



**Local Area Agreement**

**Final Draft January 2006**

**List of Contributing Partners**

Haringey Council  
Haringey Teaching Primary Care Trust (HTPCT)  
Job Centre Plus  
Learning and Skills Council (London North)  
Metropolitan Police  
Middlesex University  
College of North East London  
Metropolitan Housing Trust (RSL)  
The Bridge, New Deal for Communities (NDC)  
Homes for Haringey (ALMO)  
Haringey Peace Alliance  
Race Equality Joint Consultative Committee  
Haringey Community Empowerment Network (HarCEN)  
Haringey Association of Voluntary and Community Organisations (HAVCO)  
Barnet, Enfield and Haringey Mental Health Trust (BEHMHT)  
Age Concern  
The London Fire Brigade

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## **Introduction**

Councillor George Meehan – Chair of the Haringey Strategic Partnership

The Haringey Strategic Partnership (HSP) has worked hard to deliver better services. Residents have seen improvements and they agree that things are getting better in the borough. The challenge for us is to continue to improve the borough and the delivery of public services and, at the same time, provide services which offer value for money across both the public and private sectors. This Local Area Agreement (LAA) provides a framework through which we can meet this challenge and coordinate our effort to tackle our biggest issues.

Alongside the development of the LAA, the HSP has embarked upon a process to renew the existing Sustainable Community Strategy. The Partnership has put local people at the heart of this process. There is an ambitious but achievable framework to engage residents and other key stakeholders throughout the development of Haringey's next Sustainable Community Strategy. Local people are at the heart of setting the long-term ambitions and priorities for the borough. The HSP recognises that for the LAA to deliver improvements in Haringey, residents and communities must be integral to its delivery.

A successful LAA demands good partnership working with both local partners and partners in central government. Achieving the objectives of the LAA will also depend upon the government departments' abilities to respond to local needs. We are hopeful that much has been learnt from Rounds 1 and 2 and that in Round 3 LAAs there will be greater flexibility in reflecting local requirements to help ensure the success of our delivery plans.

### **Haringey's new Sustainable Community Strategy**

The next Sustainable Community Strategy will be in place in April 2007. The Haringey Strategic Partnership has carried out extensive consultation with residents, businesses and community groups. This consultation has formed a major building block for the development of the priorities and focus of the next Community Strategy and the Local Area Agreement (LAA) .

### **Haringey's existing community strategy**

Haringey's previous Community Strategy which was launched in 2002. It ends in March 2007 and it set out the following priorities:

- Improve services
- Narrow the gap between the east and west of Haringey
- Create safer communities
- Improve the environment
- Raise achievement in education and create opportunities for lifelong success

### **Consultation findings for our new Sustainable Community Strategy**

The consultation reveals that a majority of respondents believe that:

- Haringey's cultural diversity is one of the best things about living in Haringey.

Other 'good things' are:

- The number and quality of our parks and open spaces
- The high standard of retailers and the opportunities for shopping
- The good transport links and proximity to central London
- The flourishing cultural and arts events, and the borough's heritage.

There are also concerns that need to be addressed:

- A majority of respondents were concerned about crime

Other major themes arising from the consultation are:

- Many respondents recognised the improvements in the borough – particularly around cleanliness and liveability and educational attainment and they want those improvements to continue
- A desire for greater prosperity and economic vitality
- A need to improve the life chances of young people
- A need to tackle wider environmental concerns such as air quality
- A desire to create greater opportunities for involvement in their community and to raise a sense of social responsibility in people
- The need for value for money public services.

Based upon the outcomes of the consultation, the wider contextual evidence and other relevant intelligence, there will not be an abrupt change in the direction of Haringey's next Sustainable Community Strategy. The focus on crime and liveability, service improvement and educational attainment will continue. There will, however, be changes in emphasis and fresh themes have emerged to meet the challenges we face. These challenges include how we increase economic vitality, employment, prosperity and opportunity and how we encourage greater levels of resident engagement and volunteering, social capital and cohesion. There is an increased focus upon improving health and well-being, addressing health inequalities. There will also be a far greater emphasis upon improving the life chances for Haringey's children and young people throughout the strategy. All of these themes are reflected in the LAA and the new Sustainable Community Strategy will provide the high level direction and vision for this.

### **Finalising Haringey's next Sustainable Community Strategy**

The consultation for the Sustainable Community Strategy started in the summer of 2006 and ended in January 2007. The Haringey Strategic Partnership is currently refining the strategy before it's publication in April 2007.

## **The Haringey Local Area Agreement**

The Local Area Agreement (LAA) is a three year agreement that sets out the priorities for a local area, as identified in the Sustainable Community Strategy, which is agreed with Central Government. The LAA starts in April 2007 and runs until March 2010. It comprises outcomes, indicators, targets (both mandatory which includes the national floor targets as well local optional targets). The LAA is made up of four blocks:

- Children and Young People
- Safer and Stronger communities
- Healthier Communities and older people
- Economic Development

The Partnership recognises that many of the outcomes in the LAA are interdependent. Therefore, to bring coherence to the LAA, the Partnership has identified five overarching themes for the Haringey LAA:

### **Increasing Employment and Creating Prosperity**

The residents of the borough are one of its greatest asset but sometimes because of circumstance people are not able to exploit the opportunities available to them from living in one of the world's wealthiest cities. This is particularly true in relation to employment and business opportunities. Increasing employment and reducing barriers to employment is therefore one of the key priorities of our LAA.

This priority was reflected in the development of last year's neighbourhood element of the Safer and Stronger Communities Fund (SSCF). The SSCF strongly mirrors the Safer and Stronger Communities Block of the LAA. In developing the SSCF the HSP made the decision to invest the neighbourhood element funding on tackling worklessness in three wards; Noel Park, Northumberland Park and Bruce Grove. These are the wards with the three percent most deprived Super Output Areas (SOAs). Within these wards the programme focuses on groups of people known to experience difficulties in accessing the employment market. The Partnership has looked at how this targeted approach can be further supported through the LAA and therefore the Economic Development Block expands the focus of the SSCF neighbourhood element's approach to tackling worklessness to other deprived areas of the borough. In addition, a number of stretch targets are being proposed to improve the employment rates and the skills base of Haringey residents. The Local Enterprise Growth Initiative (LEGI) also proposed to focus on increasing enterprise in these deprived areas. Haringey's LEGI identified opportunities to achieve a step change in enterprise activity and culture, unlocking the areas economic potential and reducing deprivation.

The Healthier Communities and Older People block is supporting a proposed stretch target on the number of disabled people and people with mental health problems who gain sustainable employment. A further proposal is to address fuel poverty by improving energy efficiency in homes with vulnerable adults as part of the decent homes standard.

The Children and Young People's block is supporting economic prosperity and vitality through a focus on raising attainment levels, proposed stretch targets on increasing NVQ levels 2 and 3 for 19 year olds and also by concentrating efforts on reducing the numbers of young people not in education, employment or training (NEET).

#### **Positive Choices for Young People (14-24)**

Enabling young people to make a success of their lives has been a priority for the Partnership over the last four years and a major focus of the Neighbourhood Renewal Fund (NRF). The LAA continues to emphasise this priority. The 14-24 age group represents just over 10% of Haringey's population and it is an age when young people are in transition from childhood to adulthood. It is a life stage at which important choices are made that can have an impact on a young person's future life. For this reason a number of partner priorities relate to this age group. These include GCSE attainment, the move from school to the world of work, training and further education, work to reduce teenage pregnancy, activity with young offenders, and helping young people to make healthier choices.

Across the four blocks a number of outcomes and interventions relate to young people. These include:

- increasing young people's participation particularly through the volunteering initiative
- reducing the numbers of NEETs,
- raising skill levels of 19 year olds,
- improving the health and well being of young people through healthy schools and, encouraging increased levels of physical activity.
- The LAA focus on this age group will bring coherence to these areas of activity and provide added value and better outcomes for young people.

#### **Building on Success – A Targeted approach to areas and communities to accelerate progress**

Good progress is being made across the neighbourhood renewal targets but there is still much that can be done to perform over and above the minimum standards. Nevertheless, there have been encouraging increases in performance in relation to:

- Key Stages 2, 3 and 4
- Enterprise (self-employment and VAT registered enterprises)
- Road casualties

However, Haringey is the 10<sup>th</sup> most deprived district in England as measured by both the average of ward ranks and the extent of deprivation and we are aware that there is some distance to travel with the following Floor Targets:

- Worklessness
- Decent Homes
- Liveability (litter and detritus)
- Teenage pregnancy
- Life expectancy and infant mortality

The Partnership believes that a concentrated effort in key Super Output Areas (SOAs) and wards, and or with specific populations, where appropriate, can contribute greatly to improving outcomes across the borough. In doing this, the LAA seeks to ensure that no one is disadvantaged because of where they live or because of their background. This is also an important part of our commitment to promoting social inclusion and sustaining the positive community cohesion that exists in the borough. The Partnership's commitment to neighbourhood working will enable services to better respond to local needs and for residents to influence how services are delivered in their area. This commitment was reflected in the decision last year to support the roll out of neighbourhood management across the borough. Other examples of this targeted approach to joined up local area working are:

1) The “**People, Places, Prevention and Participation**” Project, which has come into being as a result of the LAA, is a further example of joined up local area working. This Project seeks to understand how targeted partnership working in Northumberland Park can achieve better outcomes for residents in that ward. The lessons learnt through this project will be extended to other appropriate areas.

2) Another example of this is the work started last year through the Safer and Stronger Communities Fund Agreement in those wards with the three percent most deprived SOAs. The targeted area work started through the SSCF informs the Safer and Stronger Communities block of the LAA. This includes the following:

- Work on environmental improvement through the Cleaner Safer Greener work in Bruce Grove, Noel Park and Northumberland Park
- The **Haringey Guarantee** to tackle worklessness will be continued and extended beyond the SSCF neighbourhood element to include other NRF wards
- Focusing crime reduction interventions in the most deprived SOAs
- The area based approach is also being utilised by the Healthier Communities and Older People block, which is targeting initiatives through its proposed stretch targets:
- The proposed stretch target around increasing energy efficiency, safety and security in the home is targeted at NRF areas.
- We will be focussing our smoking cessation target at those living in White Hart Lane, Bruce Grove, and Northumberland Park.

### *3) New Deal for Communities: The Bridge*

The Bridge New Deal for Communities (NDC) area-based initiative that has been working as a sub-regional partner working for the regeneration of the Seven Sisters area. Now looking towards a succession strategy we have taken up a seat on the Haringey Strategic Partnership and undertaken a rigorous outcome re-profiling exercise in order to solidly align our work within the LAA framework.



Our evidenced-based approach draws upon national and local mandatory priorities to contribute to the LAA blocks in the following ways;

- *Healthier Communities and Older People Block*  
Earlier work has focussed on improving access to primary care services. The £4.3m Laurels Health Centre has gone a long way to achieving this. This has allowed us to widen our health programme into a holistic and integrated set of actions encompassing healthy living, mental well-being and the underlying determinants of health. We will be working towards LAA targets in smoking cessation, increasing physical activity and improving homes amongst others.
- *Economic Development Block*  
Seven Sisters needs to be economically viable for the improvements in the area to be sustained. We are investing in a range of measures that will provide an integrated route from education through training to employment and enterprise. A particular area of emphasis is the development of our local cultural industries sector. There are a number of key projects in this area including a major project around Wards Corner.
- *Safer and Stronger Communities Block*  
NDC has enjoyed particular success in dealing with crime, having reduced crime in several types of offence and carried out large scale security up-grades. Our warden team has already transferred leadership and will be fully mainstreamed by March 2006. We will continue working to further reduce crime across the board, to reduce conditions that lead to anti-social behaviour and the coordination of services tackling substance misuse.
- *Children and Young People Block*  
The well-being and future success of our children and young people have been central to the NDC vision, a vision which will come to fruition in 2007 with the opening of our £5m state-of-the-art children's centre. With services for children's health, child care provision, young person training and family services the centre is likely to impact on several LAA targets.

#### **Active listening and Increasing Community Participation and Cohesion**

Increasing resident participation and involvement is a key theme emerging from all of the four blocks of the LAA. The sense of community cohesion and an appreciation of the diversity of the borough is strong in Haringey and we intend to build on this. The partners recognise that increasing active resident engagement is a vital part of creating stronger communities. The proposals for Haringey's LAA endeavour to increase levels of civic participation, trust, co-operation and respect within the community. These themes are reflected throughout the LAA. In particular the Partnership is keen to see an increase in volunteering and it is proposed as one our stretch targets, it will be jointly delivered across the partnership led by the voluntary and community sector.

### **Improving Health and Well-being in Haringey**

The HSP recognises that substantial differences in health between different neighbourhoods are determined by broader inequalities. Tackling these will have a beneficial impact on the overall health and well-being of our residents. The LAA provides an opportunity to focus plans and resources to improve the determinants of health, particularly in deprived areas, and to develop opportunities to enable people to adopt more healthy choices and ways of living.

These inequalities are evident locally as the life expectancy experienced by our population remains lower than for England as a whole. Whilst overall people in Haringey are living longer, healthier lives than they did 20 years ago, this is not enough to close the gap on national figures.

The Healthier Communities and Older People partnership is leading on this work with a focus on decreasing smoking, promoting physical activity, improving homes for vulnerable people and increasing access to health and social care services. In addition, the other blocks of the LAA are contributing to improved health and well-being for Haringey residents, for example, the following are proposed:

- The Children and Young People's block - Increasing the number of schools achieving healthy school status.
- The Economic Development block - Creating sustained job opportunities for people with disabilities and people with mental health problems.

### ***Links to Regional and Sub-regional Priorities***

Partners, through Council block leads and partner block champions, regularly consult with regional and sub-regional partners on an ongoing basis to ensure that Haringey's plans and wider regional and sub-regional priorities augment one another. Some of the key bodies include the Strategic Health Authority, London Development Agency, North London Limited and the Greater London Authority. Haringey also works very closely with the North London Strategic Alliance at the sub-regional level. The Haringey LAA therefore reflects the outcomes of these interactions.

### ***Strengthening Partnership Working***

Since the inception of HSP there has been a gradual but positive and constructive move by partners to bring their planning and work together. We have been rated an amber-green strategic partnership by GOL for the past three years and the ambition of all the partners is to be a green partnership.

We believe that the LAA provides a tool through which we can move towards meeting our ambition. The Haringey LAA development is being overseen by the LAA Partnership Group which has brought together key partners (see list of contributing partners) including the community and voluntary sector. The five thematic partnerships have had input into the development of the relevant LAA blocks. This process was also supported by the identification of block leads (from the Council) and block champions by other partners. Close

working between the two for each block and wider engagement of partners has been a successful outcome of the LAA process. The success of this process is reflected in the agreement on key overarching themes and through a set of optional outcomes (including stretch targets), which reflect our collective understanding of the borough; we will deliver the results that local people have asked for and are expecting.

### Governance arrangements for the LAA

The HSP board has been responsible for providing an overview of the Local Area Agreement process and will continue to oversee the LAA and ensure its implementation.

As the HSP currently meets quarterly, a sub-set of board members, the LAA Partnership Group, meet monthly to provide the process with consistent direction from the Partnership.

The HSP is also supported by the five thematic partnership boards which focus on planning interventions and will performance manage the LAA. As set out in the HSP's governance handbook, the thematic partnerships take direction from and are responsible to the HSP board.

Haringey Council will be the accountable body and is providing project management – co-ordinating partner's involvement during the development and negotiation of the agreement and as it moves towards implementation.

### Performance Management

Partners recognise that key to the delivery of the LAA is robust performance management. Monitoring progress against the LAA targets will form part of the overall HSP performance management framework. This framework will bring together the monitoring of the floor targets as well as the SSCF and NRF commitments and any other key local indicators. Above all the purpose of the HSP performance management framework will be to ensure that the Sustainable Community Strategy priorities are achieved.

It is proposed that the HSP board will receive quarterly reports showing progress against outcomes and spend. Performance will be illustrated using a traffic light system with trend analysis and progress against planned trajectories. The HSP will identify a dedicated resource for collating, analysing and reporting performance information to the various boards. Information will be broken down and monitored at a local level that will enable partners to review how the gap is being narrowed and what the impact of joint action is at a local level. A GIS system will be a tool used in this process.

Partners clearly understand that it is a joint responsibility to provide performance information to act where targets are not being met. Clear accountability for performance will be allocated to partner agencies for each stretch target and mandatory outcomes.

Partner agencies will ensure that joint targets are reflected in their respective business plans to ensure that resource implications are considered within

each organisation. A delivery plan will be produced bringing together projects and action plans aimed at delivering the various targets including floor (PSA) targets, LAA mandatory outcomes and stretch targets. This delivery plan will be monitored by the HSP boards alongside performance. Partners are committed to using good robust data as part of the overall performance management of the LAA and the delivery of the Sustainable Community Strategy. Therefore the partners have agreed to use LAA funding to invest in a GIS system which will enable them to be better informed about service delivery at a local level.

### ***Community Involvement***

For this first iteration of the Local Area Agreement the community involvement statement has two strands:

#### **Direct involvement in the design and development of the LAA**

The community and voluntary sector organisations have been directly involved through the participation of the umbrella organisations HAVCO and HarCEN as well as the Peace Alliance (representing the faith organisations) in the LAA Working Group.

The community and voluntary sector have, through their LAA Roundtable Meetings, successfully coordinated the Voluntary and Community Sector (VCS) voice for the LAA. In all the five thematic boards they have played a major part in formulating the delivery mechanisms of the strategy which will be the basis of the LAA and through briefings and their status as HSP board members they have contributed to the overall aims of the LAA. In addition **The Compact** will be useful in coordinating service delivery to support the implementation of the Haringey's Local Area Agreements (LAA) and the **Change UP's** sub-regional agenda will improve and strengthen the infrastructure of voluntary and community so that the sector is well placed to support the delivery of the LAA.

#### **Indirect community involvement**

Alongside the development of the LAA the partnership has been consulting and involving the community in the renewal of the Sustainable Community Strategy. The objectives and targets of the LAA reflect the priorities emerging from the consultation on the new Sustainable Community Strategy along with other relevant consultation. The LAA is viewed as providing an essential delivery mechanism for the Sustainable Community Strategy.

A more extensive statement of community involvement will be developed over the next 12 months. The plan for this is still being formulated however it will be predicated on consulting the residents, business people and communities in the borough as to which is the most effective and robust way of engaging with them. This will include using the new neighbourhood management structures to engage wider sections of the community and the VCS structures to make sure we talk directly to the hard to reach groups in Haringey. We will also use the extensive range of service user forums to approach groups including people with disabilities, people with learning difficulties, BME and

faith groups. This ongoing development will enable continuing community involvement in the Local Area Agreement.

### ***Respect Agenda in Haringey***

Haringey is very well placed to implement the Respect Agenda and already has a multi-agency partnership group, which has taken ownership of this programme.

We will be building on a firm basis in relation to peer mentoring which is already widespread in Haringey's schools. This LAA has a cross-cutting target to improve volunteering and will focus efforts on young volunteers. Significant importance and investment is already being allocated to physical and health activity for those at greatest risk of offending. The Positive Futures and Leaders in Training programmes have been particularly successful locally.

Haringey is part of the national Behaviour Improvement Programme which focuses on four secondary and eight primary schools. The Safer Communities Partnership as a whole is supportive of parenting and would like to see more investment in this area with support programmes for parents and carers more closely linked to any parenting orders and contracts. Work is well underway involving schools and our Children and Young People's Service to develop plans to provide for excluded pupils within the context of Building Schools for the Future.

A Workforce Strategy is under development and we have secured additional funding to add value to the existing Youth Inclusion Support Panel. The new workers will work closely with the Anti-social Behaviour Action Team, which has an excellent record of success with early intervention and Acceptable Behaviour Contracts.

Haringey has signed up to the Respect Standard for Housing Management following extensive consultation with tenants and leaseholders. Further involvement with relevant communities is required in setting standards and feeding back progress. We are piloting Good Neighbour Agreements and we will be focusing on how best to reward improved behaviour and looking at how we can offer effective support to families.

Enforcement powers are being used rigorously in Haringey and Probation is running a well-developed local Community payback Scheme. The full implementation of the Respect Agenda is, of course, subject to available resources.

### **Diversity and Equalities**

The Partnership is committed to reflecting the full diversity of the community and promoting equal opportunities for everyone. We will represent the needs of the borough's diverse communities and make equal opportunities a key guiding principle in all the work of the partnership. We are committed to eliminating discrimination on the grounds of:

- Age

- Disability
- Ethnic origin, nationality, national origin, race
- Gender
- Religion or belief
- Sexual orientation

We have completed an Equalities Impact Assessment on the second draft to assess the effects the Local Area Agreement may have on the above equalities groups.

The assessment found that there would be no adverse impact on any of the equalities groups as a result of the implementation of the LAA. In fact the LAA went a step further by addressing the specific local needs of particular equalities groups and reducing the barriers to equality in Haringey.

The Haringey LAA Equality Impact Assessment can be found at Annex 2 (not available at present).

**Next steps**

Partners will continue to use the LAA through the thematic partnerships and the HSP to re-examine existing delivery plans. We will examine our capacity to deliver the outcomes agreed in the LAA and how partnership working can add value.

### The Haringey LAA structure

As required by Round 3 Guidance, the Haringey LAA contains three elements:

- The Outcomes Framework for each of the 4 blocks
- The Reward Element
- Request for Enabling Measures

### **Outcomes Framework**

The outcomes framework for each of the blocks contains a list of mandatory outcomes, optional outcomes and indicators identified by partners as local priorities, some of which are proposed as stretch targets.

Partners have worked and will continue to work through the thematic partnerships and the HSP itself to find innovative and cross-cutting approaches to delivering the outcomes agreed in the Haringey LAA. Existing delivery plans and mechanisms and nationally pooled funding and NRF programmes will be reviewed and re-aligned in light of the outcomes agreed in the LAA. There will be a delivery framework which will sit under the LAA to inform how the partners will work together to deliver the outcomes of the LAA.

Many of the perception indicators, particularly in the Safer and Stronger Communities block, will be base lined in December when results of the MORI survey will be available. This is the first time that these specific perception questions (see Safer and Stronger Communities Block) will have been included in the survey.

### **Reward Element**

#### **Proposed Stretch Targets**

The following table provides a list of stretch targets agreed by the Partnership to be put forward for negotiation. In total we will be seeking to agree 12 targets by the end of the negotiation process. The list of 14 targets in the table below represents targets that cut across the four blocks. They have been selected because they link with Haringey's overall priorities and achievement of targets will depend upon successful partnership work. All HSP partners will consider how, through the delivery of their services, they can help to meet the stretch targets being proposed.

#### **Reward Element Stretch targets**

	Blocks	Overarching Theme	Lead Partner(s)
	Children and Young People		
1	Number of schools achieving "healthy school" status	14-24 year olds Improving Health and Well-being	Children's Service / HTPCT
2	% of 19 yr olds with level 2 qualifications	14- 24 year olds and Economic Prosperity/ Targeted Approach	Children's Service/ Connexions/ CoNEL/ LSC
3	Reducing the proportion of young people aged 16 to 18 not in education, employment or training (NEET)-	14- 24 year olds and Economic Prosperity	
	Safer and Stronger Communities		

	Blocks	Overarching Theme	Lead Partner(s)
4	Reduction in Robbery (personal) by 14.3%		Police
5	Sanctioned detection rate for Domestic Violence		Police
6	Reduction of litter & detritus in super output areas-	Targeted approach	Environmental Services
7	Increase in the number of green flag award parks and green space and public satisfaction		Environmental Services
8	Recycling participation within super output areas	Targeted approach Increasing Participation	Environmental Services
9	Number of people recorded as or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the last year	Increasing Participation Economic Prosperity/ 14-24 year olds/ Improving Health and Well-being	VCS and others
<b>Healthier Communities and Older People</b>			
10	Smoking cessation: increase the number of quitters living in N17	Improving Health and Well-being/ Targeted Approach	HTPCT
11	Proportion of adults undertaking at least 30 minutes of moderate intensity physical activity on 3 or more days per week.	Improving Health and Well-being/ 14-25 year olds	HTPCT/Environmental Services
12	Decent Homes for vulnerable people	Improving Health and Well-being/Economic Prosperity/ Targeted Approach	Environmental Services/Social Services/Fire Services
<b>Economic Development</b>			
13	Number of people from the 12 'worst wards' helped into sustained work.	Economic Prosperity	Economic Regen
14	Number of people on Incapacity Benefits more than 6 months into sustainable employment.	Economic Prosperity/ Targeted Approach/ Healthier Haringey	Economic Regen

### Request for Enabling Measures

The partnership is requesting three enabling measures. Listed below are those freedoms and flexibilities which are being considered for negotiation with government departments through GOL. The fourth measure requested has been noted by GOL and they intend to peruse this although not through the formal enabling measure process. The measures requested are:

- Enabling Measure: Extending in work support especially Housing Benefit and Council Tax Benefit for 8 weeks**  
 This enabling measure involves extending benefit support (including housing benefit) for new job entrants to 8 weeks. It would remove a major barrier to work and would greatly increase the numbers able to take and maintain sustained employment.



- **Enabling Measure: Extended work placements with benefit support for 8 weeks**  
Currently people can undertake 3-week “work trials” with the agreement of JCP and still be entitled to their full benefit. However for people from disadvantaged areas and communities, 3 week work trials are not sufficient for them to gain the discipline, aptitudes and skills to enable them to successfully return to or enter work. Therefore agreeing extended work placements (where participants would still be entitled to benefits) to 8 weeks would remove a major barrier to maintaining sustained employment.
- **Enabling Measure: Recycling funding restrictions**  
Under the Community Recycling and Economic Development (CRED) funding rules for recycling on estates, the application for funding is only open to voluntary and community sector organisations. We are requesting that local authorities should also be eligible to apply for these funds.

### Other

- **Sub-regional/district approach to accessing Department of Works and Pensions (DWP) and Job Centre Plus(JC+)**  
The HSP is keen to tackle worklessness as an issue in the borough. We believe that the DWP approach on a regional (pan-London) basis does not take into account particular and specific local issues relating to worklessness and therefore acts as a barrier to local delivery. We are proposing a number of stretch targets on employment and believe these will be aided by closer working with DWP to address local issues. We are requesting that GOL broker this between Haringey and the DWP. This enabling measure has been noted by GOL and will be considered separately to the enabling measure negotiation process.

## Children and Young People Block

The Children and Young People Block submission for the LAA has drawn on the priorities in *Changing Lives* (Haringey's Children and Young People's Strategic Plan 2006-2009) and recommendations of the Joint Area Review conducted in June 2006.

*Changing Lives* sets out the priorities agreed by all the agencies represented on the Children and Young People's Strategic Partnership (CYPSP). These priorities were developed on the basis of an extensive needs analysis<sup>1</sup>, the Primary Care Trust's annual health report on children<sup>2</sup> and extensive consultation with children and young people, parents and carers, and other local organisations.

Progress on *Changing Lives* is regularly monitored by the Children and Young People's Strategic Partnership, with further scrutiny being provided by the Partnership Forum. This Forum meets three times a year and brings together a wider range of people than is possible at the main Children and Young People's Strategic Partnership.

The timescale for *Changing Lives* overlaps substantially with the LAA timescales. Therefore the targets, indicators and outcomes for the LAA have all been taken from the *Changing Lives* performance management framework.

### Stretch targets

The children and young people's block has selected the following three targets from *Changing Lives* as stretch targets:

- Number of schools achieving Healthy Schools status (*Changing Lives priority 5*)
- The percentage of 19 year olds with level 2 qualifications (*Changing Lives priority 20*)
- The percentage of 16-18 year olds not in education, employment or training (NEET). (*Changing Lives priority 19*)

These three have been selected:

- for the expected impact on children and young people, especially those experiencing deprivation and poor outcomes and/or whose future life chances will be limited without further assistance;
- for their capacity to add value by pulling together a number of themes important to improving outcomes for children and young people.

The Healthy Schools target has the potential to reach large numbers of children and young people, by introducing healthy lifestyles to all the pupils in each school. It covers four themes – PSHE (Personal, Social and Health Education), healthy eating, physical activity and emotional health and well-being. Success in achieving the first and last of these themes will also contribute towards our *Changing Lives* priorities 6 and 7 which focus on

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<sup>1</sup> Know Our Children & Young People- Planning For Their Futures

<sup>2</sup> Growing Up in Haringey. Haringey Health Report 2005

- the prevention of mental health problems by strengthening emotional well being and self esteem improving
- a reduction in teenage conception rates as part of a broader aim to improve sexual health.

The importance of promoting healthy lifestyles is highlighted by information from the JAR report which notes that an estimated 6,500 children and young people in Haringey may be overweight, “two thirds of whom are likely to be obese” and that conception rates, despite a recent decline are “still higher than national and comparator group averages”.

The other two stretch targets, 19 year olds with level 2 qualifications and young people who are NEET, are complimentary. Increasing the number of young people with a level two qualification should assist in reducing the number of young people who could potentially become NEET. Together these stretch targets should draw in work from a number of strands to improve the outcomes overall for young people beyond the age of 16. This work is supported by Bright Futures, Haringey’s Strategy for Young People aged 11-19 (published October 2005) and the Haringey NEET Strategy (an update of which was presented to the CYPSP in November 2006).

The NEET strategy noted that “the total estimated additional lifetime costs of the NEET group at age 16-18 are estimated as £7bn in resource costs and £8.1bn in public finance costs at 2000-01 prices (Social Policy Research Unit, University of York, June 2002). The average per capita costs over a lifetime are £45,000 resource costs and £52,000 public finance costs. The cost of being NEET was estimated in terms of higher unemployment rates, lower earnings, higher teenage pregnancy rates, higher incidence of ill-health, higher crime rates and higher incidence of drug abuse. Based on the above calculation method, the notional cost to the economy of the September 2006 Haringey NEET cohort is estimated at £28,440,000 in resource costs and £32,864,000 in public finance costs based on 2000-01 prices.”

Together these stretch targets will contribute to improved health and economic well being of children and young people in Haringey.

**Optional indicators being considered are:**

- the percentage of 11 year olds achieving level four in English and Maths at Key Stage Two (*Changing Lives priority 14*)
- percentage of 16 year olds achieving 5 or more GCSE’s at grades A\*-C & A-G (*Changing Lives priority 14*)
- the percentage of looked after children achieving 5 or more GCSEs at grades A\*-G (*Changing Lives priority 2 and 14*)
- the percentage of initial assessments completed in timescales (*Changing Lives priority 1*)
- participation of LAC at reviews (PAF C63] (*Changing Lives priority 2*)
- the number of looked after children adopted during the year as a percentage of the number of children looked after (excluding Unaccompanied Minors) who had been looked after for 6 months or more on that day [PAF C23]. (*Changing Lives priority 2*)

- either the percentage of young people aged 10 and under 16 looked after at 31 March (excluding those placed with parents) fostered or placed for adoption [PAF B79] or the percentage of children aged under 16 at March 31 who had been looked after continuously for at least 2.5 years, who were living in the same placement for at least 2 years, or are placed for adoption [PAF D78] (*Changing Lives priority 2*)
- reduce the rate of infant mortality in Haringey by reducing the proportion of expectant and new mothers who report smoking and increasing the proportion who initiate breastfeeding (*Changing Lives priority 4*)
- increase the percentage of sexually active young people aged 15-24 years accepting screening for Chlamydia (*Changing Lives priority 7*)

### **Mandatory**

The mandatory Local Area Agreement outcomes and indicators of the Children and Young People Block are already included as priorities in *Changing Lives*. They are:

- % of Travel Plans completed (*Changing Lives priority 8*)
- reduction in the under 18 conception rate (*Changing Lives priority 7*)
- by 2008 all schools located in Local Authority Districts in receipt of NRF to ensure that at least 50% of pupils achieve level five or above in each of English, maths and science. (*Changing Lives priority 14*)
- percentage of 16-19 year olds not in education, employment or training (*Changing Lives priority 19*)

*Changing Lives* and *Knowing Our Children and Young People – Planning for their Futures* are available via the children and families pages of the Haringey Council website <http://harinet.haringey.gov.uk/> *Growing Up in Haringey* is available via Haringey Teaching Primary Care Trust website <http://www.haringey.nhs.uk/>

**Children and Young People's Block – Outcomes Framework**

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
Be Healthy	Mandatory where School Travel Advisors Grant is received  Modal share in travel to school  Hands up survey % walk to school % cycle to school % car to school % tube to school % train to school % bus to school Other	68% (65 out of 95 schools)  60% 1% 23% 0.5% 0.5% 14% 1%	TBC	90%	95%	100%	Haringey Council

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	Mandatory where Teenage Pregnancy Grant is received  Reduction in the under 18 conception rate	2002-04 Nos - 886 Rate - 72.8 Per 1,000 (Numbers per ward available Sep-Nov)	44.7 (2006) per 1,000	40.5 (2007) per 1,000	36.4 (2008) per 1,000	32.2 (2009) per 1,000	Haringey Council & Haringey TPC

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	<p><b>Mandatory for areas in receipt of Neighbourhood Renewal Funding</b> By 2008 all schools located in Local Authority Districts in receipt of NRF to ensure that at least 50% of pupils achieve level five or above in each of English, maths and science.</p> <p>BV181a- English</p> <p>BV181B- Maths</p> <p>BV181C- Science</p>	<p>60% (2006 results)</p> <p>64% (2006 results)</p> <p>55% (2006 results)</p>	<p>LAA targets English 67% Maths 68% Science 63%</p>	<p>Data available end of Jan 07</p>	<p>Data available end of Jan 07</p>	<p>TBA</p>	<p>Haringey Council and schools</p>

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
Achieve Economic Well-Being Priority 19	<b>Mandatory where Connexions funding is received</b> Percentage of 16-18 year olds not in education, employment or training		13.7% AVE (adjusted fig) Nov 05-Jan 06 15.7% July '06	12.3% stretch 11.6%	11.6% stretch 11%	11% stretch 10.4%	Connexions
<b>Optional Indicators</b>							
Be Healthy priority 5	Number of schools achieving Healthy School Status National target 50% of schools to achieve new National Healthy School status by Dec '06 & 75% by Dec '09		16 out of 81 schools by Dec (19.75%)	47 by Dec 2007 (60%)	59 by December 2008 (75%)	67 by December (85%)	TPCT & Haringey Council



Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	Increase the uptake of chlamydia screening amongst sexually active 15-24 year olds, as part of a broader strategy to improve sexual and reproductive health	250	600	2,400 (10%)	TBC	TBC	HTPCT
Improved Health and reduced health inequalities	Monitor progress in reducing the rate of infant mortality through the following indicators: a) The proportion of women who initiate breastfeeding after delivery b) The proportion of women who smoke at the time of delivery	(a) 84%  (b) 9.1%	(a) 81%  (b) 6%	(a) 84%  (b) 5%	(a) 84%  (b) 5%	(a) 84%  (b) 5%	HTPCT

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
Enjoy and Achieve priority 14	Percentage of 11 year olds achieving level four in English and Maths at Key Stage Two.		2006 results KS2 Eng 74% KS2 Maths 70% KS2 Sci 78%	Data available end of Jan 07	Data available end of Jan 07	Targets to be agreed and will be ready before submission	Council Schools
Enjoy and Achieve priority 14	Percentage of 16 year olds achieving 5 or more GCSE's at grades A*-C & A-G especially Looked after Children		53.6% A*C 78.2% 5 A-Gs incl Eng & Maths 82.8% excl. Eng. & Maths 50% A-Gs for LACs 16.7% A-C for LACs	Data available end of Jan 07	Data available end of Jan 07	Targets to be agreed and will be ready before submission	Haringey Council Schools
Enjoy and Achieve priority 14	Percentage of 19 year olds with level 2 qualifications	Level 2- 57% 1,414	58%	59%	60%	62% 2,091 (stretch) 1,931 (without stretch)	LBH

**Funding Stream Information Children and Young People Block**  
**LAA Funding Stream Information Children and Young People Block**

Funding Stream	Allocation		
	07/08	08/09	09/10
<b>Centrally Pooled</b>			
Children's Services Grant	£1,910,362		
KS3 Behaviour and Attendance	£68,300		
KS3 Central Coordination	£158,048		
Primary Strategy central Coordination	£161,880		
Neighbourhood Renewal Fund (NRF)	£1,100,000		
Positive Activities for Young People	£457,581		
School Travel Advisers	£25,000		
School Development Grant (LA retained element only)	TBC		
Publicising Positive Activities	TBC		
School Improvement Partners	76,697		
Neighbourhood Support Fund	46,712		
Pump Priming	tbc		
<b>TOTAL</b>	<b>4,004,580</b>		
<b>Locally Aligned</b>			
Teenage Pregnancy Grant	183,000		
Sexual Health	40,000		
<b>TOTAL</b>	<b>223,000</b>		

**Enabling Measures for Children and Young People Block**

Proposed Enabling Measures	Lead	Government Dept
N/A		



## **Safer and Stronger Communities Block**

The Safer, Stronger Communities block, within the Local Area Agreement, will build on the strong progress already made in improving the environment and creating safer places, and will provide additional focus and capacity to delivering a raft of service and other physical improvements.

Environment and crime continue to be uppermost priorities for residents living in the borough and this is something that is coming through the current public consultation on the Sustainable Community Strategy. Improving the quality of the natural and built environment and reducing the level of crime are key priorities for the partnership. This is because a clean, well maintained and attractive environment not only makes people feel happier with where they live but it also helps to make them feel safer.

In order to sustain these efforts, it is important that residents and visitors to the borough feel they are involved in creating and maintaining these improvements. Therefore, additional investment has been put into environmental improvements, crime prevention, neighbourhood working and increasing resident participation. Part of this work will focus on robbery, burglary and vehicle crime, which are all high volume crimes in Haringey and cause particular distress to our residents.

Crime reduction activity will focus on recommendations from local partnership data reports and evidence of what is currently working well. We know that the majority of crime occurs in areas of greatest urban density, in town centres and around major transport interchanges. Additional efforts will be made to reduce crime in the long-standing hotspot within Noel Park ward with an emphasis on acquisitive and violent crime. Alongside this, we have a developmental target in the first year of investigating and responding to the factors which make the north-east of the borough an area of concern across the partnership.

Anti-social behaviour remains a priority and occurs mainly in the same geographical hotspots as volume crime. We will continue to invest in our ASB Action Team, which deals with persistent and serious cases, whilst placing equal emphasis on prevention and early intervention. Haringey is one of 77 boroughs to be receiving a Senior Parenting Practitioner with support from the Respect Task Force to assist with the most challenging families perpetrating or at risk of perpetrating anti-social behaviour. Further projects are under discussion with the Task Force.

The roll-out of neighbourhood working and the Safer Neighbourhood Teams is proving to be immensely popular in the borough. In developing the LAA we have considered how resources might be aligned to improve services and engage communities to maximise the impact. Some of this is focused in the more deprived parts of the borough, piloting a joined up approach to crime reduction, substance misuse, increased recycling, and the cleanliness of the streets, parks and other open spaces particularly in Northumberland Park, Noel Park and Bruce Grove.

We recognise the importance of building confidence locally and will expand our efforts to support those, who are over-represented in the criminal justice system, and to increase reporting from unheard sections of the community, including sufferers of domestic violence and hate crime.

We have particular concerns about the high number of young people, who are victims of crime and we recognise the need for effective prevention as well as better co-ordination of services, which offer longer-term support to both young and adult offenders. We are also developing work to address the links between drugs, alcohol and crime with a view to reducing crime and minimising the negative effects of substance misuse.

More structured work across the LAA blocks and closer planning between programmes such as Supporting People, the Drug Intervention Programme, Prolific and Priority Offenders and the London Resettlement Programme will help ensure that vital investment in accommodation, employment programmes, treatment services and family support are co-ordinated to achieve properly targeted and lasting outcomes. The cross-borough multi-agency Holloway Resettlement project for vulnerable women is an example of our commitment.

Safer and Stronger Communities – Outcomes Framework

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
Reduce Crime	Mandatory Indicators Reduce in overall British Crime Survey comparator recorded crime. Targets must be those as agreed between crime and drugs partnerships and GOs to support delivery of Home Office PSA1.	Reduce PSA1 crimes borough-wide from 07/08 to 09/10 by 12.6%	20,812	19,141 (applying current 4.1% reduction)	18,662 (2.5% reduction)	18,184 (2.5% reduction to make a 12.6% reduction over 3-year period)	
Reduce Crime	Reduce robbery of personal property borough-wide by 9.8% without stretch and 12.5% with stretch		1,919	1,822 (applying current 2.6%)	1,776 (2.6%)	1,731 (for a 9.8%) With stretch of 3% = 1, 679 or 52 fewer	
	Reduce the proportion of adult and young offenders, and prolific and other priority offenders who re-offend.	Target young offenders reduction in re-offending rates of 2% year on year	59.2%	57.2%	55.2%	53.2%	YOS

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
		Noms developing measure to support this indicator (adults) in 2006/07	Adult PPO's Baseline 40 on list 3 7% removed Oct 05- Mar -06	Adult PPO's 10% (4)	Adult PPO's 15% (6)	Adult PPO's 20% (8)	
Reduce overall crime inline with local Crime and Disorder Reduction Partnership targets and narrow the gap between the worst performing wards/neighbourhoods and other areas across the district	Mandatory for areas in receipt of NRF Reduce in overall British Crime Survey comparator recorded crime. Targets must be those as agreed between crime and drugs partnerships and GOs to support delivery of Home Office PSA1.	Reduce PSA1 crimes in Noel Park ward by 15.4% over 05/06  Increase service use of Hearthstone domestic violence service by under-represented communities	1,468 (reduce by 4.1%)  06/07 Baseline: 55% BME 4% disabled, 6% women who speak community languages, 1% men, 1% same sex	1,350 (reduce by 4.1%)  60% BME 5% disabled, 7% women who speak community languages, 1.5% men, 1.5% same sex	1,295 (reduce by 4.1%)  65% BME 6% disabled, 8% women who speak community languages, 2% men, 2% same sex	1,242 (=15.4% reduction on 05/06)  TBA	



Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
Reassure the public, reducing the fear of crime	Mandatory Indicator <i>Indicators to be agreed in negotiations</i> Possible indicator - The reduction in the proportion of adults saying they are in fear of being a victim of crime	54% (+5 from 2004)	TBA	TBA	TBA	TBA	
Reduce the harm caused by illegal drugs	Reduce public perception of local drug dealing and drug use as a problem		From 06/07 Mori baseline Reduction of 5% year on year				Police DAAT

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	<p>Mori question 4 Thinking about your local area, how much of a problem do you think people using or dealing drugs</p> <p>In addition the partnership will develop a local questionnaire which will be rolled out via the Safer Neighbourhood teams from Jan-Dec '07 across all wards- (as an additional but separate to KIN questionnaire) Approx. 600 people to be surveyed</p>		<p>36%</p> <p>Baseline on local questionnaire to be established Jan '08. Reduction 5% year on year from 2008/09 5%</p>		5%	10%	
	To increase the number of Class A street dealers brought to justice and decrease Public's perception that local drug dealing is a problem: by proactive police operations in wards where street		<p>X no of street dealers convicted TBA</p> <p>X% of people in X wards</p>	<p>X no of street dealers convicted</p> <p>X% of people in X wards perceive drug use/dealing</p>	<p>X no of street dealers convicted</p> <p>X% of people in X wards perceive drug use/dealing</p>	<p>X no of street dealers convicted</p> <p>X% of people in X wards perceive drug use/dealing as less of a</p>	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	drug dealing is known to be a problem, follow up with reassurance campaigns which aim to get 'customers' into treatment and encourage further reporting of any other known dealers		perceive drug use/dealing as less of a problem	as less of a problem	as less of a problem	problem	
	Secondary indicators Increase the number of PDU's entering drug treatment	Baseline 2005/06 :1240	Target 06/07: 1343 (unstretched LDP was 1075)	Target: 1670 (unstretched LDP was 1182)	TBA	TBA	Haringey DAAT
	Increase in the percentage of PDU's being retained in treatment for over 12 weeks	Baseline 2005-6:56%	Target 06/07: 70%	75%	TBA	TBA	Haringey DAAT
	Ensure all vulnerable young people are screened for substance misuse and that those requiring specialist assessment receive it within 5 days and access to early intervention and treatment within 10	TBA	TBA	TBA	TBA	TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	days						
Build Respect in communities and reduce anti-social behaviour	<p>Increase in percentage of people who feel informed about what is being done to tackle anti-social behaviour in their local area</p> <p>Proposed Indicator - Mori question 4 - increase in % of people who feel that people in their area treat them with respect</p>		51% very or fairly big problem	TBA	TBA	TBA	
	<p>Increased percentage of people who feel that parents in their local area are made to take responsibility for the behaviour of their children</p> <p>Mori Question 4 Thinking about your local area, how much of a problem do you think parents not taking</p>		53% as a very or fairly big problem	TBA	TBA	TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	responsibility for the behaviour of their children						
	Increased percentage of people who feel that people in their area treat them with respect and consideration  Mori question 4 - Thinking about your local area, how much of a problem do you think people are not treating other people with respect and consideration		TBA	TBA	TBA	TBA	
	Reduce people's perceptions of ASB(using the 7 issues stated in the Survey)	Data available Dec 06-Feb 07	TBA	TBA	TBA	TBA	
Empower local people to have a greater choice and influence over local decision making and a greater role	Mandatory Indicators  Percentage of residents who feel they can influence decisions affecting their local	Data available	TBA	TBA	TBA	TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
in public service delivery	area Mori question 30	Dec 06-Feb 07					
	Percentage of people who feel that their local area is a place where people from different backgrounds get on well together Mori question 5	Data available Dec 06-Feb 07	TBA	TBA	TBA	TBA	
	An increase in the number of people recorded as or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the past year	Incl. volunteers in community safety Data Health Warning (includes all volunteers)	464	X+200	X+300	1,392 (1,892 with stretch)	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
Cleaner, greener and safer public spaces	Mandatory where SSCF cleaner, safer, greener element is received Environmental quality, as measured by  BV 199a  3 wards  BV199b BV199c BV199d	37.1%  6% 4% 3	25%  6% 3% 2	22%  6% 3% 2	20% 24% -(stretch 20%)  5% 2% 1	20%  5% 2% 1	
	Residents Survey - Perceived service delivery saying good-excellent service on street cleaning	44% 38% Mori survey 2003 (Data available Dec 06-Feb 07)	TBA	TBA	TBA	TBA	
	Quality of surroundings – increase in number of green flag parks and green pennant accredited parks & open spaces Increase public satisfaction with local	7 Green Flag Parks 2 Green Pennant  52%	7 (2006) 2 (2006) 67% (2003/04)	5	6	8 without stretch or 12 Green Flag Parks with stretch (Stretch - Noel Park) 2 without stretch or 7 Green	Stretch is for those already with one or more GF winners to achieve an additional GF award winner

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	<p>parks and green spaces</p> <p>Green space and public satisfaction (Residents survey)</p> <p>Mori 2003</p> <p>Green Flags</p> <p>Green Pennants</p> <p>BVPI 119(e)</p>	66% (Data available Dec 06-Feb 07)				Pennant with stretch 72% without (stretch 77%)	within the most deprived 3% super output areas within constituent district
	An increase in the percentage of abandoned vehicles removed within 24 hours from the point where the local authority is legally entitled to remove the vehicle (BVPI 218b)	92.5%	90%	90%	90%	92%	
Reduced waste to landfill and increase recycling	<p>Mandatory where Waste and Performance Efficiency Grant is included</p> <p>Reduction in the percentage of</p>	364.4	355	355	355	355	



Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	<p>municipal waste landfilled (BV84A)</p> <p>Increase in the percentage of municipal waste recycled (BV 82i). <b>Stretch-Recycling participation rates in SOAs BVPI 82</b></p> <p><b>BVPI 91 Local PI</b></p>	<b>19.23%</b>	<p>18%</p> <p><b>300 tonnes</b></p> <p>3,300 Props</p> <p><b>60%</b></p>	19%	21%	<p><b>31.8% stretch</b></p> <p><b>499 (stretch 800)</b> 4000 (stretch 6000) <b>64% Stretch 70%)</b></p>	
Improve the quality of the local environment by reducing the gap in aspects of liveability between the worst wards/neighbourhoods and the district as a whole, with a particular focus on reducing levels of litter and detritus	<p>Mandatory where NRF is received</p> <p><b>Reduction by 2008 in levels of litter and detritus using BV199 in SOAs.</b></p>	<p>37.1% Noel Park</p> <p><b>44% Bruce Grove 32% &amp; Nthumbland Pk 49%</b></p>	25%	22%	20%	<b>20%</b>	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
Improved quality of life for people in the most disadvantaged neighbourhoods; service providers more responsive to neighbourhood needs; and improved service delivery	<p>Mandatory where SSCF neighbourhood element and neighbourhood management pathfinders funding is received</p> <p>Percentage of residents (in areas receiving this funding) reporting an increase in satisfaction with their neighbourhoods</p> <p>Mori Q3 - Overall, how satisfied or dissatisfied are you with your local area as a place to live</p>	Data available Dec 06-Feb 07	TBA	TBA	TBA	TBA	
As part of an overall housing strategy for the district ensure that all social housing is made decent by 2010, unless a later deadline is agreed by DCLG	<p>Mandatory Indicators where NRF is received</p> <p>Non-decency targets to deliver Decent Homes by 2010 (or later deadline as approved by DCLG) which are agreed with</p>		The proportion of local authority homes which were non-decent at Jun '06 was 44.45%	42%	TBA	TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
as part of the Decent Homes programme.	Government Offices and monitored at District Level against trajectories reported in LA BPSAs and RSL RSRs. <sup>3</sup>						
	The two year combined sample (2007/8to 2008/9) from the continuous English Household Condition Survey (EHCS) reporting in 2009 confirms that the reduction in the number of non-decent social sector dwellings is more than 50% of the total reduction in the number of non-decent social sector dwellings since 2001.		TBA	TBA	TBA	TBA	

<sup>3</sup> LSPs are encouraged where possible to seek to address the gap below district level, focussing on deprived wards, by establishing a sub indicator underneath the mandatory outcome. Examples of innovative ways of measuring such targets at neighbourhood level will be made available by the DCLG wherever possible.

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
Increase domestic fire safety and reduce arson	Mandatory Indicator where Home Fire Risk Check and Fire Prevention Grants received.  Indicators at neighbourhood and priority group level to be agreed in negotiation	see optional measures below	see optional measures below	see optional measures below	see optional measures below	see optional measures below	see optional measures below
Optional Indicators							
People, Places prevention and participation	To be agreed across LAA blocks with top slice from each <b>Reduction in the number of domestic incidents recorded and the percentage rate of sanctioned detections (SDs)</b>  <b>This has changed</b>	<b>Haringey 22.8%</b>	Borough target for DV is 30% final detection rate <b>MPS target is 31%</b>	<b>33%</b>	<b>35%</b>	<b>38%</b>	Police/LBH DV

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	Anti -social behaviour Maintain high enforcement/ prosecution for breaches of ASBOs		100%	100%	100%	100%	
	Increase levels of customer satisfaction in action taken in serious and persistent ASB cases	60%	65%	70%	TBA	TBA	
	% reduction in secondary fires inside or next to buildings or reduction in accidental fires in dwellings	222 secondary fires 246 accidental fires	216 secondary fires 242 accidental fires	TBA	TBA	TBA	Fire Service
	Home fire safety checks carried out by stations	566	640	TBA	TBA	TBA	Fire Service

Funding Stream Information Safer and Stronger Communities Block

Funding Stream	Allocation		
	07/08	08/09	09/10
<b>Centrally Pooled</b>			
Anti- Social Behaviour Grant	25,000		
Neighbourhood Renewal Fund	4,962,000		
Building Safer Communities (Rev)	326,777		
Building Safer Communities (Cap)	120,863		
Drugs Strategy Partnership Support Grant	TBC		
Cleaner, Safer, Greener element (Liveability Funding)	1,130,000		
Waste Performance and Efficiency Grant	491,450		
Neighbourhood Element	581,000		
Pump Priming	tbc		
<b>TOTAL</b>	<b>6,165,090</b>		
<b>Locally Aligned</b>			
Basic Command Unit	387,000		
<b>TOTAL</b>	<b>387,000</b>		

Enabling Measures for Safer and Stronger Communities Block

Proposed Enabling Measures	Lead	Government Dept
Flexibility in relation to recycling funding - CRED	Joanna David	

## **Healthier Communities and Older People Block**

Improving the health and well-being of Haringey residents is a cross-cutting theme in the LAA. Our aim is that people live longer, healthier lives and that the LAA is used to address health inequalities, particularly in deprived neighbourhoods. We are promoting the *Choosing Health* agenda and, as a Spearhead Area, Haringey's LAA is building on local work to reduce infant mortality and the gap in life expectancy: Notably, there is a difference of eight years in life expectancy for men living in one of the most deprived wards in Haringey compared to men living in one of the most affluent wards.

### **Developing the Healthier Communities and Older People Block (HCOP)**

The HCOP Block was developed in partnership with officers from the Council, Haringey Teaching Primary Care Trust and the voluntary sector. Block group meetings were chaired by the Director of Public Health. The group held a consultation event attended by over 70 people, including members of local community groups, the outcome of which has been discussed by the Well-being Partnership Board and the HCOP block group.

In addition to the mandatory targets around decreasing health inequalities in borough, our targeted approach focuses on people living in deprived areas, those with mental health problems, and older people. We have prioritised the following major determinants of health inequalities in our borough:

- Smoking
- Lack of physical activity
- Quality of housing
- Low income

In addition, the four goals within the recent White Paper *Our Health, Our Care, Our Say* were used to help us develop the optional targets within this block, as shown in the table overleaf:

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Healthier Communities and Older People Block

HCOP Targets	<i>Our Health, Our Care, Our Say Goals</i>			
	<b>Better prevention and earlier intervention</b>	<b>More choice and a louder voice</b>	<b>Tackling inequalities and improving access to community services</b>	<b>More support for people with long term needs</b>
Increase smoking cessation	√		√	
Increase physical activity	√		√	√
Improved living conditions for vulnerable people	√		√	√
Increase early intervention treatment for people with mental health problems	√	√	√	√
Increase access to day opportunities	√	√	√	√
Increase the number of breaks received by carers	√	√	√	√
Increase household income	√		√	
Reduce housing related delays in hospital discharge for people with mental health problems	√		√	√
Increase the proportion of vulnerable single people supported to live independently	√		√	

As well as the above targets in this block aimed at improving health and well-being, the other blocks of Haringey's LAA include the following stretch targets, all of which contribute to improving health and well-being in Haringey. We are aiming to increase the number of:

- Schools achieving Healthy Schools Status
- People involved in formal volunteering
- Haringey residents on Incapacity Benefit for 6 months or more who are helped into sustained employment (this will encompass disabled people including those with mental health problems).

Additionally, as part of the Supporting People 2006 review of the Five-Year Strategy, the Commissioning Body decided to include targets on reduction in housing related delays in discharge from hospital for people with mental health problems and reducing the number of single homeless acceptances.

Proposed optional targets



In addition to the mandatory indicators to reduce health inequalities, the following optional targets, the first three of which are stretch targets, are proposed:

Increase physical activity in the borough (stretch target)

Increasing sport and physical activity is a priority for the borough. We are aiming to increase physical activity amongst all ages, including older people. These aims link with the six objectives of our [Sports and Physical Activity Strategy](#).

*Improved living conditions for vulnerable people ensuring that housing is made decent, energy efficient and safe (stretch target)*

In line with the Government's 'Fuel Poverty in England: The Government's Plan for Action', which outlines the link between poor energy efficiency and fuel poverty, we will build on existing programmes to maintain and improve fuel efficiency measures and target those homes which fall below the decent homes standard. Home safety checks will link to our work on the prevention of falls and decreasing accidental dwelling fires. This links with the goals of Haringey's forthcoming Housing Strategy and with our Older People's Strategy [Experience Counts](#).

*Smoking cessation (stretch target)*

Building on our work to create environments which encourage people to stop smoking (e.g. our successful smoke-free award which resulted in Tottenham Hotspur Football Club going smoke-free a year before the legislation requires it to), we plan to target our established Quit Smoking Service at those living in deprived areas of N17. This will help to reduce the gap in life expectancy between deprived and more affluent parts of the borough (see our forthcoming Life Expectancy Action Plan).

*Increase the number of people with first episode psychosis in specialist early intervention treatment*

Early intervention and preventing the escalation of mental health problems for individuals is a key component to implementing Haringey's Joint Mental Health Strategy and delivering modernisation of mental health services. Research has demonstrated that intervening early for people and reducing the period of untreated psychosis leads to better outcomes for the individual and a better use of resources as people are less likely to be admitted to hospital. Work with a range of voluntary sector organisations and investment in specialist services will help deliver this for Haringey's ethnically diverse population. Further work to support people with mental health problems is detailed in our [Joint Mental Health Strategy 2005-2008](#).

*Improve access to a range of day opportunities for older people*

In order to develop our range of excellent services for frail and vulnerable older people, it is important to provide day opportunities for people with lower needs. Working in partnership, we will seek to (a) increase capacity for structured day opportunities, including appropriate provision of transport, and (b) increase the number of volunteers and volunteer hours provided as part of these structured day opportunities, using the expertise of the voluntary sector in this area. Work to

improve the quality of life for older people locally is described in our Older People's Strategy, [Experience Counts](#).

Increase the number of breaks received by carers

Ensuring that carers have breaks is important to the well-being of both the carers and those they care for. Having a break from caring is important in that it can help carers cope with caring by giving them time to 'recharge' their batteries. It is important that carers are cared for and given the support to look after themselves as well as those they care for. Carers need time to pursue their own interests and catch up with family and friends. Even a short break can help them come back to their caring roles refreshed and better able to continue caring. This was a priority identified in our [Carers Strategy 2005-08](#).

**Increase the average annual income of deprived groups by increasing the uptake of Council Tax and Housing Benefit amongst eligible individuals**

It is important to help those able to work get into sustained employment; this is being developed in the Economic Development block of Haringey's LAA. However, some people will not be able to maintain sustained employment and will need access to benefits. We recognise that there is significant under-claiming of benefits amongst vulnerable groups such as older people, those living in super-output areas, single parents and those with mental health difficulties. This target will help to ensure that those who are eligible for benefits receive all of the support to which they are entitled.

**Support the reduction of housing related delayed discharges from hospital as part of the Joint Mental Health Strategy.**

Haringey has historically had very high levels of admission to hospital. There has been a reduction in admissions in recent years, and our focus now is to improve on the efficiency in hospital discharge. Those admitted to hospital, particularly for extended periods of time, can often encounter difficulties in securing housing after being discharged. The focus for service development should be to support people in community settings as far as possible and to avoid prolonged hospital admission wherever possible / appropriate. Please see the [Joint Mental Health Strategy 2005 - 2008](#) for more information.

**Increase the proportion of vulnerable single people supported to live independently**

Building on our existing work on homelessness prevention, we intend to focus activity on supporting vulnerable people to live independently and avoid homelessness. In 2005/06 431 single vulnerable people were accepted as homeless. The most common reasons for vulnerability were related to substance misuse, mental health and age (16 and 17 year olds). We will work to provide the support needed to sustain people in their existing homes and where this is not possible will work with supported housing providers to meet their housing and support needs. Further information can be found in the Supporting People Five Year Strategy, a summary of which is available at [Supporting People](#).

Outcomes	Indicators	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
Improved health and reduced health inequalities	<b>Mandatory Indicator</b> Reduce health inequalities between the local authority area (Haringey) and the England population by narrowing the gap in all-age all-cause mortality (measure = all age, all cause mortality rate per 100,000 population)		Male  880 per 100,000  (2003-05 data)	Male  860 per 100,000  (2004-06 data)	Male  841 per 100,000  (2005-07 data)	Male  822 per 100,000  (2006-08 data)	HTPCT <sup>4</sup>
			Female  555 per 100,000  (2003-05 data)	Female  543 per 100,000  (2004-06 data)	Female  532 per 100,000  (2005-07 data)	Female  521 per 100,000  (2006-08 data)	

<sup>4</sup> HTPCT = Haringey Teaching Primary Care Trust

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Outcomes	Indicators	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
Reduce premature mortality rates and reduce inequalities in premature mortality rates between wards/ neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD) smoking, diet and physical activity	<p>Mandatory Indicator Reduce premature mortality rates from heart disease and stroke and related diseases so that the absolute gap between the national rate and the rate for the Haringey population is reduced by at least 10% by 2010.</p> <p>(measure = cardiovascular disease mortality rate in under 75s per 100,000 population)</p>		90 per 100, 000	89 per 100, 000	83 per 100, 000	78 per 100,000	HTPCT

Haringey Local Area Agreement  
Healthier Communities and Older People Block

Outcomes	Indicators	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
Reduce premature mortality rates and reduce inequalities in premature mortality rates between wards/ neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD) smoking, diet and physical activity	Mandatory Indicator Reduce the gap in premature mortality rates between the most deprived 20% of wards/ neighbourhoods and the least deprived 20% of wards/neighbourhoods in Haringey with a particular focus on reducing the gap in smoking prevalence in those areas. (Measure = standardised mortality ratio (SMR) for all cause mortality in under 75s.)		Male 215.5 (SMR)  (2003-05)  Female 151.2 (SMR) (2003-05)	Male 214 (SMR)  (2005-06)  Female 150 (SMR) (2005-06)	Male 212.6 (SMR)  (2005-07)  Female 149.5 (SMR) (2005-07)	Male 211.3 (SMR)  (2006-08)  Female 149 (SMR) (2006-08)	HTPCT

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Outcomes	Indicators	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
The outcomes framework for Supporting People is being developed within the Supporting People Strategy by the Department of Communities and Local Government	Support the reduction of housing related delayed discharges from hospital as part of the Joint Mental Health Strategy.	18	15	10	5	0	LBH <sup>5</sup>
	Increasing the proportion of vulnerable single people supported to live independently, who as a result do not need to be accepted as homeless and enter temporary accommodation (TA).	431 single homeless people accepted as homeless	April to October 2006 215 cases accepted. Forecast of 350 at year end	150 cases where homelessness is prevented through support provision and TA is not needed	200 cases where homelessness is prevented through support provision and TA is not needed	250 cases where homelessness is prevented through support provision and TA is not needed	
Optional Indicators							
Reduce premature mortality rates and reduce inequalities in	Stretch Target Increase the number of smoking quitters in deprived areas.		240	240 (270 including stretch)	240 (300 including stretch)	240 (300 including stretch)	HTPCT

<sup>5</sup> LBH = London Borough of Haringey

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Outcomes	Indicators	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
premature mortality rates between wards/neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD)(smoking , diet and physical activity)						Total Over 3 Years: Without Stretch: 720  Including Stretch: <b>870</b> This is an additional 150 quitters over 3 years.	
Reduce premature mortality rates and reduce inequalities in premature mortality rates between wards/	<b>Stretch Target</b> Increase the proportion of adults (179,564) taking part in sport and recreation physical activity for at least 30 minutes on at least 3 days a week.	Baseline data will be available at ward level shortly	21.8% (39,145) of Haringey residents doing at least 3x30 minutes per week in 2006	1077 (1437 including stretch)	1616 (2155 including stretch)	2694 (3591 including stretch)  Total Over 3 Years: Without Stretch:	HTPCT/ LBH

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Outcomes	Indicators	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD)(smoking , diet and physical activity)						24.8% (5387)  <i>Including Stretch: 7183 (25.8%) or an additional 1796</i>	
Achieve economic well-being	<b>Stretch Target</b> Improved living conditions for vulnerable people ensuring that housing is made decent, energy efficient and safe by: (a) Decreasing the tonnage of carbon that can be reliably said to have not been emitted into the atmosphere as	(a) 398 tonnes carbon savings per year	(a) 200 = 06/07 target	(a) 378 (440 tonnes including stretch)	(a) 398 (460 tonnes including stretch)	(a) 418 (480 tonnes including stretch)	LBH, Fire Brigade , Age Concern



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Outcomes	Indicators	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
	<p style="color: red;">a result of energy efficiency measures carried out in the private domestic sector with vulnerable households.</p> <p>(b) Decreasing the number of accidental dwelling fires</p>	<p>(Energy Saving Trust Figures 2004)</p> <p>(b) 248</p>	<p>(b) 242 = 06/07 target</p>	<p>(b) 242 (230 including stretch)</p>	<p>(b) 242 (230 including stretch)</p>	<p>Total Over 3 Years: Without Stretch: 1194</p> <p><i>Including Stretch: 1380</i> or 186 tonnes saved over three years</p> <p>(b) 242 (230 including stretch)</p> <p>Total Over 3 Years: Without Stretch: 726</p> <p><i>Including Stretch: 690</i></p>	

Haringey Local Area Agreement  
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Outcomes	Indicators	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
	(c) Increasing the number of older people receiving home safety audits and practical tasks to address hazards in the home.	(c) 336	(c) 400 = 06/07 target	(c) 500 (740 including stretch)	(c) 500 (740 including stretch)	or 36 fewer fires  (c) 500 (740 including stretch)  Total Over 3 Years: Without Stretch: 1500  <i>Including Stretch: 2220</i> or 720 additional tasks	

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Outcomes	Indicators	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
Improved health and reduced health inequalities	Increase the number of people with first episode psychosis in specialist early intervention treatment (EIPT)	0 (initiative not set up)	0 (initiative not set up)	80 people aged 14-35 to have received treatment through the EIPT.	164 people aged 14-35 (84 additional) in total to have received treatment through the EIPT.	220 people aged 14-35 (56 additional) in total to have received treatment through the EIPT.	HTPCT, BEHMH T <sup>6</sup>

<sup>6</sup> BEHMHT = Barnet, Enfield and Haringey Mental Health Trust

Haringey Local Area Agreement  
Healthier Communities and Older People Block

Outcomes	Indicators	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
Increase choice and control	Improve access to a range of day opportunities for older people by: (a) Increasing the number of volunteers provided as part of day opportunities	(a)TBC	(a) 76	(a) 84	(a) 92	(a) 101	LBH
	(b) Increasing the number of older people attending day opportunities programmes	(b) TBC	(b) 576	(b) 580	(b) 595	(b) 610	
Increase choice and control	Increase the number of breaks received by carers	13,243	13,000	13,386	TBC	TBC	LBH
Achieve economic well-being	Increase the average annual income of deprived groups by increasing the uptake of (a) Council Tax and (b) Housing Benefit amongst eligible individuals	Aug 05 – Aug 06					LBH
		(a) 30,333	(a) 30,300	30,600	30,906	31,215	
		(b)31,228	(b) 31,200	31,512	31,800	32,110	

## Funding Stream Information Healthier Communities and Older People Block

Funding Stream	Allocation		
	07/08	08/09	09/10
<b>Centrally Pooled</b>			
Neighbourhood Renewal Fund	£1,300,000		
Pump Priming	tbc		
<b>TOTAL</b>	<b>£1,300,000</b>		
<b>Locally Aligned</b>			
Supporting People Grant	£5,000,000		
Choosing Health allocation to HTPCT (Spearhead)	£361,000		
Carers' Grant	£550,000		
Health for Haringey programme (Big Lottery Fund)	£99,733		
North London Sub-region	£470,000		
Older People's Commissioning Budget	£1,000,000		
Invest to Save (Early Intervention in Psychosis) – Subject to Bid Agreement*	£270,000		
London Fire Brigade	£60,000		
LBH Mainstream Revenue (Recreation Services)	£70,400		
LBH Mainstream Revenue (Recreation Services) – matched funding for post	£20,000		
Citizens' Advice Bureau	£656,000		
HTPCT Mainstream Funding – Early Intervention in Psychosis Funding*	£50,000		
LBH Mainstream Funding – Early Intervention in Psychosis Funding*	£25,000		
HTPCT smoking cessation service (mainstream revenue)	£433,000		
<b>Total</b>	<b>£9,065,133</b>		

\* Please note this is subject to the Invest to Save Bid from the Inclusive Communities Budget. Outcome known in April 2007.

## Enabling Measures for Healthier Communities and Older People Block

Proposed Enabling Measures	Lead	Government Dept
N/A		

## **Economic Development Block**

Our approach to worklessness seeks to achieve long-term change by stemming the flow of new workless and to increase the numbers moving from worklessness into employment by delivering larger interventions which have a narrower focus on core populations.

Employment programmes will be targeted at:

- Those in contact with Haringey Council and other public services
- Young People
- Incapacity Benefit claimants
- Workers in low paid/low skilled employment.

Underpinning and cutting across all programmes are interventions that take account of the disproportionate levels of worklessness amongst some BME communities, women and disabled people.

### **“A Haringey Guarantee”**

Under the SSCF Neighbourhood Element an integrated programme is being developed and commissioned that builds on and adds value to current employment interventions. The programme focuses on the core populations identified in Haringey’s strategic approach and endeavours to fill gaps in current provision, link up related interventions and binds disparate interventions into a co-ordinated programme.

It will link interventions aimed at:

- young people improving their employability, vocational skills and easing the transition from school to college and from school to work;
- users of council services who need/want advice and support to further their education, up-skill and/or get into employment;
- users of health services who want to access employment opportunities;
- volunteering/work placements to gain experience and skills in order to access sustainable employment; job opportunities in Wood Green town centre;
- local neighbourhood level employment and training initiatives.

Linking the interventions will be a “Haringey Guarantee” which all partners sign up to. The Guarantee will involve:

- a quality service for all beneficiaries;
- an entitlement to services from partners including information, advice and guidance, priority interviews for college programmes and places;
- partners’ commitments to offer real work experience/placements and volunteering opportunities; and guaranteed interviews for programme beneficiaries applying for employment opportunities with partners.

The LAA will build on the SSCF Neighbourhood Element priorities and interventions and enable the “Haringey Guarantee” to be embedded across the borough, across services and across partners.

Furthermore the LAA Framework will enable linking the worklessness strategy closer to other agendas and themes developing synergy with work on education, children’s services, social services, welfare reform, anti-poverty, housing needs and development, capital developments, sub-regional and regional developments and opportunities. Strategic links will also be properly developed with city growth and the knowledge economy.

**Local Enterprise Growth Initiative (LEGI)**

The development of the LEGI bid provided a strategy for invigorating business, enterprise and skills in the deprived parts of the borough. Whilst the bid was unsuccessful partners are committed to delivering LEGI outcomes where possible within existing resources as well pursuing alternative funding streams to achieve outcomes for the three key themes of the LEGI. These are:

- Infrastructure – the built environment
- Knowledge and skills – ‘human capital’
- Networks – ‘social capital’

**Economic Development Framework**

Outcomes	Indicators Note: those in red are the proposed stretch targets	Baselines/ Target 2006/07 (Unless otherwise Stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
Increase Employment Within each NRF district, for those living in the wards identified by DWP as having the worst initial labour market position (as at February 2004), significantly improve their overall employment rate and reduce the difference between their employment rate and the overall employment rate for England.	<b>Mandatory for areas in receipt of NRF</b> Within that NRF district a reduction by 2007-8 of <b>at least 1.6</b> (2% in London) percentage points in the overall benefits claim rate for those living in the Local Authority wards identified by DWP as having the worst initial labour market position.	24.5 (May 05)	22.5%	tba	tba	JC+
	Within that NRF district a reduction by 2007-8 of <b>at least 1.6</b> (2% in London) percentage points in the difference between the overall benefits claimant rate for England and the overall rate for the local authority wards with the worst initial labour market position.	10.4 (May 2005)	8.4%	tba	tba	JC+
<b>Optional Indicators</b>						



Outcomes	Indicators Note: those in red are the proposed stretch targets	Baselines/ Target 2006/07 (Unless otherwise Stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
Increase Enterprise Increase in total entrepreneurial activity among the population in deprived areas- specific indicators to be agreed in negotiations	Increase self employment rate in LEGI wards	5.2% in 2001	5.50%	6.00%	6.50%	
	VAT registrations in Haringey (new VAT Registrations / 1,000 population)	4.2% in 2004	4.30%	4.40%	4.50%	
Increased Competition. Support the sustainable growth, and reduce the unnecessary failure of locally owned businesses in deprived areas.	Business Density in LEGI wards (VAT reg businesses/ 1,000 population)	50.9% in 2001	36.00%	38.00%	40.00%	
	Proportion of firms with turnover of less than £100,000 in LEGI wards (%)	Reduce to 20% by 2017. Area baseline of 30% (LEGI Baseline - 2005)	29.00%	28.00%	27.00%	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Baselines/ Target 2006/07 (Unless otherwise Stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
Increased Investment Attract appropriate inward investment and franchising into deprived areas, making use of local labour resources – specific indicators to be agreed in negotiations	Employed population in LEGI wards	Baseline 42%	43%	44%	45%	North London Investment Agency
	Inward Investment inquiry monitor for Tottenham Hale	Baseline TBC	25% increase on baseline	25% increase on 07/08	25% increase on 08/09	North London Ltd
Worklessness  These indicators are slightly amended	Number of people from priority neighbourhoods helped into sustained work.	60 job outcomes (Oct-Mar 2006/07)	120 (200 stretch)	120 (200 stretch)	120 (200 stretch) 360 sustained jobs without stretch 600 with stretch	Council/ Enterprise Partnership
	Number of residents on Incapacity benefit for 6 months or more helped into work of 16 hours per week or more for at least 13 weeks	15	30 (45 stretch)	30 (45 stretch))	30 (45 stretch) 90 sustained jobs without stretch 135 with stretch	Council/ Enterprise Partnership

Funding Stream Information- Economic Development Block

Funding Stream	Allocation		
	07/08	08/09	09/10
<b>Centrally Pooled</b>			
Neighbourhood Renewal Funding	£500,000		
Pump Priming	TBC		
<b>TOTAL</b>	<b>£500,000</b>		
<b>Aligned</b>			
ESF	£184,000		
Job Centre plus(Deprived Areas Fund)	£250,000		
LDA Opportunities	£114,200		
North London Investment Agency	£628,567		
Learning and Skills Council	TBC		
<b>TOTAL</b>	<b>1,176,767</b>		

Enabling Measures for Economic Development Block

Proposed Enabling Measures	Lead	Government Dept
Flexibility around benefits upon job entry	Martin Tucker	DWP
Flexibility around 16 hour rule for work placements and work trials	Martin Tucker	DWP

## **Reward Targets**

### **Children and Young People Block**

- **Target** Number of schools achieving “healthy school” status
- **Target** Percentage of 19 yr olds with full level 2 qualifications
- **Target** Reducing the proportion of young people aged 16 to 18 not in education, employment or training (NEET)

### **Safer and Stronger Communities Block**

- **Target** Decrease in Robbery (personal) by 14.3%
- **Target** Sanctioned detection rate for Domestic Violence
- **Target** Reduction of litter & detritus in super output areas
- **Target** Increase in the number of green flag award parks and green space and public satisfaction
- **Target** Recycling participation within super output areas
- **Target:** Number of people recorded as or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the last year

### **Healthier Communities and Older People Block**

- **Target:** Encourage smoking cessation by: Stretching the smoking cessation target by an extra 150 quitters in deprived areas
- **Target** Improve the health and well-being of people aged 16 and over by helping them to lead more physically active lifestyles.
- **Target** Decent, energy efficient and safe homes for vulnerable people

### **Economic Development Block**

- **Target** Number of people from the 12 ‘worst wards’ helped into sustained work.
- **Target** Number of people from these neighbourhoods helped into sustained work.

## **Children and Young People Block**

### **Target**

#### **Health and well-being**

#### **Healthy school status (Changing Lives priority 5)**

#### **Indicator by which performance will be measured**

National target: 50% of schools to achieve National Healthy School Status by December 2006, with the rest participating by 2009. (An additional target has recently been introduced of 75% of schools to have achieved new Healthy School status by December 2009).

#### **Current performance**

7 schools

#### **Performance at the end of the period of the Local Area Agreement**

31<sup>st</sup> March 2010

#### **Performance expected *without* the Reward Element**

59

#### **Performance target *with* the Reward Element**

69

#### **Enhancement in performance with the Reward Element**

10

#### **Allocation of Performance Reward Grant**

100%

#### **Notes**

There are 63 primary, 11 secondary, 4 special schools and 1 PRU in Haringey.

The December 2006 target includes former Level 3 schools – 38 in Haringey- therefore this target has already been achieved. Former Level 3 schools have to have enhanced healthy school status by July 2007. The PRU are not included in the national targets but we are adding them to our targets due to the high level of need of the young people attending.

Without the reward element, 75% of schools (59) to have achieved new National Healthy Schools status by December 2009. This will involve a potential 24,400 children and young people.

With the reward 85% of schools (67) to have achieved new National Healthy Schools status by December 2009, plus both PRUs.

The enhancement in performance with the Reward Element is 10% plus two PRUs. This means that a potential additional 3,600 – 3,900 children and young people in eight schools will be covered by the National Healthy Schools programme. This will include bringing forward schools in more deprived areas to ensure they achieve new National Healthy Schools earlier than expected. There are two PRUs in Haringey: one is for pupils with a complex range of behavioural needs who have predominantly been excluded from school. There are no SEBD schools in Haringey, so the PRU includes those pupils. The other is for children with medical needs including those who have been referred to CAMHS. There will be intensive work around Healthy Schools with both PRUs to ensure that the most vulnerable young people in the borough have access to the programme.

## **Children and Young People Block**

### **Target**

A focus on young people aged 14-24

19 year olds with **level 2** qualifications (Changing Lives Priority 20)

### **Indicator by which performance will be measured**

(CL)P20.1 Increase the percentage of 19 year olds qualified to Level 2 and support them by offering support for transition from school to college or work based learning with clear pathways for progression.

### **Current performance (Outturns for 2005/06)**

1,414 16-18 year olds achieving Level 2

Data Source:

### ***Performance at the end of the period of the Local Area Agreement***

31<sup>st</sup> March 2010

### **Performance expected *without* the Reward Element**

1,931 16-18 year olds achieving Level 2

### **Performance target *with* the Reward Element**

2,091 16-18 year olds achieving Level 2

### **Enhancement in performance with the Reward Element**

Additional 160 young people achieving a full Level 2

### **Allocation of Performance Reward Grant**

100%

### **Notes**

The level 2 at 19 target is based on increasing the proportion of 19 year olds with a level 2. Performance is improved if learners achieve a level 2 for the first time - if they already hold a level 2, and go on to achieve a second level 2 they will not be counted again. Although the % target increases each year, the actual number of 19 year olds reaching level 2 each year will vary, depending on the size of the 19 year old cohort for that particular year.

The PSA target is measured by matching together several administrative datasets containing information on qualifications achieved by young people. The Partnership has used data that reflects performance in Haringey schools, its local College and organisations that deliver Work Based Learning to agree current performance and set the Reward Element target for the period of the Local Area Agreement.



## **Children and Young People Block**

### **Target**

#### **Economic Prosperity**

#### **Reducing NEETs**

#### **Indicator by which performance will be measured**

Performance will be measured by the percentage of young people aged 16-18 who are not in education, employment or training.

#### **Current performance**

13.7%

Data Source:

#### **Performance at the end of the period of the Local Area Agreement**

31<sup>st</sup> January 2010

#### **Performance expected *without* the Reward Element**

11% (PSA)

#### **Performance target *with* the Reward Element**

10.4% (numbers)

#### **Enhancement in performance with the Reward Element**

0.6%

#### **Allocation of Performance Reward Grant**

100%

### **Notes**

The baseline for this target has been calculated as 13.7% which is the adjusted average NEET figure for November 05 – January 06. (the methodology for calculating NEET has changed since April 06 and the new criteria have been applied retrospectively to reflect the changes)

This will be based on data provide by DfES each month and averaged over a three month period.

The methodology for calculating NEET in each local authority area changed in April 2006 which affected baseline figures and targets. Other changes have been proposed for 2007 which would alter these again.

### **Condition of grant**

The Performance Reward Grant for this target will be lost if the percentage of people aged 16 to 18 whose status is "not known" for the three month

average from 1 November 2009 to 31 January 2010 is greater than [figure to be agreed by GOL and Haringey]

**Safer and Stronger Communities Block**

**Target**

**Reducing Robbery of Personal Property**

**Indicator by which performance will be measured**

Reduction in personal robbery borough-wide

**Current performance**

1,919 offences 2005/06 Baseline

Data Source:

**Performance at the end of the period of the Local Area Agreement**

31 March 2010

**Performance expected *without* the Reward Element**

1,731 offences

**Performance target *with* the Reward Element**

1,679 offences

**Enhancement in performance with the Reward Element**

53 offences

**Allocation of Performance Reward Grant**

100%

**Notes**

## **Safer and Stronger Communities Block**

### **Target**

#### **Increasing sanctioned detections for domestic violence**

##### **Indicator by which performance will be measured:**

An increase in the percentage of sanctioned detections (SD) for domestic violence offences borough-wide

##### **Current performance**

The borough target for 06/07 is a 30% final detection rate. Performance this financial year to end September is running at 32%. See Notes for numerical data below

Data Source:

##### ***Performance at the end of the period of the Local Area Agreement)***

31<sup>st</sup> March 2010

##### **Performance expected *without* the Reward Element**

This would be around 33% by the end of the LAA period

##### **Performance target *with* the Reward Element**

An SD rate of 33% in 07/08; 35% in 08/09 and 38% in 09/10

##### **Enhancement in performance with the Reward Element?**

Difference in enhanced performance is 5%

##### **Allocation of Performance Reward Grant**

100%

### **Notes**

Haringey Borough's numerical performance for April – October 06/07 was:

- 1,915 domestic violence incidents (reports and calls to police)
- 1,080 domestic violence offences

Compared to the same period in 05/06, this was:

- 2,155 domestic violence incidents
- 1,256 domestic violence offences

Haringey MPS believes there is a correlation between enhanced sanctioned detection work and reduction in overall crime occurrences.

## **Safer and Stronger Communities Block**

### **Target**

#### **Outcome**

Cleaner, greener, safer – narrowing the gap: Improving cleanliness of public realm in the three super-output areas in the London Borough of Haringey (Northumberland Park, Noel Park and Bruce Grove).

#### **Indicator(s) by which performance will be measured**

BVPI 199a Local Street and Environment Cleanliness: Litter and Detritus. The proportion of relevant land and highways (expressed as a percentage) in the London Borough of Haringey's three super-output areas that are assessed as having combined deposits of litter and detritus that fall below an acceptable level\*.

#### **Current performance**

42% 2005/06

#### **Performance at the end of the period of Local Area Agreement**

31<sup>st</sup> March 2010

#### **Performance expected without the Reward Element**

24%

#### **Performance target with the Reward Element**

20%

#### **Enhancement in performance with the Reward Element**

4%

#### **Allocation of Performance Reward Grant**

100%

#### **Condition of grant**

The Performance Reward Grant for this target will only be payable if Haringey achieve a borough-wide BVPI 199a score of at least 24% as at 31 March 2010 (from a 2005-06 baseline of 37%).

#### **Notes**

The definition used will be that contained in BVPI 199a. The lower the percentage the better the performance. \*An acceptable level is defined as grade A, B+ and B as defined in the Code of Practice on Litter and Refuse 1999. Definitions are as set out in the Best Value Performance Indicators – BVPI 199a. These definitions cover the survey and measurement protocols.

There are 18,000 households in the three super-output areas.

There are 95,000 households in Haringey.

## **Safer and Stronger Communities Block**

### **Target**

#### **Outcome**

Cleaner, greener, safer – to improve the quality, user satisfaction and use of our parks and open spaces

#### **Indicator(s) by which performance will be measured**

- i) The number of parks achieving Green Flag status in Haringey, as measured by Civic Trust.
- ii) The number of parks achieving Green Pennant status in Haringey, as measured by Civic Trust.
- iii) Increase in public satisfaction with local parks and green spaces in Haringey as measured by BVPI 119e using MORI poll.

#### **Current performance**

- i) 2006-07 (31 July 2006) 7 Green Flags
- ii) 2006-07 (31 July 2006) 2 Green Pennants
- iii) 2003/04 67% BVPI 119e score

#### **Performance at the end of the period of Local Area Agreement**

31 March 2010

#### **Performance expected without the Reward Element**

- i) 8 Green Flags
- ii) 2 Green Pennants
- iii) 72% BVPI 119e score

#### **Performance target with the Reward Element**

- i) 12 Green Flags
- ii) 7 Green Pennants
- iii) 77% BVPI 119e score

#### **Enhancement in performance with the Reward Element**

- i) 4 Green Flags
- ii) 5 Green Pennants
- iii) 5% BVPI 119e score

#### **Allocation of Performance Reward Grant**

- i) 50%
- ii) 30%
- iii) 20%

#### **Condition of Grant**

The performance reward grant for this target will only be payable if:

- At least one of the parks securing Green Flag or Green Pennant status as at 31 March 2010 is located in or within 100 metres of the Super

Output Areas amongst the 3% most deprived in the country – White Hart Lane, Alexandra, Noel Park, Northumberland Park and Bruce Grove;

- At least two of the parks securing Green Flag or Green Pennant status as at 31 March 2010 is located in or within 100 metres of the Super Output Areas amongst the 10% most deprived in the country – Woodside, West Green, Bounds Green, St Ann's, Harringay, Hornsey and Tottenham Green.

### **Notes**

The Green Flag and Green Pennant Award Scheme is an annual voluntary award scheme for freely accessible parks and green spaces to recognise agreed standards of management and maintenance.

To win an Award an organisation must make an application (for a fee) to the Scheme; the site entered will be judged by independent volunteer peer judges, against eight criteria. Those that meet the standard are awarded a Green Flag or Green Pennant for one year.

BVPI 119e – measures the percentage of people, responding to a survey, who are very/fairly satisfied with the parks and open spaces provided by the local authority.

## **Safer and Stronger Communities Block**

### **Target**

#### **Cleaner, Greener, Safer – Narrowing the gap**

Improving recycling provision and performance in Haringey

#### **Indicator by which performance will be measured**

BVPI 82a(ii) and BVPI 82b(ii) – tonnage of household waste arisings sent for recycling or composting.

#### **Current performance (Year ending 31 March 2006)**

15,500 tonnes

#### **Performance at the end of the period of the Local Area Agreement**

31 March 2010

#### **Performance expected *without* the Reward Element**

22,843 tonnes

#### **Performance target *with* the Reward Element**

26,593 tonnes

#### **Enhancement in performance with the Reward Element**

3,750 additions tonnes of waste recycled or composted

#### **Allocation of Performance Reward Grant**

100%

### **Notes**

BVPI 82a(ii) – tonnage of household waste recycled. “Recycled” means household waste materials which have been collected and separated from municipal waste with subsequent processing to produce marketable products. Recycling differs from product re-use because of the need to process the recovered material. Measured as total tonnage of household waste arising which have been sent by the local authority for recycling.

BVPI 82b(ii) – tonnage of household waste sent for composting. “Composted” means organic waste material which has been broken down by the action of micro organisms aerobically at a central composting facility. Home composting shall not be included. Measured as the tonnage of household waste sent by the local authority for composting or treatment by anaerobic digestion.



## **Safer and Stronger Communities Block**

### **Target**

#### **Increasing the volunteer base**

To empower local people to have a greater choice and influence over local decision making and a greater role in public service delivery through increasing the number of Haringey residents and employees accessing formal volunteering opportunities<sup>1</sup>.

#### **Indicator by which performance will be measured**

- i) Number of “general”<sup>2</sup> people recorded as or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the past year.
- ii) Number of “hard to reach”<sup>3</sup> people recorded as or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the past year.

#### **Current performance**

- i) 331 (2005/06)
- ii) 133 (2005/06)

#### **Performance at the end of the period of the Local Area Agreement**

31 March 2010

#### **Performance expected *without* the Reward Element**

- i) 993
- ii) 399

#### **Performance target *with* the Reward Element**

- i) 1,193
- ii) 699

#### **Enhancement in performance with the Reward Element**

- i) 200
- ii) 300

#### **Allocation of Performance Reward Grant**

50%

#### **Notes**

- 1 “Formal volunteering” is defined as giving unpaid help through groups, clubs or organisations to benefit other people or the environment (Source: *2003 Home Office Citizenship Survey: People, Families and Communities. Home Office Research Study 289*).
- 2 “General” people are defined as people who do not meet any of the criteria for “hard to reach” people (see note 3 below).

- 3 “Hard to reach” people are defined as:
  - People with no vocational qualifications;
  - People from BME communities;
  - People with a disability or limiting long term illness; or
  - People at risk of social isolation.
  
- 4 Haringey will:
  - Carry out an initial audit by 1 April 2007 to determine the level of formal volunteering prior to the implementation of the LAA, including identifying the level of formal volunteering by “hard to reach” groups.
  - Ensure that a baseline is established with any agency not included in the audit prior to their recording of volunteer placements which qualify for inclusion in this target.
  - Establish an auditable protocol and process which will be used to determine whether the stretch target has been met.
  
- 5 The Performance Reward Grant will be weighted as follows:
  - i) 14%
  - ii) 86%

**Healthier Communities and Older People Block**

**Target**

Number of 4-week smoking quitters living in N17

**Outcome**

To reduce premature mortality rates and reduce inequalities in premature mortality rates between wards / neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD) (smoking, diet and physical activity)

**Indicator by which performance will be measured**

The number of people in N17 attending Haringey smoking cessation services who set a quit date and who are still not smoking at 4 weeks, counted according to Department of Health protocol and measured through the Haringey Teaching Primary Care Trust smoking cessation service database.

**Current performance**

240 (April 2005-March 2006)

***Performance at the end of the period of the Local Area Agreement (cumulative, year ending 31<sup>st</sup> March 2010)***

**Performance expected *without* the Reward Element**

720

**Performance target *with* the Reward Element**

870

**Enhancement in performance with the Reward Element**

An additional 150 quitters

**Allocation of Performance Reward Grant**

100%

**Notes**

For the purposes of this target people can be counted as quitters if:

- The residential postcode they provided to the smoking cessation service falls within N17.
- They cease smoking up to and including 31<sup>st</sup> March 2010, and they are not smoking four weeks later.

A person can be counted more than once for the purposes of this target if they make another quit attempt in a different quarterly period (quarters run on the financial year April to June, July to September, October to December, and January to March). There is no upper limit to the number of times a person can be counted for the purposes of this target as long as each attempt is in a different quarter.

## Healthier Communities and Older People Block

### Target

Proportion of adults undertaking at least 30 minutes of moderate intensity physical activity on 3 or more days per week.

### Outcome

- To reduce premature mortality rates and reduce inequalities in premature mortality rates between wards / neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD) (smoking, diet and physical activity)

### Indicator by which performance will be measured

- The proportion of adults taking part in sport and recreational physical activity for at least 30 minutes on at least 3 days a week.

### Current performance

- Participation rate as per the Active People Survey October 2005- October 2006 (Sport England, November '06) = **22.9%**<sup>7</sup>

### *Performance at the end of the period of the Local Area Agreement*

Active People Survey Results expected November 2009

### Performance expected *without* the Reward Element

- **22.9% non-stretch projection**

### Performance target *with* the Reward Element

- **26.9%**

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<sup>7</sup> All percentages relate to the number of Haringey residents included in the Active People Survey

**Enhancement in performance with the Reward Element**

4% improvement in participation rate. This enhancement will exceed the confidence interval.

This equates to a stretch of 7,183 additional people participating in sport & recreational activity for at least 30 minutes on at least 3 days per week.

**Allocation of Performance Reward Grant**

100%

**Notes**

General

Data will be used from the Active People Survey, commissioned by Sport England. The survey is of adults (16 years and over) participation in sport and active recreation in England. The survey is conducted every 3 years with 1,000 people surveyed from each borough (statistically significant for Haringey as a whole). It is envisaged that the confidence levels for this survey will be in the region of +/- 2.6%. Performance will be judged by the change in percentage from the survey (rather than from the population).

## **Healthier Communities and Older People Block**

### **Target**

#### **Decent Homes for Vulnerable People**

### **Outcome**

Improve living conditions for vulnerable people ensuring that housing is made energy efficient, decent and safe

#### Sub-outcomes

- i) Maintaining vulnerable people in Haringey in their own homes by increasing thermal comfort, reducing the risk of fuel poverty and minimising carbon emissions.
- ii) Reduced health impact from slips, trips and falls.
- iii) Reducing the risk to vulnerable people from fire and fire related injuries.

#### **Indicators by which performance will be measured**

- i) The tonnage of carbon that can be reliably said to have not been emitted into the atmosphere as a result of a number of energy efficiency measures carried out in the private domestic sector with vulnerable households. Measures include, loft insulations, loft top ups, new efficient boilers, draft proofing and hot water tank insulation.
- ii) To achieve top performance banding of older people permanently admitted into residential and nursing care (PAF C72) as well as vulnerable adults permanently admitted into residential and nursing care (PAF C73).
- iii) A reduction in accidental dwelling fires that exceeds the pan-London target set by London Fire and Emergency Planning Authority.

#### **Current performance (2005/06)**

- i) 398 tonnes carbon saving per year through home energy efficiency measures (based on Energy Saving Trust Figures 2004)
- ii)
  - 149<sup>8</sup> older people permanently admitted into residential and nursing care (top performance banding)
  - 59<sup>9</sup> vulnerable adults permanently admitted into residential and nursing care (lowest performance banding)
- iii) 248 accidental dwelling fires

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<sup>8</sup> Year-to-date for 06/07 is 131 (as of 15 January 2007)

<sup>9</sup> Year-to-date for 06/07 is 34 (as of 15 January 2007)

***Performance at the end of the period of the Local Area Agreement  
(cumulative, year ending 31<sup>st</sup> March 2010)***

**Performance expected *without* the Reward Element**

- i) 1,194 tonnes domestic carbon savings
- ii) To decrease the numbers of new vulnerable adults and older people being admitted permanently into residential and nursing care.
  - 465 older people permanently admitted into residential and nursing care.
  - 105 vulnerable adults permanently admitted into residential and nursing care.
- iii) 242 accidental dwelling fires

**Performance target *with* the Reward Element**

- i) 1,380 tonnes domestic carbon savings
- ii) To decrease the numbers of new vulnerable adults and older people being admitted permanently into residential and nursing care placements.
  - 405 older people permanently admitted into residential and nursing care.
  - 83 vulnerable adults permanently admitted into residential and nursing care.
- iii) 230 accidental dwelling fires

**Enhancement in performance with the Reward Element**

- i) 186 additional tonnes domestic carbon saving
- ii) To decrease the numbers of new vulnerable adults and older people being admitted permanently into residential and nursing care placements.
  - 60 fewer older people permanently admitted into residential and nursing care.
  - 22 fewer vulnerable adults permanently admitted into residential and nursing care.
- iii) 12 fewer accidental dwelling fires

**Allocation of Performance Reward Grant**

100%

For the purposes of entitlement to the Performance Reward Grant, the following weighting applies:

- i) 80%
- ii) 10%
- iii) 10%



## Notes

- i) The calculated carbon savings are based on the following Energy Saving Trust (2004) assumptions. All figures and assumptions have been discussed and agreed with the Government Office for London's Sustainable Development Policy Advisor.

Carbon savings of each measure are:

- Each insulated loft saves 1,210kg of CO<sub>2</sub> emissions/year.
  - Each installation of top-up loft insulation saves typically 290kg of CO<sub>2</sub> emissions/year.
  - Each installation of cavity wall insulation saves typically 780kg of CO<sub>2</sub> emissions/year.
  - Each installation of draft proofing measures saves typically 114kg of CO<sub>2</sub> emissions/year.
  - Each installation of an energy efficient boiler saves typically 1369kg of CO<sub>2</sub> emissions/year.
  - Each installation of hot water tank insulation saves typically 190kg of CO<sub>2</sub> emissions/year.
- ii) Performance measured by Department of Health indicator relating to new permanent admissions to residential care for older people (PAF C72<sup>10</sup>) and vulnerable adults (PAF C73<sup>11</sup>). Our intention is to sustain performance within the top banding for older people and see an increase up to top banding in year three for vulnerable adults who are currently in the lowest banding. If top banding is not sustained for C72, 10% will be deducted from the total performance reward grant payable on achievement of elements i) and iii).
- iii) The reduction in accidental dwelling fires will be measured by the Fire Brigade's best value performance indicator BVPI 142 (iii) accidental fires in dwellings. This is measured for comparison by the Audit Commission per 10,000 households but we will be using the 'raw' data (i.e. the number of fires as we will not be comparing with other authorities).

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<sup>10</sup> C72: Older people aged 65 or over admitted on a permanent basis in the year to residential or nursing care.

<sup>11</sup> C73: Adults aged 18 – 64 admitted on a permanent basis in the year to residential or nursing care.

**Economic Development Block**  
**Target 1**

SSCF Neighbourhood Element Tackling Worklessness Programme stretched geographically from 3 priority neighbourhoods to target disadvantaged customer groups – unemployed people from BAME communities and unemployed women - living in neighbourhoods with the highest claimant count relative to the rest of the borough: St Anne's; Seven Sisters; Tottenham Hale; Tottenham Green; Bruce Grove; Noel Park; Northumberland Park; West Green; Woodside; White Hart Lane; Bounds Green; and, Hornsey.

**Reward Element - Economic Prosperity (Target 1)**

Number of people from these neighbourhoods helped into sustained work.

**Indicator by which performance will be measured**

This will be measured by the number of people entering employment for 16 hours per week and lasting a minimum of 13 weeks.

**Current performance**

60 job outcomes – unemployed people helped into sustained employment - (Oct-Mar 2006/07)

**Performance at the end of the period of the Local Area Agreement 31 March 2010**

600 sustained jobs (by March 2010)

**Performance expected without the Reward Element**

360 sustained jobs (by March 2010)

**Performance target with the Reward Element**

600 sustained jobs (by March 2010)

**Enhancement in performance with the Reward Element**

240 sustained jobs (by March 2010)

**Allocation of Performance Reward Grant**

100%

## **Economic Development Block**

### **Target 2**

The number of Haringey residents on Incapacity Benefit for 6 months or more who are helped by the London Borough of Haringey (LBH) into work of 16 hours per week or more for at least 13 weeks, as measured by LBH performance data.

#### **Reward Element - Economic Prosperity (Target 2)**

Number of those on Incapacity Benefit for more than 6 months.

#### **Indicator by which performance will be measured**

This will be measured by the number of people entering employment for 16 hours per week and lasting a minimum of 13 weeks.

#### **Current performance**

15 (Oct- March 2006/07)

#### **Performance at the end of the period of the Local Area Agreement 31 March 2010**

190

#### **Performance expected without the Reward Element**

90

#### **Performance target with the Reward Element**

190

#### **Enhancement in performance with the Reward Element**

100

#### **Allocation of Performance Reward Grant**

100%

#### **Notes:**

1. London Borough of Haringey to maintain detailed client records to enable independent verification by auditors.
2. Beneficiaries can only be counted once – e.g. individuals accessing jobs under Target 1 above cannot be counted towards Target 2.
3. The period of monitoring to extend 13 weeks after initial start-date of beneficiary in-work to capture sustainability element of the target.
4. Beneficiaries shall not be engaged with an employment scheme run by Jobcentre Plus or any other Government Agency at the point of referral to the Haringey Tackling Worklessness Programme.

5. For the purposes of this target, people gaining work during the period of the agreement may be claimed as sustained for up to 13 weeks after the Agreement expires i.e. 30 June 2010.

6. The definition of Incapacity Benefit includes people in receipt of Incapacity Benefit (IB), transitionally protected Severe Disablement Allowance (SDA), Income Support (IS) due to incapacity and National Credits due to incapacity.

**Enabling Measures**

**Enabling Measure 1:** Extending in work benefit support.

**Enabling Measure 2:** Extended Work Placements

**Enabling Measures 3** Award of CRED funding for estates recycling

**Enabling Measure 1**

**Title of enabling measure requested:** Extending in work benefit support.

**LAA area:** Haringey

LA Contact Officer Details Name: Martin Tucker Telephone: 0208 489 2932 E-mail: martin.tucker@haringey.gov.uk	GO Contact Officer Name : Telephone: E-mail:	Government Department contact submitted to Name: Telephone: E-mail:
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**LAA Block enabling measure relates to:**

Economic Development Block and Employment Stretch Targets

**Description in full of the enabling measure request:**

Extending benefit support (including housing benefit) for new job entrants to 8 weeks would remove a major barrier to work and would greatly increase the numbers able to take and maintain sustained employment.

Some benefit claimants currently get a roll-on of 4 weeks benefit entitlement after taking up employment (e.g. some New Deals.)

**What is the constraint to achieving this outcome that the enabling measure would overcome? How would it do this? What are the implications of not agreeing the request?**

A major barrier for new job entrants is that they lose their passport to vital support particularly around housing benefit. Losing their passport to such benefits often penalises people who take up or return to work. Without this enabling measure people may be worse off taking up an entry level job (even with working tax credits) than if they stayed unemployed and on benefit. Details in processing and payment of working tax credits penalise new workers and this measure would resolve these problems.

Benefits we would like see extended are:

- Extended Payment of Housing Benefit & Council Tax Benefit
- And we would be like to see the following one-off grants being administered automatically;
- Job Grant
- Child Maintenance Bonus and Child Maintenance Premium

Not agreeing this measure would fail to address a major obstacle to work for many people in Haringey and fail to understand a vital underlining factor in worklessness.

In the 12 “worst wards” in Haringey there are 17915 people in receipt of Housing Benefit and Council Tax Benefit in July 2006 (JCP GIS Data July 2006.)

The 12 “worst wards” are St Ann’s, Seven Sisters, Tottenham Hale, Tottenham Green, Bruce Grove, Noel Park, Northumberland Park, West Green, Woodside, White Hart Lane, Bounds Green and Hornsey.

**If the request cannot be agreed what other options may be available to resolve the issue?**

Another possible option is working with the local JCP District to develop a local Transition to Work Allowance where current benefit allowances can be maximised and discretionary funds can be added. JCP will work to ensure that their advisers are equipped with the tools and information to provide full “back to work” support including in work benefit calculations and signposting to other help. However this will not cover important benefits such as Housing Benefit and any local transitional support will be very restrictive in the length of time support can be given. There no real alternative options to resolve this issue.

We are currently awaiting further information from local JCP on how we can develop this local transitional support.

**Enabling Measure 2:****Title of enabling measure requested:**

Extended Work Placements

**LAA area:** Haringey

<b>LA Contact Officer Details</b> Name: Martin Tucker Telephone: 0208 489 2932 E-mail: martin.tucker@haringey.gov.uk	<b>GO Contact Officer</b> Name : Telephone: E-mail:	<b>Government Department contact submitted to</b> Name: Telephone: E-mail:
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**LAA Block enabling measure relates to:**

Economic Development Block and Employment Stretch Targets,

**Description in full of the enabling measure request:**

Currently people can undertake 3-week "work trials" with the agreement of JCP and still be entitled to their full benefit.

As with enabling measure 1 developing and agreeing extended work placements (where participants would still be entitled to benefits) to 8 weeks would remove a major barrier to work and would greatly increase the numbers able to take up and maintain sustained employment.

**What is the constraint to achieving this outcome that the enabling measure would overcome? How would it do this? What are the implications of not agreeing the request?**

In the SSCF programme we have recognised that the lack of experience, work discipline etc is major barrier for many people wishing to take up work. Work is underway with major employers including the local authority to put in place an intervention that supports people who wish to gain experience and skills through work placements.

For people from disadvantaged areas and communities 3 week work trials are not sufficient for them to gain the discipline, aptitudes and skills to enable them to successfully return to or enter work.

Not agreeing this measure would fail to address a major obstacle to work for many people in Haringey and fail to understand a vital underlining factor in worklessness.

Under the SSCF programme Work Placements intervention 75 work placements per year are profiled and with this enabling measure this could increase to 150 per year minimum.



**If the request cannot be agreed what other options may be available to resolve the issue?**

Without this measure work placements can only be for less than 16 hours per week which limits the experience, skills, aptitude and culture of work that placements can give to those wishing to enter or return to work.

JCP providing expert benefit advice and calculations similar to the Transition to Work Allowance in measure 1 to develop individual plans for work placements but this may be unwieldy and mitigate against an effective and coherent work placement strategy and operation.

**Enabling Measures 3**

**Title of enabling measure requested:** Award of CRED funding for estates recycling

**LAA area:** Haringey

LA Contact Officer Details Name: Joanna David Telephone: 0208 489 4517 E-mail: Joanna.david@haringey.gov.uk	GO Contact Officer Name : Telephone: E-mail:	Government Department contact submitted to Name: Telephone: E-mail:
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**LAA Block enabling measure relates to:** Safer and Stronger Communities Block

**Description in full of the enabling measure request:**

Under the rules governing the award of CRED funding for estates recycling, the application for funding is only open to voluntary and community sector organisations – local authorities are not eligible. The request is that this money should be available to enhance recycling services, regardless of the service provider.

**What is the constraint to achieving this outcome that the enabling measure would overcome? How would it do this? What are the implications of not agreeing the request?**

The termination of the recycling contract by Haringey with the not for profit organisation, RWS, meant that CRED funding which had been awarded to them was lost (approximately £240k). In the absence of an alternative funding stream the Council will not now be able to provide the planned enhanced recycling services to residents on its estates.

**If the request cannot be agreed what other options may be available to resolve the issue?**

None – there is currently no alternative funding stream.