductions in smoking amongst expectant and new mothers and rates of breastfeeding (*Changing Lives priority 4*)

Stretch targets under consideration are:

- Number of schools achieving Healthy Schools status (*Changing Lives priority 5*)
- The percentage of 19 year olds with level 2 and 3 qualifications (*Changing Lives priority 20*)
- The percentage of 16-19 year olds not in education, employment or training, with a suggestion it may be advantageous to focus the target on selected areas of the borough (*Changing Lives priority 19*)

Changing Lives is available at http://harinet.haringey.gov.uk/changing_lives_-_children_and_young_peoples_plan_2006_2009.pdf

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
Be Healthy	<p>Mandatory where School Travel Advisors Grant is received</p> <p>Modal share in travel to school</p> <p>Hands up survey</p> <p>% walk to school</p> <p>% cycle to school</p> <p>% car to school</p> <p>% tube to school</p> <p>% train to school</p> <p>% bus to school</p> <p>Other</p> <p>(Fortismere, Greig City Academy, Highgate Wood, Hornsey, John Loughborough,</p>	<p>68% (65 out of 95 schools)</p> <p>60%</p> <p>1%</p> <p>23%</p> <p>0.5%</p> <p>0.5%</p> <p>14%</p> <p>1%</p>		90%	95%	100%	Haringey Council

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(includi ng any stretch targets, and their annual unstretched targets)	Targets 2008/09(inclu ding any stretch targets, and their annual unstretched targets)	Targets 2009/10(includi ng any stretch targets, and their annual unstretched targets)	Lead partner
	Northumberland, Park View, St Thomas More & White Hart Lane still to be surveyed)						
	Mandatory where Teenage Pregnancy Grant is received Reduction in the under 18 conception rate	2002-04 Nos - 886 Rate - 72.8 Per 1,000 (Numbers per ward available Sep-Nov)	44.7 (2006) per 1,000	40.5 (2007) per 1,000	36.4 (2008) per 1,000	32.2 (2009) per 1,000	Haringey Council & Haringey TPCT

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(includi ng any stretch targets, and their annual unstretched targets)	Targets 2008/09(inclu ding any stretch targets, and their annual unstretched targets)	Targets 2009/10(includi ng any stretch targets, and their annual unstretched targets)	Lead partner
	<p>Mandatory for areas in receipt of Neighbourhood Renewal Funding By 2008 all schools located in Local Authority Districts in receipt of NRF to ensure that at least 50% of pupils achieve level five or above in each of English, maths and science. Science Key Stage 3 Level 5</p> <p>East of the Borough Gladesmore John Loughborough Northumberland Pk Parkview St Thomas More Woodside High</p> <p>West of the borough Alexandra Fortismere Greg City Academy Highgate Wood Hornsey</p>	<p>BV181a- English BV181B- Maths BV181C- Science 59% Eng (2006 prov results) 63% Maths (2006) 54% Sci (2006) provisional '06 Eng Math Sci 68% 69% 56% 75% 64% 70% 51% 54% 40% 30% 60% 40% 53% 57% 43% 33% 42% 32%</p> <p>79% 78% 72% 83% 84% 85% 60% 50% 50% 75% 73% 64% 76% 75% 66%</p>	<p>LAA targets for 2007: 67% Eng, 68% Maths, 63% Science</p> <p>2006 provisional Eng Math Sci 64% 65% 55% 67% 56% 56% 43% 55% 45% 63% 66% 62% 70% 60% 60% 46% 45% 42%</p> <p>74% 75% 72% 89% 89% 92% N/A 74% 74% 70% 83% 72% 70%</p>	<p>TBA following confirmation of 2006 provisional results</p>	<p>TBA following confirmation of 2006 provisional results</p>	<p>TBA</p>	<p>Haringey Council and schools</p>

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(includi ng any stretch targets, and their annual unstretched targets)	Targets 2008/09(inclu ding any stretch targets, and their annual unstretched targets)	Targets 2009/10(includi ng any stretch targets, and their annual unstretched targets)	Lead partner
Achieve Economic Well-Being Priority 19	Mandatory where Connexions funding is received Percentage of 16-18 year olds not in education, employment or training		13.7% AVE (adjusted fig) Nov 05-Jan 06 15.7% July '06	12.3% stretch 11.6%	11.6% stretch 11%	11% stretch 10.4%	Connexions-
Optional Indicators							
Be Healthy priority 5	Number of schools achieving Healthy School Status National target 50% of schools to achieve new National Healthy School status by Dec '06 & 75% by Dec '09		5 schools achieving the New Healthy Schools status Dec '06 target includes former Level 3 schools 38 in Haringey			75% or 59 schools without reward or 85% 67 schools with reward	TPCT & Haringey Council
Enjoy and Achieve priority 14	Percentage of 11 year olds achieving level four in English and Maths at Key Stage Two.		2006 results KS2 Eng 74% KS2 Maths 70% KS2 Sci 78%	TBA following confirmation of 2006 provisional results	TBA following confirmation of 2006 provisional results	TBA	Council Schools

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
Enjoy and Achieve priority 14	Percentage of 16 year olds achieving 5 or more GCSE's at grades A*-C & A-G especially Looked after Children		53.6% A*C 78.2% 5 A-Gs incl Eng & Maths 82.8% excl. Eng. & Maths 50% A-Gs for LACs 16.7% A-C for LACs	TBA following confirmation of 2006 provisional results	TBA following confirmation of 2006 provisional results	TBA	Haringey Council Schools
Enjoy and Achieve priority 14	Percentage of 19 year olds with level 2 and 3 qualifications	57%	58%	59%	60%	62%	LBH

Funding Stream Information Children and Young People Block
LAA Funding Stream Information Children and Young People Block

Funding Stream	Allocation			
	06/07	07/08	08/09	09/10
Centrally Pooled				
Children's Services Grant	£1,438,804			
KS3 Behaviour and Attendance	£68,300			
KS3 Central Coordination	£332,835			
Primary Strategy central Coordination	£370,506			
Neighbourhood Renewal Fund (NRF)	£1,200,000	£1,100,000 (Estimate)		
Positive Activities for Young People	£451,534			
School Travel Advisers	£25,000			
School Development Grant (LA retained element only)	£1,985,415			
Locally Aligned				
Teenage Pregnancy Grant	183,000			
BSF – new 6 th Form				
Connexions				

Enabling Measures for Children and Young People Block

Proposed Enabling Measures	Lead	Government Dept
N/A		

Safer and Stronger Communities Block

The Safer, Stronger Communities block, within the Local Area Agreement, will build on the strong progress already made in improving the environment and creating safer places, and will provide additional focus and capacity to delivering a raft of service and other physical improvements.

Environment and crime continue to be uppermost priorities for residents living in the borough and this is something that is coming through the current public consultation on the Sustainable Community Strategy. Improving the quality of the natural and built environment and reducing the level of crime are key priorities for the partnership. This is because a clean, well maintained and attractive environment not only makes people feel happier with where they live but it also helps to make them feel safer.

In order to sustain these efforts, it is important that residents and visitors to the borough feel they are involved in creating and maintaining these improvements. Therefore, additional investment has been put into environmental improvements, crime prevention, neighbourhood working and increasing resident participation. Part of this work will focus on robbery, burglary and vehicle crime, which are all high volume crimes in Haringey and cause particular distress to our residents.

Crime reduction activity will focus on recommendations from local partnership data reports and evidence of what is currently working well. We know that the majority of crime occurs in areas of greatest urban density, in town centres and around major transport interchanges. Additional efforts will be made to reduce crime in the long-standing hotspot within Noel Park ward with an emphasis on acquisitive and violent crime. Alongside this, we have a developmental target in the first year of investigating and responding to the factors which make the north-east of the borough an area of concern across the partnership.

Anti-social behaviour remains a priority and occurs mainly in the same geographical hotspots as volume crime. We will continue to invest in our ASB Action Team, which deals with persistent and serious cases, whilst placing equal emphasis on prevention and early intervention. We are also working closely with the Respect Task Force.

The roll-out of neighbourhood working and the Safer Neighbourhood Teams is proving to be immensely popular in the borough. In developing the LAA we have considered how resources might be aligned to improve services and engage communities to maximise the impact. Some of this is focused in the more deprived parts of the borough, piloting a joined up approach to crime reduction, substance misuse, increased recycling, and the cleanliness of the streets, parks and other open spaces particularly in Northumberland Park, Noel Park and Bruce Grove.

We recognise the importance of building confidence locally and will expand our efforts to support those, who are over-represented in the criminal justice

system, and to increase reporting from unheard sections of the community, including sufferers of domestic violence and hate crime.

We have particular concerns about the high number of young people, who are victims of crime and we recognise the need for effective prevention as well as better co-ordination of services, which offer longer-term support to both young and adult offenders. We are also developing work to address the links between drugs, alcohol and crime with a view to reducing crime and minimising the negative effects of substance misuse.

More structured work across the LAA blocks and closer planning between programmes such as Supporting People, the Drug Intervention Programme, Prolific and Priority Offenders and the London Resettlement Programme will help ensure that vital investment in accommodation, employment programmes, treatment services and family support are co-ordinated to achieve properly targeted and lasting outcomes.

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
Reduce Crime	Mandatory Indicators Reduce in overall British Crime Survey comparator recorded crime. Targets must be those as agreed between crime and drugs partnerships and GOs to support delivery of Home Office PSA1.	Reduce PSA1 crimes borough-wide from 07/08 to 09/10 by 12.6%	20,812	19,141 (applying current 4.1% reduction)	18,662 (2.5% reduction)	18,184 (2.5% reduction to make a 12.6% reduction over 3-year period)	
Reduce Crime	Reduce robbery of personal property borough-wide by 9.8% without stretch and 12.5% with stretch		1,919	1,822 (applying current 2.6%)	1,776 (2.6%)	1,731 (for a 9.8%) With stretch of 3% = 1, 679 or 52 fewer	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	Reduce the proportion of adult and young offenders, and prolific and other priority offenders who re-offend.	Target young offenders reduction in re-offending rates of 2% year on year Noms developing measure to support this indicator (adults) in 2006/07	59.2% Adult PPO's Baseline 40 on list 3 7% removed Oct 05- Mar -06	57.2% Adult PPO's 10% (4)	55.2% Adult PPO's 15% (6)	53.2% Adult PPO's 20% (8)	
Reduce overall crime inline with local Crime and Disorder Reduction Partnership targets and narrow the gap between the worst performing wards/neighbourhoods and other areas across the district	Mandatory for areas in receipt of NRF Reduce in overall British Crime Survey comparator recorded crime. Targets must be those as agreed between crime	Reduce PSA1 crimes in Noel Park ward by 15.4% over 05/06 Increase service use	1,468 (reduce by 4.1%) 06/07 Baseline: 55% BME 4% disabled, 6% women who speak community	1,350 (reduce by 4.1%) 60% BME 5% disabled, 7% women who speak community languages,1.5% men,1.5% same	1,295 (reduce by 4.1%) 65% BME 6% disabled, 8% women who speak community languages,2% men,2% same	1,242 (=15.4% reduction on 05/06) TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	and drugs partnerships and GOs to support delivery of Home Office PSA1. Mori question 2 asks respondents to tick up to 5 boxes thinking about the local area on what they think most needs improving - one of them being crime Mori question 32 asks to what extent you think your council is working to make the area safer	of Heathstone domestic violence service by under-represented communities Data available Dec06-Feb 07	languages, 1% men, 1% same sex	sex	sex		

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
Reassure the public, reducing the fear of crime	Mandatory Indicator <i>Indicators to be agreed in negotiations</i> Possible indicator - The reduction in the proportion of adults saying they are in fear of being a victim of crime	Data available Dec 06-Feb 07	TBA	TBA	TBA	TBA	
Reduce the harm caused by illegal drugs	Reduce public perception of local drug dealing and drug use as a problem Mori question 4 Thinking about your local area, how much of a	Data available Dec 06-Feb 07	From 06/07 Gov. survey baseline Reduction of 5% year on year Baseline on	5%	10%	15%	Police DAAT
					5%	10%	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	<p>problem do you think people using or dealing drugs</p> <p>In addition the partnership will develop a local questionnaire which will be rolled out via the Safer Neighbourhood teams from Jan-Dec '07 across all wards- (as an additional but separate to KIN questionnaire) Approx. 600 people to be surveyed</p>		<p>local questionnaire to be established Jan '08. Reduction 5% year on year from 2008/09</p>				
	<p>Secondary indicators To increase the number of</p>		<p>X no of street dealers convicted TBA</p>	<p>X no of street dealers convicted</p>	<p>X no of street dealers convicted</p>	<p>X no of street dealers convicted</p>	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	Class A street dealers brought to justice and decrease Public's perception that local drug dealing is a problem: by proactive police operations in wards where street drug dealing is known to be a problem, follow up with reassurance campaigns which aim to get 'customers' into treatment and encourage further reporting of any other		X% of people in X wards perceive drug use/dealing as less of a problem	X% of people in X wards perceive drug use/dealing as less of a problem	X% of people in X wards perceive drug use/dealing as less of a problem	X% of people in X wards perceive drug use/dealing as less of a problem	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	known dealers						
	Secondary indicators Increase the number of PDU's entering drug treatment	Baseline 2005/06 :1240	Target 06/07: 1343 (unstretched LDP was 1075)	Target: 1670 (unstretched LDP was 1182)	TBA	TBA	Haringey DAAT
	Increase in the percentage of PDU's being retained in treatment for over 12 weeks	Baseline 2005-6:56%	Target 06/07: 70%	75%	TBA	TBA	Haringey DAAT
	Ensure all vulnerable young people are screened for substance misuse and that those requiring specialist assessment receive it within 5 days and access to						

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	early intervention and treatment within 10 days						
Build Respect in communities and reduce anti-social behaviour	The following indicators should draw on data in the Local Government User Satisfaction Survey						
	Increase in percentage of people who feel informed about what is being done to tackle anti-social behaviour in their local area Proposed Indicator - Mori question 4 - increase in %	Data available Dec 06-Feb 07	TBA	TBA	TBA	TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	of people who feel that people in their area treat them with respect						
	Increased percentage of people who feel that parents in their local area are made to take responsibility for the behaviour of their children Mori Question 4 Thinking about your local area, how much of a problem do you think parents not taking	Data available Dec 06-Feb 07	TBA	TBA	TBA	TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	responsibility for the behaviour of their children						
	<p>Increased percentage of people who feel that people in their area treat them with respect and consideration</p> <p>Mori question 4 - Thinking about your local area, how much of a problem do you think people are not treating other people with respect and consideration</p>	Data available Dec 06-Feb 07	TBA	TBA	TBA	TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	Reduce people's perceptions of ASB(using the 7 issues stated in the Survey)	Data available Dec 06-Feb 07	TBA	TBA	TBA	TBA	
Empower local people to have a greater choice and influence over local decision making and a greater role in public service delivery	Mandatory Indicators Percentage of residents who feel they can influence decisions affecting their local area Mori question 30	Data available Dec 06-Feb 07	TBA	TBA	TBA	TBA	
	Percentage of people who feel that their local area is a place where people from different backgrounds get on well	Data available Dec 06-Feb 07	TBA	TBA	TBA	TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	together Mori question 5						
	An increase in the number of people recorded as or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the past year	Incl. volunteers in community safety Data Health Warning (includes all volunteers)	486	TBA	TBA	900 (1500 with stretch)	
Cleaner, greener and safer public spaces	Mandatory where SSCF cleaner, safer, greener element is received Environmental quality, as measured by	37.1%	25%	22%	20% 24% -(stretch 20%)	20%	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	BV 199a 3 wards BV199b BV199c BV199d	6% 4% 3	6% 3% 2	6% 3% 2	5% 2% 1	5% 2% <u>1</u>	
	Residents Survey - Perceived service delivery saying good-excellent service on street cleaning	44% 38% Mori survey 2003 (Data available Dec 06-Feb 07)	TBA	TBA	TBA	TBA	
	Quality of surroundings – increase in number of green flag parks and green pennant accredited parks & open spaces Increase public satisfaction with local	7 Green Flag Parks 2 Green Pennant 52% 66% (Data available Dec 06-Feb 07)	7 (2006) 2 (2006) 67% (2003/04)			8 without stretch or 12 Green Flag Parks with stretch (Stretch - Noel Park) 2 without stretch or 7 Green Pennant with stretch 72% without (stretch 77%)	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	<p>parks and green spaces</p> <p>Green space and public satisfaction (Residents survey)</p> <p>Mori 2003</p> <p>Green Flags Green Pennants BVPI 119(e)</p>						
	<p>An increase in the percentage of abandoned vehicles removed within 24 hours from the point where the local authority is legally entitled to remove the vehicle (BVPI</p>	92.5%	90%	90%	90%	92%	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	218b)						
Reduced waste to landfill and increase recycling	<p>Mandatory where Waste and Performance Efficiency Grant is included</p> <p>Reduction in the percentage of municipal waste landfilled (BV84A)</p> <p>Increase in the percentage of municipal waste recycled (BV 82i). Stretch-Recycling participation</p>	<p>364.4</p> <p>16.59%</p>	<p>355</p> <p>18%</p> <p>300 tonnes</p> <p>3,300 Props</p> <p>60%</p>	<p>355</p> <p>19%</p>	<p>355</p> <p>21%</p>	<p>355</p> <p>22%</p> <p>499 (stretch 800)</p> <p>4000 (stretch 6000)</p> <p>64% Stretch 70%)</p>	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	<p>rates in SOAs BVPI 82</p> <p>BVPI 91</p> <p>Local PI</p>						
Improve the quality of the local environment by reducing the gap in aspects of liveability between the worst wards/neighbourhoods and the district as a whole, with a particular focus on reducing levels of litter and detritus	<p>Mandatory where NRF is received</p> <p>Reduction by 2008 in levels of litter and detritus using BV199 in SOAs.</p>	<p>37.1% Noel Park 44% Bruce Grove 32% & Nthumblan d Pk 49%</p>	25%	22%	20%	20%	
Improved quality of life for people in the most disadvantaged neighbourhoods; service providers more responsive to neighbourhood needs; and improved service delivery	<p>Mandatory where SSCF neighbourhood element and neighbourhood management pathfinders funding is received</p>	Data	TBA	TBA	TBA	TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	<p>Percentage of residents (in areas receiving this funding) reporting an increase in satisfaction with their neighbourhoods</p> <p>Mori Q3 - Overall, how satisfied or dissatisfied are you with your local area as a place to live</p>	available Dec 06-Feb 07					
As part of an overall housing strategy for the district ensure that all social housing is made decent by 2010, unless a later deadline is agreed by	<p>Mandatory Indicators where NRF is received</p> <p>Non-decency targets to deliver</p>		The proportion of local authority homes which were non-decent at Jun '06 was	42%	TBA	TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
DCLG as part of the Decent Homes programme.	Decent Homes by 2010 (or later deadline as approved by DCLG) which are agreed with Government Offices and monitored at District Level against trajectories reported in LA BPSAs and RSL RSRs. ¹		44.45%				
	The two year combined sample (2007/8to 2008/9) from the continuous EHCS reporting in 2009 confirms		TBA	TBA	TBA	TBA	

¹ LSPs are encouraged where possible to seek to address the gap below district level, focussing on deprived wards, by establishing a sub indicator underneath the mandatory outcome. Examples of innovative ways of measuring such targets at neighbourhood level will be made available by the DCLG wherever possible.

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	that the reduction in the number of non-decent social sector dwellings is more than 50% of the total reduction in the number of non-decent social sector dwellings since 2001.						
Increase domestic fire safety and reduce arson	Mandatory Indicator where Home Fire Risk Check and Fire Prevention Grants received. Indicators at neighbourhood and priority group level to	see optional measures below	see optional measures below	see optional measures below	see optional measures below	see optional measures below	see optional measures below

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	be agreed in negotiation						
Optional Indicators							
People, Places prevention and participation	To be agreed across LAA blocks with top slice from each Reduction in the number of domestic incidents recorded and the percentage rate of sanctioned detections (SDs)	Haringey 22.8%	Borough target for DV is 30% final detection rate MPS target is 31%	33%	35%	38%	Police/LB H DV
			100%	100%	100%	100%	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	Anti -social behaviour Maintain high enforcement/ prosecution for breaches of ASBOs Increase levels of customer satisfaction in action taken in serious and persistent ASB cases	60%	65%	70%	TBA	TBA	
	% reduction in secondary fires inside or next to buildings or reduction in accidental fires in dwellings	222 secondary fires 246 accidental fires	216 secondary fires 242 accidental fires	TBA	TBA	TBA	Fire Service
	Home fire safety checks carried out by stations	566	640	TBA	TBA	TBA	Fire Service

Funding Stream Information Safer and Stronger Communities Block

Funding Stream	Allocation			
	Indicative from 06-07	07/08	08/09	09/10
Centrally Pooled				
Anti- Social Behaviour Grant	25,000			
Neighbourhood Renewal Fund	3,800,000			
Building Safer Communities (Rev)	327,000			
Building Safer Communities (Cap)	120,863			
Drugs Strategy Partnership Support Grant	69000			
Cleaner, Safer, Greener element (Liveability Funding)	970,000			
Community Empowerment	169,000			
Neighbourhood Element	412,800			
Waste Performance and Efficiency Grant	469,107			
Total	6,362,770			
Locally Aligned				
Basic Command Unit	386,915			

Enabling Measures for Safer and Stronger Communities Block

Proposed Enabling Measures	Lead	Government Dept
Flexibility in relation to recycling funding - CRED	Joanna David	

Healthier Communities and Older People Block

Improving the health and well-being of Haringey residents is a cross-cutting theme in the LAA. Our aim is that people live longer, healthier lives and that the LAA is used to address health inequalities, particularly in deprived neighbourhoods. We are promoting the *Choosing Health* agenda and as Spearhead Area, Haringey's LAA is building on local work to reduce infant mortality and the gap in life expectancy: notably, that there is a difference of eight years in life expectancy for men living in one of the most deprived wards in Haringey compared to men living in one of the most affluent wards.

Developing the Healthier Communities and Older People Block (HCOP)

The HCOP Block was developed in partnership with officers from the Council, Haringey Teaching Primary Care Trust and the voluntary sector. Block group meetings were chaired by the Director of Public Health. The group held a consultation event attended by over 70 people, including members of local community groups, the outcome of which has been discussed by the Well-being Partnership Board and the HCOP project group.

As part of the Supporting People 2006 review of the Five-Year Strategy (a summary of which is available at:

http://www.haringey.gov.uk/summary_of_supporting_people_five_year_strategy_2005-2010.pdf the Commissioning Body decided to include targets on the prevention of admission to hospital for people with mental health problems and reducing the number of single homeless acceptances.

Our targeted approach focuses on people living in deprived areas, those with mental health problems, and older people and has prioritised the following major determinants of health inequalities in our borough:

- Smoking
- Lack of physical activity
- Quality of housing
- Low income

In addition, the four goals within the recent White Paper *Our Health, Our Care, Our Say* were used to help us develop the targets within this block as shown in the table below.

HCOP Targets	<i>Our Health, Our Care, Our Say Goals</i>			
	Better prevention and earlier intervention	More choice and a louder voice	Tackling inequalities and improving access to community services	More support for people with long term needs
Increase smoking cessation	√		√	
Increase physical activity	√		√	√
Improve homes	√		√	√
Increase early intervention treatment for people with mental health problems	√		√	√
Increase access to day opportunities	√	√	√	√
Increase the uptake of chlamydia screening amongst 15-24 year olds	√		√	
Reduce infant mortality	√		√	
Increase the number of breaks received by carers	√	√	√	√
Increase the uptake of Council Tax and Housing Benefit	√		√	
Reduce acute admissions for people with mental health problems	√		√	√
Reduce the number of single homeless acceptances	√		√	

As well as the above targets in this block aimed at improving health and well-being, our LAA includes the following stretch targets, all of which contribute to improving health and well-being in Haringey. We are aiming to increase the number of:

- Schools achieving Healthy Schools Status
- People involved in formal volunteering
- Haringey residents on Incapacity Benefit for 6 months or more who are helped into sustained employment (this will encompass disabled people including those with mental health problems).

Proposed optional targets

In addition to the mandatory indicators to reduce health inequalities and those for Supporting People, the following optional targets, the first three of which are stretch targets, are proposed.

Increase physical activity in the borough (stretch target)

Increasing sport and physical activity is a priority for the borough. We are aiming to increase physical activity amongst all ages, including older people. These aims link with the six objectives of our Sports and Physical Activity Strategy, which can be found at:

http://www.haringey.gov.uk/index/community_and_leisure/leisurecentres/sportstrategy.htm.

Improve homes for the most vulnerable people through measures to increase energy efficiency, home safety and security (stretch target)

In line with the Government's 'Fuel Poverty in England: The Government's Plan for Action', which outlines the link between poor energy efficiency and fuel poverty, we will build on existing programmes to maintain and improve fuel efficiency measures and target those homes which fall below the decent homes standard. Home safety and security checks will link to our work on the prevention of falls and decreasing fear of crime.

Smoking cessation (stretch target)

Building on our work to create environments which encourage people to stop smoking (e.g. our successful smoke-free award which resulted in Tottenham Hotspur Football Club going smoke-free a year before the legislation requires it to), we plan to target our established Quit Smoking Service at those living in deprived areas of N17. This will help to reduce the gap in life expectancy between deprived and more affluent parts of the borough (see forthcoming Life Expectancy Action Plan).

Increase the number of people with first episode psychosis in specialist early intervention treatment

Early intervention and preventing the escalation of mental health problems for individuals is a key component to implementing Haringey's Joint Mental Health Strategy and delivering modernisation of mental health services. Research has demonstrated that intervening early for people and reducing the period of untreated

psychosis leads to better outcomes for the individual and a better use of resources as people are less likely to be admitted to hospital. Work with a range of voluntary sector organisations and investment in specialist services will help deliver this for Haringey's ethnically diverse population. Further work to support people with mental health problems is detailed in our Joint Mental Health Strategy 2005-2008.

Improve access to a range of day opportunities for older people

In order to develop our range of excellent services for frail and vulnerable older people, it is also important to provide day opportunities for people with lower needs. Working in partnership we will seek to (a) increase capacity for structured day opportunities, including appropriate provision of transport, and (b) increase the number of volunteers and volunteer hours provided as part of these structured day opportunities, using the expertise of the voluntary sector in this area of work. Work to improve the quality of life for older people locally is described in our older people's strategy, Experience Counts, which can be found at http://www.haringey.gov.uk/experience_counts_strategy_full_document.pdf.

Increase the uptake of chlamydia screening amongst 15-24 year olds

Early detection and treatment of chlamydia can prevent infertility. A screening programme has been established across Enfield and Haringey. The challenge is now to expand the range of sites through which young people can access screening (e.g. colleges, schools, youth services) and promote uptake amongst young men. The screening programme is part of a wider care pathway to promote good sexual and reproductive health through sexual health and family planning services. See Haringey Sexual Health Strategy: A Sexual Health Strategy and Action Framework for Haringey.

Reduce infant mortality by increasing the proportion of women who initiate breastfeeding, and reducing the number of women who smoke during pregnancy

Breastfeeding initiation and smoking in pregnancy are good proxy indicators for infant health. There is a wealth of evidence that breast milk and breastfeeding have a very positive effect on both mother and child. However, breastfeeding is much less prevalent amongst disadvantaged groups. Smoking during pregnancy can result in premature birth, stillbirth, reduced birth weight, increased need for emergency delivery, and trebles the risk of cot death. Initiation of breastfeeding and smoking during pregnancy are performance targets set out in the HTPCT local delivery plan and the Haringey Infant Mortality Action Plan.

Increase the number of breaks received by carers

Ensuring that carers have breaks is important to the well-being of both the carers and those they care for. Having a break from caring is important in that it can help carers cope with caring by giving time to 'recharge' their batteries. It is important that carers are cared for and given the support to look after themselves as well as those they care for. Carers need time to pursue their own interests and catch up with family and friends. Even a short break can help them come back to their caring roles refreshed

and better able to continue caring. This was a priority identified in our Carers' Strategy which is available at: http://www.haringey.gov.uk/carers_strategy_2005-08.pdf.

Increase the average annual income of deprived groups by increasing the uptake of Council Tax and Housing Benefit amongst eligible individuals

It is important to help those able to work get into sustained employment; this is being developed in the Economic Development block of Haringey's LAA. However, some people will not be able to maintain sustained employment and will need access to benefits. We recognise that there is significant under-claiming of benefits amongst vulnerable such as older people, those living in super-output areas, single parents and those with mental health difficulties. This target will help to ensure that those who are eligible for benefits receive all of the support to which they are entitled.

Increase the number of homes signed up to the Smoke-free Homes Campaign

It is estimated that there are 260 deaths related to smoking in Haringey each year and that exposure to second-hand smoke causes around 10,700 deaths in the UK each year. In addition, around half of all children in the UK are exposed to tobacco smoke at home. This target aims to reduce exposure to second-hand smoke in Haringey homes. It is also hoped that by reducing smoking in front of children fewer young people will take up smoking. This target will complement the smoking cessation stretch target.

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
Improved Health and reduced health inequalities	Mandatory Indicators Reduce health inequalities between the local authority area and the England population by narrowing the gap in age, all-cause mortality (Measure = All Age, All cause, Mortality Rate per 100,000 population AAACMR)		Male 900 per 100,000 (2002-04)	Male 880 per 100,000 (2003-05)	Male 860 per 100,000 (2004-06)	Male 841 per 100,000 (2005-07)	HCPCT
			Female 567 per 100,000 (2002-04)	Female 555 per 100,000 (2003-05)	Female 543 per 100,000 (2004-06)	Female 532 per 100,000 (2005-07)	

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
Reduce premature mortality rates and reduce inequalities in premature mortality rates between wards/neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD) (smoking, diet	Reduce directly standardised mortality rates from circulatory diseases in people under-75, so that the absolute gap between the national rate and the rate for the district is narrowed, <u>at least</u> in line with LDP trajectories, by 2010. ²		2205 YOT 90 per 100, 000	2008 89 per 100, 000	2009 83 per 100, 000 (Rate taken from LDP trajectory)	2010 78 per 100,000 (Rate taken from LDP trajectory)	HTPCT

² Targets are 3 year average for men and women combined. As a minimum, they should deliver the trajectory for circulatory mortality improvement agreed by PCTs through the Local Delivery Plan process, as projected to 2009-2011. If non-Spearhead areas do not have the relevant trajectories they should agree other appropriate means of addressing this.

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
and physical activity)	Reduce health inequalities between the most deprived neighbourhoods and the district average, using indicators that are chosen in accordance with local health priorities and will contribute to a reduction in equalities in premature mortality rates.		Male 215.5 (SMR) (2003-05)	Male 214 (SMR) (2005-06)	Male 212.6 (SMR) (2005-07)	Male 211.3 (SMR) (2006-08)	HTPCT
			Female 151.2 (SMR) (2003-05)	Female 150 (SMR) (2004-06)	Female 149.5 (SMR) (2005-07)	Female 149 (SMR) (2006-08)	
The outcomes framework for Supporting People is being developed within the Supporting People Strategy by DCLG and	To support the reduction of acute admissions to hospital as part of the Joint Mental Health Strategy Increasing the proportion	690 A) 431	690 A) April to	540 A) 150	TBC A) 200 cases	TBC A) 250 cases	LBH

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
will be ready in early summer.	of single people supported to live independently, who as a result do not need to be accepted as homeless and enter temporary accommodation (TA)	single homeless people accepted as homeless B) Prevention data to be added	October 2006 215 cases accepted. Forecast of 350 at year end B) Prevention data to be added	acceptance cases where homelessness is prevented through support provision and TA is not needed. This will be reflected in a corresponding reduction in number of single people in TA.	where homelessness is prevented through support provision and TA is not needed	where homelessness is prevented through support provision and TA is not needed	
Optional Indicators							
Reduce premature mortality rates and reduce inequalities in premature mortality rates	STRETCH TARGET Increase the number of smoking quitters in deprived areas		240	240 (270 stretch)	240 (300 stretch)	240 (300 stretch) total without stretch- 720	HTPCT

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
between wards/neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD)(smoking, diet and physical activity)						stretch-870 This is an additional 150 quitters over 3 years.	
	STRETCH TARGET A) The proportion of adults taking part in sport and recreation physical activity for at least 30 minutes on at least 3 days a week B) An increase in youth participation in sport and recreation(a young people's sport and recreation survey has been commissioned and	Baseline data will be available at ward level by Nov 06 B) TBC	21.8% of Haringey residents doing at least 3x30 per week in 2006 B) TBC	A) 1,740 (Stretch 1,775) B) TBC	A) 1,792 (Stretch 1864) B) TBC	a)24.8% (stretch 25.8%) B) TBC	HTPCT LBH

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
	fires The number of older people receiving home safety audits and practical tasks to address hazards in the home.	(c)248 (d) 336	(c) TBC (d) TBC	(c) 76 (d) 740	(c) 77 (d) 740	(c) 77 (d) 740	
Increase choice and control Improved Health and reduced health inequalities	Increase the number of people with first episode psychosis in specialist early intervention treatment (EIPT)	0 (initiative not set up)	0 (initiative not set up)	80 people aged 14-35 to have received treatment through the EIPT.	164 people aged 14-35 (84 additional) in total to have received treatment through the EIPT.	220 people aged 14-35 (56 additional) in total to have received treatment through the EIPT.	HTPCT, BEHMHT

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
	<p>Improve access to a range of day opportunities for older people by:</p> <p>(a) Increasing the number of volunteers provided as part of day opportunities</p> <p>(b) Increase the number of older people attending day opportunities programmes</p>	<p>(a)TBC</p> <p>(b) TBC</p>	<p>(a) 76</p> <p>(b) 576</p>	<p>(a) 84</p> <p>(b) 580</p>	<p>(a) 92</p> <p>(b) 595</p>	<p>(a) 101</p> <p>(b) 610</p>	LBH
	Increase the uptake of chlamydia screening amongst sexually active 15-24 year olds, as part of a broader strategy to improve sexual and reproductive health	250	600	2,400 (10%)	TBC	TBC	HTPCT

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
Improved Health and reduced health inequalities	Monitor progress in reducing the rate of infant mortality through the following indicators: 1. The proportion of women who initiate breastfeeding after delivery	(a) 84%	(a) 81%	(a) 84%	(a) TBC	(a) TBC	HTPCT
	The proportion of women who smoke at the time of delivery	(b) 9.1%	(b) 6%	(b) 5%	(b) TBC	(b) TBC	
Increase choice and control	Increase the number of breaks received by carers	13,243	13,000	13,386	TBC	TBC	LBH
	Increase the average annual income of deprived groups by increasing the uptake of (a) Council Tax and (b) Housing Benefit amongst eligible individuals	Aug 05 – Aug 06 (a) 30,333	TBC	TBC	TBC	TBC	LBH
		(b)31,228	TBC	TBC	TBC	TBC	

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
Reduce premature mortality rates and reduce inequalities in premature mortality rates between wards/neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD)(smoking, diet and physical activity)	Increase the number of homes signed up to the Smoke-free Homes Campaign	N/A (campaign not yet set up)	N/A (campaign not yet set up)	500 homes	500 homes	500 homes	HTPCT

Funding Stream Information Healthier Communities and Older People Block

Funding Stream	Allocation		
	07/08	08/09	09/10
Centrally Pooled			
Neighbourhood Renewal Fund	1450,000		
Locally Aligned			
Choosing Health	361,000	TBC	TBC
Carers Grant	770,000		
Health for Haringey	9,733	122,127	NA
Supporting People	5,000,000		
Older People's Commissioning	100,000		
North London Sub-Region	470,000		
Fire Brigade	60,000		

Enabling Measures for Healthier Communities and Older People Block

Proposed Enabling Measures	Lead	Government Dept
N/A		

Economic Development Block

Our approach to worklessness seeks to achieve long-term change by stemming the flow of new workless and to increase the numbers moving from worklessness into employment by delivering larger interventions which have a narrower focus on core populations.

Employment programmes will be targeted at:

- Those in contact with Haringey Council and other public services
- Young People
- Incapacity Benefit claimants
- Workers in low paid/low skilled employment.

Underpinning and cutting across all programmes are interventions that take account of the disproportionate levels of worklessness amongst some BME communities, women and disabled people.

“A Haringey Guarantee”

Under the SSCF Neighbourhood Element an integrated programme is being developed and commissioned that builds on and adds value to current employment interventions. The programme focuses on the core populations identified in Haringey’s strategic approach and endeavours to fill gaps in current provision, link up related interventions and binds disparate interventions into a co-ordinated programme.

It will link interventions aimed at:

- young people improving their employability, vocational skills and easing the transition from school to college and from school to work;
- users of council services who need/want advice and support to further their education, up-skill and/or get into employment;
- users of health services who want to access employment opportunities;
- volunteering/work placements to gain experience and skills in order to access sustainable employment; job opportunities in Wood Green town centre;
- local neighbourhood level employment and training initiatives.

Linking the interventions will be a “Haringey Guarantee” which all partners sign up to. The Guarantee will involve:

- a quality service for all beneficiaries;
- an entitlement to services from partners including information, advice and guidance, priority interviews for college programmes and places;
- partners’ commitments to offer real work experience/placements and volunteering opportunities; and guaranteed interviews for programme beneficiaries applying for employment opportunities with partners.

The LAA will build on the SSCF Neighbourhood Element priorities and interventions and enable the “Haringey Guarantee” to be embedded across the borough, across services and across partners.

Furthermore the LAA Framework will enable linking the worklessness strategy closer to other agendas and themes developing synergy with work on education, children’s services, social services, welfare reform, anti-poverty, housing needs and development, capital developments, sub-regional and regional developments and opportunities. Strategic links will also be properly developed with city growth and the knowledge economy.

Local Enterprise Growth Initiative (LEGI)

Haringey has submitted a second round LEGI. It has been prepared through extensive consultation with key partners and wider stakeholders. These are broadly similar partners to those involved in the LAA, and so the Haringey LEGI and the LAA are developing in parallel and supporting and stimulating one another. A Steering Group of private and public sector partners is overseeing the development of Haringey LEGI.

Compilation and analysis of the local economic evidence base has resulted in three key themes becoming apparent, onto which interventions that address current market failures will be hung:

- Infrastructure – the built environment
- Knowledge and skills – ‘human capital’
- Networks – ‘social capital’

The success of the LEGI will be measured by the following indicators:

- Significantly increase the number of new enterprises and jobs created, especially for key target groups (including women and BME)
- Reductions in enterprise failure rate.
- Reductions in worklessness
- Improvements in the core indices of Multiple Deprivation

Proposals are additional and add value to current funding regimes because:

- They build upon the physical investments in Tottenham and ensure that enterprises and individuals access the opportunities created.
- They ensure joined up working and connectivity, maximising the benefits of regeneration funding and private investment.
- They learn and build on past local successes and proven good practice.

The LEGI will implement five integrated work streams which will ensure barriers are addressed and opportunities exploited.

- 1) The Enterprise Quarter- The New Business Location
Stream 1 will sit at the core of the programme providing new business space and a hub for the co-location and co-ordination of activity. The Enterprise Quarter will be the driver behind the re-imaging of Tottenham Hale as a prime business location. *60,000 sq ft of privately managed, state of the art workspace created; 3,000 Tottenham enterprises supported.*
- 2) Fresh Start- Enterprising Communities
Stream 2 will increase entrepreneurial activity focussing on Tottenham's deprived community. New activities such as business peer mentoring will increase entrepreneurial culture and help informal economy businesses go mainstream. *1,000 new and growing enterprises supported*
- 3) Trading Links
Stream 3 will forge trading links between local enterprises, and between them and larger purchasing organisations, expand both markets and ambitions. *Global Trading by Tottenham enterprises to double by 2017. Local sourcing and new contracts to double by 2017.*
- 4) Enterprise in Education
Stream 4 will develop a culture of entrepreneurship utilising innovative strategies to create the business leaders and workforce of the future. *5,000 young people to benefit by 2017.*
- 5) The Haringey Guarantee for Employment and Skills
Stream 5 will ensure that Tottenham residents have the skills and the opportunity to access the benefits that Transforming Tottenham will create. *3,000 residents in to work and 10,000 gaining new qualifications.*

Outcomes	Indicators Note: those in red are the proposed stretch targets	Baselines/ Target 2006/07 (Unless otherwise Stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
Increase Employment Within each NRF district, for those living in the wards identified by DWP as having the worst initial labour market position (as at February 2004), significantly improve their overall employment rate and reduce the difference between their employment rate and the overall employment rate for England.	Mandatory for areas in receipt of NRF Within that NRF district a reduction by 2007-8 of at least 1.6 percentage points in the overall benefits claim rate for those living in the Local Authority wards identified by DWP as having the worst initial labour market position.	tbc				JC+
	Within that NRF district a reduction by 2007-8 of at least 1.6 percentage points in the difference between the overall benefits claimant rate for England and the overall rate for the local authority wards with the worst initial labour market position.					JC+

Outcomes	Indicators Note: those in red are the proposed stretch targets	Baselines/ Target 2006/07 (Unless otherwise Stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
Optional Indicators						
Increase Enterprise increase in total entrepreneurial activity among the population in deprived areas – specific indicators to be agreed in negotiations	VAT registrations in Haringey (new VAT Registrations / 1,000 population)	4.2% in 2004	4.30%	4.40%	4.50%	
Increased Competition. Support the sustainable growth, and reduce the unnecessary failure of locally owned businesses in deprived areas.	Business Density in LEGI wards (VAT reg businesses/ 1,000 population)	50.9% in 2001	36.00%	38.00%	40.00%	
	Proportion of firms with turnover of less than £100,000 in LEGI wards (%)	Reduce to 20% by 2017. Area baseline of 30% (LEGI Baseline - 2005)	29.00%	28.00%	27.00%	
Increased Investment Attract appropriate inward investment and franchising into deprived areas, making use of local labour resources – specific indicators to be agreed in negotiations	Inward Investment inquiry monitor for Tottenham Hale	Baseline TBC	25% increase on baseline	25% increase on 07/08	25% increase on 08/09	North London Investment Agency

Outcomes	Indicators Note: those in red are the proposed stretch targets	Baselines/ Target 2006/07 (Unless otherwise Stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
Worklessness	Number of people from priority neighbourhoods helped into sustained work.	60 job outcomes (Oct-Mar 2006/07)	120 (200 stretch)	120 (200 stretch)	120 (200 stretch) 360 sustained jobs without stretch 600 with stretch	Council/ Enterprise Partnership
	Number of residents on Incapacity benefit for 6 months or more helped into work of 16 hours per week or more for at least 13 weeks	15	30 (45 stretch)	30 (45 stretch))	30 (45 stretch) 90 sustained jobs without stretch 135 with stretch	Council/ Enterprise Partnership

Funding Stream Information- Economic Development Block

Funding Stream	Allocation		
	07/08	08/09	09/10
Centrally Pooled			
Neighbourhood Renewal Funding	600,000		
SSCF	412,800		
Aligned			
ESF	184,000		
JC+ (Deprived Areas Fund)	250,000		
LDA Opportunities	114,200	114,200	
Employ ULV LDA Single Fund	TBC		
North London Investment Agency	TBC		

Enabling Measures for Economic Development Block

Proposed Enabling Measures	Lead	Government Dept
Flexibility around benefits upon job entry	Martin Tucker	
Flexibility around 16 hour rule for work placements and work trials	Martin Tucker	

Reward Targets

Healthier Communities and Older People Block

- **Target:** Encourage smoking cessation by: Stretching the smoking cessation target by an extra 150 quitters in deprived areas
- **Target** Decent, energy efficient and safe homes for vulnerable people
- **Target** Improve the health and well-being of people aged 16 and over by helping them to lead more physically active lifestyles.

Economic Development Block

- **Target** Number of people from these neighbourhoods helped into sustained work.
- **Target** Number of people from the 12 'worst wards' helped into sustained work.

Safer and Stronger Communities Block

- **Target:** Number of people recorded as or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the last year
- **Target** Reducing the number of violent crimes across all of Haringey's communities with specific reference to victims of Domestic Violence.
- **Target** Recycling participation within super output areas
- **Target** Reduction of litter & detritus in super output areas
- **Target** Decrease in Robbery (personal) by 14.3%
- **Target** Increase in the number of green flag award parks and green space and public satisfaction

Children and Young People Block

- **Target** Number of schools achieving "healthy school" status
- **Target** Percentage of 19 yr olds with level 2 and 3 qualifications
- **Target** Reducing the proportion of young people aged 16 to 18 not in education, employment or training (NEET)

Healthier Communities and Older People Block

Target

Encourage smoking cessation by: Stretching the smoking cessation target by an extra 150 quitters in deprived areas

Outcome

Reduce premature mortality rates and reduce inequalities in premature mortality rates between wards / neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases.

Indicator by which performance will be measured

Smoking quitters in N17 (measured via Haringey Teaching Primary Care Trust [HTPCT] smoking cessation databases)

Current performance [2005/06]

Smoking quitters in N17 = **240**

Performance at the end of the period of the Local Area Agreement [2007 – 2010]

Performance expected *without* the Reward Element

Smoking quitters in N17 = **720**

Performance target *with* the Reward Element

Smoking quitters in N17 = **870**

Enhancement in performance with the Reward Element

Smoking quitters in N17 = **150**

Healthier Communities and Older People Block

Target

Decent, energy efficient and safe homes for vulnerable people.

Outcome

Improved living conditions for vulnerable people ensuring that housing is made decent, energy efficient and safe.

Sub / related outcomes

- Maintaining vulnerable people in Haringey in their own homes by increasing thermal comfort and reducing the risk of fuel poverty.
- Reducing the risk to vulnerable people from fire and fire related injuries.
- Reduced health impact from slips, trips and falls.

Indicators by which performance will be measured

Decent Homes

- Take up of home energy efficiency grants (no. of households achieving a Standard Assessment Procedure [SAP] rating over 65 thereby minimising fuel poverty.
- Successful referrals to Warm Front scheme (no. of referrals)

Safe and Secure Homes

- The number of Home Safety Audits and Practical Tasks to address hazards in the home. (total no. of Audits and resultant Practical Tasks)
- Successful referrals of vulnerable people to the home fire safety check scheme and a reduction in accidental dwelling fires (ADF) that exceeds the pan London target set by LFEPA.
- The number of households in Neighbourhood Renewal Fund (NRF) areas taking-up home security grants.

Current performance [2005/06]

Decent Homes

- Level of energy efficient housing occupied by vulnerable groups = **832** households receiving energy efficiency measures (2006/07 target **400**)
- Number of successful referrals to Warm Front = **0** (2006/07 target **50**)

Safe and Secure Homes

- Number of vulnerable people requesting Home Safety Audits and receiving Practical Tasks to address hazards in the home = **336** (2006/07 target **400**)
- Number of accidental dwelling fires = **248** (2006/7 target of 242) and number of households receiving fire safety checks = **551** (2006/07 target of **640**)
- Number of households taking-up security grant = **904** (2006/07 target **300**)

Performance at the end of the period of the Local Area Agreement [2007 – 2010]

Performance expected *without* the Reward Element

	Energy Efficiency Grants	Security Grants	Accidental Dwelling Fires (ADF)	Practical Tasks & Home Safety Audits
2007-2010	2100 households in thermal comfort	1200	726	1500

Performance target *with* the Reward Element

	Energy Efficiency Grants	Security Grants	Accidental Dwelling Fires (ADF)	Practical Tasks & Home Safety Audits
2007-2010	2700 households in thermal comfort	1500	690	2220

Enhancement in performance with the Reward Element

	Energy Efficiency Measures	Security Measures	Fire Checks	ADF	Smoke alarms not fitted/actuated	Practical Tasks & Home Safety Audits
2007/08	200	100	60	12	0.2%	240
2008/09	200	100	60	12	0.2%	240
2009/10	200	100	60	12	0.2%	240
TOTAL 2007-10	600	300	180	36	0.6%	720

Allocation of 'pump priming' performance grant:

35k	Voluntary Sector Haringey Practical Tasks Scheme		LBH Environmental Services 15k
	25k		
	Age Concern Home Safety Audits	Practical Tasks jobs (incl. heating repairs)	Project Officer
2007/08	40	200	0.6 officer
2008/09	40	200	0.6 officer
2009/10	40	200	0.6 officer
TOTAL	120	600	0.6 officer

Notes

Healthier Communities and Older People Block

Target

Improve the health and well-being of people aged 16 and over by helping them to lead more physically active lifestyles.

Outcome

Reduce premature mortality rates and reduce inequalities in premature mortality rates between wards / neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD) (smoking, diet and physical activity)

Indicator by which performance will be measured

- The proportion of adults taking part in sport and recreation physical activity for at least 30 minutes on at least 3 days a week.
- An increase in youth participation in sport and recreation (a young people's sport and recreation survey has been commissioned and baseline date will be available in February 2007).

Current performance [Year to Date from November 2006]

- **Adults**
 - Participation rate as per interim Active People Survey = **21.8%** (no = **39,145**)
 - NB: These results are expected to be lower than what would be seen over a full year to the effects of seasonality on participation rates.
 - Full survey results available from November 2006.
- **Young People**
 - No baseline data currently

Performance at the end of the period of the Local Area Agreement [2007 – 2010]

- **Adults**

Performance expected *without* the Reward Element **24.8%** (no. = **40,330**) non-stretch projection

Performance target *with* the Reward Element
25.8% (no. = **40,728**)

- **Young People**

Performance expected *without* the Reward Element
N/A

Performance target *with* the Reward Element
Increase in youth participation of **11,000** (based on current estimates)

Enhancement in performance with the Reward Element

The National Public Service Agreement target for physical activity is to increase physical activity amongst those aged 16 and over by 3% over the

three years of the LAA. We propose to stretch performance by a further **1% (0.33% per year)** beyond this pre-required stretch in performance.

Notes

1. General

Baseline data will be used from the Active People Survey, commissioned by Sport England. The survey is of adults (16 years and over) participation in sport and active recreation in England, which started in October 2005 and will be complete in October 2006 (with approx 356,000 interviewed). Interim findings of local level data for Haringey, based on the first 6 months data from October 2005 – April 2006, are currently available. Results for the full year of the survey will be available from November 2006. The survey is conducted every 3 years with 1,000 people surveyed from each borough (statistically significant for Haringey as a whole).

In addition a young people's sport and recreation survey has been commissioned – baseline information will be available in February 2007.

2. Yearly monitoring

Monitoring will be conducted yearly by proxy indicators, such as the use of the DCMS yearly survey, and a qualitative yearly assessment, made up of information on all data we hold collectively across different partners, which may include:

- Council's Annual Residents Survey (reflects residents satisfaction with services in the borough)
- Uptake of leisure cards
- Uptake of the Active Gold Card (65+)
- Uptake of the Youth Active Card
- Class trends
- Uptake of community group walking (attendance/adherence rates)
- Uptake in recreational cycling
- Uptake in volunteering
- Leisure card data on usage, i.e. average participation rates
- A comparison of data across Haringey to show improvements in participation rates, for example, the East of the borough compared to the West.

The Performance Department at Haringey Council will be able to identify collectable data sources. It is recommended that we use pre-existing monitoring system as opposed to designing costly systems.

Economic Development Block

Target

Number of people from the 12 'worst wards' helped into sustained work.

SSCF Neighbourhood Element Tackling Worklessness Programme stretched geographically from 3 priority neighbourhoods to target those living in neighbourhoods with the highest claimant count relative to the rest of the borough: St Anne's; Seven Sisters; Tottenham Hale; Tottenham Green; Bruce Grove; Noel Park; Northumberland Park; West Green; Woodside; White Hart Lane; Bounds Green; and, Hornsey.

Reward Element - Economic Prosperity

Number of people from these neighbourhoods helped into sustained work.

Indicator by which performance will be measured

This will be measured by the number of people entering employment for 16 hours per week and lasting a minimum of 13 weeks.

Current performance

60 job outcomes (Oct-Mar 2006/07)

Performance at the end of the period of the Local Area Agreement 31 March 2010

600 sustained jobs (by March 2010)

Performance expected *without* the Reward Element

360 sustained jobs (by March 2010)

Performance target *with* the Reward Element

600 sustained jobs (by March 2010)

Enhancement in performance with the Reward Element

240 sustained jobs (by March 2010)

Allocation of Performance Reward Grant

TBA

Notes

Economic Development Block

Target

The number of Haringey residents on Incapacity Benefit for 6 months or more who are helped by the London Borough of Haringey (LBH) into work of 16 hours per week or more for at least 13 weeks, as measured by LBH performance data.

Reward Element - Economic Prosperity (Target 2)

Number of those on Incapacity Benefit for more than 6 months.

Indicator by which performance will be measured

This will be measured by the number of people entering employment for 16 hours per week and lasting a minimum of 13 weeks.

Current performance

15 (Apr-Sep 2006/07)

Performance at the end of the period of the Local Area Agreement 31 March 2010

135 sustained jobs

Performance expected *without* the Reward Element

90 sustained jobs

Performance target *with* the Reward Element

135 sustained jobs

Enhancement in performance with the Reward Element

45 sustained jobs

Allocation of Performance Reward Grant

TBA

Notes:

1. London Borough of Haringey to maintain detailed client records to enable independent verification by auditors through SSCF Electronic Monitoring System.
2. Beneficiaries can only be counted once – e.g. individuals accessing jobs under Target 1 above cannot be counted towards Target 2.
3. The period of monitoring to extend 13 weeks after initial start-date of beneficiary in-work to capture sustainability element of the target.
4. Beneficiaries shall not be involved in an employment scheme run by Jobcentre Plus or any other Government Agency at the point of referral to the SSCF Haringey Tackling Worklessness Programme.

5. For the purposes of this target, people gaining work during the period of the agreement may be claimed as sustained for up to 13 weeks after the Agreement expires i.e. 30 June 2010.
6. The definition of Incapacity Benefit includes people in receipt of Incapacity Benefit (IB), transitionally protected Severe Disablement Allowance (SDA), Income Support (IS) due to incapacity and National Credits due to incapacity.

Safer and Stronger Communities Block

Target

Increasing the volunteer base

Indicator by which performance will be measured

Number of people recorded as or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the last year

Current performance (2006/07)

486

Performance at the end of the period of the Local Area Agreement

31 March 2010

Performance expected *without* the Reward Element

900

Performance target *with* the Reward Element

1500

Enhancement in performance with the Reward Element

600

Allocation of Performance Reward Grant

TBA

Notes

“Formal volunteering’ is defined as giving unpaid help through groups, clubs or organisations to benefit other people or the environment (for example, the protection of wildlife or the improvement of public open spaces).”³

³ Source: “2003 Home Office Citizenship Survey: People, Families and Communities (Home Office Research Study 289)”

Safer and Stronger Communities Block

Target

Cleaner, Greener, Safer – Narrowing the gap

Improving recycling provision and performance in Northumberland Park ward (one of three super output areas in the London borough of Haringey)

Indicator by which performance will be measured

- BVPI 82 – proportion of collected domestic refuse that is recycled
- BVPI 91 – access to doorstep or near-entry recycling collections
- Local PI – % of residents participating in kerbside recycling service

Current performance

- Specific accurate information about tonnage collected in Northumberland Park is not available. However, an approximation of **300 tonnes** has been determined by consideration of kerbside provision and bring bank collections. By the same methodology, the average per ward in Haringey would be 670 tonnes.
- Approximately **3,300 properties** in Northumberland Park receive a kerbside recycling collection. The remainder of properties are served by a network of 5 public bring sites. The majority of blocks are within a 5 minute walk of one of these sites. There are currently 5,583 properties listed on the electoral register in Northumberland Park.
- The kerbside recycling resident participation rate in January 2006 was measured at **60%** for Northumberland Park, compared to a borough average of 64%. This was based on a four-week survey of 9 roads in the ward (134 roads were surveyed across the borough in total).

Performance expected *without* the Reward Element

- With the provision of near-entry facilities to some properties and a rise in participation levels to the boroughwide average, an expected **499 tonnes** would be collected.
- The roll-out of a pilot estates recycling scheme will provide about 1,000 more properties in Northumberland Park with access to near-entry recycling, taking the total served to **4,000 properties** out of approximately 6,000.
- Current resources will be likely to achieve the current boroughwide participation rate of **64%**.

Performance target *with* the Reward Element

- The provision of doorstep or near-entry recycling facilities for all properties, along with a rise in participation levels, will lead to an expected **800 tonnes** of recycling collected.
- Provision of doorstep collections or near-entry recycling facilities for **all 6,000 properties** in Northumberland Park will achieve the boroughwide target of **100%** on BVPI 91.

- A comprehensive communications and promotional programme could raise participation levels to **70%**.
- **Enhancement in performance with the Reward Element**
- 301 tonnes more recycling.
- 2,000 more properties with near-entry or doorstep recycling collections.
- 6% rise in resident participation.

Allocation of Performance Reward Grant

TBA

Notes

Safer and Stronger Communities Block

Target

Cleaner, Greener, Safer – Narrowing the gap

Improving cleanliness of public realm in the three super-output areas in the London borough of Haringey (Northumberland Park, Noel Park and Bruce Grove)

Indicator by which performance will be measured

BVPI 199a

Current performance

42% in the wards (compares to borough-wide performance of 37%)
Based on independent survey information for the year 2005/06

Performance expected *without* the Reward Element

24% (compared to borough-wide performance target of 20%)

Performance target *with* the Reward Element

20% (to match borough-wide performance target)

Enhancement in performance with the Reward Element

4%

Allocation of Performance Reward Grant

TBA

Notes

Safer and Stronger Communities Block

Target

Reducing Robbery of Personal Property

Indicator by which performance will be measured

Reduction in personal robbery borough-wide

Current performance

1,919 offences 2005/06 Baseline

Since the beginning of this financial year, robbery has been decreasing steadily. Haringey is currently achieving an 18% reduction to date compared with last year. One of the main reasons for this is a much more rapid and thorough response to reported robberies whereby rapid response teams in cars immediately get to, reassure and work with the victim. This is leading to vital and fresh information gathering. The approach not only achieves significant reductions in robberies but also increased victim confidence and reductions in false reporting. The current charge rate is running at 80%

Performance at the end of the period of the Local Area Agreement

31 March 2010

Performance expected *without* the Reward Element

1,731 offences (9.8% reduction on baseline). Based on current annual 2.6% reduction applied over target period)

Performance target *with* the Reward Element

1,679 offences (3% stretch or 12.5% reduction on baseline)

Enhancement in performance with the Reward Element

Additional 53 offences

Allocation of Performance Reward Grant

TBA

Notes

Safer and Stronger Communities Block

Target

Cleaner, Greener, Safer

Indicator by which performance will be measured.

- Green Flags = CABE, Civic Trust
- Green Pennants = CABE, Civic Trust
- BVPI 119 (e) Satisfaction with parks and open spaces= MORI.

Current Performance

- Green Flags 7 (2006)
- Green Pennants 2 (2006)
- BVPI 199 (e) 67% (2003/4)

Performance at the end of the period of the Local Area Agreement (2007/8 – 2009/10)

Performance expected without the Reward Element

- Green Flags 8
- Green Pennants 2
- BVPI 199 (e) 72%

Performance target with the Reward Element

- Green Flags 12 (LAA9)
- Green Pennants 7 (LAA4)
- BVPI 199 (e) 77%

Enhancement in performance with the Reward Element

- Green Flags 4 (LAA1)
- Green Pennants 5 (LAA2)
- BVPI 199 (e) 5%

Allocation of Performance Reward Grant

TBA

Notes

Children and Young People Block

Target

Health and well-being

Healthy school status (Changing Lives priority 5)

Indicator by which performance will be measured

National target: 50% of schools to achieve new National Healthy School Status by December 2006, with the rest participating by 2009. (An additional target has recently been introduced of 75% of schools to have achieved new status by December 2009).

Current performance ([insert period of measurement])

There are 63 primary, 11 secondary, 4 special schools and 1 PRU in Haringey.

5 schools have achieved the new National Healthy Schools status (The December 2006 target includes former Level 3 schools – 38 in Haringey- therefore this target has already been achieved. Former Level 3 schools have to have enhanced healthy school status by July 2007). PRU are not included in the national targets but we are included them in our targets due to the high level of need of the young people attending.

Performance at the end of the period of the Local Area Agreement

National Healthy Schools target: 100% (79) of schools to be working towards achieving National Healthy Schools status by 2009

Performance expected *without* the Reward Element

75% of schools (59) to have achieved new National Healthy Schools status by 2009

Performance target *with* the Reward Element

85% of schools (67) to have achieved new National Healthy Schools status by December 2009

Enhancement in performance with the Reward Element

10%-this will include bringing forward schools in more deprived areas to ensure they achieve new National Healthy Schools earlier than expected.

Allocation of Performance Reward Grant

£26,250 plus on costs for 2 additional part time staff during school terms and XXX for additional materials for use in class room work. For details see sections below on "Achieving the target" and "Value for Money".

Notes

Children and Young People Block

Target

A focus on young people aged 14-24

19 year olds with level 2 and 3 qualifications (Changing Lives Priority 20)

Indicator by which performance will be measured

(CL)P20.1 Increase the percentage of 19 year olds qualified to Level 2 by 2% by March 2007 and by 5% by March 2009 and the percentage of 19 year olds qualified to Level 3 by 1% by March 2007 and by 5% by March 2009, and support them by offering support for transition from school to college or work based learning with clear pathways for progression.

Current performance (Outturns for 2005/06)

57% - *under review*

Performance at the end of the period of the Local Area Agreement (2009/10)

62% - *under review*

Performance expected *without* the Reward Element

60% - *under review*

Performance target *with* the Reward Element

62% - *under review*

Enhancement in performance with the Reward Element

2%age points - *under review*

Allocation of Performance Reward Grant

[Insert indication of how much PRG is to be proportioned to this target and between indicators if appropriate]

Notes

The level 2 at 19 target is based on increasing the proportion of 19 year olds with a level 2. Performance is improved if learners achieve a level 2 for the first time - if they already hold a level 2, and go on to achieve a second level 2 they will not be counted again. Although the % target increases each year, the actual number of 19 year olds reaching level 2 each year will vary, depending on the size of the 19 year old cohort for that particular year.

The PSA target is measured by matching together several administrative datasets containing information on qualifications achieved by young people. The Partnership will look to more locally available and measurable sources of information to inform progress against the target and measure the impact of specific work or projects.

Children and Young People Block

Target

Economic Prosperity
Reducing NEETs

Indicator by which performance will be measured

Performance will be measured by the percentage of young people aged 16-19 who are not in education, employment or training. This will be based on data provide by DfES each month and averaged over a three month period.

Current performance

The baseline for this target has been calculated as 13.7%. which is the adjusted average NEET figure for November 05 – January 06. (the methodology for calculating NEET has changed since April 06 and the new criteria have been applied retrospectively to reflect the changes)
The figure for July 06 is 15.7% which partly reflects the seasonal variations which impact on NEET data at this time of the year.

Performance at the end of the period of the Local Area Agreement

The final period of measurement will be an average of the monthly NEET figures for the period November2009 –January2010

Performance expected *without* the Reward Element

11% (PSA)

Performance target *with* the Reward Element

10.4%

Enhancement in performance with the Reward Element

The proposed stretch target has been calculated on the basis of pulling forward achievement of the PSA target by one year

Allocation of Performance Reward Grant

Notes

The methodology for calculating NEET in each local authority area changed in April 2006 which affected baseline figures and targets. Other changes have been proposed for 2007 which would alter these again.

Enabling Measures

Enabling Measure 1: Extending in work benefit support.

Enabling Measure 2: Extended Work Placements

Enabling Measures 3 Award of CRED funding for estates recycling

Enabling Measure 1

Title of enabling measure requested: Extending in work benefit support.

LAA area: Haringey

LA Contact Officer Details Name: Martin Tucker Telephone: 0208 489 2932 E-mail: martin.tucker@haringey.gov.uk	GO Contact Officer Name : Telephone: E-mail:	Government Department contact submitted to Name: Telephone: E-mail:
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LAA Block enabling measure relates to:

Economic Development Block and Employment Stretch Targets

Description in full of the enabling measure request:

Extending benefit support (including housing benefit) for new job entrants to 8 weeks would remove a major barrier to work and would greatly increase the numbers able to take and maintain sustained employment.

Some benefit claimants currently get a roll-on of 4 weeks benefit entitlement after taking up employment (e.g. some New Deals.)

What is the constraint to achieving this outcome that the enabling measure would overcome? How would it do this? What are the implications of not agreeing the request?

A major barrier for new job entrants is that they lose their passport to vital support particularly around housing benefit. Losing their passport to such benefits often penalises people who take up or return to work. Without this enabling measure people may be worse off taking up an entry level job (even with working tax credits) than if they stayed unemployed and on benefit. Details in processing and payment of working tax credits penalise new workers and this measure would resolve these problems.

Benefits we would like see extended are:

- Extended Payment of Housing Benefit & Council Tax Benefit
- And we would be like to see the following one-off grants being administered automatically;
- Job Grant
- Child Maintenance Bonus and Child Maintenance Premium

Not agreeing this measure would fail to address a major obstacle to work for many people in Haringey and fail to understand a vital underlining factor in worklessness.

In the 12 “worst wards” in Haringey there are 17915 people in receipt of Housing Benefit and Council Tax Benefit in July 2006 (JCP GIS Data July 2006.)

The 12 “worst wards” are St Ann’s, Seven Sisters, Tottenham Hale, Tottenham Green, Bruce Grove, Noel Park, Northumberland Park, West Green, Woodside, White Hart Lane, Bounds Green and Hornsey.

If the request cannot be agreed what other options may be available to resolve the issue?

Another possible option is working with the local JCP District to develop a local Transition to Work Allowance where current benefit allowances can be maximised and discretionary funds can be added. JCP will work to ensure that their advisers are equipped with the tools and information to provide full “back to work” support including in work benefit calculations and signposting to other help. However this will not cover important benefits such as Housing Benefit and any local transitional support will be very restrictive in the length of time support can be given. There no real alternative options to resolve this issue.

We are currently awaiting further information from local JCP on how we can develop this local transitional support.

Government response to the request:

Enabling Measure 2:

Title of enabling measure requested:

Extended Work Placements

LAA area: Haringey

LA Contact Officer Details Name: Martin Tucker Telephone: 0208 489 2932 E-mail: martin.tucker@haringey.gov.uk	GO Contact Officer Name : Telephone: E-mail:	Government Department contact submitted to Name: Telephone: E-mail:
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LAA Block enabling measure relates to:

Economic Development Block and Employment Stretch Targets,

Description in full of the enabling measure request:

Currently people can undertake 3-week “work trials” with the agreement of JCP and still be entitled to their full benefit.

As with enabling measure 1 developing and agreeing extended work placements (where participants would still be entitled to benefits) to 8 weeks would remove a major barrier to work and would greatly increase the numbers able to take up and maintain sustained employment.

What is the constraint to achieving this outcome that the enabling measure would overcome? How would it do this? What are the implications of not agreeing the request?

In the SSCF programme we have recognised that the lack of experience, work discipline etc is major barrier for many people wishing to take up work. Work is underway with major employers including the local authority to put in place an intervention that supports people who wish to gain experience and skills through work placements.

For people from disadvantaged areas and communities 3 week work trials are not sufficient for them to gain the discipline, aptitudes and skills to enable them to successfully return to or enter work.

Not agreeing this measure would fail to address a major obstacle to work for many people in Haringey and fail to understand a vital underlining factor in worklessness.

Under the SSCF programme Work Placements intervention 75 work placements per year are profiled and with this enabling measure this could increase to 150 per year minimum.

If the request cannot be agreed what other options may be available to resolve the issue?

Without this measure work placements can only be for less than 16 hours per week which limits the experience, skills, aptitude and culture of work that placements can give to those wishing to enter or return to work.

JCP providing expert benefit advice and calculations similar to the Transition to Work Allowance in measure 1 to develop individual plans for work placements but this may be unwieldy and mitigate against an effective and coherent work placement strategy and operation.

Government response to the request:

Enabling Measures 3

Title of enabling measure requested: Award of CRED funding for estates recycling

LAA area: Haringey

LA Contact Officer Details Name: Joanna David Telephone: 0208 489 4517 E-mail: Joanna.david@haringey.gov.uk	GO Contact Officer Name : Telephone: E-mail:	Government Department contact submitted to Name: Telephone: E-mail:
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LAA Block enabling measure relates to: Safer and Stronger Communities Block

Description in full of the enabling measure request:

Under the rules governing the award of CRED funding for estates recycling, the application for funding is only open to voluntary and community sector organisations – local authorities are not eligible. The request is that this money should be available to enhance recycling services, regardless of the service provider.

What is the constraint to achieving this outcome that the enabling measure would overcome? How would it do this? What are the implications of not agreeing the request?

The termination of the recycling contract by Haringey with the not for profit organisation, RWS, meant that CRED funding which had been awarded to them was lost (approximately £240k). In the absence of an alternative funding stream the Council will not now be able to provide the planned enhanced recycling services to residents on its estates.

If the request cannot be agreed what other options may be available to resolve the issue?

None – there is currently no alternative funding stream.

Government response to the request: