

# APPENDIX 1

Revenue		Variation
Outturn 2013/14- explanation of variances from budget		£000's
<b>Children &amp; Young People Services</b>		
<b>No Recourse to Public Funds client related costs</b> - the service supports families with children who have overstayed their visa and, despite assistance from the Home Office, the budget pressure in this area has continued. Robust gatekeeping and significantly strengthened management action in 2014/15 will progress cases to a conclusion.		1,121
<b>School related Premature Retirement costs and Redundancies</b> - although the council is statutorily required to fund school redundancies, influence over school plans is limited. Additional measures are now in place to ensure that alternative options are fully explored.		449
<b>Homeless Families</b> - the Government's welfare reforms have led to a number of 'intentionally homeless' families with children seeking support from the First Response service. A robust assessment process, an agreed protocol and joint working with Housing will support families to move to more permanent accommodation.		383
<b>Local Safeguarding Children's Board</b> - ring fenced account bringing together the main agencies working with children in Haringey. A transfer to earmarked reserves of the underspend is proposed.		(37)
<b>Special Educational Needs transport saving</b> - efficiencies in route planning		(56)
<b>Safeguarding service commissioning budget</b> - changes in management meant the budget was not fully committed.		(84)
<b>Education and Safeguarding Team salaries</b> - two posts in this area were held vacant throughout the financial year to compensate for overspends elsewhere in the service.		(103)
<b>Youth Offending Service</b> - staffing underspend due to vacancies being held pending 2014/15 savings.		(107)
<b>Children and Families support functions</b> - the finance team and the administrative support teams were underspent because of high staff turnover and the early achievement of savings for 2014/15.		(153)
<b>Early Years</b> - underspends in staffing and commissioning budgets were held to cover overspends elsewhere within the service.		(226)
<b>Safeguarding and Support and Family intervention service salaries</b> - delays in implementing new structures within the service, high staff turnover and posts being held vacant pending savings in 2014/15 led to these services being underspent		(324)
<b>Children and Families legal disbursements</b> - lower than anticipated due to reduced numbers of LAC and improved management of demand for legal input.		(453)
<b>Adoption Reform Grant</b> - unringfenced elements of the grant were applied to mitigate projected overspends within the service.		(701)
<b>Haringey 54k transformation programme</b> - this has been largely financed by an unringfenced grant. The programme will ensure the Children's service is 'fit for the future' and is cost effective.		(784)
<b>Troubled Families</b> - this is an initiative that targets the most vulnerable families living in the Borough for assistance in breaking the cycle of deprivation and need; the profile of grant received does not match the corresponding planned spending pattern.		(954)
<b>Other minor variances across the service</b>		(116)
<b>Total - Children &amp; Young People's Service</b>		<b>(2,145)</b>
<b>Proposed Transfer to / from Reserves</b>		
<b>Troubled Families Grant</b> - it is proposed to transfer the unspent balance of the grant funding to an earmarked reserve. The reserve will be applied in future years' to balance the phasing of income and expenditure to enable the service to reach Government targets.		954
<b>Haringey 54k transformation programme</b> - it is proposed to transfer the 2013/14 underspend to an earmarked reserve to be used in support of the future transformational programme.		784
<b>Youth Offending Service IT system</b> - The service requests a transfer to an earmarked reserve of £45k for the purchase of a new IT system in 2014/15.		45
<b>First Response/ Safeguarding Domestic Violence project</b> - These services are requesting a transfer to an earmarked reserve to fund a domestic violence project in the new year.		44
<b>Local Safeguarding Children's Board</b> - a proposed transfer of the 2013/14 underspend recognising the ring-fenced nature of the account.		37
<b>Governor Support</b> - A reserve is requested to support the purchase of a new IT system in 2014/15		54
<b>Total Proposed Transfers to / from Reserves:</b>		<b>1,918</b>
<b>Total - Children &amp; Young People Services (Including transfer to / from reserves &amp; c/fwds)</b>		<b>(227)</b>

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<b>DSG</b>		
	School's revenue balances increased by £3,573k to £10,503k. This was a substantial increase that reflects the significant increases in resources for schools in 2013-14 following the Area Cost Adjustment changes in that year together with increases in Pupil Premium and funding for increasing pupil numbers.	(4,789)
	A substantial element of the non-schools DSG underspend relates to funding for the new statutory provision for two year olds from deprived backgrounds. Funding for this programme began in 2013-14 with allocations based on projected full-year numbers that will not be achieved for several years. The funding will remain with LAs and the Schools Forum and Cabinet have agreed to roll this forward to provide an hourly rate of £6 to providers.	(1,929)
	Also part of the Early Years Block of the non-schools underspend was the planned roll forward of the 2013-14 early years claw-back of £545k in order to fund the continuation of full-time nursery places in the summer term and the late receipt of £246k for London Childcare.	(791)
	A projected overspend of £777k in High Needs Block budgets was reported to Schools Forum in January. The final position was an overspend of £638k reflecting increased numbers of pupils with special needs.	638
	Underspends in the centrally retained element of the Schools Budget were £77k in respect of the closed John Loughborough School, and £152k for commitments to schools in 2014-15.	(229)
<b>Total DSG</b>		<b>(7,100)</b>
<b>Transfer to the Dedicated Schools Grant (DSG) schools reserves</b>		<b>4,789</b>
<b>Transfer to the Dedicated Schools Grant (DSG) non-schools reserves</b>		<b>2,311</b>
<b>Total - Children &amp; Young People Services (General Fund and DSG).</b>		<b>(227)</b>

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Outturn 2013/14- explanation of variances from budget		£000's
<b>Adults and Community Housing Services</b>		
<b>Director of Adults &amp; Housing</b> - The overspend relates to an increase in the bad debt provision based on an increase in aged debt.		182
<b>Deputy Director - Adults &amp; Community Services</b> - The underspend position relates to grant income for new burdens relating to changes in reporting requirements for Adults Data Collection. It is anticipated this work will be undertaken in 14/15. In addition there are further planned underspends to mitigate care purchasing pressures for jointly funded posts, early achievement of the underspend relates to efficiency savings in 13/14 and surplus on voluntary sector savings.		(292)
<b>Personalisation &amp; Assessment - non Care-Purchasing:</b> The underspend includes the early achievement of Adults Social Care transformation savings from holding staffing vacancies across Adaptations, Assessment and Customer Support services to mitigate care purchasing pressures elsewhere.		(507)
<b>Personalisation &amp; Assessment - Older People and Reablement Care Purchasing:</b> The service strategy is to maintain clients independence within the community for as long as possible. During 2013/14, the number of older people being supported by the council increased by 60. There were 4 net additional clients in residential and nursing placements and 56 new clients with community packages. This is a 3.9% increase during the year.		1,258
<b>Personalisation &amp; Assessment - Physical Disabilities Care-Purchasing:</b> The number of clients being supported has increased by 29 of which 2 were in residential and nursing placements and 27 clients with packages within the community. This is a 4.7% increase during the year.		222
<b>Personalisation &amp; Assessment - Substance Misuse Care-Purchasing:</b> This client group is subject to volatility in client numbers.		(345)
<b>Commissioning - Mental Health Care Purchasing:</b> The Mental Health underspend largely results from a delay in Health partners assessment of continuing health care cases that would have resulted in the transfer of funding liability to the council. In addition, the service reassessed the Council's liability for disputed ordinary residence cases.		(727)
<b>Learning Disabilities - Care Purchasing:</b> The underspend in Learning disabilities reflects success in offering transition clients greater choice through personal budgets. The underspend is also a reflection of the slow pace of continuing care assessments by health partners of a number of clients identified for assessment and transfer of funding.		(296)
<b>Other Minor underspends in Adults Services</b>		(41)
<b>Housing Services</b> - Project management costs minimised through the secondment of staff		(8)
<b>Commissioned Services</b> - Some commissioning deferred to 2014/15 resulting in an underspend. A review of the Community Alarm Service and new pilots on domestic violence that were expected to increase costs have been delayed.		(395)
<b>Housing Needs and Lettings</b> - additional budget was made available to assist the service in moving clients to cheaper accommodation. This was as a result of Housing Benefit capping introduced through Welfare Reform changes. A policy decision to place clients in cheaper accommodation outside of London was however never made and this budget could not be spent. A shortage of available Assured Shorthold Tenancies also led to an underspend on this budget.		(795)
<b>Housing Support and Options</b> - Variance mainly due to an underspend of grant money allocated for the Mortgage Rescue scheme. The conditions to be met for clients to be able to claim this grant are very strict and demand has been limited.		(333)
<b>Housing Improvement and Direct budget</b> - Significant overspend on cost of procurement of temporary accommodation that was to some extent offset by the underspend on the repairs and maintenance budget.		162
<b>Total - Adults &amp; Community Housing Services</b>		<b>(1,915)</b>
<b>Proposed Transfer to / from Reserves</b>		
<b>Welfare Reform Grant</b> - Unspent grant required for future years'		278
<b>Mortgage Rescue Scheme Grant</b> - unspent grant required for future years'		265
<b>New Burdens Grant</b> for Adults Data Collection and NHS funding that supports adult social care services in each local authority, which also has a health benefit.		544
<b>Total Proposed Transfers to / from Reserves:</b>		<b>1,087</b>
<b>Total - Adults and Community Housing Services</b>		<b>(828)</b>

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<b>Corporate Resources</b>	
<b>Audit &amp; Risk Management - Insurance Fund</b> - During the 2013/14 financial year, contributions have been higher than claims paid out. The surplus (£609k) will be transferred to the Insurance reserve to manage future years' claims. The Audit team received grant funding from the DCLG to help tackle social housing fraud. Due to the timing of receipt this was not fully spent during the year and it is planned to transfer £78k to reserves for call down during 14/15.	(707)
<b>Procurement</b> - the under spend is largely as a result of higher than budgeted income from the London Construction Project, the London Energy Project and recharging work provided to schools.	(162)
<b>Other Minor Variances</b>	18
<b>Total - Corporate Resources</b>	<b>(851)</b>
<b>Proposed Transfer to / from Reserves:</b>	
Transfer of in year surplus on insurance activity to the Council's Insurance reserve to offset future years' claims.	609
Transfer to reserves of unspent grant to tackle social housing fraud for draw down in 14/15	78
<b>Sub-total</b>	<b>687</b>
<b>Total - Corporate Resources</b>	<b>(164)</b>

<b>Place and Sustainability</b>	
<b>Operational Services and Community Safety</b> - Increased parking income including additional revenue from change in Bands (£739k), Waste Grant monies received in advance of spend (£523k), Underspends on Street Lighting largely due to reduction in energy costs due to dimming project (£473k), Increased Waste Income (£223k), Mortuary and Coroners Income Shortfall (£155k), Other (£21k).	(1,824)
<b>Property and Capital Projects</b> - Additional Spend on the Property Review	80
<b>Tottenham Team</b> - Additional staffing costs whilst permanent recruitment took place and cost of consultation events	142
<b>Strategy and Regeneration</b> - Income from Solar PV received ahead of borrowing costs (£176k), Underspend on Durham University project (£86k), Underspend on Housing Regeneration (£94k), Other (£19k).	(375)
<b>Planning</b> - Additional staffing resources to deliver planning improvement plan	182
<b>Other minor underspends</b>	(55)
<b>Total - Place and Sustainability</b>	<b>(1,850)</b>
<b>Proposed Transfer to / (from) Reserves:</b>	
Renewal of parks plant/machinery - procurement delayed until April 2014	127
Grant funding for Collective Switching Scheme received ahead of spend	25
Income from Solar PV received ahead of repayment of borrowing	176
Durham University research partnership spend delayed to 2014-15	86
High Street Innovation Fund grant for high street improvement projects in Tottenham	52
Refurbishment works on N17 Design Studio	145
Energy savings repaid to Sustainable Investment Fund	437
Grant funding for rollout of Estates recycling collection scheme received ahead of spend	524
S106 Monitoring Income	218
Expenditure on Jobs Fund in late 2013-14	(180)
<b>Total Proposed Transfer to / (from) Reserves:</b>	<b>1,610</b>
<b>Sub-total</b>	<b>(240)</b>
<b>Total - Place and Sustainability (after transfers to/from reserves &amp; c/fwds)</b>	<b>(240)</b>

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Revenue Outturn 2013/14- explanation of variances from budget	Variation £000's
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<b>Chief Executive including Strategy and Performance</b>	
<b>Communications</b> - there have been a number of over and under spends across the service, however, the main driver was lower than budgeted expenditure on miscellaneous print & design activities such as signage and advertising.	(97)
<b>Other Minor Variances - Strategy and Performance</b>	(72)
<b>Transformation Programmes</b> - activity on scoping and early delivery work on the Customer Services and Business Infrastructure transformation programmes. For 2014/15 budget for this work has been identified	590
<b>Electoral Registration</b> - the overspend is due to under achievement of budgeted income as well as higher salary and postal costs.	75
<b>Revenues, Benefits &amp; Customer Services - Ringfence</b> - the majority of this over spend (£899k) arises from a required repayment of grant following the final audit of the 2012/13 grant claim. In previous years the Council has transferred year end under spends into reserves to manage this type of event and it is proposed to release reserve funding to cover this repayment.	1,211
<b>Revenues, Benefits &amp; Customer Services - Management</b> - the funding and responsibility for local welfare provision (Support Fund) transferred to local authorities from April 2013. Haringey along with many other authorities has significantly underspent this grant (£877k) and proposes to transfer it to a reserve for drawdown in the future. This is particularly important as the government has confirmed that funding will cease from 2015/16. The remaining under spend (£446k) is due to over achievement of court cost income and receipt of one-off grant funding largely in support of the changes to welfare and universal credit.	(1,323)
<b>Legal Services</b> - the underspend is in line with forecasts and is predominately due to over achievement of external income. The Council approved increased income targets for 14/15 as part of the overall savings package and the 13/14 outturn suggests that these figures are achievable.	(355)
<b>IT</b> - The under spend showing is before any planned funding of capital expenditure for the infrastructure / evergreening programme and one-SAP from revenue.	(564)
<b>Other Minor Variances - Chief Executives, HR</b>	9
<b>Total - Chief Executive (Incl. Strategy and Performance)</b>	<b>(526)</b>
<b>Proposed Transfer to / from Reserves:</b>	
Transfer to reserves of unspent grants in HR, Electoral Registration	103
Transfer of Support fund grant balance to reserves	877
Release of reserve to cover repayment of housing benefit grant in relation to 2012/13	(899)
Planned transfer to infrastructure reserve to fund capital expenditure	300
<b>Total Proposed Transfer to / from Reserves:</b>	<b>381</b>
<b>Total - Chief Executive incl. Strategy and Performance (after transfers to / (from) reserves)</b>	<b>(145)</b>

<b>Public Health</b>	
The late notification of Public Health grant funding in spring 2013 left little time for the Public Health programme to be contracted and some activities could not be commissioned within the short timescale available. In addition, whilst there was pressure on the Sexual Health budgets, this was offset by planned management action through other business units within Public Health reducing their expenditure in order to deliver compensating savings. Furthermore some expenditure in Public Health was put on hold until there was more certainty about the Sexual Health position to avoid a net overspend.	(503)
<b>Total - Public Health</b>	<b>(503)</b>
<b>Proposed Transfer to / from Reserves:</b>	
Cabinet considered a report on 16 April 2013 and agreed the use of an earmarked Public Health reserve to smooth funding and expenditure between years. This is in line with the conditions of Public Health grant which states 'If there are funds left over at the end of the financial year they can be carried over into the next financial year as part of a public health reserve.'	501
<b>Total Proposed Transfer to / from Reserves:</b>	<b>501</b>
<b>Total - Public Health (after transfers to and from reserves)</b>	<b>(2)</b>

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Revenue Outturn 2013/14- explanation of variances from budget	Variation £000's
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<b>Non Service Revenue (NSR)</b>	
<b>Contingency</b> - as reported throughout the year, the Council's overall contingency sum has not been required	(2,000)
<b>Treasury</b> - proactive treasury management, including the maximisation of internal cash balances, rather than borrowing, has delivered this saving which has been forecast throughout the year.	(2,000)
<b>APPT</b> - it was identified early on that the carry forward of 12/13 under spend would not be required this year however, Cabinet in November, agreed to transfer to this to reserves to be drawn down in the short to medium term to support delivery of the regeneration programme.	(1,069)
<b>One SAP Programme</b> - planned expenditure was delayed due to technical issues. This sum is planned to transfer to reserves as it is fully committed in 2014/15	(852)
<b>Total NSR</b>	<b>(5,921)</b>
<b>Proposed Transfer to / from Reserves:</b>	
Funding for the OneSAP Programme which was delayed due to technical issues with the shift to the new service provider. The full sum is committed and will be required to fund expenditure in 2014/15.	852
Planned transfer to reserves of APPT funding to meet increased spend arising from the proposed regeneration programme	1,069
Sustainable Investment Fund - re-imburement of savings from programme to replenish fund	115
<b>Total Proposed Transfer to / from Reserves:</b>	<b>2,036</b>
<b>Sub-total</b>	<b>(3,885)</b>
<b>Total Non Service Revenue (after transfers to/from reserves)</b>	<b>(3,885)</b>
<b>Grand Total</b>	<b>(5,491)</b>

## APPENDIX 2

<b>Housing Revenue Account (HRA)</b>	
<b>Outturn 2013/14- explanation of variances from budget</b>	
<b>Housing Revenue Account</b>	
	<b>Bad Debt Provision</b> - Reflects the improvement in the rent collection rate;
	<b>Other Property</b> - Unbudgeted Regional Transaction receipts from the Pooling of RTB sales (£420K); Savings from the self insurance as the premium is based on claims experience and asset value (£540K); and saving on NNDR & Council Tax due to better management of voids (£233K)
	<b>Capital Financing Cost</b> - The use of internal borrowing has significantly reduced the cost of interest payments resulting in an underspend.
	<b>GF To HRA Recharges</b> - Recharge from Regeneration Team greater than been budgeted; ASBAT charge greater than budget due to extra security needed at Russell Road
	Other minor variances
	<b>Management Fee</b> - See further detail below
	<b>Revaluation of Dwellings</b> - There has been an upwards revaluation of a range of HRA dwellings. This will be taken to a special reserve to be held against future revaluations movements
	<b>Total - Housing Revenue Account - Before Transfers to Reserves</b>
	<b>Proposed Transfer to/ from Reserves:</b>
	<b>Transfer of the increase in property values to the HRA Valuation reserve</b>
	<b>Total Proposed Transfer to HRA Reserves:</b>
	<b>Total - Housing Revenue Account (Including transfer to / from reserves)</b>

<b>Homes For Haringey Company Account (Memorandum Only)</b>	
	<p>The HfH company outturn position is an over spend £1,272K; this includes £1,725K worth of redundancy costs across all the departments; and an underspend of £453K (mainly in the repairs budget).</p> <p>The accounting treatment is that the management fee has been adjusted to under write the redundancy costs from the HRA. In addition the CFO has agreed to adjust downwards the fee in 2013/14 for the repairs under spend (£453K) and to add it to 2014/15 fee. This is limited to the identified repair works that could not be completed before the end of the financial year.</p>

## APPENDIX 3

<b>Capital</b>	<b>Variation £000's</b>
<b>Outturn 2013/14 - explanation of variances from budget</b>	<b>+ / (-)</b>
<b>Children &amp; Young People Services</b>	
<b>Primary Capital Programme Contingency.</b> This budget underwrites general risks on the full three year CYPS programme. The budget not used in the current year is proposed for carry forward to cover risks over the next 2 years.	(1,807)
<b>Rhodes Avenue - Phase 3</b> - The Rhodes Avenue expansion project completed in early May, and the variance represents expenditure slippage relating to final account payments and retentions.	(878)
<b>Programme Delivery Costs</b> - Underspend of budget due to reduced programme delivery costs overall, and a higher proportion of costs being charged direct to project budgets.	(579)
<b>Rhodes Avenue Contract Resolution</b> - This budget is reserved to cover the legal costs of resolving issues on Phases 1 and 2 of the Rhodes expansion contract.	(361)
<b>School Expansion - Alexandra Primary School.</b> The project completed on budget early in 2014, and the variation represents expenditure slippage relating to final account payments and retentions.	(342)
<b>Temporary (Bulges) School Expansion</b> - The full budget was not required in 2013/14 but is now committed to fund temporary expansions at 2 primary schools for the September 14 cohort which are currently being progressed.	(315)
<b>Broadwater Farm ILC</b> - Residual budgets to cover costs of retentions not yet claimed.	(301)
<b>Secondary Schools - Planned lifecycle and condition works.</b> Expenditure slippage on works at Hornsey School for Girls.	(265)
<b>Mulberry Primary School</b> - Completed project within budget to reprovide life expired temporary classrooms. The variance relates to residual budgets to cover costs of retentions not yet claimed.	(69)
<b>Electrical and ICT infrastructure - Campsbourne</b> - Residual budgets to cover costs of retentions not yet claimed.	(63)
<b>Providing places for 2 year olds</b> - Budget to provide grants for adaptations for PVI and maintained sector to accommodate 2 year old places. Expenditure is occurring earlier than budgeted. The full grant funded budget is in 14/15 programme.	173
<b>Social Care - capital grants to support placements.</b> Two grants for home extensions to support the placements of large sibling groups are in the process of being approved and programmed. Expenditure is expected to take place in 14/15.	(136)
<b>Other minor variations under £50k on a number of projects</b>	151
<b>Total Children &amp; Young People Services</b>	<b>(4,792)</b>



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	<b>Capital</b>	<b>Variation £000's</b>
	<b>Outturn 2013/14 - explanation of variances from budget</b>	<b>+ / (-)</b>
<b>Adults &amp; Housing Services - HRA</b>		
	<b>Decent Homes</b> - Mainly due to the unforeseen additional works of the project carried forward from the 2012/13 programme on the settlement of the final accounts; exceeding the target of the 2013/14 programme; the inclusion of the cost of the validation surveys for the 2014/15 programme; and a number of properties transferred from other project headings.	1,967
	<b>Housing Estate Improvement</b> - This was first year the programme was delivered by Estates Services and they were using the new Highways Frameworks to deliver the works and there was uncertainty about the what works will be delivered by the end of the year. There were also additional costs for unforeseen works for the Bin Stores and Garage Demolition projects.	266
	<b>Lift Improvements</b> - Rephasing of the spend profile based on the new manufacturing timetable.	116
	<b>Asbestos Removal</b> - This is a demand led programme and the overspend reflects additional need in 2013/14.	105
	<b>Supported Living Scheme</b> - One scheme transferred to the DH programme; two Projects were delayed for planning, design & procurement issues and changes in client brief.	(289)
	<b>Capitalised Works</b> - Revised voids specification for vacant properties has reduced the average void cost.	(538)
	<b>Major Works Voids Conversions</b> - Programme was reviewed and demand reduced and a number of properties were moved to the DH programme.	(1,003)
	<b>Affordable Housing Projects in Tottenham</b> - A design and feasibility tender has been completed and a procurement exercise is underway. Work has been commissioned for the small sites in terms of financial feasibility modelling and architects drawings. These projects have slipped into 2014/15.	(2,273)
	<b>Others</b>	(80)
	<b>Adults and Housing - HRA Subtotal</b>	<b>(1,729)</b>
<b>Adults &amp; Community Housing Services - Non HRA</b>		
	<b>Community Capacity Grant</b> - This grant aims to promote personalisation, reform and efficiency. A number of projects, mainly the development of supported housing for mental health and learning disability clients slipped during the year leading to a underspend position. The service will be requesting roll forward to complete the projects in 14/15.	(183)
	<b>Disabled Facilities Grant</b> - DFG facilitates adaptations to private homes to enable vulnerable clients to remain independent for as long as possible. In 2013/14 there was a lower than projected take up by private householders resulting in a small underspend.	(39)
	<b>Private Sector Housing Activity</b> - Capital improvements to private sector stock. Fully funded by London sub region grant. (Funding virement not actioned before year end.)	101
	<b>CPO's</b> - Expenditure on purchasing a property would be matched by the receipt from a subsequent sale. However, no properties were actioned this year.	(500)
	<b>Total - Adults &amp; Community Housing Services (Non HRA)</b>	<b>(621)</b>
	<b>Total - Adults and Housing Services</b>	<b>(2,350)</b>
<b>Corporate Resources</b>		
	<b>IT Capital Programme</b> - of the £690k under spend, £462k is fully committed and will be required to fund expenditure in 2014/15. The remaining £228k is currently uncommitted, however given that the Council only agreed £250k new budget for 2014/15 it is proposed that this under spend is carried forward to provide greater scope for IT to respond to the demands of the business particularly given the significant transformation occurring in the authority.	(690)
	<b>Customer Services Re-Provision</b> - this spend was all incurred in revenue.	(553)
	<b>One-SAP Programme</b> - due to delays in the shift to the new service provider the project did not properly begin until the end of the financial year. The full sum is committed and will be required to fund expenditure in 2014/15.	(2,602)
	<b>Alexandra Palace</b> - there has been a small under spend against the agreed budget for infrastructure repair and maintenance, however it is all committed and will be required to fund expenditure in early 2014/15.	(59)
	<b>Alexandra Palace Regeneration</b> - this spend was all incurred in revenue	(850)
	<b>Other minor variances</b> - committed and required to be carried forward	(23)
	<b>Total Corporate Resources</b>	<b>(4,777)</b>

## APPENDIX 3

<b>Capital</b>	<b>Variation £000's</b>
<b>Outturn 2013/14 - explanation of variances from budget</b>	<b>+ / (-)</b>
<b>Place and Sustainability</b>	
Transport for London Programmes - Slippage on Wood Green scheme due to design delays	(777)
Highways Schemes - Minor variance on £6m programme due to committed schemes not completed in year	(132)
Tree Planting - Spend was allocated to revenue	(65)
Bruce Castle Museum - Feasibility work now expect to take place in 14-15 in line with HLF timescales	(176)
Lordship Recreation Ground - Final contract costs not agreed	(80)
Leisure Centre Capital Works - Fusion draw down of funds later than expected	(314)
Downlane Recreation Ground - Awaiting external match funding	(189)
<i>Other Minor Underspends in Leisure and Culture</i>	(24)
Myddleton Road English Heritage Scheme	(2)
Energy Savings Measures (Green Deal) - Spend delayed to 2014-15 to match grant funding	(336)
Green Lanes (Outer London Fund) - Slippage on Shop fronts projects	(1,302)
North Tottenham Parking and Highways Scheme (GLA Funded) - Awaiting progress on stadium build	(367)
Growth on the High Road Schemes (GLA Funded) - Slippage on works to Tottenham Green and Holcombe Road Market	(1,753)
N17 Design Studio - Delays in securing lease	(105)
<i>Other Tottenham Regeneration Schemes</i>	2
Monroe Works Refurbishment - to be funded from insurance payout.	130
Corporate Property Management - Committed works slipped into 2014-15	(215)
Accommodation Strategy - Revisions to programme led to slippage into 14-15	(466)
Hornsey Town Hall Redevelopment - The Business case and project options are under review following a Gateway review, so previously planned expenditure has not taken place.	(690)
<i>Other Property Related Projects</i>	40
<b>Total Place and Sustainability</b>	<b>(6,821)</b>
<b>Total Capital Variances</b>	<b>(18,740)</b>

## APPENDIX 4

<b>Capital</b>		<b>Carry forward request</b>
<b>Capital carry forward requests from 2013/14</b>		
<b>Children and Young People</b>		
<b>Primary Capital Programme Contingency.</b> This budget is required to underwrite general risks on the full three year CYPS programme, and to provide funds for new projects approved during the year.	1,807	
<b>Rhodes Avenue - Phase 3</b> - The Rhodes Avenue expansion project completed in early May. The budget is required to fund final account payments and retentions.	878	
<b>Rhodes Avenue Contract Resolution</b> - This budget is required to cover the legal costs of resolving issues on Phases 1 and 2 of the Rhodes expansion contract.	361	
<b>School Expansion - Alexandra Primary School.</b> Budget is required to fund final account payments and retentions.	342	
<b>Temporary (Bulges) School Expansion</b> - Budget is committed to fund temporary expansions at 2 primary schools for the September 14 cohort which are currently being progressed.	315	
<b>Broadwater Farm ILC</b> - Budget is required to cover costs of retentions not yet claimed.	301	
<b>Secondary Schools</b> - Planned lifecycle and condition works. Budget is required to fund works at Hornsey School for Girls.	265	
<b>Mulberry Primary School</b> - Budget required to cover costs of retentions not yet claimed.	69	
<b>Electrical and ICT infrastructure</b> - Campsbourne - Residual budgets to cover costs of retentions not yet claimed.	63	
<b>Social Care</b> - capital grants to support placements. Budget is required to fund two grants committed for home extensions to support the placements of large sibling groups.	136	
<b>Other minor variations and transfers to contingency</b>	255	
<b>Total Carry Forward Request – Children and Young People</b>	<b>4,792</b>	
<b>Adults and Housing Services</b>		
Department of Health allocates the Community Capacity Grant to local authorities, providing capital funding to support development in three key areas: personalisation, reform and efficiency.	183	
<b>Total Carry Forward Request – Adults and Housing Services</b>	<b>183</b>	
<b>Corporate Resources</b>		
<b>IT Capital Programme</b> - £462k committed and the balance (£228k) is requested to be carried forward to provide greater capacity to progress projects during 2014/15	690	
<b>One-SAP Programme</b> - budget is fully committed and required to meet contractual commitments	2,602	
<b>Alexandra Palace</b> - projects are in progress and this budget will be required to fund spend in early 2014/15	59	
<b>IT Infrastructure Evergreening Programme</b> - a couple of projects did not fully complete in 2013/14 and this funding is required to meet committed spend in 2014/15	23	
<b>Total Carry Forward Request – Corporate Resources</b>	<b>3,374</b>	
<b>Place and Sustainability</b>		
<b>Highways Schemes</b> - Elements of 2013-2014 programme where spend will occur in 2014-15	132	
<b>Bruce Castle Museum</b> - Feasibility work now expected to take place in 2014-2015	176	
<b>Lordship Recreation Ground</b> - Final contract costs not agreed	80	
<b>Leisure Centre Capital Works</b> - Fusion draw down of funds later than expected	314	
<b>Downlane Recreation Ground</b> - Awaiting external match funding	189	
<b>Leisure Schemes where Final Account is not Settled</b>	13	
<b>Energy Savings Measures (Green Deal)</b> - Spend delayed to 2014-15 to match grant funding	336	
<b>Corporate Management of Property</b> - Scheduled repairs and maintenance delayed to 2014-15	215	
<b>Accommodation Strategy</b> - Smart working programme revised and spend will now occur in 2014-15	466	
<b>Total Carry Forward Request - Place and Sustainability</b>	<b>1,921</b>	
<b>Total Carry Forward Requests</b>	<b>10,270</b>	